

# **Santa Barbara County Probation Department**



**Fiscal Year 2009-10 Budget Presentation  
A Case for Positive Change**

**June 8, 2009**



**Santa Barbara County**  
**Probation Department**

## **MISSION**

### **To protect and serve the community by:**

- **Providing information and recommendations to the Courts;**
- **Providing safe, secure and effective juvenile detention and treatment programs;**
- **Requiring responsible behavior of offenders through enforcing court orders; and**
- **Facilitating reparation and restitution to victims.**



Santa Barbara County  
**Probation Department**

# ORGANIZATION

**ADMINISTRATION**

**ADULT FIELD  
OPERATIONS**

**JUVENILE FIELD  
OPERATIONS**

**JUVENILE  
INSTITUTIONS  
OPERATIONS**



**Santa Barbara County**  
**Probation Department**

## **ADMINISTRATION**

- **Strategic Planning**
- **Automation**
- **Financial Planning, Budgeting, Contracts, and Monitoring**
- **Support Services & Training**
- **Human Resources**
  - **Recruitment, Background Investigations, Internal Affairs, & Administrative Investigations**
  - **Corrections Standards Authority Mandated Standards and Training of Sworn Staff**
  - **Departmental Rangemaster & Public Information Officer**
  - **Coordinates 24/7 Emergency Mutual Aid Response**
- **Community Service Work Program**
- **Quality Control of Fiscal, Program & Field Operations**



**Santa Barbara County**  
**Probation Department**

## **ADULT FIELD OPERATIONS**

- **24/7 Emergency Response & Mutual Aid Operations**
- **Pre and Post Sentence Investigations & Recommendations to the Court**
  - **Court Hearing Officers**
- **Supervision of Adult Offenders in the Community**
  - **Sex Offender Supervision and Monitoring of Registration Compliance**
  - **Compliance Monitoring: Treatment, Educational & Vocational Referrals**
  - **Enforcement: Field Searches, Testing & Inter-Agency Sweeps**
  - **Collaborative Courts: Domestic Violence, Mental Health, Dual Diagnosis, Prop 36, & Substance Abuse Treatment Court Teams**
- **Victim Services & Restitution**
- **Restorative Justice**
- **DNA Collection**
- **Random Drug Testing**



**Santa Barbara County**  
**Probation Department**

## **JUVENILE FIELD OPERATIONS**

- **24/7 Emergency Response & Mutual Aid Operations**
- **Intake of Law Enforcement referrals for Ordinance, Status & Law Violations**
- **Investigative & Informational Reports & Recommendations to the Juvenile Court**
- **Community Supervision of Juvenile Offenders and Formal 602 WIC Wards**
  - **School-Based Officers, Juvenile Drug Court, Youthful Offender Block Grant, and General Caseloads**
- **Juvenile Justice Crime Prevention Plan & Updates for Corrections Standards Authority (CSA)**
- **Foster Care & Group Home Placements**
- **Victim Services & Restitution**
- **Community Service Work Program Authorization**
- **DNA Testing**
- **Random Drug Testing**



**Santa Barbara County**  
**Probation Department**

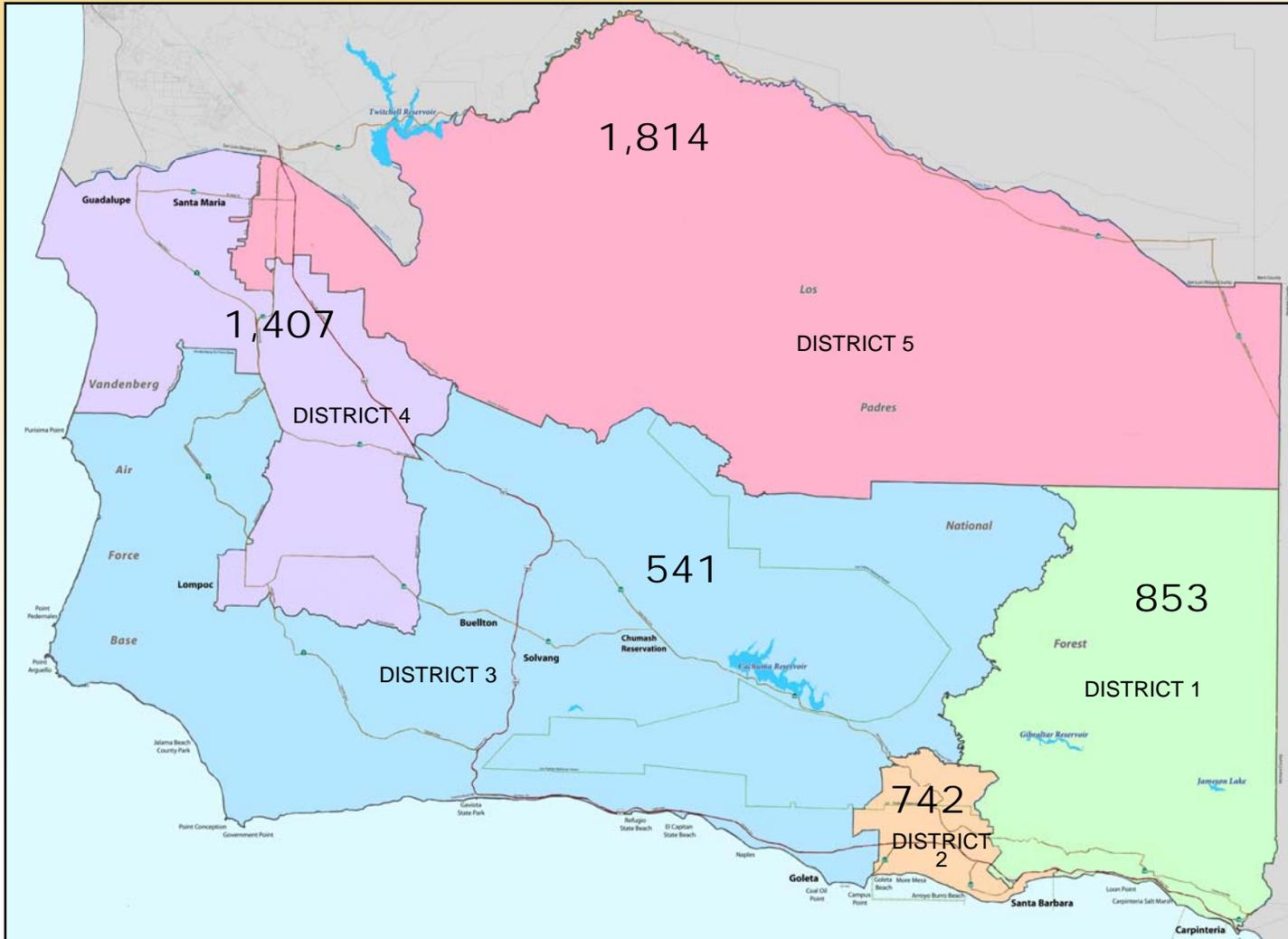
## **JUVENILE INSTITUTIONS OPERATIONS**

- **24/7 Operations and Emergency Response**
- **Santa Barbara Booking Station**
  - Intake, Booking and Transportation
- **Susan J. Gionfriddo Juvenile Justice Center (SM Juvenile Hall) & Los Prietos Boys Camp and Academy**
  - Classification and Housing
  - Medical Services
  - Mental Health Services
  - Education & Assessment
  - Food Services
  - Programming
    - Cognitive Behavior Therapy, Aggression Replacement Training, Gang Intervention & Training, Drug/Alcohol Education & Treatment, Community Service, Parent Education, & Family Groups
- **Alternative Detention Programs**
- **Home Detention & Electronic Monitoring**
- **Non-Secure Detention/Shelter Beds**



Santa Barbara County  
Probation Department

# PROBATIONERS BY SUPERVISORIAL DISTRICT



District 1  
Adult - 687  
Juvenile - 166

District 2  
Adult - 599  
Juvenile - 143

District 3  
Adult - 444  
Juvenile - 97

District 4  
Adult - 1,113  
Juvenile - 294

District 5  
Adult - 1,453  
Juvenile - 361

Interstate/  
Courtesy  
738



Santa Barbara County  
**Probation Department**

# PROBATION REDUCTIONS

Fiscal Year	Positions Reduced	Annualized Reductions
2008-09 Adopted/Actual	(16.5) <i>Sworn: 11 Non-Sworn: 5.5</i>	\$1,702,411
2008-09 Mid-Year Actual	(20.5) <i>Sworn: 16 Non-Sworn: 4.5</i>	\$1,635,843
2009-10 <b>Recommended</b>	(11.75) <i>Sworn: 7 Non-Sworn: 4.75</i>	\$ 567,799
<b>TOTAL</b>	<b>(48.75)</b> <i>Sworn: 34 Non-Sworn: 14.75</i>	<b>\$3,906,053</b>



Santa Barbara County  
Probation Department

# POSITION REDUCTIONS

Managers (3.00)

Supervising Probation Officer (3.00)

---

Deputy Probation Officer (22.00)

Juvenile Institutions Officer (5.00)

---

Probation Assistant/Food Service (3.00)

Admin Office Professional (12.75)

---

Total Reductions: (48.75)

---

Total Sworn Reductions (34.00)

Total Non-sworn Reductions (14.75)

---

Positions Added for New Services with  
Alternative Funding 8.50

(Youthful Offender Block Grant, Safe Schools Grant, Etc.)

---

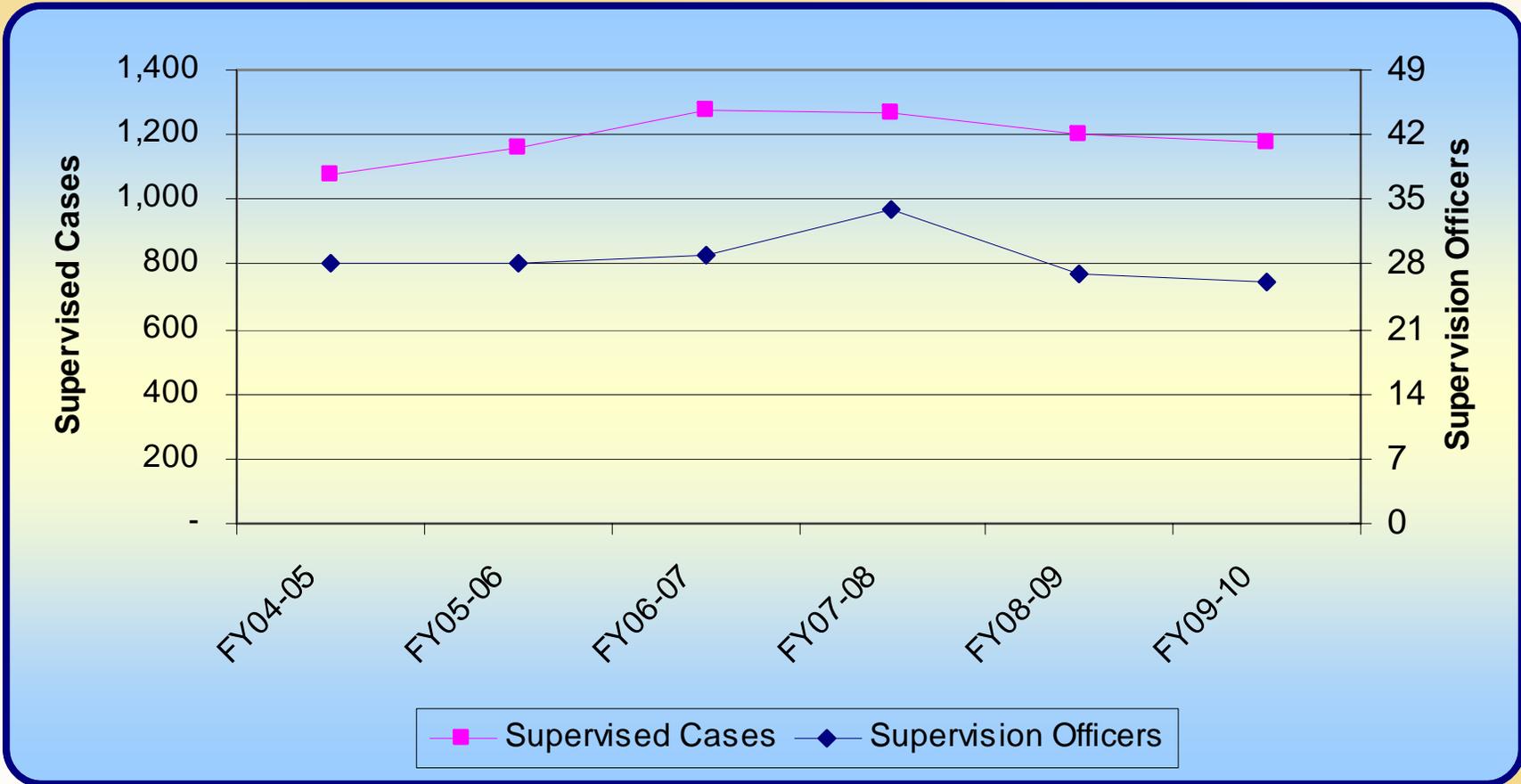
Net Reductions: (40.25)

---



# Santa Barbara County Probation Department

## Comparison of Juvenile Supervised Cases and Juvenile Officers



The ratio of minors to officers has increased from 38 in 2004-05 to 45 in 2009-10. The caseloads range from a low of 20 to a high of 155.



Santa Barbara County  
Probation Department

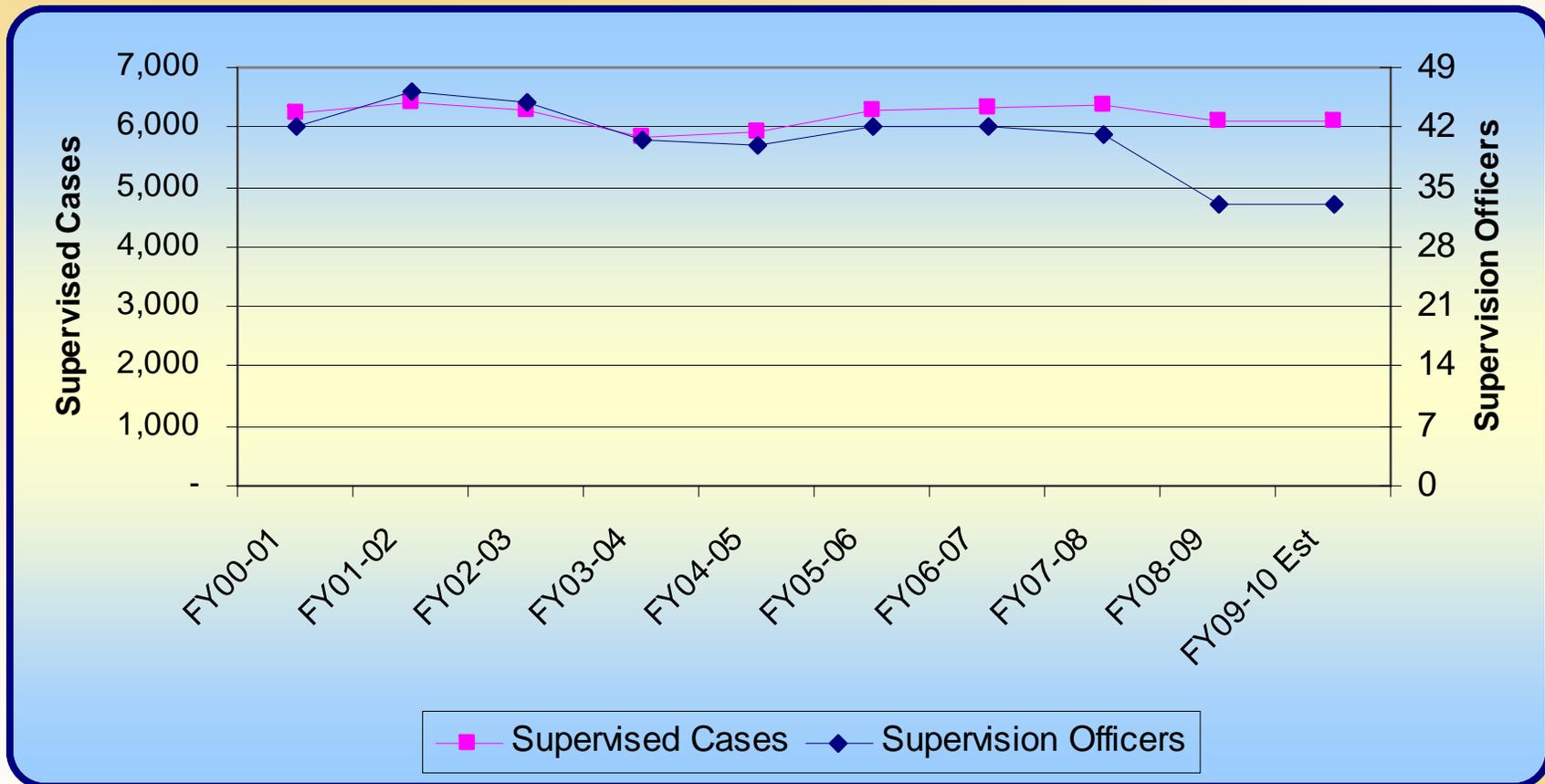
## Juvenile Impacts

- Consolidate/Reorganize Counseling and Education Centers
- Focus Limited to Those at Highest Risk for Reoffense
- Redirected Additional Cases to Central Caseloads; Reduced Supervision
- Consolidation of Lompoc Court Services and Special Programs/Supervision Units
- Loss of General Fund Reduces Local Discretion for
  - Early Intervention
  - Gang Prevention, Suppression and Rehabilitation Programs
  - Services to Low Risk, High Need Minors



Santa Barbara County  
Probation Department

# Adult Supervision Officers And Supervision Cases FY 00-01 to FY 09-10



The ratio of adults to officers has increased from 148 in 2001-02 to 185 in 2009-10.

The caseloads range from a low of 70 to a high of 580.



Santa Barbara County  
Probation Department

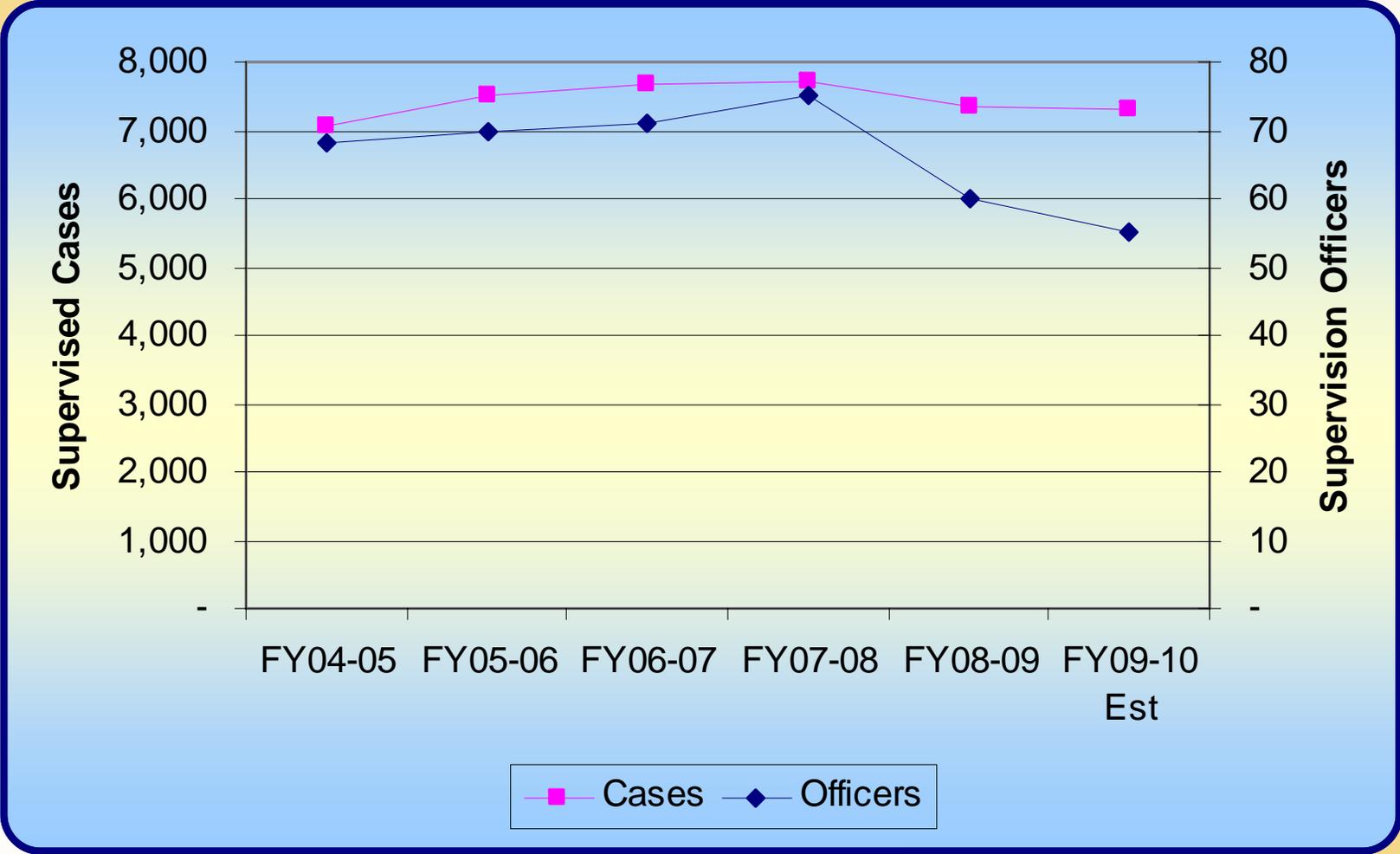
## Adult Impacts

- Reorganized 5 Supervision Units to 3 Countywide
  - Eliminated Medium Supervision Caseloads
  - Redirected Intake/Assessment and 30% of Collaborative Court Caseloads to Investigative Units
  - Increased Size of Central Caseloads
    - Moved High and Medium Risk Cases & Reduced Supervision
- Eliminated Family Caseloads
- Reduced Collaborative Court Case Supervision
- Lompoc Investigations Moved to Santa Maria
- Reduced Drug Testing Capability



Santa Barbara County  
Probation Department

# Combined Adult and Juvenile Supervision Officers and Supervised Cases





Santa Barbara County  
**Probation Department**

# Institutions Impacts

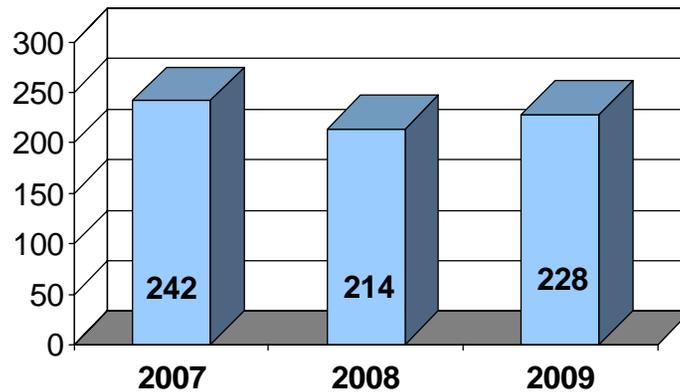
- **Converted SB Juvenile Hall to Booking Station**
  - Standby Staff for After-Hour Bookings
- **Shifted Santa Barbara Detainees to Santa Maria**
  - Redeployed Probation, Education, Health Care and ADMHS Staff
  - Expanded Housing Unit Population and Classroom Utilization
  - High Security Transportation for Prop 21 Offenders
  - Transportation and SB Court Security Reconfigured
  - Provided Video Visitation for Attorneys and Parents
  - Modified Meal Service
- **Implemented Alternative Detention Programs**
- **Expanded Home Detention and Electronic Monitoring**



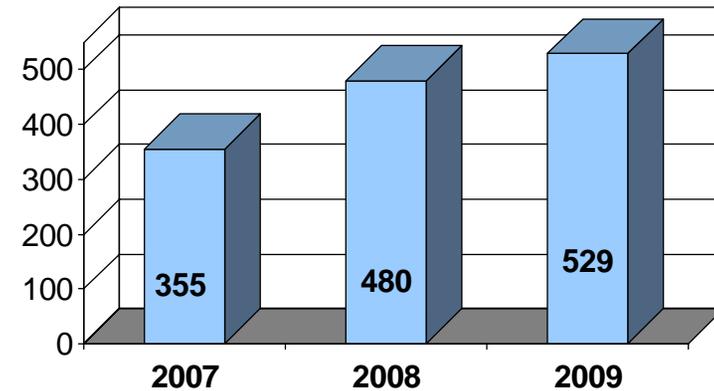
Santa Barbara County  
Probation Department

# Documented Gang Offenders On Probation Supervision Countywide

Documented Adult Gang Offenders  
On Probation Supervision Countywide



Documented Juvenile Gang Offenders  
On Probation Supervision Countywide



Above data taken from a snap shot of probation cases in the summer of 2007 and 2008, and current (February) for 2009:

- The Probation Department is not funded for specialized gang offender caseloads.
- Budget reductions have reduced DPOs available for adult/juvenile general or high risk supervision.
- Supervision of Adult gang offenders has remained fairly consistent since 2007.
- Supervision of Juvenile gang offenders increased 33% since 2007.

**Adult:** offenders had either gang terms and conditions or were ordered to register as a gang offender per 186.30 PC

**Juvenile:** offenders were either on probation with gang terms and conditions, or were already listed in the Gang Information System



**Santa Barbara County**  
**Probation Department**

## **POSITIVE CHANGE**

- **Annual Strategic Plan Since 1997**
- **Juvenile Justice Plan Since 2001**
- **Inspection Commendations & Record of Safety in Facilities/Field**
- **Kiosk Reporting for Adults**
- **Consolidation of Lompoc & Santa Maria CECs**
- **IMPACT Fully Implemented Within Budget**
- **Routine Customer Surveys & Operational Responses**
- **Alternative Detention Programs Implemented in SB & SM**
- **SBJH Converted to Booking Station**
- **Adult Fee Study & Fee Increase Court Order Issued**
- **Business Process Improvement Underway**
- **Evidence Based Risk Assessment Implementation Imminent**
- **35% Increase in Supervision Fees Collected (totaling \$622,719)**
- **\$687,389 Restitution Collected for Victims in 2008**



**Santa Barbara County**  
**Probation Department**

## **FUTURE INNOVATIONS**

- **Reorganization of Adult and Juvenile Field Divisions**
- **Revalidate Juvenile Offender Risk Assessment**
- **Replace Adult Offender Risk Assessment with Improved Evidence Based Tool**
- **Reorganize Quality Assurance Procedures**
- **Adult Report & Resource Center Pilot Planning Underway**
- **Increase Implementation of Statistically Effective, Evidence Based Supervision/Treatment Practices Including**
  - **Motivational Interviewing, Girls Circle, & Boys Council**
  - **Samenow Thinking Errors Curriculum**
  - **Aggression Replacement Therapy**
- **Community Education & Engagement**
  - **Citizen Involvement & Volunteer Recruitment**
  - **Overview of Probation Services**
  - **Gang Awareness/Education**



**Santa Barbara County**  
**Probation Department**

## **FUTURE INNOVATIONS**

- **Interactive Probation Website**
  - **Offender Access to Secure Web Accounts**
    - **Biometric Login for Secure Access**
    - **Online Monthly Offender Reports**
    - **Online Access to Probation Orders & Offender Accounts**
    - **Online Payments**
- **Online Digital Dictation for Department-wide Access**
- **Automated Telephone Attendant for 24-hour Information**
- **Department-wide Business Process Improvement Project**
- **Enhanced Staff Training and Accountability for Billable Services & Collections**



Santa Barbara County  
**Probation Department**

# ***CHALLENGED TO SUCCEED***



# **100 YEARS OF SERVICE**