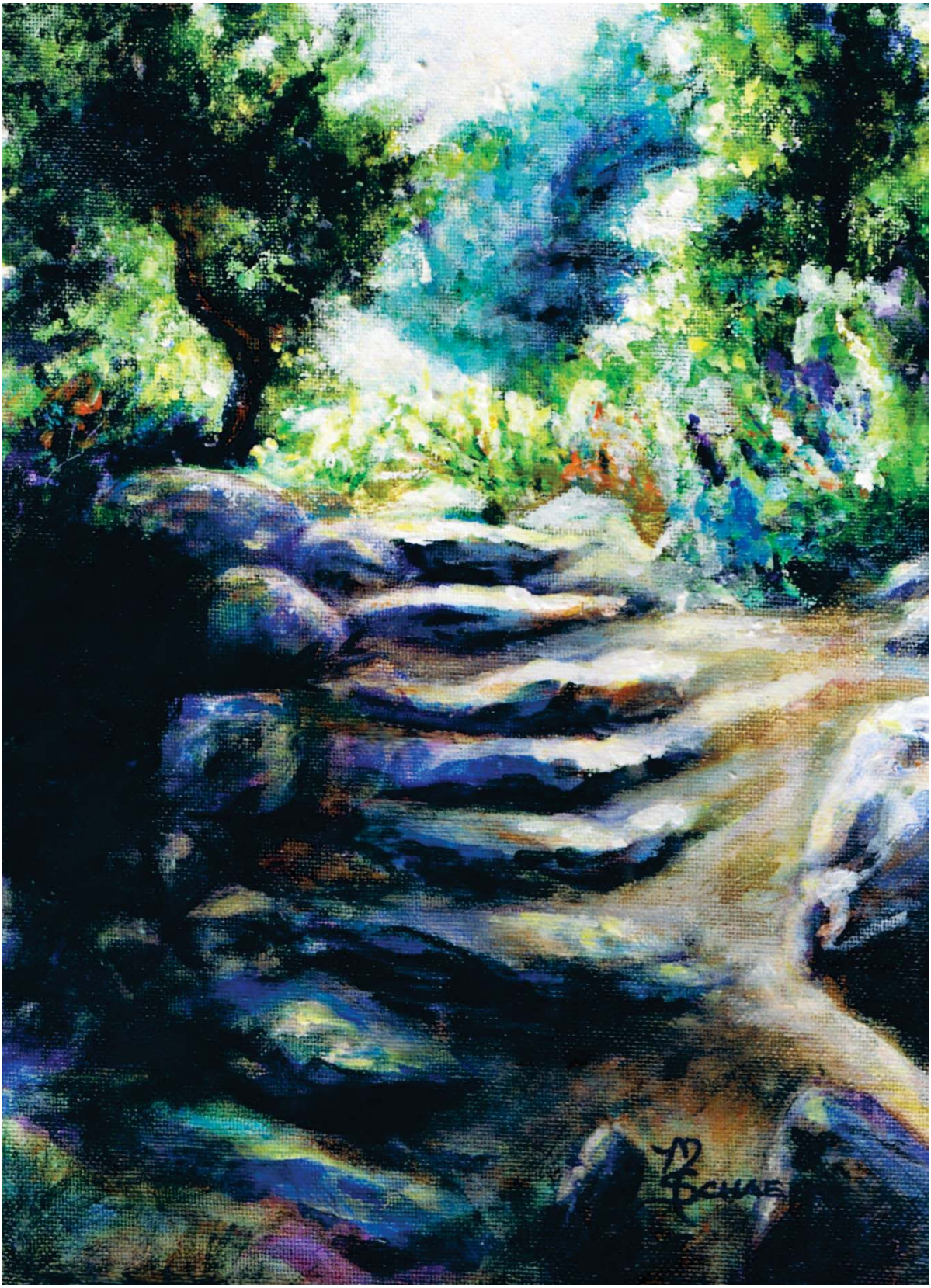
Santa Barbara County

Fiscal Years 2014-15 & 2015-16

Recommended Operational Plan



Steps to Stability

Table of Contents

FY 2014-15 BUDGET HEARINGS

County Executive Office

FY 2014-15 Proposed Budget Hearing Schedule

1 Board Letter

2 Attachment A-1 & A-2 Budget Adjustments

3 Attachment A-3 Defer to Hearings Adjustments

4 Attachments B & C – Ongoing Grants/Contracts

5 Attachment D – FY 2014-15 Budget Resolution

6 Successor Agency to the former RDA

7 Budget Overview – County Executive Office

8 Functional Group Overview – CEO

9 Service Level Reductions

10 Outside Agency Requests

11 Board Inquiry Forms

12 Attachment E – Board Adjustments to Budget

FY 2014-16 Budget Hearing Schedule
(Revised 6-6-2014)

Monday, June 9, 2014

9:00 AM	**Public Comment**
9:15 AM	**Budget Overview** ..... (Mona Miyasato)
9:30 AM	**Functional Group Summaries** ..... (Terri Maus-Nisich/Renee Bahl)
	Policy & Executive
	Health & Human Services
	Public Safety
	Community Resources & Public Facilities
	General Government & Support Services
9:45 AM	**Public Comment**
10:00 AM	**Budget in Brief** ..... (Tom Alvarez)
	General County Programs
	Successor Agency and Fund Balances
10:45 AM	**Break**
11:00 AM	**Updates since April Workshops (Expansion Requests; Service Level Reductions; Etc.)**
11:15 AM	**Public Comment**
11:30 PM	**Lunch**
1:00 PM	**Non-County Agency Requests**
	Outside Organizations and Non-County Agencies Requests (3 minutes)
1:45 PM	**Public Comment**
2:00 PM	**Maintenance Funding Options** ..... (Tom Alvarez)
2:45 PM	**Preliminary Board Deliberations and Decision Making**
	Adjournment

Wednesday, June 11, 2014

9:00 AM	**Public Comment (as necessary)**
9:15 AM	**Board Deliberations and Decision Making (as necessary)**
	Adjournment

BOARD OF SUPERVISORS AGENDA LETTER

Agenda Number:

Clerk of the Board of Supervisors
105 E. Anapamu Street, Suite 407
Santa Barbara, CA 93101
(805) 568-2240

Department Name:	County Executive Office
Department No.:	012
For Agenda Of:	June 9, 2014
Placement:	Departmental
Estimated Tme:	
Continued Item:	No
If Yes, date from:	
Vote Required:	Majority

TO: Board of Supervisors

FROM: Department Director(s) — Mona Miyasato, County Executive Officer

Contact Info: Tom Alvarez, Budget Director (568-3432)

SUBJECT: **Fiscal Year 2014-15 Recommended Budget**

County Counsel Concurrence
As to form: Yes

Auditor-Controller Concurrence
As to form: Yes

Recommended Actions:

It is recommended that the Board of Supervisors:

1. Consider, amend and adopt the Fiscal Year 2014-2015 Recommended Budget, including CEO Recommended Budget Expansions and Restorations;
2. Approve final budget adjustments to the Fiscal Year 2014-15 Recommended Budget;
3. Delegate authority to the County Executive Officer to
   a. execute renewal of single-year grants and contracts ("ongoing grants and contracts") included in the Recommended Budget that had previously been approved by the Board and for which no significant scope change is requested; and
   b. for these contracts, approve changes in cost up to 10% of the contract, without returning to the Board for approval; and
4. Adopt the Resolution of the Board of Supervisors entitled In the Matter of Adopting the Budget for Fiscal Year 2014-15; and
5. Receive maintenance funding options and provide direction to staff.
6. Approve a FY 2014-15 work objective for the CEO office to coordinate an interdepartmental, countywide Isla Vista initiative, within existing, budgeted resources.

Summary Text: The Fiscal Year 2014-15 Recommended Operating Plan and Budget is hereby submitted to the Board of Supervisors. The information in this letter, attachments, and hearing binder is provided to enable the Board to adopt a Fiscal Year 2014-15 operating plan and budget during the

budget hearings. Budget hearings are scheduled for June 9 and 11, 2014 and, if necessary, may be continued into the week of June 16-20, 2014.

Background:

The coming fiscal year marks the first time since the recession that the County of Santa Barbara's immediate fiscal outlook is positive and improving. Over the last several years, your Board, with assistance from our workforce and community, navigated the County towards greater stability through an unprecedented economic recession resulting in budget shortfalls, an uncertain federal and state fiscal climate, and significant organizational change. The CEO Recommended Budget for Fiscal Year (FY) 2014-15 continues to move the organization on a path of stability and recovery, delivering on core services and maintaining the Board's commitment to public safety, the well-being of families and children, and healthy and livable communities.

All Funds Budget

The CEO Recommended Budget for Fiscal Year (FY) 2014-15 presents a balanced budget, with FY 2014-15 Operating Expenditures of $903.2 million and Operating Revenues of $905.0 million resulting in an operating surplus of $1.8 million. This is the first year since FY 2009-10 that overall Recommended Operating Revenues exceed Recommended Operating Expenditures and points to an improving financial position. Balance was achieved through improving revenues, up $53.8 million (6.2%) combined with controlled expenditure growth of $41.1 million (4.8%).

Staffing levels in the Recommended FY 2014-15 Operating Plan are 4,119.2 Full Time Equivalent (FTE) positions. This is an increase of 115.3 FTE compared with 4,003.9 FTE in the FY 2013-14 Adopted Budget. The increase in recommended FTEs is primarily due to increases in state and federal funding in Social Services and Alcohol, Drug and Mental Health Services.

Budget at a Glance:				
(Dollars in Millions)	FY 2012-13 Actual	FY 2013-14 Adopted	FY 2014-15 Recommended	FY 2015-16 Proposed
Total Operating Revenues	$ 851.6	$ 851.2	$ 905.0	$ 926.2
Total Operating Expenditures	807.8	862.0	903.2	915.0
Net Operating Impact *	$ 43.7	$ (10.9)	$ 1.8	$ 11.2
Staffing FTE's	3,879.1	4,003.9	4,119.2	4,102.4

* Net Operating Impact is funded by Other Financing Sources or use of Fund Balances.

General Fund Budget

The CEO Recommended General Fund Budget for FY 2014-15 also displays improvement, with Operating Expenditures of $320.9 million and Operating Revenues of $353.9 million. Operating Revenues increased $16.0 million or 4.7% from $337.9 million in FY 2013-14, while Operating Expenditures increased $6.9 million or 2.2% from $314.0 million in FY 2013-14.

Staffing levels in the Recommended FY 2014-15 General Fund Budget are 1,827 Full Time Equivalent (FTE) positions. This is a decrease of 9.4 FTE compared with 1,836.8 FTE in the FY 2013-14 Adopted Budget. The decrease in recommended FTEs is primarily attributed to fewer staff in the Probation Department as a result of consolidating the Los Prietos Camp and Academy programs.

Budget at a Glance:				
General Fund (in millions)	FY 2012-13 Actual	FY 2013-14 Adopted	FY 2014-15 Recommended	FY 2015-16 Proposed
Total Operating Revenues	$ 354.8	$ 337.9	$ 353.9	$ 359.1
Total Operating Expenditures	344.9	314.0	320.9	322.7
Net Operating Impact *	$ 9.8	$ 23.9	$ 33.0	$ 36.4
Staffing FTE's	1,979.0	1,836.8	1,827.4	1,827.4

* Net Operating Impact is funded by Other Financing Sources or use of Fund Balances.

Service Level Reductions

Proposed Service Level Reductions of $1.7 million are fewer this year than in recent years. The Budget Development and General Fund Allocation Policies adopted by the Board were closely followed during the development of the FY 2014-16 Recommended Operational Plan. Policy-based budgeting provides an increased level of transparency for the public and consistency throughout the organization. The policy requires that each department's General Fund Contribution (GFC) be the prior year adopted contribution, reduced by one-time allocations; departments must use all non-General Fund revenues before GFC amounts are allocated; and in general, base GFC are increased proportional to the impact of approved wage and employee benefit adjustments not otherwise funded. If anticipated funding is not sufficient to cover expenditures, the department will propose Service Level Reductions to balance the departments' budget.

Trends and Issues Reflected in the Budget

Significant trends and policy issues were considered and are reflected in the Budget. A few are highlighted below.

- ***Slowly improving revenue growth***: The County's largest discretionary revenue source, property taxes, is projected to increase from 2.3% growth to 3.5% growth in FY 2018-19. This is modest compared to pre-recessionary levels. Overall revenues are improving at a pace of 6.2% compared to the prior year. Expenditure growth is at 4.8%, which is slower than revenue growth. Ensuring expenditure growth does not outpace revenue growth will require continued restraint and caution in the future.

- ***Stabilized retirement funding:*** Santa Barbara County Employee Retirement System sets pension rates for member agencies. The increases in pension contribution are projected to level off. The FY 2014-15 rate is 38.94%, a small 0.64% rate increase over the FY 2103-14 contribution rate of 38.3%. The increase is largely due to increases related to the amortization of prior fund losses and economic assumptions (primarily a decrease in the assumed rate of return of 25 basis points to 7.5%)

which are partially offset by demographic assumptions (mortality changes) and other smaller adjustments.

- ***Impact of Affordable Care Act implementation:*** The FY 2014-15 Plan reflects expansions in Social Services (65.3 FTEs) and Alcohol Drug and Mental Health Services (ADMHS) (19.0 FTEs) due to expanded funding related to the Affordable Care Act (ACA) Implementation. Social Services revenues have significantly increased over the past two years (+$27.4 million, 21.4%) primarily related to eligibility and enrollment activities for the ACA. However, the revenue picture for Public Health remains uncertain.

- ***Service Transformation of ADMHS:*** The provisions of behavioral health services through Alcohol, Drug and Mental Health Services department (ADMHS) has been one of the most significant challenges of the County in recent times. To improve upon service delivery, the Department completed a comprehensive Department evaluation and is in the process of implementing various recommendations, including expansions to crisis services, funded by newly obtained grants ($11.0 million), filling of key management positions and increased collaboration with the community and other stakeholders.

- ***Northern Branch Jail:*** The 2014-15 Budget includes pre-construction related costs for the North Branch Jail of $2.6 million. The Board adopted a plan to fund the estimated $17.3 million in net increased annual operating costs of the new facility upon its opening in 2018, which sets aside ongoing General Funds in prior, current and future budgets. Earlier in 2014, the new jail's estimated transition plan was revised to include accelerated staff hiring and training well in advance of the opening. This acceleration of staff hiring is estimated to increase costs by $1.8 million more than the existing plan provides. Operating cost estimates for the Sheriff's Treatment and Rehabilitation (STAR) complex may change after the design development for that facility is completed. Adjustments to the funding plan therefore will be revisited and brought to the Board for approval as better estimates for this work is completed.

- ***Workforce Planning:*** In FY 2013-14 Employee Retention was added as a new Budget Development Policy and has evolved into Workforce Planning as we look ahead to FY 2014-15. Human Resources Department staff, working with a cross section of employees from all departments, will spearhead the effort, which has the goal to attract, retain and train the right people, with the right skills, in the right jobs, at the right time.

- ***Debt Obligations:*** The funding status of liabilities is described in the Debt Management and Obligations section of the Budget Book on pages D200-D203. The County has no General Obligation Bonds outstanding and has never issued Pension Obligation Bonds. The County has long-term budgetary plans in place to fund all the short-term and long-term obligations of the County within current and on-going resources. The County maintains a Standard & Poor's SP-1+ rating for short-term notes and both a Standard & Poor's AA+ and a Moody's A1 for its long-term certificates of participation. This is among the highest ratings for counties in California. Overall, the County has low debt levels when compared to other counties in California.

CEO Recommended Budget Expansions and Restorations

After the departmental General Fund Allocations were made, unassigned General Fund discretionary "ongoing" and "one-time revenue" remained. These funds are available for appropriation in the FY 2014-15 Plan.

At the March 2014 Budget Working Session, the CEO presented a list of criteria for evaluating expansion requests: 1) avoids cost or reduces risk ; 2) generates revenue; 3) provides an investment in the future; 4) makes progress on key initiatives; and 5) is significant but can be prioritized next year.

The CEO recommendations are based on these criteria and evaluation of the departments' requests for restoration or expansion, Board discussion at the March and April workshops, consideration of overall Board priorities, County-adopted goals and organizational needs. These recommendations are submitted with the Recommended Operating Plan for the Board's consideration, amendment and adoption. The recommended expansions and restorations of proposed service level impacts are from the following sources:

- $ 673,000 from ongoing unassigned General Funds
- $ 4,844,000 from one-time unassigned General Funds
- $14,307,000 from other (primarily federal and state funding)

After these allocations, there remains an estimated $180,100 of ongoing unassigned General Fund and $1,119,212 of one-time, unassigned General Fund for your Board's consideration and allocation.

The above CEO Recommended Expansion and Restorations are included in the Final Budget Adjustments and are detailed in **Attachment A-1**.

Interdepartmental Isla Vista Initiative

Due to recent and ongoing events in Isla Vista, the CEO's office is coordinating interdepartmental cooperation to help improve safety and security and enhance community well-being in Isla Vista, working closely with the Third District. As part of the 2014-15 fiscal year, the CEO is requesting an initiative be added that gives focus to these efforts, working within existing resources. There are a number of departments that have the experience or expertise that have been and will be involved to help promote such improvements including Public Works, Planning and Development, Community Services, Sheriff's Office, County Counsel, General Services and the Auditor-Controller. In a separate but complementary effort, the District Attorney has been and is continuing to coordinate a group discussing broader community issues, involving partners such as UCSB and City College, with a focus on safety.

Specific County projects have already been in progress related to Isla Vista; new initiatives may also be developed. The staff team will be exploring physical safety improvements from sidewalks to street lights to fences, to more strategic issues such as amending ordinance related to rental properties and festivals/street parties. On behavioral health issues, Alcohol Drug and Mental Health will be implementing programs to expand outpatient treatment and increase field services through crisis triage programs throughout the county. Staff will utilize resources within existing budgets to address what it can. If the team requires additional resources, we will return to the Board with those requests as well as provide updates to the Board.

Maintenance Needs and Funding Options for Roads, Buildings and Parks

The County has a backlog of deferred maintenance for roads and County building and parks as well as need for greater ongoing funding for preventative maintenance. Your Board requested staff provide as part of the budget discussion a phased-in funding plan to address maintenance funding needs, as a follow up to the April Budget Workshop. A strategy and options are provided below. Expanded funding is provided in the Recommended FY 2014-15 Budget. The CEO would implement an approved funding plan by including it within future Recommended Budgets that the Board would consider for adoption in FY 2015-16 and future years.

Recommended Funding for Maintenance for FY 2014-15 - The Recommended Budget includes the following in proposed spending from General Fund and special revenue funds to address maintenance needs for FY 2014-15. In total this includes $7.1 million of ***additional resources*** (denoted by * below).

Roads

- $3.6 M for deferred road maintenance
- $10.4 M for corrective road maintenance
- $1.1 M* for roads maintenance needs (GF – additional - CEO recommended expansion)
- $0.9 M* for federal match (GF – additional – allocated by BOS from contingency to be spent in FY 2014-15)
- $3.7 M* in federal grant (Federal – additional - to be spent in FY 2014-15) for access to federal lands

General Services Buildings/Facilities and Parks

- 14 M for facility and park maintenance
- $1.4 M* (GF – additional – CEO recommended expansion)

Funding Needs: While significant funding is currently allocated to maintenance and deferred maintenance, there remains a backlog of deferred maintenance projects and ongoing preventative maintenance needs. There is $114.0 million and $83.6 million in deferred maintenance projects associated with roads and buildings/parks; respectively. There is also an estimated $17.0 million to $39.0 million of annual "renewal maintenance" funding needed to maintain the existing condition of roads, buildings and parks. For buildings and parks, the estimated is created by using a standard range of is 2% - 4% of the Current Replacement Value (CRV).

The deferred maintenance needs for road and facility/park maintenance are identified in the County's Road Map (for roads) and Phase I of the Jorgenson Facility Assessment Report (for facilities, parks and park amenities). For facilities, parks and park amenities, a Maintenance Management Plan (Phase II) is expected in August 2014, with department review and a finalized management plan by October 2014. The plan will review the existing list of projects, establish a prioritized list of maintenance projects in alignment with resource scenarios and maintenance service delivery recommendations. It may also provide the County with an evaluation of which facilities are the end of their useful life and should be demolished, mothballed or removed from the County inventory.

Public Works currently prioritizes and maximizes its use of available funding; General Services and Parks do the same and would continue with greater information once the Maintenance Management Plan is completed. The departments would allocate any new funding by balancing the priority of specific deferred maintenance projects with ongoing maintenance and preventative maintenance efforts.

Funding Strategy and Options: A strategy to provide annual funding to address these needs, beyond the current level, with options is provided below. These funds could be used to address "renewal," deferred maintenance or new (capital replacement or significant rebuild) projects related to roads, facilities, and park buildings/park amenities. In general, these are intended to increase funding of GF and Other Funds available for maintenance needs. Specific use would be determined each year as part of the budget and CIP process, with General Services, Parks and Public Works reviewing their needs and priorities for preventative maintenance and specific deferred maintenance projects.

1. Dedicate an ongoing stream of unallocated, discretionary General fund for addressing maintenance needs to reach $17 million annually - Options: 10%, 15%, 20%, 25%

(dollars in millions)	Required Renewal Funding In Yr. 10	Projected Annual Funding In Yr. 10	Cumulative Ongoing Funding Over 10 Yrs.
10% Option	$ 21.2	$ 14.7	$ 56.7
15% Option	$ 21.2	$ 22.1	$ 85.1
20% Option	$ 21.2	$ 29.4	$ 113.4
25% Option	$ 21.2	$ 36.8	$ 141.8

Note: Cumulative Ongoing Funding assumes only % of growth: no one time funding;

This dedicated stream of revenue could also be used to support debt for large projects or groups of projects, depending on the most immediate needs.

2. Allocate available one-time discretionary General Fund – Options: year-end (savings) or unallocated revenue at budget adoption
3. Of these amounts, allocate 50% percent to roads and 50% percent to facilities/parks, with adjustments depending on availability of other funding sources or needs.
4. Adjust service fees based on increased costs for maintenance ("renewal funding" or specific deferred maintenance project costs)
5. Increase Other Fund revenue for maintenance by "charging" non-General Fund departments for maintenance to the degree allowed by law (Note: most non-GF departments already pay for their department's maintenance and deferred maintenance capital projects)
6. Continue to seek grant funding and advocate for new regional, state and federal dollars for maintenance needs
7. Monitor and adjust as needed

The funding of maintenance for the various County operations will vary by the department as they have various funding sources available to them. Half of the need, however, would be in roads, and could not be funded by reimbursement from federal, state or other funds (unless a grant specifically for roads purposes).

State and Federal Budget Impacts

As part of the Governor's commitment to paying off the Wall of Debt by FY 2017-18, the May revise includes an additional $100 million to repay a portion of existing mandate reimbursement claims that have been owed to local governments (counties, cities, and special districts) prior to 2004. Santa Barbara's outstanding claims are $7.4 million which represents about 1.3% of all county claims submitted for this period.

The May Revision also provides an additional $142 million ($121 million in General Fund dollars) to reflect higher costs in firefighting, emergency response, and other critical activities related to the ongoing drought. The Governor's agreement with legislative leaders further creates a Rainy Day Fund, noting that the proposed plan requires both paying down liabilities and saving for a rainy day. Another element of the May Revision updates sales tax forecast reflecting a downward trend. The FY 2013-14 estimated growth attributable to AB 109 stands at $50.8 million (down $13.5 million from January 2014 estimates). Finally, there is $11.3 million to be allocated directly to probation departments to mitigate the increase in workload associated with the Post Release Community Supervision (PRCS) offenders.

Final Budget Adjustments:

As is the case each year, events have occurred since the Recommended Budget was prepared which prompts staff to recommend adjustments to various appropriations and revenues. The recommended adjustments fall into two main categories listed here and are detailed in **Attachment A-1 and A-2**:

1. CEO Recommended Budget expansions or restorations as detailed in Attachment A-1.
2. Re-budgeting appropriations included in the Fiscal Year 2013-14 budget, but not spent during the fiscal year, and moved to a fund balance account via a Budget Revision during Fiscal Year 2013-14 for use in Fiscal Year 2014-15, Attachment A-2.
3. Other recommended changes that adjust General Fund and non-General Fund budgets Attachment A-2.

Attachment A-2 is a list of all final budget adjustments recommended for approval by the Board.

Ongoing Grants and Contracts:

The County has numerous ongoing grants and contracts that are renewed each year with the funding and expenditures approved by the Board during the annual budget hearings. The execution then becomes ministerial and has been delegated to the County Executive Officer, who verifies their inclusion in the Adopted Budget and signs the contracts for the County, thus reducing the number of administrative agenda items that come before the Board during the year.

The Board has customarily delegated this authority to include grants and contracts where amounts are up to 10% more or less than indicated amounts.

This process is only for single year contracts, not multi-year agreements. To qualify for this process:

1. all contract terms and conditions, including contract scope of work, must remain unchanged from the prior contract, and
2. the value of the contract cannot change by more than 10% of the prior year

Ongoing contracts or grants in amounts that exceed 10% must be individually presented to the Board for approval. *If rates or units of service change, the contract may qualify for the on-going contracts process if these changes are clearly disclosed on the ongoing contract list.* As compared to the prior year, this process now only applies to single year contracts, only applies to contracts > $100,000 and the rate or units of service disclosure requirements noted above are new.

The list of on-going grants and contracts, by department, is included in the Attachments with a recommendation that the Board approve, as a group, their renewal for FY 2014-15.

The grants to be included in this year's delegation are identified in **Attachment B**. The contracts to be included in this year's delegation are identified in **Attachment C**. The contract list could include *part-year* contracts that would have been for the same amount as the prior year if the request had been to renew them for a *full year*. For example, a contractor was paid $100,000 for a full year's work last year but the proposed contract is for $50,000 for 6 months work in Fiscal Year 2014-15.

Reduction in Positions:

While the overall number of FTE's is the budget is projected to increase, the Recommended Budget includes reductions of 11.17 FTE positions resulting from Service Level Reductions and 17.75 FTE positions associated with efficiency changes (total 28.92 positions). Of these, 14.8 FTE are currently filled. With adoption of the Budget, Human Resources staff will issue required notices to affected staff pursuant to County bargaining agreements and policies. As has been the County's practice in the past, all efforts will be made to place displaced employees to the extent possible.

Budget Resolution:

The Resolution of the Board of Supervisors follows as **Attachment D**. Note the resolution allows the County Executive Officer, under limited circumstances, to approve changes to appropriations for previously approved equipment purchases.

Mandates and Service Levels:

Board approval of these proposed changes (final budget adjustments and ongoing grants and contracts) during budget hearings is discretionary. The budget hearings, Recommended Budget and the Budget Resolution are controlled by the County Budget Act, which is found at California Government Code sections 29000 and following

Fiscal Impacts:

Approval of these recommendations adopts the Fiscal Year 2014-15 Recommended Budget (with any modifications determined by the board) and authorizes the County Executive Officer and/or the County Auditor-Controller to take necessary related fiscal action.

Attachments:

A-1 – CEO Recommended Budget Adjustments
A-2 – Final Budget Adjustments
B – Ongoing Grants
C – Ongoing Contracts
D – Resolution of the Board of Supervisors

Authored by:

Jette Y. Christiansson
Tom Alvarez

Cc: Department Directors
Assistant County Executive Officers
Fiscal and Policy Analysts

CEO Recommended Expansions					
Department	Description	FTE	GFC		Non-GFC
			Ongoing	One-time	
County Counsel	*Restore one position which will provide legal support to General Fund departments, and Public Health with their implementation of the Affordable Care Act.	1.0	$ 130,000		
Fire	Expansions for i) Safety & Standards Coordinator/Nurse for Training/EMS Section, ii)the Fire Crew Program by funding 17 FTEs: 15 Extra Help crew members, 1 Captain & 1 Battalion Chief (BC). The BC replaces the former Safety & Standards Coordinator position and will also have collateral duties iii) Extra Help Dozer Operator Assistant 0.50 FTE. iv) EDP Systems & Programming Analyst Sr (1.0 FTE) to the IT Section.	19.5			1,443,000
Sheriff	Expansion for the Santa Maria Branch Jail to a 24/7 facility with the ability to handle bookings of prisoners and house 28 inmates. The Board approved the first phase in December 2013; this is the second phase of implementation. One-time funding for two years (~~$552,000~~ ***$452,000*** each year).	3.00		904,000	
Public Health	Expansion to add position to cover kennel activities and front desk in Santa Barbara to serve public customers and animals in care. Position is 50% covered by existing department funds.	1.00	31,000		31,000
ADMHS	Expansion all funded by MHSA Grants, Medi-Cal, and/or 1991 Realignment: i) Crisis System of Care adding 29.5 clinical staff, ii) Temporary Homeless Housing: double board and care beds, and homeless shelter beds dedicated to homeless clients with severe mental illness, iii) Minimum Resources for Outpatient Clinics Transformation, iv) Direct specialty mental health services provided to the homeless with 0.75 extra-help and increased CBO contract amounts, v) create an adequate mental health Forensic System of Care for the County, vi) Administrative Support Costs (9.0 FTE) to support the Department's financial, Quality Assurance operations per the Tri-West report, vii) 18.5 Extra Help for Outpatient Clinics System Change Transformation for the regional teams. ***vii) Services for children in the foster care system (Katie A.)***	~~71.70~~ ***71.06***			~~10,478,000~~ ***10,994,000***
Social Services	Expansion to increase staffing by 11.5 FTEs to ensure the safety net for vulnerable children and adults, 2.0 FTE for specialized training with Welfare to Work, and 0.5 FTE for community outreach and enrollment efforts. Does not require local county match.	13.50			1,271,000
Planning & Development	*Restore Long Range Planning staffing. As a result of lost grant revenue and other one-time funding sources, staffing reductions would be necessary to meet the GFC budget target. (Funded with departmental FY 2013-14 savings). Restoration of One-time funds will allow resumption of projects in process and some new projects.	2.30	~~311,000~~ Funded on Attachment E		~~311,000~~
Public Works	Expansion will provide one-time funds to augment Road maintenance funds.			1,100,000	
	*Restore a Survey Specialist and allow Surveyor's Office to meet mandates to return reviews of Records of Survey and Corner Records within 20 business days. Will also improve timing of developments which generate additional tax revenues.	1.00	134,000		

*Service Level Reduction restoration

CEO Recommended Expansions					
Department	Description	FTE	GFC		Non-GFC
			Ongoing	One-time	
Community Services	*Restore 1.6 extra help Ranger positions. These positions will serve the public in our Day Use Parks, and will attend to customer service and maintenance needs.	1.60	53,000		
	Expansion will add funding for a Cost Analyst. This position will assist in maintaining appropriate financial records as required by HUD and will be key to reducing risk to the County. 50% funded by Low/Moderate Income Housing Fund.	1.00	73,000		73,000
	Expansion for Consulting Services to assist the Housing & Community Development Division in development of the 5 Year Consolidated plan for HOME, CDBG, ESG,CoC as well as Point in Time Count for the Homeless Program.			90,000	
	Expansion for a Housing Specialist that will assist in the Continuum of Care program and assist agencies with HMIS software program implementation.	1.00	137,000		
	*Restore $165,000 for homeless shelter operations and services, for a total budget of $345,000. Department to apply for Human Services grant funding in FY 2015-16.			165,000	
Auditor - Controller	Expansion provides one-time funding ($90,000) for two years to hire one entry-level Accountant to enter into Auditor Training and Development program.	1.00		180,000	
General Services	Expansion provides additional one-time funding for maintenance of facilities in Parks and General Services. Half funded with unallocated General Fund ($700,000) and half ($700,000) release from Maintenance GF Fund balance account, for a total of $1,400,000.			700,000	700,000
	Expansion to provide accounting services for the North Branch Jail project to ensure payment of timely invoices, provide monthly project expenditure reports and assist in assuring compliance with state grant requirements; one-time funds ($128,834) will be allocated for 4 years.	1.00		515,000	
	Expansion request provides for event coordination/management for the SB Vets, Lompoc Vets and SB Courthouse locations. CEO Recommends should the BOS approve the coordinator.		115,000		
Outside Agencies	Request by local regional chambers for Economic Development will use $150,000 to start an Economic Vitality Team (EVT).			150,000	
	Request by the Courthouse Legacy Foundation to fund the 2014 restoration plan of the Mural Room. Agency needs $250,000 remaining on a $600,000 project, will leverage the $40,000 and raise additional $210,000.			40,000	
Strategic Reserve	Additional $1M to the $1M already appropriated for FY 2014-15. This would provide a total of $26,500,000 ($28,300,000 would be fully funded).			$ 1,000,000	
Total		**117.96**	~~$ 673,000~~ ~~$984,000~~ $673,000	**$ 4,844,000**	~~$14,307,000~~ ~~$ 14,823,000~~ $14,512,000

*Service Level Reduction restoration

Attachment A-2
09 Final Budget Adjustments Summary-All Depts (2014-15)

Dept / Adj. #	Sources	Uses	GFC	FTEs	Positions	Purpose
County Executive Office						
2	427,439	427,439	0	0.00	0.00	This adjustment establishes the budget for the Homeland Security grant purchases/trainings for the FY 12 and FY 13 remaining grant balances, offset by Homeland Security revenue
County Counsel						
5	30,000	30,000	0	0.00	0.00	This adjustment releases $30,000 from Committed Fund Balance for County Counsel office renovation begun in FY 13-14. The project is anticipated to be completed in July 2014.
District Attorney						
4	39,841	39,841	0	0.50	0.50	This adjustment recognizes a .50 Victim Witness Advocate funded by the CCP that will address expanded victim services workloads and responsibilities associated with the AB109 Realignment offender population.
Probation						
7	(141,851)	(141,851)	0	(1.00)	0.00	This adjustment changes the Juvenile Justice Crime Prevention Act program budget to reflect the budget approved by the Juvenile Justice Coordinating Council on 4/4/14.
8	(125,000)	(125,000)	0	(1.00)	(1.00)	This adjustment unfunds one Senior Deputy Probation Officer (DPO Sr) in the YOBG grant program.
9	(472,466)	(472,466)	0	(2.00)	0.00	This adjustment amends the AB109 budget to reflect the budget approved by the Community Corrections Partnership on 4/4/14.
Dept Totals	(739,317)	(739,317)	0	(4.00)	(1.00)	
Fire						
6	368,000	368,000	0	0.00	0.00	This adjustment re-budgets the appropriation for a replacement Fire Department water tender. The water tender was ordered in August 2013 but will not arrive until after July 1, 2014.
Sheriff						
9	(286,324)	(286,324)	0	0.00	1.00	This adjustment modifies the Recommended budget for AB109 revenues & expenditures to match the CCP approved budget.

Attachment A
09 Final Budget Adjustments Summary-All Depts (2014-15)

Dept / Adj. #	Sources	Uses	GFC	FTEs	Positions	Purpose
Public Health						
10	257,976	257,976	0	0.00	0.00	This adjustment will update the FY 14-15 budget for an action taken on April 22, 2014 by the Board of Supervisors to receive a grant from the State Department of Health Care Services for Medi-Cal Outreach and Enrollment (O&E).
11	215,526	215,526	0	0.00	0.00	This adjustment will move $215,526 of the previously Board-approved Agreement (2/18/14) with ImageTrend, Inc. to provide an electronic patient care reporting system for Emergency Medical Services to FY 14-15.
Dept Totals	473,502	473,502	0	0.00	0.00	
Alcohol,Drug,&Mental Hlth Svcs						
10	100,794	100,794	0	1.00	1.00	This adjustment changes the ADMHS Juvenile Justice Crime Prevention Act (JJCPA) and Juvenile Justice Mental Health Services (JJMHS) programs' budgets to reflect restoring an ADMHS practitioner position.
12	0	0	0	0.00	0.00	This adjustment reduces realignemnt revenue ($1,533,319) in Fund 0044, offset by an increase in Medi-Cal revenue ($1,533,319).
Dept Totals	100,794	100,794	0	1.00	1.00	
Planning & Development						
5	48,000	48,000	0	0.00	0.00	This adjustment will carry forward Coastal Resource Enhancement Funds (CREF) awarded to the Gaviota Coast Plan that were not expended this fiscal year. The funds will be used for EIR contract work in FY 14-15 on the Gaviota Coast Plan.
6	64,990	64,990	0	0.00	0.00	This adjustment will carry forward funding from a Cal Trans grant for consultant design work on the Los Alamos Pedestrian and Parking Plan.
7	21,446	21,446	0	0.00	0.00	This adjustment will carry forward funding from a Cal Trans grant for the Mission Canyon Multi-Modal Improvement Plan. The funds will be used for consultant design work and final report production in FY 14-15.

Attachment A
09 Final Budget Adjustments Summary-All Depts (2014-15)

Dept / Adj. #	Sources	Uses	GFC	FTEs	Positions	Purpose
Planning & Development						
8	0	0	0	0.00	0.00	This adjustment will carry forward to FY 14/15, $31,000 of Coastal Resource Enhancement (CREF) funds and $27,962 of general funds not expended this fiscal year for the Santa Claus Lane project. Funds will be used for consultant work on design, permitting, and engineering plans.
9	34,395	34,395	0	0.00	0.00	This adjustment will carry forward to FY 14/15 unexpended funds for the Hollister Avenue Streetscape Project. Funding will be used for consultant to prepare design concepts for street improvements.
10	19,500	19,500	0	0.00	0.00	This adjustment will carry forward funds for the Goleta Valley Community Plan. These funds were designated to this project last fiscal year from departmental savings. In FY 14/15 the funds will be used to complete EIR contract work.
11	53,300	53,300	0	0.00	0.00	This adjustment will carry forward funds for the Climate Action Strategy Project. These funds were designated to this project last fiscal year from departmental savings. In FY 14/15 the funds will be used to complete EIR and technical consultant contract work.
12	120,000	120,000	0	0.00	0.00	This adjustment will provide funding for a comprehensive fee study of Planning, Building, Grading, Energy and Minerals and Film permit fees. These funds were designated for this purpose in FY 12/13 from departmental savings.
13	61,250	61,250	0	0.00	0.00	This adjustment will carry forward $21,250 not spent this FY, and allocate an additional $40,000 for the consultant Winery Ordinance Project EIR. The $40,000 were designated for this purpose in FY 12/13 from departmental savings.
14	31,500	31,500	0	0.00	0.00	This adjustment will allocate funds for the recruitment of the Long Range Planning Deputy Director. These funds were designated from departmental savings (FY 12/13) for the recruitment of the Energy and Minerals Deputy Director and not used.
15	150,000	150,000	0	0.00	0.00	This adjustment will allocate departmental savings in the current fiscal year to provide funding for additional consultant work on the Gaviota Coast Plan Environmental Impact Report.

Attachment A
09 Final Budget Adjustments Summary-All Depts (2014-15)

Dept / Adj. #	Sources	Uses	GFC	FTEs	Positions	Purpose
Planning & Development						
16	3,200	3,200	0	0.00	0.00	This adjustment for the Historic Landmarks Advisory Commission will carry forward unexpended funds to complete the Historic Architectural/Landscape Montecito Area 4a & 4b Survey. Consultant work is expected to be complete in August 2014.
17	7,500	7,500	0	0.00	0.00	This adjustment will increase the Fish and Game Commission budget in anticipation of additional grants. At their May 29, 2014 meeting, the Commission recommended four grant proposals be funded. The funds come from Fish and Game Fine revenue, no general funds are used.
Dept Totals	615,081	615,081	0	0.00	0.00	
Public Works						
3	100,000	100,000	0	0.00	0.00	This adjustment increases Capital Improvement Project Mud Lakes Basin by $100,000 to allow for a more fully developed estimated cost.
4	75,000	75,000	0	0.00	0.00	This adjustment increases Capital Improvement Project Unit II Channel by $ 75,000 due to timing issues.
Dept Totals	175,000	175,000	0	0.00	0.00	
Treasurer-Tax Collector-Public						
1	229,050	229,050	0	0.00	0.00	This adjustment increases Capital Assets for the property tax conversion project. Remaining unspent FY 2013-14 appropriations will be carried over to FY 2014-15 for ifor the project.
General County Programs						
1	0	0	0	1.00	0.00	This adjustment moves $130,000 of funding to salaries and employee benefits in the Human Services Comm budget for the transfer of one Departmental Business Specialist from Housing & Community Development to Gen County Programs to support the HSC.
3	337,000	337,000	337,000	0.00	0.00	This adjustment allocates redirected GFC from General Revenues of $337,000 and increases Committed Program Restoration Fund Balance Components.

Attachment A
09 Final Budget Adjustments Summary-All Depts (2014-15)

Dept / Adj. #	Sources	Uses	GFC	FTEs	Positions	Purpose
General County Programs						
Dept Totals	337,000	337,000	337,000	1.00	0.00	
General Revenues						
1	(547,000)	(547,000)	547,000	0.00	0.00	This adjustment reduces General Fund revenues and General Fund Contribution related to Tax And Revenue Anticipation Notes (TRAN) for FY 2014-15 and redirects $337,000 to GCP Prgm Restoration.
Debt Service						
1	(884,000)	(884,000)	(884,000)	0.00	0.00	This adjustment reduces general fund contribution and expenses related to Tax and Revenue Anticipation Notes (TRAN) for fiscal year 2014-15.
Grand Total	339,066	339,066	0	(1.50)	1.50	

06 General Fund Contribution Requests-All Depts (2014-15)

Dept / Priority	Requested GFC	FTEs	Purpose
County Executive Office			
1	9,100	0.00	This adjustment funds the annual ongoing cost of program software to assist with Boards and Commission applications and database.
2	25,000	0.00	This adjustment establishes an initial budget to digitize and archive legislative records of the Santa Barbara County Board of Supervisors. UCSB will be writing a grant to seek funding for this project. It is unknown what the total cost will be.
Onetime 3	40,000	0.00	This adjustment provides additional one-time funding of $40,000 to contract with a public affairs and communications firm on a part-time basis to provide Public Information Officer (PIO) services to the County.
Dept Totals	74,100	0.00	
County Counsel			
1	44,000	0.40	Expand 0.6 FTE paralegal to 1.0 FTE. This would free 7 attorneys to economically perform more attorney work instead of their own paralegal work, since this 0.6 FTE paralegal is the only support for those 7 attorneys.
2	25,000	0.00	Expansion-Restore $25,000 of $46,000 of deleted "services and supplies". This would allow adequate professional training for attorneys and support staff, including training to more efficiently use litigation support software.
3	130,000	1.00	Expand 1.0 FTE attorney. This would allow resumption of "problem prevention" training for client departments, without using heavy overtime by attorneys.
Dept Totals	199,000	1.40	
District Attorney			
1	91,603	1.00	This adjustment restores 1.0 FTE Victim Witness Program Supervisor position. This position was eliminated due to budget cuts in 2008. This position is necessary to provide oversight of daily operations in Santa Barbara and Lompoc offices.
2	150,655	2.50	This adjustment restores 2.5 FTE Legal Office Professionals that were lost due to budget cuts in prior years. These support staff positions are critical to the effective management of the complex caseload of the DA's Office.
Dept Totals	242,258	3.50	
Probation			
1	357,141	3.00	This adjustment funds three Senior Deputy Probation Officers in the Adult Divison for Field Training Officers.
2	112,151	1.00	This adjustment funds a Deputy Probation Officer to supervise High Risk probationers in the Adult Division.
3	112,151	1.00	This adjustment funds a Deputy Probation Officer in the investigations unit of the Adult Division.
4	357,141	3.00	This adjustment funds three Senior Deputy Probation Officers in the Adult Divison for Administrative Senior job duties
5	34,135	0.00	This adjustment funds the increased cost of Institutional Mental Health Services provided by ADMHS.

06 General Fund Contribution Requests-All Depts (2014-15)

Dept / Priority	Requested GFC	FTEs	Purpose
Probation			
6	77,339	0.00	This adjustment funds increased ongoing costs to the Probation department. In balancing Probation's FY 2014-15 proposed budget the Department consolidated the Los Preitos Boys Camp and Academy programs which reduced ongoing general fund expense by $1.6M. The Department was still facing a $77,339 gap. The Department has budgeted a release of restricted fund balance to cover this cost. This budget adjustment would provide the necessary general fund to finance this ongoing cost.
Dept Totals	1,050,058	8.00	
Public Defender			
1	75,468	1.00	This adjustment restores 1 Legal Office Professional (LOP) position that will allow the Public Defender's Office to continue to provide cost effective, efficient, and customer focused constitutionally mandated legal services.
2	75,468	1.00	This adjustment restores 1 Legal Office Professional (LOP) position that will allow the Public Defender's Office to continue to provide cost effective, efficient, and customer focused constitutionally mandated legal services.
Dept Totals	150,936	2.00	
Sheriff			
1	107,725	1.00	This adjustment adds an AOP III to the Sheriff's Office staffing for inclusion with the North Branch Jail Transition Team.
2	55,625	0.00	This adjustment would re-class and existing FTE into a Business Systems Analyst position in the Sheriff's Office to provide data analysis services in major systems such as the Jail Management System (JMS), Records Management System (RMS) and Computer Aided Dispatch (CAD).
3	1,772,088	18.00	This adjustment adds 18 Custody Deputy positions to the Main Jail staffing in response to a Staffing Study noting deficiencies in the current staffing model.
4	146,620	1.00	This adjustment restores funding to a Deputy Speriff, Special Duty position to be assigned as Tactical Officer at the Alan Hancock Academy.
5	171,304	1.00	This adjustment restores the Deputy Sergeant position assigned to oversee the Gang Team.
6	107,275	1.00	This adjustment restores funding to a Crime Analyst (AOP III) position lost during the recession. There is a significant need to data and crime analysis.
7	1,052,491	4.00	This adjustment restores the funding for several Sheriff Management positions lost during the recession. Positions include a Chief Deputy Sheriff, a Sheriff's Commander and two Sheriff's Lieutenants.
Dept Totals	3,413,128	26.00	
Public Health			
Withdrawn ~~1~~	~~93,595~~	~~1.00~~	~~This adjustment is needed to meet high workload demands. The position will oversee 200+ volunteers at the shelter where there is no local volunteer supervisor.~~
2	130,118	1.00	This adjustment is needed to meet high workload demands. The position will oversee shelter supervisors, veterinary operations and unexpected needs.
Dept Totals	223,713	2.00	

06 General Fund Contribution Requests-All Depts (2014-15)

Dept / Priority		Requested GFC	FTEs	Purpose
Parks				
	1	64,000	1.00	This request would provide additional Information Technology (IT) support throughout the entire department. In order for the department to provide appropriate public information and communicate programs & services to the community, the department relies heavily on IT to support these services.
	2	99,500	1.00	This adjustment is necessary for the Parks Division to restore funding of an Ranger II position. This position will serve the public in our camping parks at Jalama and Cachuma Lake.
	3	938,000	0.00	This adjustment is necessary for Parks Division to annually maintain existing facilities, also known as the annual renewal maintenance funding.
	4	95,000	1.00	This adjustment is necessary for the Parks Division to restore funding of an Administrative Office Professional position. This position will assist the public in making reservations for group and day use areas.
Onetime	5	160,000	0.00	This adjustment is to add 4 cabins at Lake Cachuma in order to improve revenue generating opportunities. Currently, Cabin occupancy is roughly 85% and expanding this will improve our options for visitors as well as improve revenue.
Dept Totals		1,356,500	3.00	
Public Works				
	1	7,900,000	0.00	This adjustment will appropriate funding for pavement preservation, allowing the County to reduce its liability exposure and provides for safer streets and ensures a conduit for economic development.
Housing/Community Development				
	1	137,000	1.00	This adjustment from the Housing and Community Development Division will add funding and FTE for a Housing Specialist. This Housing Specialist will assist in managing the Community Development Block Grant (CDBG) program.
Auditor-Controller				
	1	90,031	1.00	We are requesting to restore funding for one Accountant-Auditor position in order to hire new college graduates to enter into our Auditor Training and Development program and restore staffing lost in the economic downturn.
Clerk-Recorder-Assessor				
	1	122,084	1.50	This adjustment restores on-going funding for 1.5 Admin Office Professionals previously unfunded in the Elections Program due to budget reductions. The increased funding allows for election staff responsible for key areas, who would otherwise be re-assigned to other self-funded programs of the Department, to remain in elections year-round. Restoring these year-round positions limits the risk of liability to the County associated with continuing to have critical election functions understaffed and/or staffed with un-experienced seasonal employees.
	2	94,771	1.00	This adjustment restores on-going funding for 1 property appraiser position to incrementally restore the Assessor's staffing level needed to assist with property appraisals and timely development of the County's annual property tax roll.

06 General Fund Contribution Requests-All Depts (2014-15)

Dept / Priority		Requested GFC	FTEs	Purpose
Clerk-Recorder-Assessor				
	3	124,197	1.00	This adjustment restores on-going funding for 1 Mapping/GIS Analyst position previously unfunded due to budget reductions. The position will support mapping/GIS functions in the Elections and Assessor Programs to support increased workload and create better service delivery.
Onetime	4	100,000	0.00	This adjustment provides an additional $100,000 for continued use of the Litigation fund balance component account (one-time General Fund) for expert appraisal and engineering consulting services to assist the Assessor in addressing the complex Breitburn oil and gas assessment appeal cases.
Dept Totals		441,052	3.50	
General Services				
	1	143,198	1.00	This adjustment wll fill the Purchasing Manager on a permanent basis. GS has been without since April 2010 and this position is critical to achieving certain County objectives.
	2	106,000	1.00	This adjustment will add a construction inspector to provide GS Capital Projects construction management duties.
	3	100,000	0.00	This adjustment will allow General Services to replace outdated purchasing system software in an effort to improve County-wide operational efficiencies.
	4	61,000	0.00	This adjustment is due to departmental requests for additional security services partially as a result of the increased homeless presence.
	5	72,000	0.00	This adjustment will increase budget to allow for purchases of household items - the prior fiscal year had the advantage of a two year stock of supply which now needs to be replenished on an annual basis.
	6	150,000	0.00	This adjustment provides funding for a contract services as needed for development of a Sustainability Action Plan.
	7	5,700,000	0.00	This adjustment will add additional funding for annual maintenance renewal funding.
	8	130,500	0.00	This adjustment will draw one-time general fund balance to fund the SCE On Bill Financing Program replacement of exterior lighting fixtures with LED replacements, as recommended by the Debt Advisory Committee.
Dept Totals		6,462,698	2.00	
General County Programs		49,700		
Onetime	1	~~53,700~~	0.00	This adjustment provides one-time funding for the 2-1-1 program.
Grand Totals		~~21,794,174~~ 21,790,174	53.40	

Ongoing Grants for Fiscal Year 2014-15

(Grouped by Department.)

GrantID and Title	Grantor	Jurisdiction	Grant Amt.	Match Amt.	Total
Dept: Sheriff					
47 - Byrne Formula Grant Program - USDOJ/DEA Marijuana Eradication(DCESP)	U.S. DEPARTMENT OF JUSTICE Passed through: State Office of Criminal Justice & Planning (OCJP)	Federal	52,844	0	52,844
784 - Cooperative Forestry Assistance - Marijuana Eradication	U.S. DEPARTMENT OF AGRICULTURE	Federal	9,000	0	9,000
1324 - Avoid the 12 DUI Campaign - Santa Barbara County	U.S. DEPARTMENT OF TRANSPORTATION Passed through: State of California Office of Traffic Safety	Federal	130,000	0	130,000
		Sheriff Total	**191,844**	**0**	**191,844**

Ongoing Grants for Fiscal Year 2014-15

(Grouped by Department.)

GrantID and Title	Grantor	Jurisdiction	Grant Amt.	Match Amt.	Total
Dept: Public Health					
83 - Health Center Cluster (PHD Homeless pgm 1361)	U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES - CONSOLIDATED HEALTH CENTERS CLUSTER	Federal	483,143	0	483,143
103 - Grants to Provide Outpatient Early Intervention Services with Respect to HIV Disease (Ryan White Part C)	U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES	Federal	337,748	0	337,748
125 - PH Emergency Preparedness Comprehensive Agreement	U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES Passed through: California Department of Health Services	Federal	387,744	0	387,744
617 - NATIONAL BIOTERRORISM HOSPITAL PREPAREDNESS PROGRAM	U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES Passed through: California Department of Health Services	Federal	250,908	0	250,908
1204 - AIDS Drug Assistance Program (ADAP)	State of California Department of Public Health Passed through: Office of AIDS	State	7,348	0	7,348
1207 - Cancer Detection Program (CDP) 1275	U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES Passed through: California Department of Public Health	Federal	153,740	0	153,740
1234 - Affordable Care Act (ACA) Grants for New and Expanded Services under the Health Center Program	Department of Health and Human Services	Federal	408,684	0	408,684
1259 - HIV/AIDS AIDS Block Grant Funding (PHD Surveillance program 1452)	California Department of Public Health	State	37,531	0	37,531
1260 - Tobacco Health Education	California Department of Public Health Passed through: California Department of Public Health	State	150,000	0	150,000

Ongoing Grants for Fiscal Year 2014-15

(Grouped by Department.)

GrantID and Title	Grantor	Jurisdiction	Grant Amt.	Match Amt.	Total
1314 - Cancer Detection Program (CDP) 1275	U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES Passed through: Department of Health Care Services	Federal	153,740	0	153,740
1315 - Immunization Action Project (IAP Prog 1408)	U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES Passed through: California Department of Public Health	Federal	152,838	0	152,838
1318 - Project Grants and Cooperative Agreements for Tuberculosis Control Programs	U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES Passed through: California Department of Health Services	Federal	136,406	0	136,406
1319 - Medi-Cal Administrative Activities (MAA)	U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES - MEDICAID CLUSTER Passed through: California Department of Health Care Services	Federal	638,300	0	638,300
1320 - Waste Tire Enforcement Grant	California Department of Resources Recycling and Recovery Passed through: CalRecycle	State	47,000	0	47,000
1321 - Solid Waste Grant (Environmental Safety)	California Department of Resources Recycling and Recovery Passed through: CalRecycle	State	25,000	0	25,000
1322 - HIV Education and Prevention (PHD Education Program 1455)	U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES Passed through: California Department of Public Health - Office of AIDS	Federal	94,905	0	94,905
1323 - HIV Care Formula Grants (PHD Care Programs 1460)	U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES Passed through: California Department of Public Health - Office of AIDS	Federal	214,474	0	214,474
1331 - Beach Monitoring and Notification Program Implementation Grants	U.S. ENVIRONMENTAL PROTECTION AGENCY Passed through: CalEPA/State Water Resources Control Board	Federal	115,111	0	115,111

Ongoing Grants for Fiscal Year 2014-15

(Grouped by Department.)

GrantID and Title	Grantor	Jurisdiction	Grant Amt.	Match Amt.	Total
1332 - Preventive Health Services - Sexually Transmitted Diseases Control Grants	U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES Passed through: California Department of Public Health	Federal	12,600	0	12,600
1333 - Leaking Underground Fuel Tanks (LUFT 5100)	State Water Resources Control Board	State	641,680	0	641,680
1335 - Maternal and Child Health Services	U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES Passed through: California Department of Public Health	Federal	1,075,000	400,000	1,475,000
1336 - Women, Infants, and Children (WIC)	U.S. DEPARTMENT OF AGRICULTURE Passed through: California Department of Public Health	Federal	3,346,275	0	3,346,275
1337 - Nutrition Network	U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES Passed through: California Department of Public Health	Federal	760,000	0	760,000
		Public Health Total	**9,630,175**	**400,000**	**10,030,175**

Ongoing Grants for Fiscal Year 2014-15

(Grouped by Department.)

GrantID and Title	Grantor	Jurisdiction	Grant Amt.	Match Amt.	Total
Dept: Public Works					
425 - 863002 N Jonata Park Rd At Zaca Creek BR 51C-226	U.S. DEPARTMENT OF TRANSPORTATION - HIGHWAY PLANNING AND CONSTRUCTION CLUSTER Passed through: Caltrans	Federal	1,910,443	0	1,910,443
431 - 862032 Floridale Ave Ab No. 51C-006 BRLSZD-5951(060)	U.S. DEPARTMENT OF TRANSPORTATION - HIGHWAY PLANNING AND CONSTRUCTION CLUSTER Passed through: Caltrans	Federal	64,000	0	64,000
460 - 863018 Jalama Road Bridge No. 51C-13 BRLS-5951(022)	U.S. DEPARTMENT OF TRANSPORTATION - HIGHWAY PLANNING AND CONSTRUCTION CLUSTER Passed through: Caltrans	Federal	234,605	0	234,605
731 - 863033 Refugio Road Improvements	U.S. DEPARTMENT OF TRANSPORTATION - HIGHWAY PLANNING AND CONSTRUCTION CLUSTER Passed through: Caltrans	Federal	69,000	0	69,000
842 - 863035 Hollister Avenue Widening	U.S. DEPARTMENT OF TRANSPORTATION - HIGHWAY PLANNING AND CONSTRUCTION CLUSTER Passed through: CalTrans	Federal	320,000	0	320,000
847 - 862278 Jalama Road Bridge 51C-017	U.S. DEPARTMENT OF TRANSPORTATION - HIGHWAY PLANNING AND CONSTRUCTION CLUSTER Passed through: CalTrans	Federal	1,624,526	0	1,624,526

Ongoing Grants for Fiscal Year 2014-15

(Grouped by Department.)

GrantID and Title	Grantor	Jurisdiction	Grant Amt.	Match Amt.	Total
851 - 862274 Cathedral Oaks Bridge 51C-001	U.S. DEPARTMENT OF TRANSPORTATION - HIGHWAY PLANNING AND CONSTRUCTION CLUSTER Passed through: CalTrans	Federal	1,613,504	0	1,613,504
1068 - 830408 Rincon Hill Bridge 51C-039 Siesmic Retrofit	U.S. DEPARTMENT OF TRANSPORTATION - HIGHWAY PLANNING AND CONSTRUCTION CLUSTER Passed through: CalTrans	Federal	287,723	0	287,723
1072 - 862319 Sandspit Road Bridge 51C-158	U.S. DEPARTMENT OF TRANSPORTATION - HIGHWAY PLANNING AND CONSTRUCTION CLUSTER Passed through: CalTrans	Federal	163,781	0	163,781
1132 - 862328 Kinevan Road Bridge HBP grant	U.S. DEPARTMENT OF TRANSPORTATION - HIGHWAY PLANNING AND CONSTRUCTION CLUSTER Passed through: CalTrans	Federal	35,412	0	35,412
1133 - 862330 Fernald Point Bridge HBP Grant	U.S. DEPARTMENT OF TRANSPORTATION - HIGHWAY PLANNING AND CONSTRUCTION CLUSTER Passed through: CalTrans	Federal	200,045	0	200,045
1134 - 862339 Foothill Road Low Water Crossing Replacement HBP Grant	U.S. DEPARTMENT OF TRANSPORTATION - HIGHWAY PLANNING AND CONSTRUCTION CLUSTER Passed through: CalTrans	Federal	365,186	0	365,186
1140 - 862336 Temp-Minor Bridge Rehab HPB Grant	U.S. DEPARTMENT OF TRANSPORTATION - HIGHWAY PLANNING AND CONSTRUCTION CLUSTER Passed through: CalTrans	Federal	26,000	0	26,000

Ongoing Grants for Fiscal Year 2014-15

(Grouped by Department.)

GrantID and Title	Grantor	Jurisdiction	Grant Amt.	Match Amt.	Total
1262 - 862356 Bella Vista LWC Bridge RPL BRLO-NBIL(525)	U.S. DEPARTMENT OF TRANSPORTATION - HIGHWAY PLANNING AND CONSTRUCTION CLUSTER Passed through: Caltrans	Federal	181,487	0	181,487
1263 - 862357 E. Mountian LWC Bridge RPL	U.S. DEPARTMENT OF TRANSPORTATION - HIGHWAY PLANNING AND CONSTRUCTION CLUSTER Passed through: Caltrans	Federal	86,759	0	86,759
1264 - 862354- Ashley Rd Bridge Scour Rpr (BRLO-5951(145))	U.S. DEPARTMENT OF TRANSPORTATION - HIGHWAY PLANNING AND CONSTRUCTION CLUSTER Passed through: Caltrans	Federal	79,000	0	79,000
1265 - 862353- Jalama Rd Bridge Scour Rpr (BRLO-5951(145))	U.S. DEPARTMENT OF TRANSPORTATION - HIGHWAY PLANNING AND CONSTRUCTION CLUSTER Passed through: Caltrans	Federal	86,759	0	86,759
1281 - 862349 Clark Ave SR2S Sidewalk	U.S. DEPARTMENT OF TRANSPORTATION - HIGHWAY PLANNING AND CONSTRUCTION CLUSTER Passed through: CalTrans	Federal	255,000	0	255,000
1286 - 862367- Bonita School Bridge 5951(151)	U.S. DEPARTMENT OF TRANSPORTATION - HIGHWAY PLANNING AND CONSTRUCTION CLUSTER Passed through: Caltrans	Federal	290,000	0	290,000
1295 - 862361-Refugio LWC 00L0061	U.S. DEPARTMENT OF TRANSPORTATION - HIGHWAY PLANNING AND CONSTRUCTION CLUSTER Passed through: CalTrans	Federal	85,000	0	85,000

Ongoing Grants for Fiscal Year 2014-15

(Grouped by Department.)

GrantID and Title	Grantor	Jurisdiction	Grant Amt.	Match Amt.	Total
1296 - 862362-Refugio LWC 00L0062	U.S. DEPARTMENT OF TRANSPORTATION - HIGHWAY PLANNING AND CONSTRUCTION CLUSTER Passed through: CalTrans	Federal	85,000	0	85,000
1306 - 862370-Alamo Pintado Bridge #51C0081	U.S. DEPARTMENT OF TRANSPORTATION - HIGHWAY PLANNING AND CONSTRUCTION CLUSTER Passed through: CalTrans	Federal	61,500	0	61,500
1307 - 863013 Black Rd @ Solomon Cyn Creek BR No. #51C-031/BRLS 5951(024)	U.S. DEPARTMENT OF TRANSPORTATION - HIGHWAY PLANNING AND CONSTRUCTION CLUSTER Passed through: Caltrans	Federal	2,965,755	0	2,965,755
1350 - 862368 Bettervia HRRRL 5951(150)	U.S. DEPARTMENT OF TRANSPORTATION - HIGHWAY PLANNING AND CONSTRUCTION CLUSTER Passed through: CalTrans	Federal	10,800	0	10,800
		Public Works Total	**11,101,285**	**0**	**11,101,285**

Ongoing Grants for Fiscal Year 2014-15

(Grouped by Department.)

GrantID and Title	Grantor	Jurisdiction	Grant Amt.	Match Amt.	Total
Dept: Housing/Community Development					
1237 - Supportive Housing Program HMIS 12/01/2011	U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT	Federal	42,855	0	42,855
1342 - Community Development Block Grants/Entitlement Grants	U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT	Federal	932,821	0	932,821
1343 - HOME Investment Partnerships Program 2013	U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT	Federal	166,169	0	166,169
1344 - Supportive Housing Program HMIS 08/01/13	U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT	Federal	69,845	0	69,845
1346 - Community Development Block Grants/Entitlement Grants	U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT	Federal	1,081,668	0	1,081,668
1349 - HOME Investment Partnerships Program 2014	U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT	Federal	887,217	0	887,217
		Housing/Community Development Total	**3,180,575**	**0**	**3,180,575**
		County Total	**24,103,879**	**400,000**	**24,503,879**

Grouped by: Dept Sorted by: Grant ID

Report Criteria: Dept: All Departments

Attachment C

Ongoing Contracts for Fiscal Year 2014-15

Revenue Contracts

Contractor	13-14 Contract #/Title	14-15 Contract #	13-14 Amount	14-15 Amount	% Change	Service Provided	Disclosure of Rate or Service Level Changes from Prior BOS Contract
Ag Commissioner/Weights and Measures							
CA Dept of Food & Ag (CDFA)	13-0163SA		80,781.00	80,781.00	0.0%	Perform high risk pest exclusion inspections and enforcement activities for CDFA	N/A
CA Dept of Food & Ag (CDFA)	13-0206-SA		8,300.00	8,300.00	0.0%	Perform organic inspections and enforcement activities for CDFA	N/A
CA Dept of Food & Ag (CDFA)	13-0149-SA		17,427.00	17,427.00	0.0%	Perform nursery inspections and enforcement activities for CDFA	N/A
CA Dept of Food & Ag (CDFA)	12-0095-SF		331,734.00	331,734.00	0.0%	Perform glassy-winged sharp shooter inspections and enforcement activities for CDFA (2-Yr Agreement)	N/A
CA Dept of Food & Ag Division of Measurement Standards	13-0066-SA		6,375.00	6,375.00	0.0%	Perform Weights and Measures program petroleum inspections and enforcement activities	N/A
CA Dept of Food & Ag Division of Measurement Standards	13-0403-SA		2,640	2,640	0.0%	Perform Weights and Measures program weighmaster inspections and enforcement activities	N/A
			447,257	447,257			
Public Health							
City of Buellton			32,306	33,500	3.7%	Animal Control Field and Shelter Services	N/A
City of Goleta			199,035	206,400	3.7%	Animal Control Field and Shelter Services (2-Yr Agreement)	N/A
City of Guadalupe			47,195	48,941	3.7%	Animal Control Field and Shelter Services (2-Yr Agreement)	N/A
City of Lompoc			262,316	272,022	3.7%	Animal Control Field and Shelter Services (2-Yr Agreement)	N/A
City of Santa Barbara			309,101	320,538	3.7%	Animal Sheltering Services (2-Yr Agreement)	N/A
City of Santa Maria			625,000	675,000	8.0%	Animal Control Field and Shelter Services (2-Yr Agreement)	N/A
City of Solvang			35,119	36,419	3.7%	Animal Control Field and Shelter Services	N/A
Santa Ynez Tribal Business Council			1,623	1,683	3.7%	Animal Control Field and Shelter Services (2-Yr Agreement)	N/A
Cottage Health Systems			15,000	15,000	0.0%	STEMI Designation	N/A
Marian Medical Center			15,000	15,000	0.0%	STEMI Designation	N/A
Cottage Health Systems			150,000	150,000	0.0%	TRAUMA Designation	N/A
Marian Medical Center			50,000	50,000	0.0%	TRAUMA Designation	N/A
			1,741,695	1,824,503			

Contractors on Payroll

Contractor	13-14 Contract #/Title	14-15 Contract #	13-14 Amount	14-15 Amount	% Change	Service Provided	Disclosure of Rate or Service Level Changes from Prior BOS Contract
First 5							
Morales, Maricela			60,000	64,000	6.7%	Support First 5 Early Care & Education (ECE) Grant Implementation	Rate change to hourly rate (increase of $2/hour)
			60,000	64,000			
Social Services							
Yepez, Martha	BC 14-113		76,917	78,273	1.8%	Cuyama Contractor on Payroll	N/A
			76,917	78,273			

Attachment C

Expenditure Contracts

Contractor	13-14 Contract #/Title	14-15 Contract #	13-14 Amount	14-15 Amount	% Change	Service Provided	Disclosure of Rate or Service Level Changes from Prior BOS Contract
Ag Commissioner/Weights and Measures							
Regents of the University of CA Cooperative Extension	BC 14-121		153,000	153,000	0.0%	Cooperative Extension work in agriculture and natural resources for the benefit of the County and in cooperation with the University of CA	None
			153,000	153,000			
Clerk-Recorder-Assessor							
DFM Associates	BC 14-046		160,000	160,000	0.0%	Elections Information Mgemt System Lease & Maintenance	None
DFM Associates	BC 14-052		150,000	154,000	2.7%	Recording System Lease & Maintenance	None
Office Team	BC 14-047		450,000	450,000	0.0%	Elections Temporary Employment Services	None
			760,000	764,000			
County Executive Office							
Corvel Enterprise Company	BC 14-094	BC 15-007	700,000	700,000	0.0%	WC Claims Administration Services-Medical Bill Review	None
			700,000	700,000			
Planning and Development							
Robert Brown Engineers	BC 14-051		330,000	330,000	0.0%	Provide technical expertise for Offshore Oil & Gas Project	None
			330,000	330,000			
Public Works							
AIS Construction Company	BC 14-064		350,000	350,000	0.0%	Maintenance of flood control facilities (time and material)	None
Bob's Backhoe & Trucking	BC 14-065		350,000	350,000	0.0%	Maintenance of flood control facilities (time and material)	None
CalPortland Construction	BC 14-066		350,000	350,000	0.0%	Maintenance of flood control facilities (time and material)	None
Cushman Contracting Corporation	BC 14-067		350,000	350,000	0.0%	Maintenance of flood control facilities (time and material)	None
Enviroscaping, Inc.	BC 14-068		275,000	275,000	0.0%	Revegetation and maintenance work	None
Granite Construction Company	BC 14-069		350,000	350,000	0.0%	Maintenance of flood control facilities (time and material)	None
Lash Construction Company	BC 14-070		350,000	350,000	0.0%	Maintenance of flood control facilities (time and material)	None
Papich Contracting Company, Inc.	BC 14-071		350,000	350,000	0.0%	Maintenance of flood control facilities (time and material)	None
R.W. Scott Company, Inc	BC 14-072		350,000	350,000	0.0%	Maintenance of flood control facilities (time and material)	None
Shaw Contracting Corporation	BC 14-073		350,000	350,000	0.0%	Maintenance of flood control facilities (time and material)	None
Specialty Construction Inc.	BC 14-074		350,000	350,000	0.0%	Maintenance of flood control facilities (time and material)	None
Tierra Contracting, Inc.	BC 14-075		350,000	350,000	0.0%	Maintenance of flood control facilities (time and material)	None
			4,125,000	4,125,000			
Sheriff							
Bruce S Thomas, Inc.	BC 14-077	BC 15-002	150,000	150,000	0.0%	Data processing consulting, design and development services	None
			150,000	150,000			
Social Services							
Child Abuse Listening & Mediation	BC 14-012		233,000	233,000	0.0%	CWS Targeted Community Based Child Abuse & Neglect Prevention Services	None
Child Abuse Listening & Mediation	BC 14-009		130,000	130,000	0.0%	CWS Differential Response/Front Porch Services	None
Community Action Commission	BC 14-010		116,000	116,000	0.0%	CWS Differential Response/Front Porch Services	None
Santa Maria Valley Youth & Family Center	BC 14-013		147,000	147,000	0.0%	CWS Targeted Community Based Child Abuse & Neglect Prevention Services	None
Good Samaritan Shelter	BC 13-004		280,000	280,000	0.0%	Alcohol & Drug Treatment Services to CWS Clients	Rate is increasing and units of service are decreasing. Total amount of contract remains the same.
			906,000	906,000			

Attachment D

RESOLUTION OF THE BOARD OF SUPERVISORS OF THE COUNTY OF SANTA BARBARA STATE OF CALIFORNIA

IN THE MATTER OF ADOPTING THE BUDGET FOR FISCAL YEAR 2014-15

RESOLUTION NO. 14-

WHEREAS, the Board of Supervisors of the County of Santa Barbara, State of California, has been meeting from time to time and holding public hearings at such meetings for the discussion and consideration of the recommended budget for the 2014-15 fiscal year, all pursuant to notice and the provisions of law, said public hearings having commenced on June 9, 2014, and concluded not later than June 11, 2014, pursuant to the requirements of Sections 29080 through 29092 of the Government Code of the State of California; and

WHEREAS, said Board of Supervisors has met pursuant to such published notice and heard all members of the general public and officials present regarding the matters aforesaid and has considered, made and settled all revisions of, deductions from, and increases or additions to the recommended budget which it deems advisable; and

WHEREAS, the record is in final form in the possession of the Santa Barbara County Clerk of the Board of Supervisors and Auditor-Controller, which meets requirements set forth in Government Code Section 29089, and the public hearing on said budget being now finally closed, and the meetings thereon finally concluded;

NOW THEREFORE, BE IT RESOLVED by the Board of Supervisors of the County of Santa Barbara, State of California, that said budget as so increased, modified, revised and finally settled shall be, and the same hereby is adopted as the budget for the 2014-15 fiscal year for the County of Santa Barbara and all other entities whose affairs are financed and under the supervision of the Board of Supervisors; and that said budget document presently consists of the 2014-15 Recommended Budget, the record for the Budget

Hearings, and the summaries and decisions of the Santa Barbara County Board of Supervisors in making final budget adjustments which are incorporated herein and made a part of this resolution as though set forth in full pursuant to Government Code Section 29090.

BE IT FURTHER RESOLVED that the Auditor-Controller in compiling the final budget, is authorized to make adjustments required to balance interfund and intrafund transfers, and to make adjustments in offsetting revenue/expenditure accounts to the extent that there is no net overall change in the budget or no net change in General Fund Contribution as adopted during budget hearings.

BE IT FURTHER RESOLVED that the County Executive Officer and the Auditor-Controller are authorized to transfer appropriations to or from the Salary and Retirement Offset account in order to make adjustments, if necessary, to the Salaries and Benefits account of departmental budgets in accordance with any negotiated salary agreements or retirement rate changes.

BE IT FURTHER RESOLVED that the County Executive Officer and the Auditor-Controller are authorized to make final budget adjustments that transfer 2013-14 appropriations for fixed assets and other material purchases that have been ordered but not received, by June 30, 2014 to the 2014-15 budget, subject to established criteria.

BE IT FURTHER RESOLVED that the County Executive Officer is authorized to approve revisions to the 2014-15 budget that increase appropriations for approved fixed assets because of price changes subsequent to the adoption of the budget in amounts up to ten percent (10%) of the approved budget for the item.

BE IT FURTHER RESOLVED that the County Executive Officer is authorized to approve revisions to the 2014-15 budget to allow purchase of equipment approved in the budget as “Service and Supplies,” which are subject to reclassification as fixed assets due to

price changes which occur after the preparation of the budget, causing the item to meet the capitalization threshold of $5,000 for equipment.

BE IT FURTHER RESOLVED that the Auditor-Controller, in compiling the Final Budget, is authorized to make ministerial budget changes and to transfer appropriations to or from fund balance components and contingencies to balance the budget for the various funds governed by the Board of Supervisors.

BE IT FURTHER RESOLVED that the internal charges for services included in the recommended budget and as increased, modified and revised, and finally settled, are hereby adopted and incorporated into the financing of the Final Budget.

BE IT FURTHER RESOLVED that the Auditor-Controller is authorized to make adjustments to the final budget throughout fiscal year 2014-15 for line item accounts 3381 Unrealized Gain/Loss on Investments and 9897 Unrealized Gains to properly record changes in the fair value of investments.

BE IT FURTHER RESOLVED that the Auditor-Controller is authorized to make adjustments to the final budget throughout fiscal year 2014-15 for line item account 3380 Interest Income and various fund balance accounts in order to properly record fund balance increases in operating funds due to interest income in the underlying agency fund.

BE IT FURTHER RESOLVED that the Other Post Employment Benefits (OPEB) contribution rate provided for by the County for fiscal year 2014-15 will be set at 3.50% of pensionable compensation.

BE IT FURTHER RESOLVED that the Auditor-Controller and County Executive Officer are authorized to make any adjustments to the final budget for fiscal year 2014-15 in order to comply with any Governmental Accounting Standards Board Pronouncements or to conform the budget to Generally Accepted Accounting Principles.

BE IT FURTHER RESOLVED that the Auditor-Controller is hereby authorized to make adjustments to the final budget for fiscal year 2014-15 to reflect the transfer of any unassigned General Fund balance greater than $0 (zero) to the General Fund Strategic Reserve. If the General Fund unassigned fund balance ends the fiscal year below $0 (zero) the difference will be taken from the General Fund Strategic Reserve.

PASSED, APPROVED, AND ADOPTED by reference in accordance with Government Code Section 29090 by the Board of Supervisors of the County of Santa Barbara, State of California, this eleventh day of June 2014 by the following vote:

AYES:

NOES:

ABSENT:

_____
Steve Lavagnino, Chair
Board of Supervisors

ATTEST:
Mona Miyasato
Clerk of the Board

BY: _____

APPROVED AS TO FORM:
Michael Ghizzoni
County Counsel

BY: _____
County Counsel

APPROVED AS TO
ACCOUNTING FORM
Robert W. Geis, CPA
Auditor-Controller

BY: _____
Auditor-Controller

BOARD OF SUPERVISORS AGENDA LETTER

Clerk of the Board of Supervisors
105 E. Anapamu Street, Suite 407
Santa Barbara, CA 93101
(805) 568-2240

Agenda Number:

Department Name:	County Executive Office
Department No.:	012
For Agenda Of:	June 9, 2014
Placement:	Departmental
Estimated Time:	
Continued Item:	No
If Yes, date from:	
Vote Required:	Majority

TO: Board of Supervisors of the County of Santa Barbara as the Successor Agency to the former County of Santa Barbara Redevelopment Agency

FROM: Department Director(s) Mona Miyasato, County Executive Officer

Contact Info: Tom Alvarez, Budget Director (568-3432)

SUBJECT: Fiscal Year 2014-15 Recommended Budget for the County of Santa Barbara as Successor Agency to the former County of Santa Barbara Redevelopment Agency

County Counsel Concurrence
As to form: Yes

Auditor-Controller Concurrence
As to form: Yes

Recommended Actions:

It is recommended that the Board of Supervisors:

a) Adopt the Resolution of the Board of Supervisors of the County of Santa Barbara as the Successor Agency to the former County of Santa Barbara Redevelopment Agency, entitled In The Matter Of Adopting The Budget For Fiscal Year 2014-15 For The County Of Santa Barbara As Successor Agency To The Former County of Santa Barbara Redevelopment Agency.

Summary Text:

As modified by the California Supreme Court, the ABX 1 26 amendments to California Redevelopment Law dissolved all redevelopment agencies in California on February 1, 2012. By taking no "opt out" action under California Health and Safety Code Section 34173 (d) (1), the Board of Supervisors of the County of Santa Barbara decided that the County of Santa Barbara would become the "Successor Agency" to the former County of Santa Barbara Redevelopment Agency.

Fiscal and Facilities Impacts:

The recommended action provides expense appropriations of $1,692,183. This is the amount necessary to provide for the payment of recognized obligations and the statutorily allowed administration allocation from the Redevelopment Property Tax Trust Fund. Approval of this recommendation adopts the Fiscal Year 2014-15 Recommended Budget for the County of Santa Barbara as Successor Agency to the former County

of Santa Barbara Redevelopment Agency (with any modifications determined by the Board) and authorizes the County Executive Officer and/or the County Auditor-Controller to take necessary related fiscal action.

Attachments:
1) Budget Schedule
2) Resolution of the Board of Supervisors of the County of Supervisors as Successor Agency to the former County of Santa Barbara Redevelopment Agency

Authored by:

Katie Roth, CPA 805-568-2141

Successor Agency to the Former County of Santa Barbara Redevelopment Agency

Successor Agency to the Former County of Santa Barbara Redevelopment Agency

Budget & Full-Time Equivalents (FTEs) Summary

Operating	$ 1,692,183
Capital	$ -
FTEs	-

Organization and Administration

The Successor Agency to the former County of Santa Barbara Redevelopment Agency is managed by the County Executive Office, Planning and Development and Public Works in conjunction with the Auditor-Controller's Office and County Counsel. The following table represents the functional areas managed by each department

County Executive Office	Planning and Development	Public Works	Auditor - Controller	County Counsel
• Policy and Executive	• General Operations and Legislative Support	• Project Management and Construction Services	• Finance	• Legal

Departmental administrative costs are reimbursed plus overhead via interfund billing to the Successor Agency.

Successor Agency to the Former County of Santa Barbara Redevelopment Agency

Mission Statement

The mission of the Successor Agency to the former County of Santa Barbara Redevelopment Agency (Successor Agency), is to manage the remaining enforceable obligations of the former County of Santa Barbara Redevelopment Agency.

Department Description

The Successor Agency operates subject to review by a legislatively formed Oversight Board comprised of representatives of the local agencies that represent other taxing entities in the redevelopment project area: the County, special districts, K-12 school districts and Santa Barbara Community College. The Oversight Board has authority over the financial affairs, as well as supervises the operations and the timely dissolution of the former Redevelopment Agency (RDA). The Successor Agency is tasked with making payments and meeting the recognized obligations of the former RDA. It is also responsible for revenue collection which is deposited with the Treasurer Tax Collector, as well as maintaining necessary bond reserves and disposing of excess property. Under the direction of the Oversight Board, the excess balances of the agency beyond what is needed to meet recognized obligation are to be remitted to affected taxing entities.

2013-14 Anticipated Accomplishments

During FY 2013-2014, the Successor Agency completed the following statutory milestones:

- Developed and submitted the Recognized Obligation Payment Schedule for the period of July 1, 2013 – December 31, 2013
- Developed and submitted the Recognized Obligation Payment Schedule for the period of January 1, 2014 – June 30, 2014
- Effected transfer of real properties to the County of Santa Barbara
- Effected transfer of unspent bond proceeds to the County of Santa Barbara received approval from the State Department of Finance of the Long-Range Property Management Plan

2014-16 Objectives

For the period 2014-2016, the Successor Agency will complete the following statutory milestones:

- Develop and submit the Recognized Obligation Payment Schedule for the period of July 1, 2014 – December 31, 2014
- Develop and submit the Recognized Obligation Payment Schedule for the period of January 1, 2015 – June 3, 2015
- Develop and submit the Recognized Obligation Payment Schedule for the period of July 1, 2015 – December 31, 2015
- Develop and submit the Recognized Obligation Payment Schedule for the period of January 1, 2016 – June 3, 2016

Changes & Operational Impact: 2012-13 Adopted to 2013-14 Recommended

Revenues

The FY 2014-15 Recommended Budget anticipates $1,692,183 in revenue from the Redevelopment Property Tax Trust Fund. This is an approximate $61 thousand increase from what was anticipated in the FY 2013-14 Adopted Budget. The increase is due to higher base rental principal component of

Successor Agency to the Former County of Santa Barbara Redevelopment Agency

the 2008 COP payment and the related interest .The current year budget is based on Recognized Obligation Payment Schedules that have been approved by the California Department of Finance and the Payment Schedule's allowable expenses that are known and quantifiable (enforceable obligations).

These changes result in recommended operating revenues and total revenues of $1,692,000.

Expenses

The FY 2014-15 Recommended Budget anticipates $1,692,000 in expenses for the Successor Agency. This is an approximate $61 thousand increase as compared to the FY 2013-14 Adopted Budget. The increase is due to increased principal and interest required to repay the 2008 COP. Services and Supplies and Other Charges will include utilities for two properties, legal fees, arbitrage fees, accounting costs, and other general administrative costs.

The current Recommended Budget includes appropriations for the Former Agency's bond payments of $1,377,183 and $250,000 for administration which is the amount provided per statute.

These changes result in recommended operating expenditures and total expenditures of $1,692,000.

Changes & Operational Impact: 2014-15 Recommended to 2015-16 Proposed

The FY 2015-16 Proposed Budget expenditures reflect a $65,000 decrease over the FY 2014-15 Recommended Budget. This is the result of:

- $65,000 decrease in services and supplies related to expenses directly related to the clinic and church as well as the related utilities. These properties will be transferred from the Successor Agency to the County of Santa Barbara.

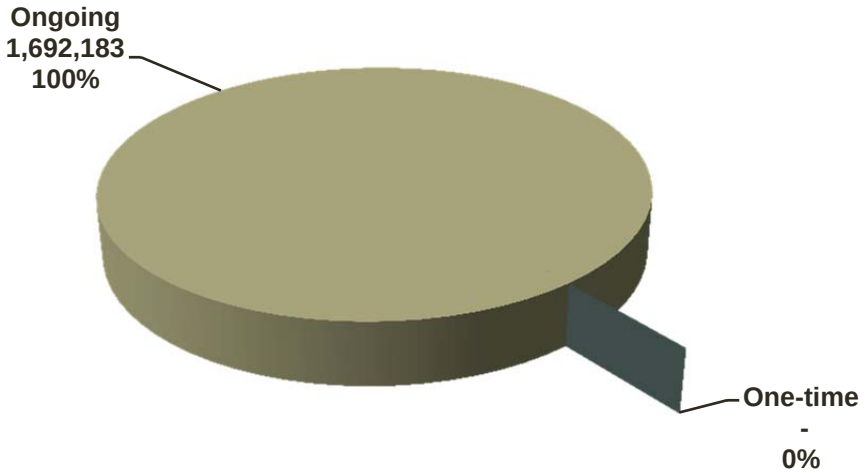
Related Links

For more information on the Auditor-Controller's Office, refer to the Web site at http://www.countyofsb.org/auditor/default.aspx?id=908.

Successor Agency to the Former County of Santa Barbara Redevelopment Agency

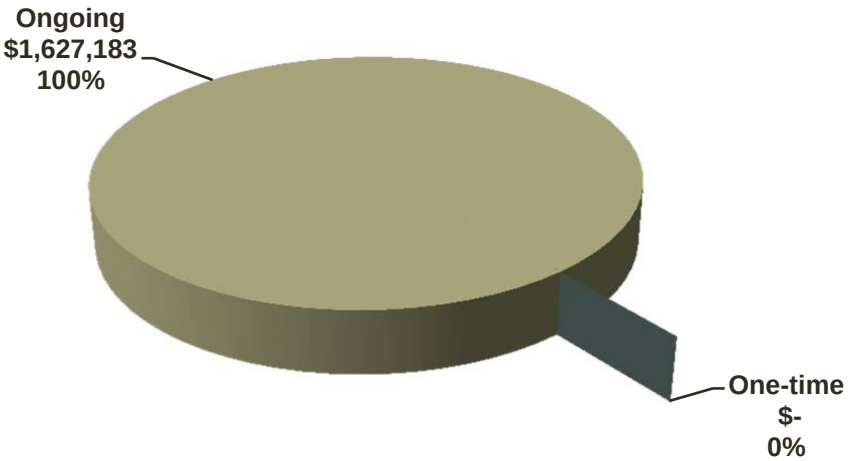
Gap Charts

FY 2014-15 Recommended Budget



The FY 2014-15 Recommended Budget does not rely on one-time sources.

FY 2015-16 Proposed Budget



The FY 2014-15 Proposed Budget does not rely on one-time sources.

Successor Agency to the Former County of Santa Barbara Redevelopment Agency

Performance Outcome Measures

Description	FY 2012-13 Actual	FY 2013-14 Adopted	FY 2014-15 Recommended	FY 2015-16 Proposed
Recognized Obligation Schedules completed and submitted to CA Department of Finance on – time.	100%	100%	100%	100%
Achieve compliance with Health and Safety Code Section 34177, concerning limits on administrative expenses	100%	100%	100%	100%

Successor Agency to the Former County of Santa Barbara Redevelopment Agency

Budget Overview

Staffing By Budget Program	2012-13 Actual	2013-14 Adopted	Change from FY13-14 Ado to FY14-15 Rec	2014-15 Recommended	2015-16 Proposed
Successor Agency	-	-	-	-	-
Total	-	-	-	-	-
Budget By Budget Program					
Successor Agency	1,666,100	1,631,083	61,100	1,692,183	1,627,182
Total	$ 1,666,100	$ 1,631,083	$ 61,100	$ 1,692,183	$ 1,627,182
Budget By Categories of Expenditures					
Services and Supplies	197,734	235,450	16,000	251,450	234,399
Other Charges	3,234,006	1,395,633	45,100	1,440,733	1,392,783
Total Expenditures	3,431,740	1,631,083	61,100	1,692,183	1,627,182
Other Financing Uses	-	-	-	-	-
Increases to Restricted Fund Balance	-	-	-	-	-
Total	$ 3,431,740	$ 1,631,083	$ 61,100	$ 1,692,183	$ 1,627,182
Budget By Categories of Revenues					
Taxes	$ 1,593,039	$ 1,631,083	$ 61,100	$ 1,692,183	$ 1,627,182
Use of Money and Property	73,061	-	-	-	-
Intergovernmental Revenue	-	-	-	-	-
Charges for Services	-	-	-	-	-
Miscellaneous Revenue	-	-	-	-	-
Other Financing Sources	(14,910,318)	-	-	-	-
Total Revenues	(13,244,218)	1,631,083	61,100	1,692,183	1,627,182
Decrease to Fund Balances	-	-	-	-	-
Total	$ (13,244,218)	$ 1,631,083	$ 61,100	$ 1,692,183	$ 1,627,182

Attachment 2

RESOLUTION OF THE BOARD OF SUPERVISORS OF THE COUNTY OF SANTA BARBARA STATE OF CALIFORNIA, AS SUCCESSOR AGENCY TO THE FORMER COUNTY OF SANTA BARBARA REDEVELOPMENT AGENCY

IN THE MATTER OF ADOPTING THE BUDGET FOR FISCAL YEAR 2014-15 FOR THE COUNTY OF SANTA BARBARA AS SUCCESSOR AGENCY TO THE FORMER COUNTY OF SANTA BARBARA REDEVELOPMENT AGENCY

RESOLUTION NO. -

WHEREAS, the Board of Supervisors of the County of Santa Barbara, State of California, has been meeting from time to time and holding public hearings at such meetings for the discussion and consideration of the recommended budget for the 2014-15 fiscal year for the County of Santa Barbara as Successor Agency to the former County of Santa Barbara Redevelopment Agency, all pursuant to notice and the provisions of law, said public hearings having occurred on June 9, 2014, pursuant to the requirements of Sections 29080 through 29092 of the Government Code of the State of California; and

WHEREAS, said Board of Supervisors has met pursuant to such published notice and heard all members of the general public and officials present regarding the matters aforesaid and has considered, made and settled all revisions of, deductions from, and increases or additions to the recommended budget which it deems advisable; and

WHEREAS, the record is in final form in the possession of the Santa Barbara County Clerk of the Board of Supervisors and Auditor-Controller, which meets requirements set forth in Government Code Section 29089, and the public hearing on said budget being now finally closed, and the meetings thereon finally concluded;

NOW THEREFORE, BE IT RESOLVED by the Board of Supervisors of the County of Santa Barbara, State of California, as the Successor Agency to the former County of Santa Barbara Redevelopment Agency, that said budget as so increased, modified, revised and finally settled shall be, and the same hereby is adopted as the budget for the 2014-15 fiscal year for the County of Santa Barbara as **Successor Agency to the former County of**

Santa Barbara Redevelopment Agency whose affairs are financed and under the supervision of the Board of Supervisors; and that said budget document was presented to the Board of Supervisors at a public meeting on June 9, 2014 and made a part of this resolution as though set forth in full pursuant to Government Code Section 29090.

BE IT FURTHER RESOLVED that the Auditor-Controller, in compiling the Final Budget, is authorized to make ministerial budget changes and to transfer appropriations to or from fund balance components and contingencies to balance the budget for the County of Santa Barbara as **Successor Agency to the former County of Santa Barbara Redevelopment Agency** funds governed by the Board of Supervisors.

BE IT FURTHER RESOLVED that the Auditor-Controller is authorized to make adjustments to the final budget of the County of Santa Barbara as Successor Agency to the former County of Santa Barbara Redevelopment Agency throughout fiscal year 2014-15 for line item accounts 3381 Unrealized Gain/Loss on Investments and 9897 Unrealized Gains to properly record changes in the fair value of investments.

BE IT FURTHER RESOLVED that the Auditor-Controller is authorized to make adjustments to the final budget of the County of Santa Barbara as Successor Agency to the former County of Santa Barbara Redevelopment Agency throughout fiscal year 2014-15 for line item account 3380 Interest Income and various fund balance accounts in order to properly record fund balance increases in operating funds due to interest income in the underlying agency fund.

BE IT FURTHER RESOLVED that the Auditor-Controller and County Executive Officer are authorized to make any adjustments to the final budget of the County of Santa Barbara as Successor Agency to the former County of Santa Barbara Redevelopment Agency for fiscal year 2014-15 in order to comply with any Governmental Accounting Standards

Board Pronouncements or to conform the budget to Generally Accepted Accounting Principles.

PASSED, APPROVED, AND ADOPTED by reference in accordance with Government Code Section 29090 by the Board of Supervisors of the County of Santa Barbara, State of California, this ninth day of June 2014 by the following vote:

AYES:

NOES:

ABSENT:

_____
Steve Lavagnino, Chair
Board of Supervisors

ATTEST:
Mona Miyasato
Clerk of the Board

BY: _____

APPROVED AS TO FORM:
Michael Ghizzoni
County Counsel

BY: _____
County Counsel

APPROVED AS TO
ACCOUNTING FORM
Robert W. Geis, CPA
Auditor-Controller

BY: _____
Auditor-Controller

Fiscal Year 2014-15 Recommended Budget

Steps to Stability

June 9-11, 2014

Santa Barbara County Recommended Budget

Agenda for Today

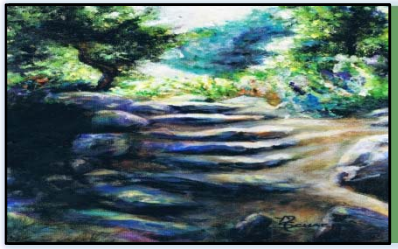
1. Budget Overview and Summary
2. Maintenance Funding Options
3. Updates Since April Workshop
4. Non-County Outside Agency Requests
5. Board Deliberation and Decision Making
   a) Review CEO Recommendations
   b) Consider allocating available one-time and ongoing funding
   c) Review maintenance funding options and provide direction
6. Recommended Board Actions

Attachment E

FY 2014-15 Attachment E - Board Adjustments to FY 2014-15 Recommended Budget

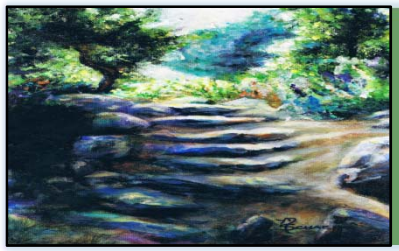
	Department	Description	Ongoing Amount	One-Time Amount	Total	Carbajal	Wolf	Farr	Adam	Lavagnino
		Funding Sources:								
		Available Funding - Program Restoration Fund Balance	180,000	1,119,000	1,299,000					
a										
b										
c										
d										
		Total Sources:	**180,000**	**1,119,000**	**1,299,000**					
		Board Recommended FY 2014-15 Uses:								
1										
2										
3										
4										
5										
6										
		Total Uses	**$ -**	**$ -**	**$ -**	-	-	-	-	-
		Remaining Available Funding Sources	**$ 180,000**	**$ 1,119,000**	**$1,299,000**					

For budgeting purposes, all "one-time" sources and uses will be passed through the Program Restoration Fund Balance Component



Fiscal Year 2014-15

- Outlook is positive and improving
- Structural issues recovering but remain in some departments
- Significant needs & challenges remain
- Limited capacity for growth, need to manage expectations
- Taking prudent steps towards stability



Budget at a Glance

- Total Budget of $903.2M and staffing of 4,119 FTEs

All Funds (in millions)	FY 2012-13 Actual	FY 2013-14 Adopted	FY 2014-15 Recommended	FY 2015-16 Proposed
Total Operating Revenues	$ 851.6	$ 851.2	$ 905.0	$ 926.2
Total Operating Expenditures	807.8	862.0	903.2	915.0
Net Operating Impact *	$ 43.7	$ (10.9)	$ 1.8	$ 11.2
Staffing FTE's	3,879.1	4,003.9	4,119.2	4,102.4

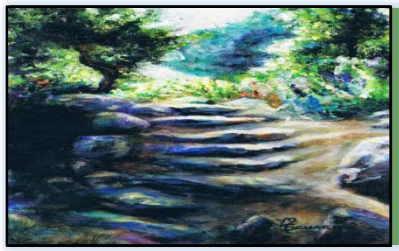
- General Fund of $320.9M and staffing of 1,827 FTEs

General Fund (in millions)	FY 2012-13 Actual	FY 2013-14 Adopted	FY 2014-15 Recommended	FY 2015-16 Proposed
Total Operating Revenues	$ 354.8	$ 337.9	$ 353.9	$ 359.1
Total Operating Expenditures	344.9	314.0	320.9	322.7
Net Operating Impact *	$ 9.8	$ 23.9	$ 33.0	$ 36.4
Staffing FTE's	1,979.0	1,836.8	1,827.4	1,827.4

* Net Operating Impact is funded by Other Financing Sources or use of Fund Balances.

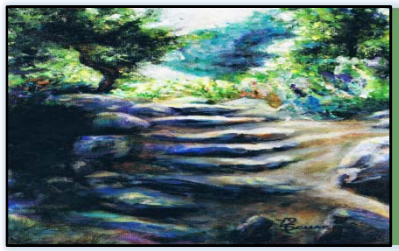
Steps to Stability

- Improving Growth in Operating Revenue
- Growth in Operating Expenditures < Revenues
- Adopt & maintain a structurally balanced budget
- Pursue efficiencies and be innovative
- Identify long term priorities for future expansion



Fiscal & Other Issues

- Moderately Improving Revenue
- Controlled expenditure growth
- Retirement Funding Stabilizing
- Affordable Care Act (ACA)
- ADMHS Service Transformation
- Maintenance Needs
- Northern Branch Jail Operations Funding
- Workforce Planning
- Isla Vista Initiative



Service Level Reductions

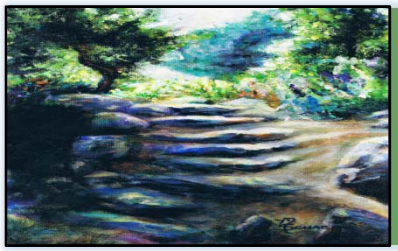
Service Level Reduction Summary			
Department	**Amount**	**FTE**	**Description**
County Counsel	~~$130,000~~ **$230,000**	1.00	Reduce Senior Deputy County Counsel, decreasing legal service to General Fund Departments.
Probation	$ 472,266	2.00	Reductions in AB109 funding: i) 1 Deputy Probation Officer, ii) eliminate 1 AOP, iii) downgrade DPO Sr. to DPO, iv) eliminate contracts
	201,688	1.00	Reduce School Based Officer funded by Juvenile Justice Crime Prevention Act funds, decreasing Probation presence in High Schools in the Santa Maria valley.
Child Support Services	210,000	2.20	Reduce Child Support caseworkers (scheduled for retirement) and convert Legal Office Professional position to part time increasing caseload among fewer caseworkers and legal staff.
Planning and Development (TOTAL $310,688)	92,444	0.86	Reduce Planner for the Gaviota Coast Plan EIR delaying progress on completing the Plan.
	83,276	0.25	Reduce Planner in Long Range Planning eliminating work on the Hollister Avenue Streetscape Plan in FY 2014-15 and reduce support for the Hollister Avenue Improvement Plan.
	14,022	0.10	Reduce Planner eliminating the County's match for the for the Coastal Resiliency Project Grant.
	16,688	0.17	Reduce Planner eliminating the County's required match for Alternative Fuels Readiness Plan Program.
	104,258	0.92	Reduce Planner in Long Range Planning eliminating the addition of new programs to the FY 2014-15 Work Program.
Public Works	133,800	1.00	Reduce Survey Specialist in Surveyor's office significantly increasing the number of days required to review development plans.
Community Services (TOTAL $218,000)	53,000	1.67	Reduce Extra Help Rangers reducing service to customers, janitorial services and maintenance at parks.
	165,000		Reduce Shelter Services General Fund Contribution resulting in the reduction of bed nights available and supportive service for clients in emergency shelter providers with the potential to close one or more shelters in the County.
	~~$1,676,442~~		
Total	**$ 1,776,442**	**11.17**	

Efficiencies

Efficiencies Summary			
Department	**Amount**	**FTE**	**Description**
Probation	$ 1,598,869	12.00	Reduce 12.0 FTE staffed capacity at the Los Prietos Boys Academy/Los Prietos Boys Camp (LPBA/LPBC) programs due to consolidation of the of LPBA as a result of reduced Average Daily Attendance (ADA) population.
	125,000	1.00	Reduce 1.0 Deputy Probation Officer Sr, funded by Youthful Offender Block Grant (YOBG) due to reduction in workload.
	33,520	0.25	Reduce 0.25 FTE (0.10 Psychiatrist and 0.15 Psych Tech) due to reduced Average Daily Attendance (ADA) at Los Prietos Boys Academy/Los Prietos Boys Camp (LPBA/LPBC).
Public Health	60,000	0.50	Reduce Epidemiology Program due to workload reductions and business efficiencies.
Public Works	509,300	3.00	Eliminating the Public Works Field Survey section.
	130,100	1.00	Eliminate Real Property Agent position due to lack of work.
Total	**$ 2,456,789**	**17.75**	

CEO Recommended Expansions

- Limited ongoing unassigned General Funds
- 1x funding used
- Needs exceed available ongoing and 1x funding
- CEO initial recommendations focus on:
  - Mitigating risk
  - Necessary cost increases/obligations
  - Identified priorities
- Increasing funding of deferred maintenance while establishing a long term funding strategy



CEO Recommended Expansion

Department	Description	FTE	GFC		Non-GFC
			Ongoing	One-time	
County Counsel	*Restore one position which will provide legal support to General Fund departments, and Public Health with their implementation of the Affordable Care Act.	1.0	$ 130,000		
Fire	Expansions for i) Safety & Standards Coordinator/Nurse for Training/EMS Section, ii)the Fire Crew Program by funding 17 FTEs: 15 Extra Help crew members, 1 Captain & 1 Battalion Chief (BC). The BC replaces the former Safety & Standards Coordinator position and will also have collateral duties iii) Extra Help Dozer Operator Assistant 0.50 FTE. iv) EDP Systems & Programming Analyst Sr (1.0 FTE) to the IT Section.	19.5			1,443,000
Sheriff	Expansion for the Santa Maria Branch Jail to a 24/7 facility with the ability to handle bookings of prisoners and house 28 inmates. The Board approved the first phase in December 2013; this is the second phase of implementation. One-time funding for two years (~~$552,000~~ ***$452,000*** each year).	3.00		904,000	
Public Health	Expansion to add position to cover kennel activities and front desk in Santa Barbara to serve public customers and animals in care. Position is 50% covered by existing department funds.	1.00	31,000		31,000
ADMHS	Expansion all funded by MHSA Grants, Medi-Cal, and/or 1991 Realignment: i) Crisis System of Care adding 29.5 clinical staff, ii) Temporary Homeless Housing: double board and care beds, and homeless shelter beds dedicated to homeless clients with severe mental illness, iii) Minimum Resources for Outpatient Clinics Transformation, iv) Direct specialty mental health services provided to the homeless with 0.75 extra-help and increased CBO contract amounts, v) create an adequate mental health Forensic System of Care for the County, vi) Administrative Support Costs (9.0 FTE) to support the Department's financial, Quality Assurance operations per the Tri-West report, vii) 18.5 Extra Help for Outpatient Clinics System Change Transformation for the regional teams. ***vii) Services for children in the foster care system (Katie A.)***	~~71.70~~ ***71.06***			~~10,478,000~~ ***10,994,000***
Social Services	Expansion to increase staffing by 11.5 FTEs to ensure the safety net for vulnerable children and adults, 2.0 FTE for specialized training with Welfare to Work, and 0.5 FTE for community outreach and enrollment efforts. Does not require local county match.	13.50			1,271,000
Planning & Development	*Restore Long Range Planning staffing. As a result of lost grant revenue and other one-time funding sources, staffing reductions would be necessary to meet the GFC budget target. (Funded with departmental FY 2013-14 savings). Restoration of One-time funds will allow resumption of projects in process and some new projects.	2.30			311,000
Public Works	Expansion will provide one-time funds to augment Road maintenance funds.			1,100,000	
	*Restore a Survey Specialist and allow Surveyor's Office to meet mandates to return reviews of Records of Survey and Corner Records within 20 business days. Will also improve timing of developments which generate additional tax revenues.	1.00	134,000		

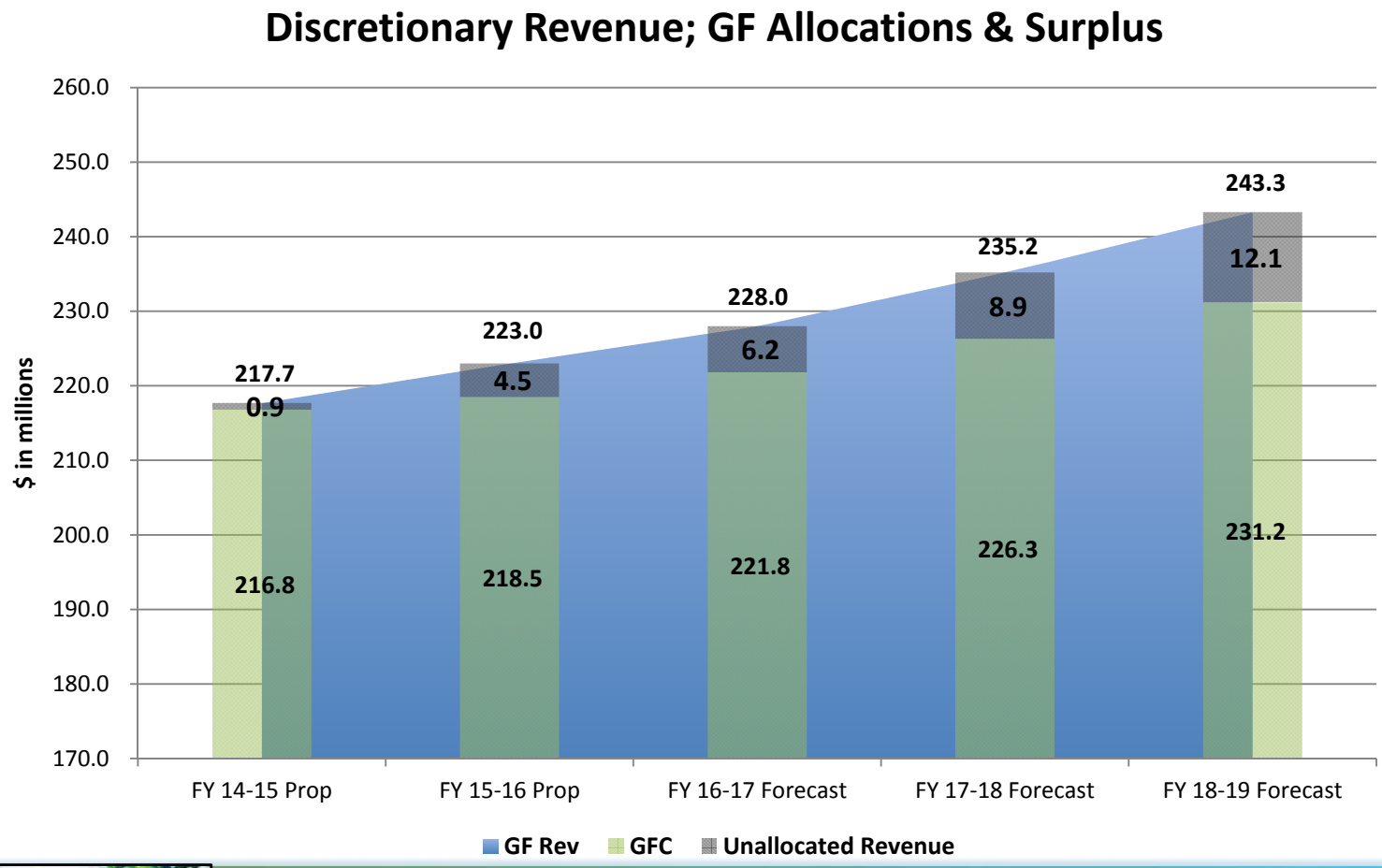
*Service Level Reduction restoration

CEO Recommended Expansion

CEO Recommended Expansions					
Department	Description	FTE	GFC		Non-GFC
			Ongoing	One-time	
Community Services	*Restore 1.6 extra help Ranger positions. These positions will serve the public in our Day Use Parks, and will attend to customer service and maintenance needs.	1.60	53,000		
	Expansion will add funding for a Cost Analyst. This position will assist in maintaining appropriate financial records as required by HUD and will be key to reducing risk to the County. 50% funded by Low/Moderate Income Housing Fund.	1.00	73,000		73,000
	Expansion for Consulting Services to assist the Housing & Community Development Division in development of the 5 Year Consolidated plan for HOME, CDBG, ESG,CoC as well as Point in Time Count for the Homeless Program.			90,000	
	Expansion for a Housing Specialist that will assist in the Continuum of Care program and assist agencies with HMIS software program implementation.	1.00	137,000		
	*Restore $165,000 for homeless shelter operations and services, for a total budget of $345,000. Department to apply for Human Services grant funding in FY 2015-16.			165,000	
Auditor - Controller	Expansion provides one-time funding ($90,000) for two years to hire one entry-level Accountant to enter into Auditor Training and Development program.	1.00		180,000	
General Services	Expansion provides additional one-time funding for maintenance of facilities in Parks and General Services. Half funded with unallocated General Fund ($700,000) and half ($700,000) release from Maintenance GF Fund balance account, for a total of $1,400,000.			700,000	700,000
	Expansion to provide accounting services for the North Branch Jail project to ensure payment of timely invoices, provide monthly project expenditure reports and assist in assuring compliance with state grant requirements; one-time funds ($128,834) will be allocated for 4 years.	1.00		515,000	
	Expansion request provides for event coordination/management for the SB Vets, Lompoc Vets and SB Courthouse locations. CEO Recommends should the BOS approve the coordinator.		115,000		
Outside Agencies	Request by local regional chambers for Economic Development will use $150,000 to start an Economic Vitality Team (EVT).			150,000	
	Request by the Courthouse Legacy Foundation to fund the 2014 restoration plan of the Mural Room. Agency needs $250,000 remaining on a $600,000 project, will leverage the $40,000 and raise additional $210,000.			40,000	
Strategic Reserve	Additional $1M to the $1M already appropriated for FY 2014-15. This would provide a total of $26,500,000 ($28,300,000 would be fully funded).			$ 1,000,000	
Total		**117.96**	**$673,000**	**$4,844,000**	~~**$14,307,000**~~ **$ 14,823,000**

*Service Level Reduction restoration

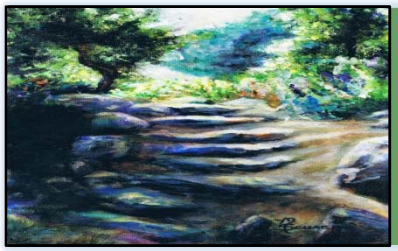
Five Year Forecast



Santa Barbara County Recommended Budget

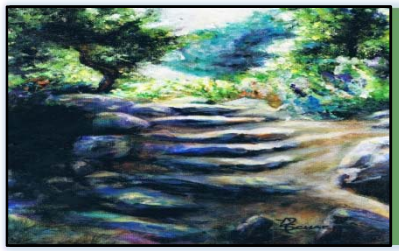
Financial Challenges

- Increasing health care costs in FY 14-15
- Employee compensation issues
- Deferred maintenance
- Right sizing departments



Arriving at Stability

- Cautiously optimistic
- Commitment to high-quality service
- Difficult choices remain
- Limited capacity for growth, need to manage expectations
- Stable Future



Fiscal Year 2014-15 Recommended Budget

Updates Since April

June 9-11, 2014

County of Santa Barbara

Updates

- A-1 CEO Recommended Expansions, Tab 2:
  - ADMHS expansion now includes Katie A. program without GF request.
  - Planning & Development's supporting schedule of Long Range Planning projects to be completed has been slightly modified. The revised version is attached.

Updates

- A-3 Departmental GF Contribution/FTE Expansion Requests, Tab 3:
  - CEO/COB #1 - $9,000: Database to assist with various boards and commissions (applications, members etc…). Ongoing
  - CEO/COB #2 - $25,000: In coordination with UCSB, digitize and archive SBC legislative records since 1850. One-time
  - CEO/COB #3 - $40,000: To support the addition of part-time Public Information Officer. One-time.

Updates

- A-3 Departmental GFC/FTE Expansion Requests, Tab 3:
  - Public Health #1: Position to supervise volunteers was withdrawn (added to budget with departmental funds).
  - Parks #5: $160,000, Add four cabins at Lake Cachuma. One-time.
  - General Services #8: $130,500, Fund energy efficient utility improvements. Funds will be recouped and rolled over into additional projects. One-time.
  - General County Programs #1: $53,700, Provides the balance of funding needed for the 2-1-1 program. One-time.

Updates

- Service Level Reductions, Tab 9:
  - County Counsel's reduction of a vacant Senior Deputy County Counsel should have been reflected as $230,000, not $130,000.
- Budget Book, pg. D-194, Agricultural Commissioner, paragraph #5:
  - UC Cooperative Extension contract ongoing funding should be $153,000, not $135,000. Included in distributed ERRATA sheet. Online version to be updated.

Fiscal Year 2014-15 Recommended Budget

Updates Since April

June 9-11, 2014

County of Santa Barbara

Fiscal Year 2014-15 Recommended Budget

Budget Hearings

June 9-11, 2014

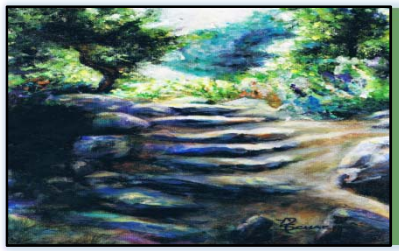
County of Santa Barbara

Budget Hearing Materials

Tab	Description
1	Board Letter
2	Attachment A-1: CEO Recommended Budget Restorations/Expansions & A-2: Other Final Budget Adjustment
3	Attachment A-3: Departmental Requests for Budget Expansion/Restoration
4	Attachments B: Ongoing Grants & C: Ongoing Contracts
5	Attachment D: Budget Resolution
6	Successor Agency to the former RDA
7	Budget Overview and Budget in Brief
8	Functional Group Overview
9	Service Level Reductions
10	Outside Agency Requests for Funding
11	Board Inquiry Forms
12	Attachment E: Board Adjustments to the Recommended Budget

Budget Overview Presentation

- Revenues
- Expenditures
- 5 Year Forecast
- Funding of CEO Rec. Restorations/Expansions
- Available Fund Balances
- Risk – Fiscal Issues
- Capital Expenditure Summary
- Closing Comments
- Recommended Actions



Budget at a Glance

- Total Budget of $903.2M and staffing of 4,119 FTEs

Budget at a Glance:				
	FY 2012-13 Actual	FY 2013-14 Adopted	FY 2014-15 Recommended	FY 2015-16 Proposed
Total Operating Revenues	$ 851.6	$ 851.2	$ 905.0	$ 926.2
Total Operating Expenditures	807.8	862.0	903.2	915.0
Net Operating Impact *	$ 43.7	$ (10.9)	$ 1.8	$ 11.2
Staffing FTE's	3,879.1	4,003.9	4,119.2	4,102.4

* Net Operating Impact is funded by Other Financing Sources or use of Fund Balances.

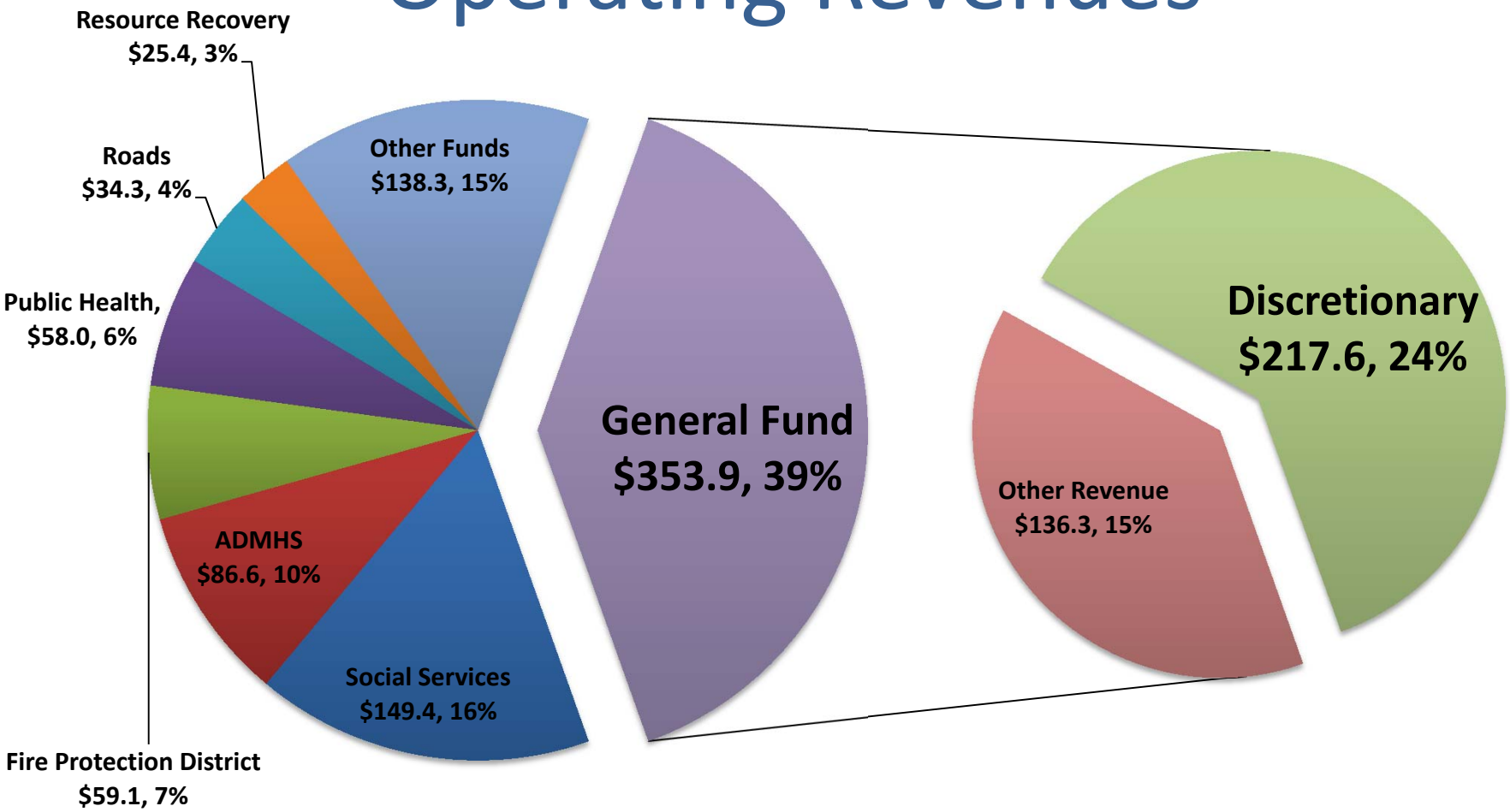
FY 2014-15 Recommended Budget
Countywide Revenue

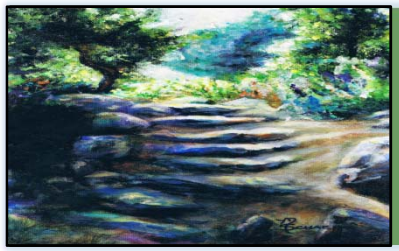
Budget By Categories of Revenues	Actual FY 12-13	Adopted FY 13-14	Change from FY13-14 Ado to FY14-15 Rec	Recommended FY 14-15	Proposed FY 15-16
Taxes	$ 249,410,727	$ 244,701,574	$ 16,293,033	$ 260,994,607	$ 270,459,107
Licenses, Permits and Franchises	17,073,465	16,301,870	1,653,868	17,955,738	18,134,032
Fines, Forfeitures, and Penalties	9,584,730	9,165,620	(331,319)	8,834,301	8,176,872
Use of Money and Property	2,538,152	4,579,159	(55,381)	4,523,778	4,633,834
Intergovernmental Revenue	326,229,351	330,842,901	11,603,976	342,446,877	353,854,565
Charges for Services	196,060,080	198,376,922	25,320,475	223,697,397	226,624,377
Miscellaneous Revenue	50,690,985	47,227,752	(652,381)	46,575,371	44,315,566
Total Operating Revenues	**851,587,490**	**851,195,798**	**53,832,271**	**905,028,069**	**926,198,353**

FY 2014-15 Recommended Budget
General Fund Revenue

Budget By Categories of Revenues	Actual FY 12-13	Adopted FY 13-14	Change from FY13-14 Ado to FY14-15 Rec	Recommended FY 14-15	Proposed FY 15-16
Taxes	$ 192,645,573	$ 188,739,000	$ 10,188,000	$ 198,927,000	$ 205,570,000
Licenses, Permits and Franchises	13,380,302	12,927,346	1,418,244	14,345,590	14,470,369
Fines, Forfeitures, and Penalties	5,190,382	4,734,590	(321,646)	4,412,944	3,856,365
Use of Money and Property	1,627,589	2,177,800	153,600	2,331,400	2,419,400
Intergovernmental Revenue	70,756,339	67,368,138	1,457,029	68,825,167	68,634,660
Charges for Services	66,090,303	58,091,892	3,708,131	61,800,023	61,235,927
Miscellaneous Revenue	5,103,651	3,870,389	(605,523)	3,264,866	2,872,522
Total Operating Revenues	**354,794,138**	**337,909,155**	**15,997,835**	**353,906,990**	**359,059,243**

Operating Revenues





FY 2014-15 Recommended Budget
Discretionary General Revenues

Discretionary General Revenue Summary:				
Source (Dollars in Millions)	FY 2012-13 Actual	FY 2013-14 Estimated	FY 2014-15 Recommend	FY 2015-16 Proposed
Significant Property Taxes	$ 168.4	$ 175.7	$ 179.7	$ 185.4
RDA Dissolution Proceeds - One time	6.0	-	-	-
RDA Prop. Tax - Ongoing	4.2	4.8	4.9	5.0
Subtotal Property Taxes	**$ 178.6**	**$ 180.5**	**$ 184.6**	**$ 190.4**
Cost Allocation Services	8.0	7.3	9.4	8.4
Local Sales Tax	6.9	7.0	7.3	7.6
Transient Occupancy Tax	7.0	7.1	7.4	7.8
Payments in Lieu of Tax	1.7	1.7	-	-
All Other (Franchise, interest, misc State)	10.3	8.9	8.9	8.8
Total Discretionary Revenues	**$ 212.5**	**$ 212.5**	**$ 217.6**	**$ 223.0**
Growth Year over Year		**$ (0.0)**	**$ 5.1**	**$ 5.4**
Rate of Growth		**0.0%**	**2.4%**	**2.5%**

FY 2014-15 Recommended Budget
Property Tax

Significant Property Taxes:				
Source (Dollars in Millions)	FY 2012-13 Actual	FY 2013-14 Estimated	FY 2014-15 Recommend	FY 2015-16 Proposed
Secured	$ 109.4	$ 112.9	$ 115.8	$ 119.3
In-Lieu of VLF	42.7	44.8	46.4	48.3
Unsecured	4.8	4.5	4.6	4.7
Property Tax Transfer	2.5	3.6	3.9	4.2
Fines, Forfeitures and Penalties	5.3	4.3	3.7	3.3
Supplemental	1.6	3.1	2.9	3.3
Unitary	2.1	2.5	2.5	2.5
Significant Property Taxes	**$ 168.4**	**$ 175.7**	**$ 179.7**	**$ 185.4**
Growth Year over Year		**$ 7.3**	**$ 4.0**	**$ 5.7**
Rate of Growth		**4.3%**	**2.3%**	**3.2%**

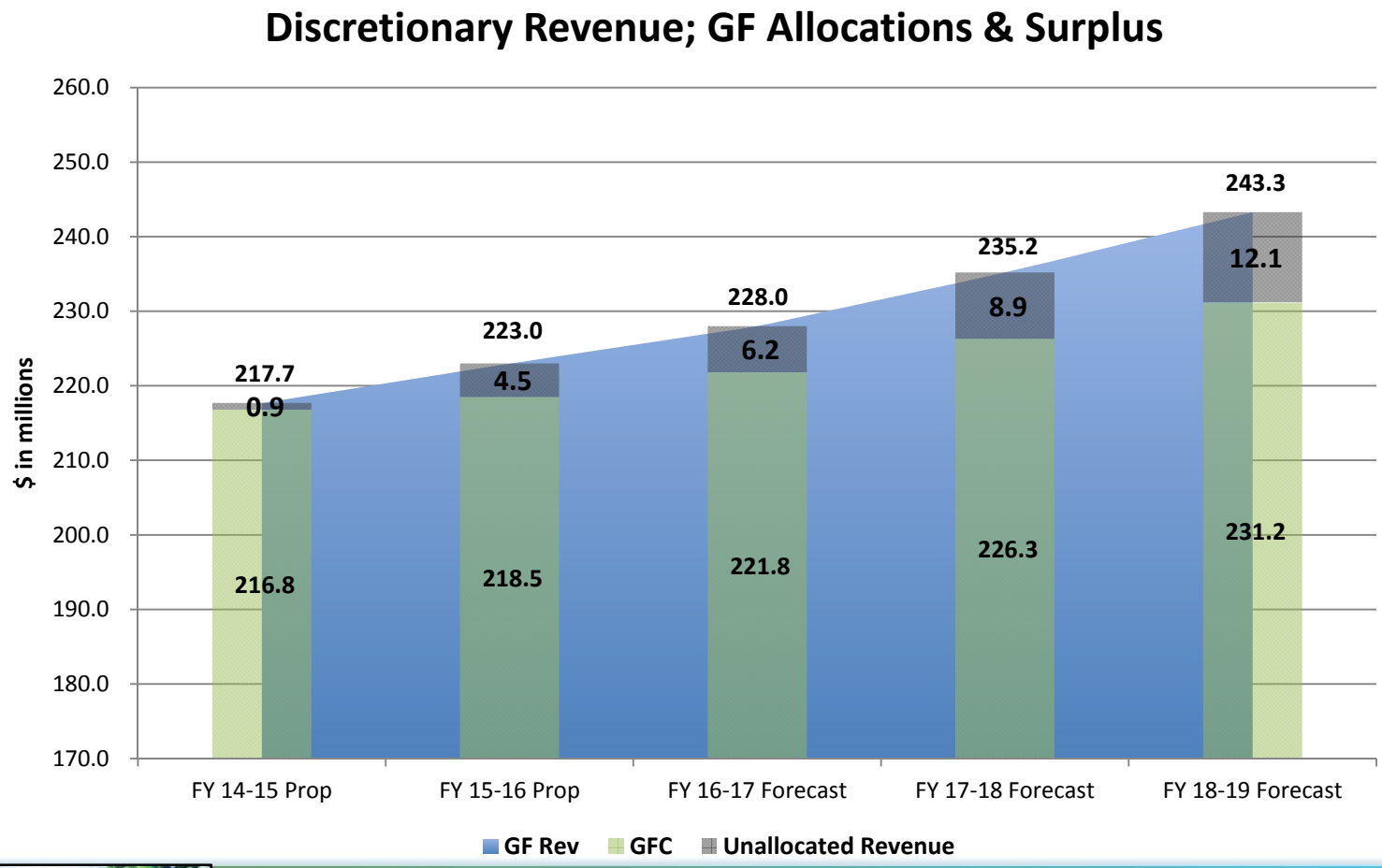
FY 2014-15 Recommended Budget Operating Expenditures

Summary of Financing Uses:				
Characters of Expenditures $ in Millions	**FY 2012-13 Actual**	**FY 2013-14 Adopted**	**FY 2014-15 Recommended**	**FY 2015-16 Proposed**
Salaries and Benefits				
Regular Salaries	$ 272.0	$ 299.9	$ 313.4	$ 316.60
Retirement Contribution	99.7	116.2	119.7	120.8
Retiree Medical OPEB	8.5	9.8	11.8	12.0
Health Insurance Contrib	23.9	27.7	30.2	32.7
Workers Compensation	13.2	13.6	14.8	15.2
Other Benefits	47.9	37.5	35.8	35.5
Total Salaries & Benefits	$ 465.2	$ 504.7	$ 525.7	$ 532.8
Services and Supplies				
Contractual & Special Services	71.3	86.1	90.3	99.2
All Other Services & Supplies	146.3	156.6	163.7	161.3
Total Services & Supplies	$ 217.6	$ 242.7	$ 254.0	$ 260.5
Other Charges				
Cash Assistance Payments	45.7	48.7	50.2	52.0
All Other Charges	79.3	66.0	73.5	69.8
Total Other Charges	$ 125.0	$ 114.7	$ 123.7	$ 121.8
Total Operating Expenditures	**$ 807.8**	**$ 862.1**	**$ 903.4**	**$ 915.1**

FY 2014-15 Recommended Budget
Incremental Expenditure Projections

Discretionary Revenue & Expenditure Projections							
(Dollars in Millions)	FY 2012-13 Actual	FY 2013-14 Current Est.	FY 2014-15 Recommend	FY 2015-16 Proposed	FY 2016-17 Projected	FY 2017-18 Projected	FY 2018-19 Projected
Discretionary Revenue	**$ 212.5**	**$ 212.7**	**$ 217.7**	**$ 223.0**	**$ 228.0**	**$ 235.2**	**$ 243.3**
General Fund Allocations:							
GF Departments	185.3	176.1	178.1	177.2	178.5	181.5	184.5
Other Funds	26.4	22.5	27.7	28.1	28.1	28.1	28.1
Committed Fund Balance	-	8.3	7.6	10.3	10.7	12.2	13.7
Allocated 1x funding	-	-	-		-	-	-
Subtotal	**$ 211.7**	**$ 206.9**	**$ 213.4**	**$ 215.7**	**$ 217.4**	**$ 221.8**	**$ 226.3**
Incremental Changes:							
Salaries & Benefits:							
Salaries & Misc. Benefits			1.2	0.6	2.3	2.4	2.4
Healthcare Costs			0.4	0.6	0.4	0.4	0.4
Retirement			0.1	0.2	-	-	-
OPEB			0.4	0.0	0.2	0.2	0.2
Sub-total S&B	**$ -**	**$ -**	**$ 2.1**	**$ 1.3**	**$ 2.9**	**$ 3.0**	**$ 3.1**
Other Items:							
Northern Branch Jail		1.3	1.3	1.5	1.5	1.5	1.8
Deferred Maintenance		2.3	-	-	-	-	-
Subtotal	**$ -**	**$ 3.6**	**$ 1.3**	**$ 1.5**	**$ 1.5**	**$ 1.5**	**$ 1.8**
Total Discretionary Expenditures	**$ 211.7**	**$ 210.5**	**$ 216.8**	**$ 218.5**	**$ 221.8**	**$ 226.3**	**$ 231.2**
Net Discretionary Financial Impact	**$ 0.8**	**$ 2.2**	**$ 0.9**	**$ 4.5**	**$ 6.2**	**$ 8.9**	**$ 12.1**

Five Year Forecast



Santa Barbara County Recommended Budget

CEO Recommended Budget Adjustments

Attachment A

	Ongoing	One Time
FY 2014-15 Available Funding	$ 853,100	$ 5,963,212
CEO Recomended Restoration/Expansion	$(673,000)	$(4,844,000)
Projected unallocated Prog. Restoration	$ 180,100	$ 1,119,212

Available Fund Balances

(per Budget Book)

Fund Balance Component	Per Budget Policies	6/30/2014 Estimated Balance	2014-2015 Proposed Increases	2014-2015 Proposed Decreases	6/30/2015 Projected Balance
Capital		$ -	$ -	$ -	$ -
Roads	Yes	-	500,000	(500,000)	-
Litigation		1,219,689	-	(523,147)	696,542
Salary & Benefits Emerging Issues		5,507,017	-	(3,346,400)	2,160,617
Deferred Maintenance	Yes	751,553	2,300,000	(2,500,000)	551,553
Audit Exceptions		2,150,239	-	-	2,150,239
New Jail Operations	Yes	3,300,000	4,600,000	-	7,900,000
Program Restoration - One-Time		1,883,830	5,722,235	(1,642,853)	5,963,212
Program Restoration - Ongoing			853,100		853,100
Contingencies	Yes	2,046,739	500,000	(2,100,000)	446,739
Strategic Reserve	Yes	24,479,273	1,000,000	-	25,479,273
TOTAL		**$ 41,338,340**	**$ 15,475,335**	**$ (10,612,400)**	**$ 46,201,275**

Available Fund Balances

(with Recent Updates)

Fund Balance Component	6/30/2014 Estimated Balance	Updated for FY 2013-14 Year-end, Adjustments		2014-2015 Proposed Increases	2014-15 CEO Recommended Expansions	2014-2015 Proposed Decreases		6/30/2015 Projected Balance
Capital	$ -	$ -		$ -		$ -		$ -
Roads	-	-		500,000	1,100,000	$ (1,600,000)		-
Litigation	1,219,689	-		-		$ (523,147)		696,542
Salary & Benefits Emerging Issues	5,507,017	(800,000)	1	-		$ (3,346,400)		1,360,617
Deferred Maintenance	751,553	-		2,300,000	700,000	$ (3,200,000)		551,553
Audit Exceptions	2,150,239	-		-		$ -		2,150,239
New Jail Operations	3,300,000	-		4,600,000		$ -		7,900,000
Program Restoration - One-Time	1,883,830	-		5,722,235	(4,844,000)	$ (1,642,853)		1,119,212
Program Restoration - Ongoing	-	-		853,100	(673,000)	$ -		180,100
Contingencies	2,046,739	(809,165)	2	500,000		$ (1,100,000)	3	637,574
Strategic Reserve	24,479,273			1,000,000	1,000,000	$ -		26,479,273
TOTAL	**$41,338,340**	**$(1,609,165)**		**$15,475,335**	**$ (2,717,000)**	**$(11,412,400)**		**$41,075,110**

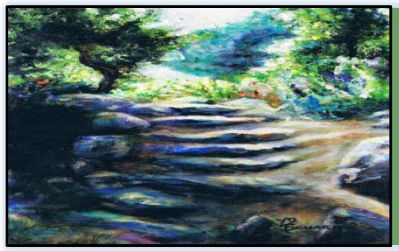
1 Transfer $800k from Salary & Benefits Emerging Issues to Contingency

2 FY 13/14 Contingency: +$800k from S&B Reductions; -$1.6M ADMHS

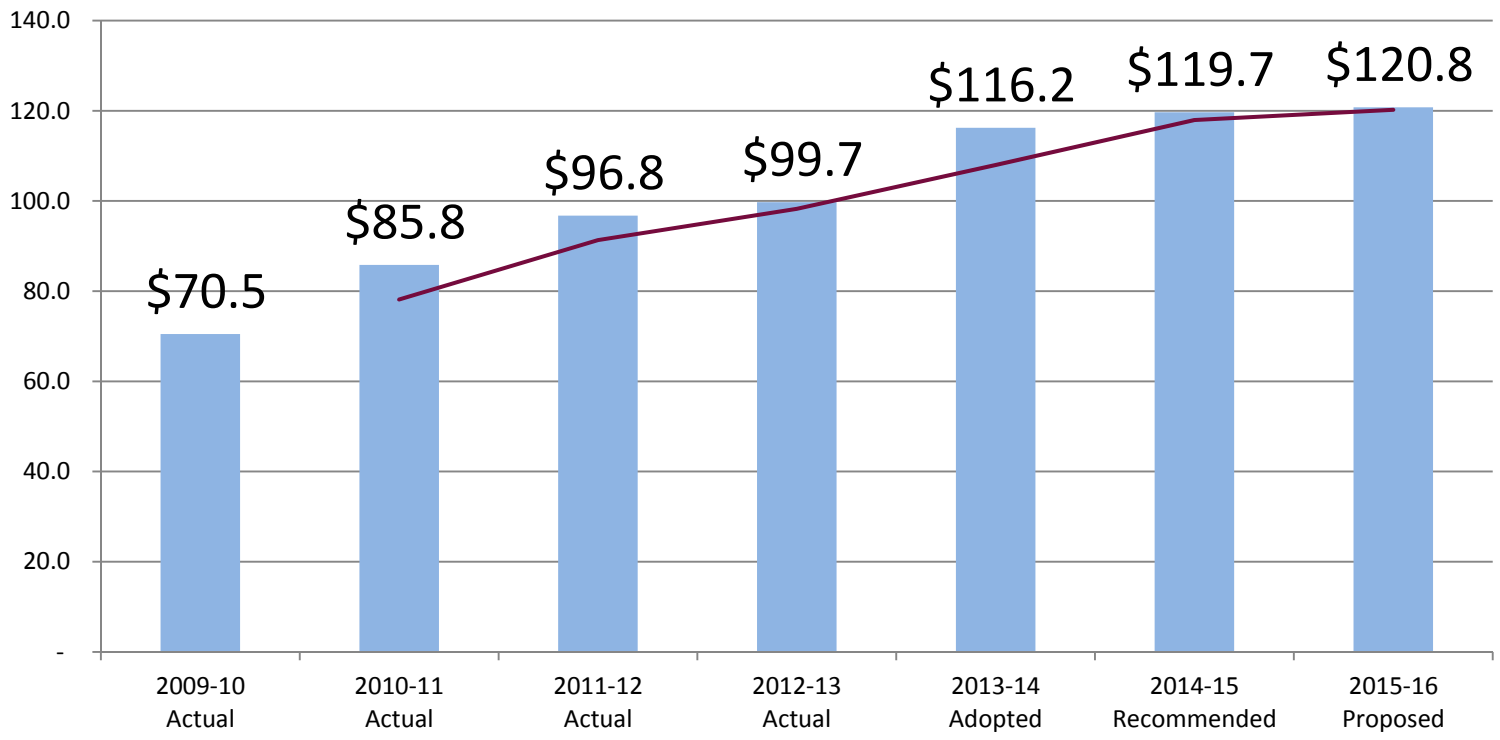
3 -$1.1M FEMA potential audit adjustment. Prior version included -$1.0M for ADMHS Inpatient Services, which was accelerated to FY 13/14

Fiscal Issues

- Moderately Improving Revenue
- Controlled expenditure growth
- Retirement Funding Stabilizing
- Affordable Care Act (ACA)
- ADMHS Service Transformation
- Maintenance Needs
- Northern Branch Jail Operations Funding
- Workforce Planning



Retirement

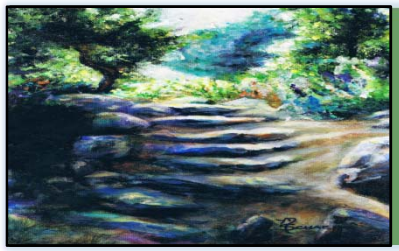

140.0
120.0
100.0
80.0
60.0
40.0
20.0
-
$70.5
$85.8
$96.8
$99.7
$116.2
$119.7
$120.8
2009-10 Actual
2010-11 Actual
2011-12 Actual
2012-13 Actual
2013-14 Adopted
2014-15 Recommended
2015-16 Proposed

Affordable Care Act

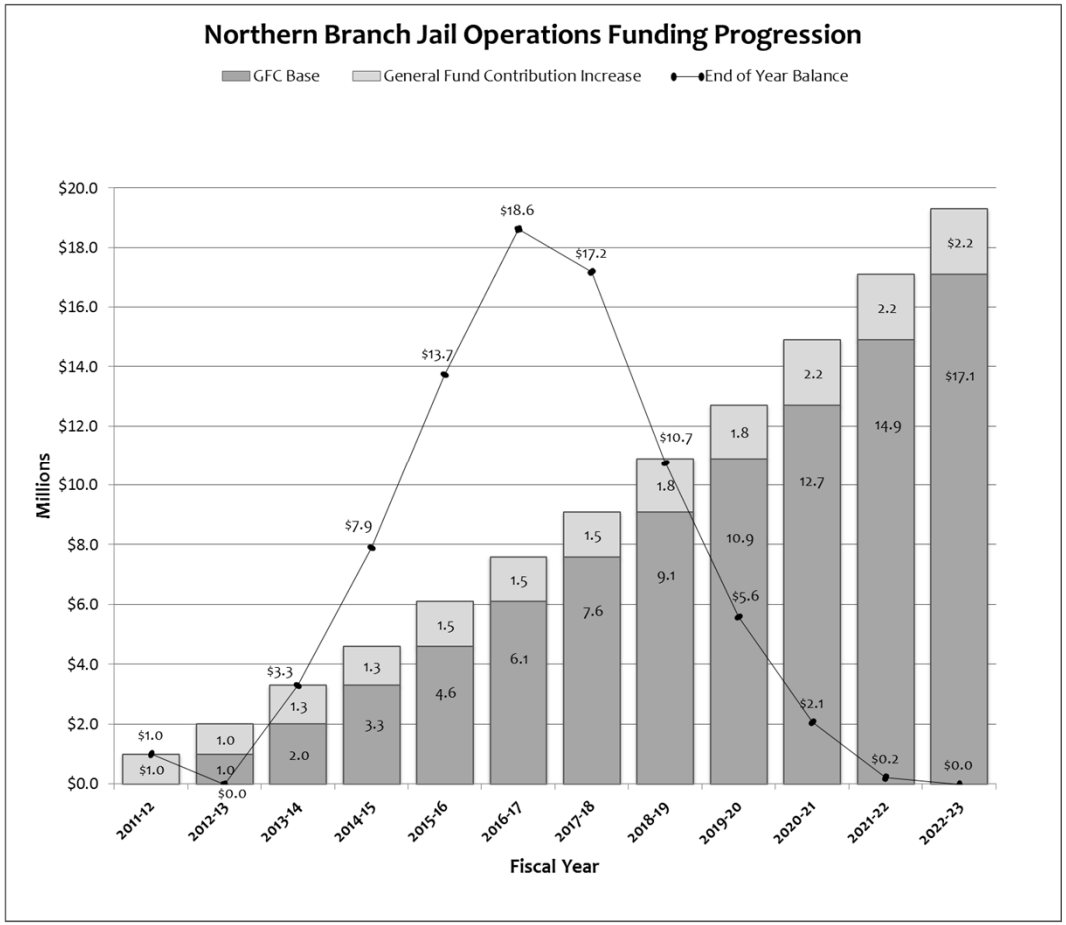
- Successfully Implemented in FY 2013-14
- Enrollments exceeding initial expectations
- Expanded programs in Social Service
  - Two year revenue increase $21.5M
  - FY 2014-15 staffing increase 65.3 FTY
- ADMHS
  - Increased Medi-Cal eligibility & revenue
  - Growth in staffing projected; 19.o FTE
- Public Health – uncertain impact
  - Reduced Realignment revenue; increased Medi-Cal

ADMHS Service Transformation

- Completed Comprehensive Dept. Evaluation
- Key Areas of Needed Change Identified
  - Restructure; enhanced leadership & oversight
  - Filled key positions
  - Collaborated with Cen Cal to improve services
  - Working with Marian Hospital to increase beds
- Obtained $11.0M in grants to enhance crisis care
- Reduced length of stay at the Hospital

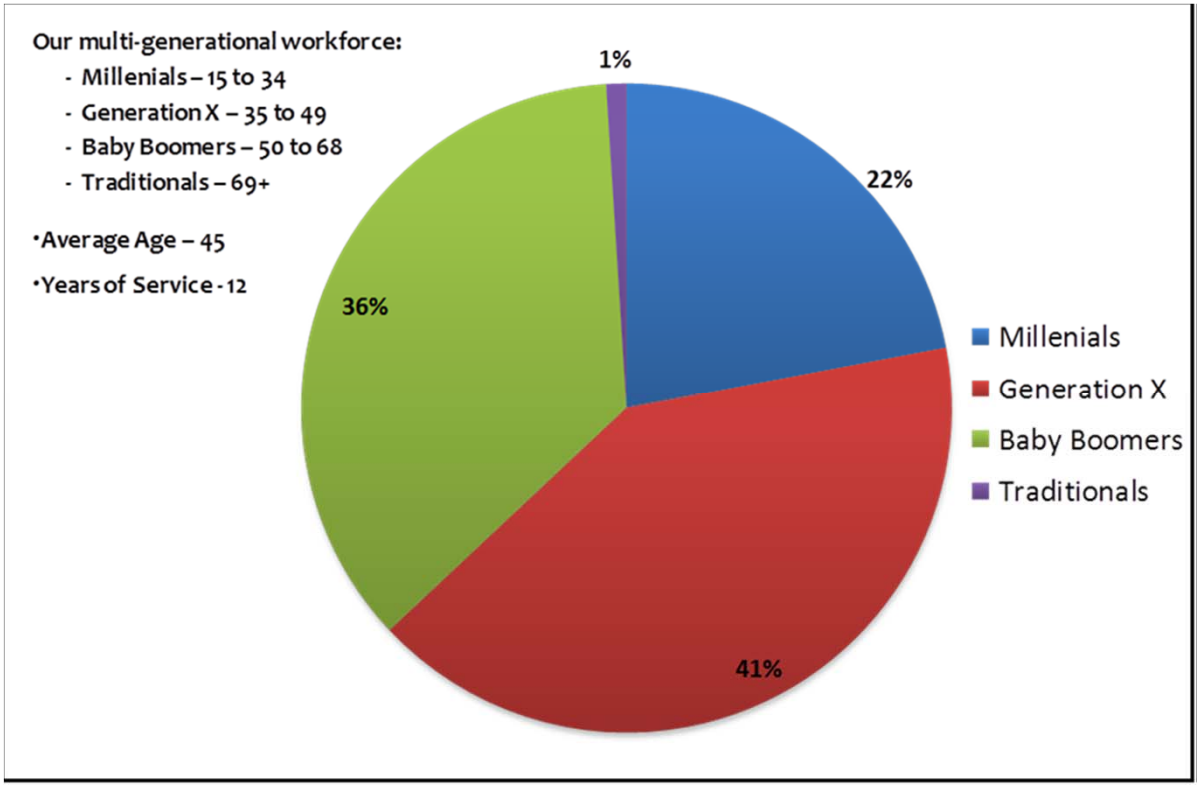


Northern Branch Jail Operations Funding

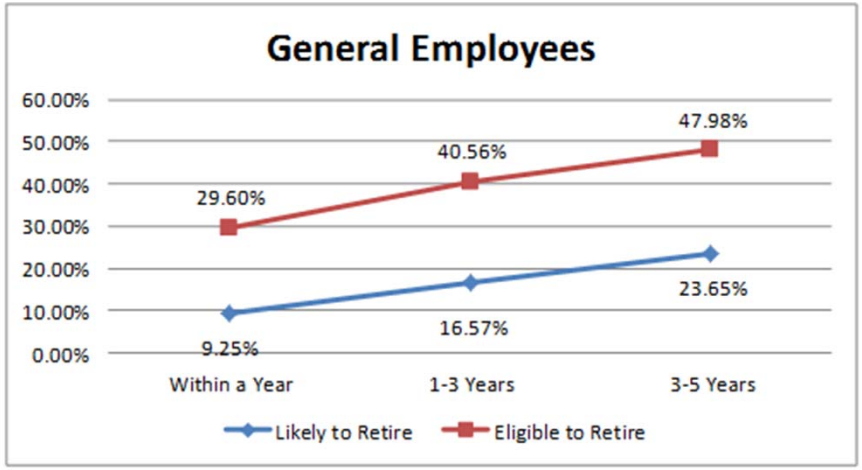


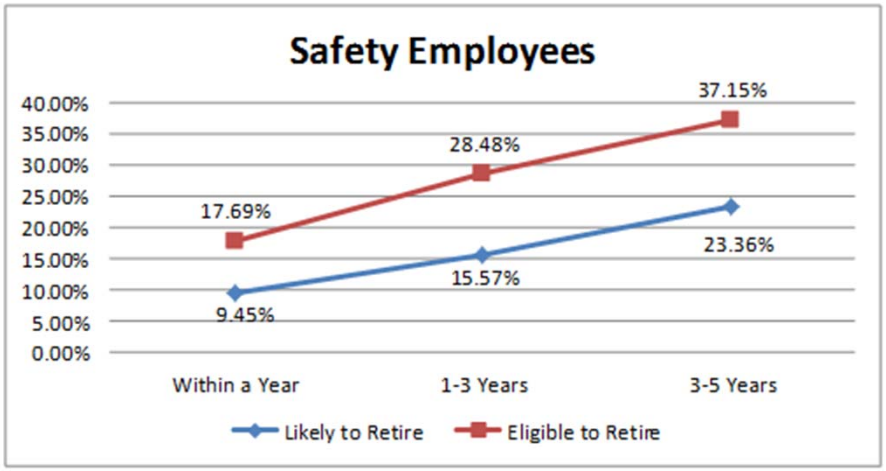
Fiscal Year	GFC Base	GFC Increase	Total Annual GFC	Construction Match	Annual Operating Costs	Year End Op. Fund Balance
2011-12	$ -	$ 1.0	$ 1.0	$ -	$ -	$ 1.0
2012-13	1.0	1.0	$ 2.0	(3.0)	-	-
2013-14	2.0	1.3	$ 3.3	-	-	3.3
2014-15	3.3	1.3	$ 4.6	-	-	7.9
2015-16	4.6	1.5	$ 6.1	-	(0.3)	13.7
2016-17	6.1	1.5	$ 7.6	-	(2.7)	18.6
2017-18	7.6	1.5	$ 9.1	-	(10.5)	17.2
2018-19	9.1	1.8	$ 10.9	-	(17.3)	10.7
2019-20	10.9	1.8	$ 12.7	-	(17.9)	5.6
2020-21	12.7	2.2	$ 14.9	-	(18.4)	2.1
2021-22	14.9	2.2	$ 17.1	-	(19.0)	0.2
2022-23	$ 17.1	$ 2.2	$ 19.3	$ -	$ (19.5)	$ 0.0

Workforce Planning
Makeup of County Workforce



Workforce – Likely & Eligible to Retire





Capital Summary

Five Year CIP Funded/Unfunded Totals by Fiscal year

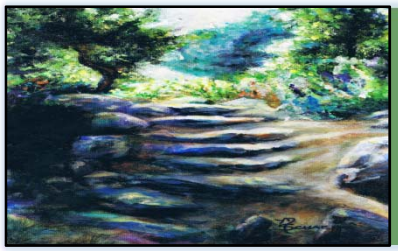
Fiscal Year	Funded	Unfunded	Total
2014-15	54,747	550	55,297
2015-16	61,034	5,643	66,677
2016-17	101,860	30,394	132,254
2017-18	90,008	38,614	128,622
2018-19	47,776	40,430	88,206
Five Year Total	**$355,425**	**$115,631**	**471,056**

Significant FY 2014-15 planned projects:

- Northern Branch County Jail AB-900
- Northern Branch Jail – STAR Complex SB-1022
- Cachuma Lake Recreation Enhancements & Infrastructure Upgrades
- Lower Mission Creek Flood Control Project

Closing Comments

- Outlook is positive and improving
- Structural issues recovering but remain in some departments
- Significant needs & challenges remain
- Limited capacity for growth, need to manage expectations



Recommended Actions

1. Consider, amend and adopt the FY 2014-15 Recommended Budget, including CEO Recommended Expansions and Restorations
2. Approve final budget adjustments to the Fiscal Year **2014-15** Recommended Budget, including Attachment E: Board Adjustments to FY 2014-15 Recommended Budget;
3. Delegate authority to the County Executive Officer to:
   a) execute renewal of single-year grants and contracts ("ongoing grants and contracts") included in the Recommended Budget; that had previously been approved by the BOS and for which no significant scope change is requested; and
   b) For these contracts, approve changes in cost up to 10% of the contract, without returning to the Board for approval; and

Recommended Actions, Continued

4. Adopt the Resolution of the Board of Supervisors entitled In the Matter of Adopting the Budget for Fiscal Year 2014-15
5. Receive maintenance funding options and provide direction to staff.
6. Approve a FY 2014-15 work objective for the CEO office to coordinate an interdepartmental, countywide Isla Vista initiative, within existing, budgeted resources

Recommended Actions

Successor Agency to the former County of Santa Barbara Redevelopment Agency

1. Adopt the Resolution of the Board of Supervisors of the County of Santa Barbara as the Successor Agency to the former County of Santa Barbara Redevelopment Agency, entitled In The Matter Of Adopting The Budget For Fiscal Year 2014-15 For The County Of Santa Barbara As Successor Agency To The Former County of Santa Barbara Redevelopment Agency.

Fiscal Year 2014-15 Recommended Budget

Maintenance Funding Options

June 9-11, 2014

County of Santa Barbara

Maintenance Funding Plan

- Deferred Maintenance Backlog includes Roads, Buildings and Parks
- Funding needed for increased preventative maintenance (renewal funding)
- Staff directed to prepare a phased in funding strategy with options

Deferred Maintenance (DM) Needs

- Total DM is now calculated as $197.6M
  - $114.0M - Roads
  - $45.1M - Parks
  - $38.5M - Buildings
- County FCI is now 8.7% (Fair)
  - GS facilities have a FCI of 5.5% (Good)
  - CSD-Parks infrastructure and amenities have a FCI of 17.5% (Poor)
- More available detail on observed DM projects
  - 68% of DM projects are less than $5,000
  - Nine projects are over $1M; totaling $36.5M

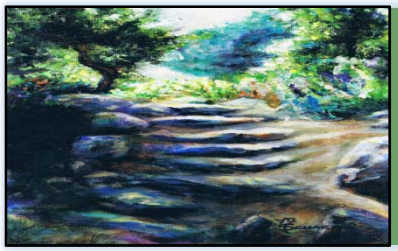
Ongoing Annual Renewal Funding

- $17.0M Estimate of Minimum Additional Funding to Maintain Existing Condition Indexes:
  - $9.0M County roads
  - $7.1M County buildings
  - $0.9M County parks
  - $17.0M total minimum estimated additional funding
- $39.0M high end; estimated funding

Funding Strategy & Options

1. Dedicate an ongoing stream of unallocated, discretionary General Fund for addressing maintenance needs to reach $17 million annually - Options: 10%, 15%, 20%, 25%

   This dedicated stream of revenue could also be used to support debt for large projects or groups of projects, depending on the most immediate needs.
2. Allocate available one-time discretionary General Fund – Options: year-end (savings) or unallocated revenue at budget adoption
3. Of these amounts, allocate 50% percent to roads and 50% percent to facilities/parks, with adjustments depending on availability of other funding sources or needs.



Funding Strategy & Options (Cont.)

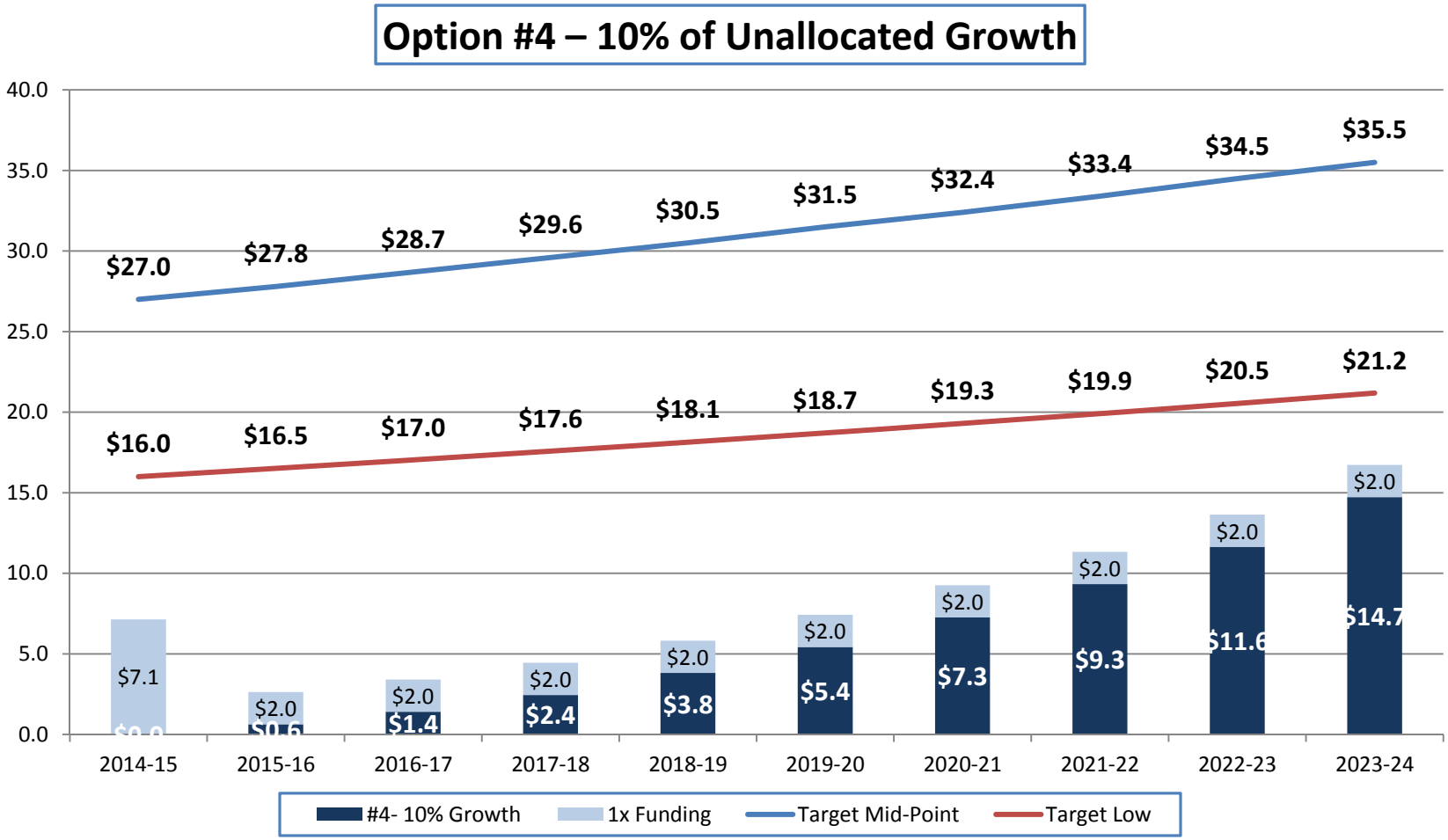
4. Adjust service fees based on increased costs for maintenance ("renewal funding" or specific deferred maintenance project costs)
5. Increase Other Fund revenue for maintenance by "charging" non-General Fund departments for maintenance to the degree allowed by law (Note: most non-GF departments already pay for their department's maintenance and deferred maintenance capital projects)
6. Continue to seek grant funding and advocate for new regional, state and federal dollars for maintenance needs
7. Monitor and adjust as needed

Comparison of Maintenance Funding Options

(dollars in millions)	Targeted Renewal Funding In Yr. 10	Projected Annual Funding In Yr. 10	Cumulative Ongoing Funding Over 10 Yrs.
10% Option	$ 21.2	$ 14.7	$ 56.7
15% Option	$ 21.2	$ 22.1	$ 85.1
20% Option	$ 21.2	$ 29.4	$ 113.4
25% Option	$ 21.2	$ 36.8	$ 141.8

Note: Cumulative Ongoing Funding assumes only % of growth: no one time funding.

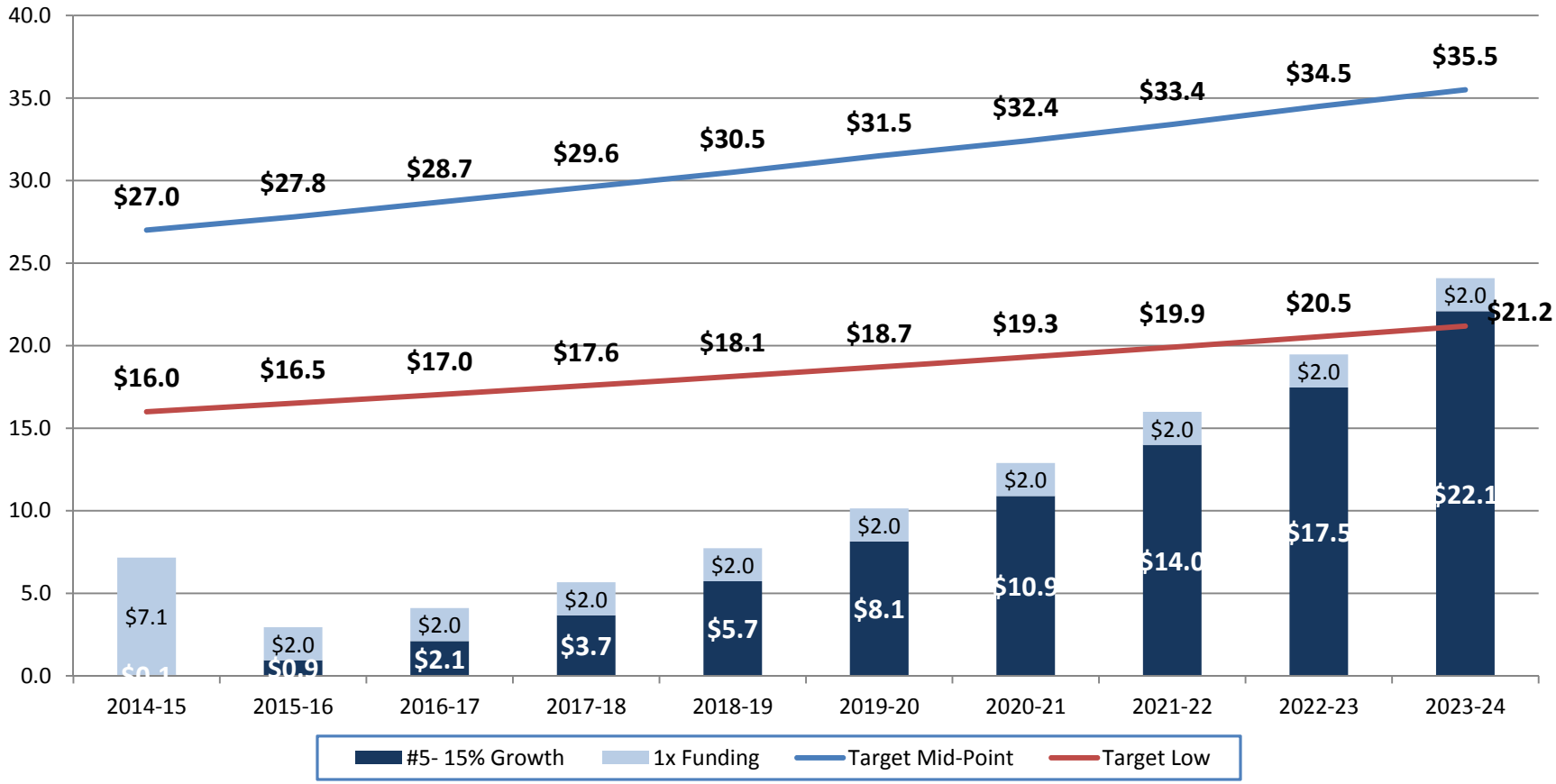
Maintenance Funding Options

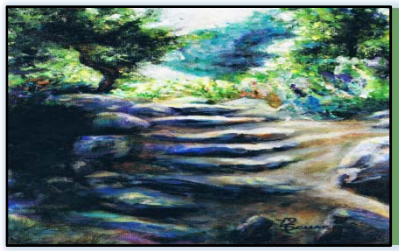


Santa Barbara County Recommended Budget

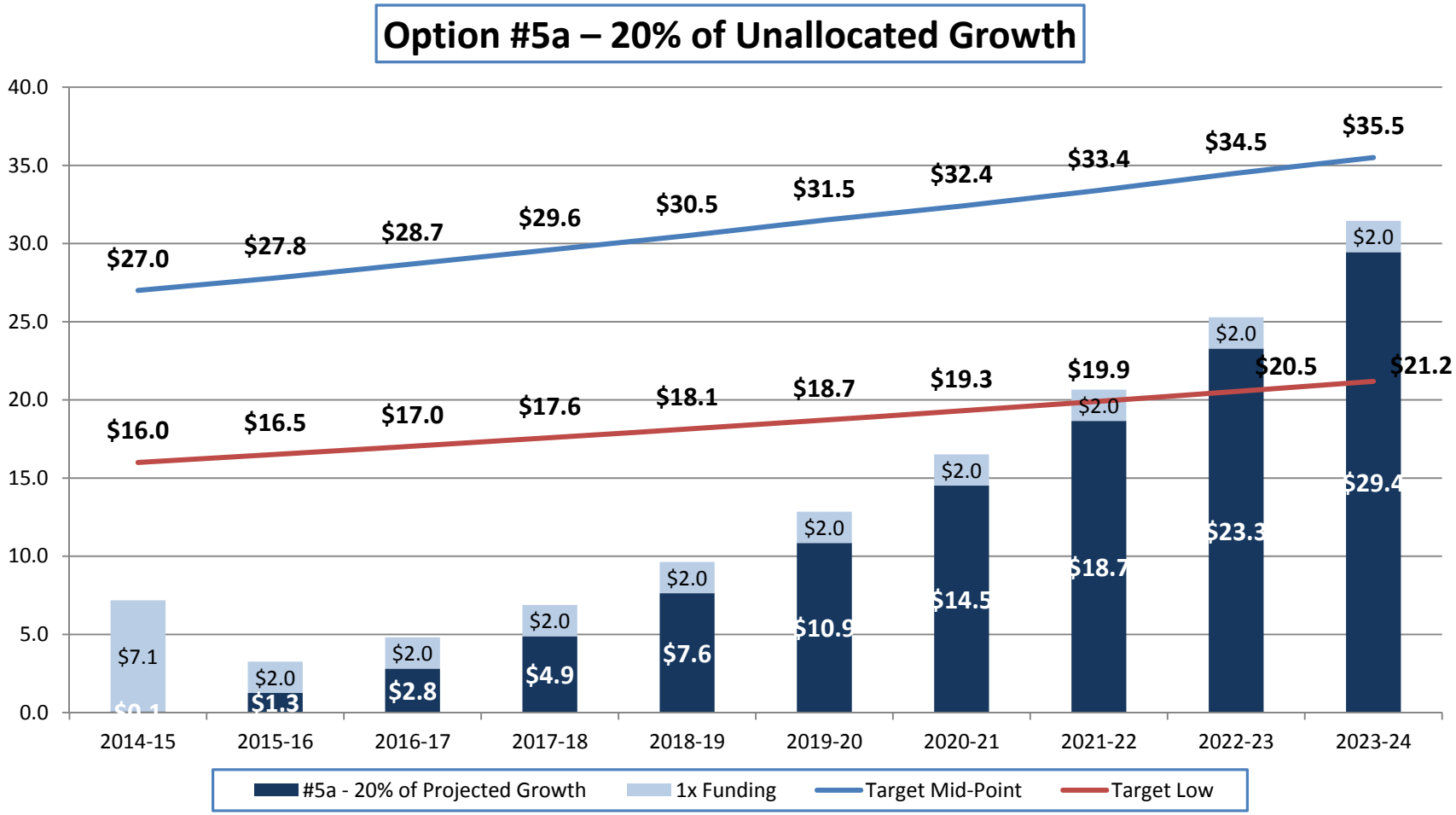
Maintenance Funding Options

Option #5 – 15% of Unallocated Growth



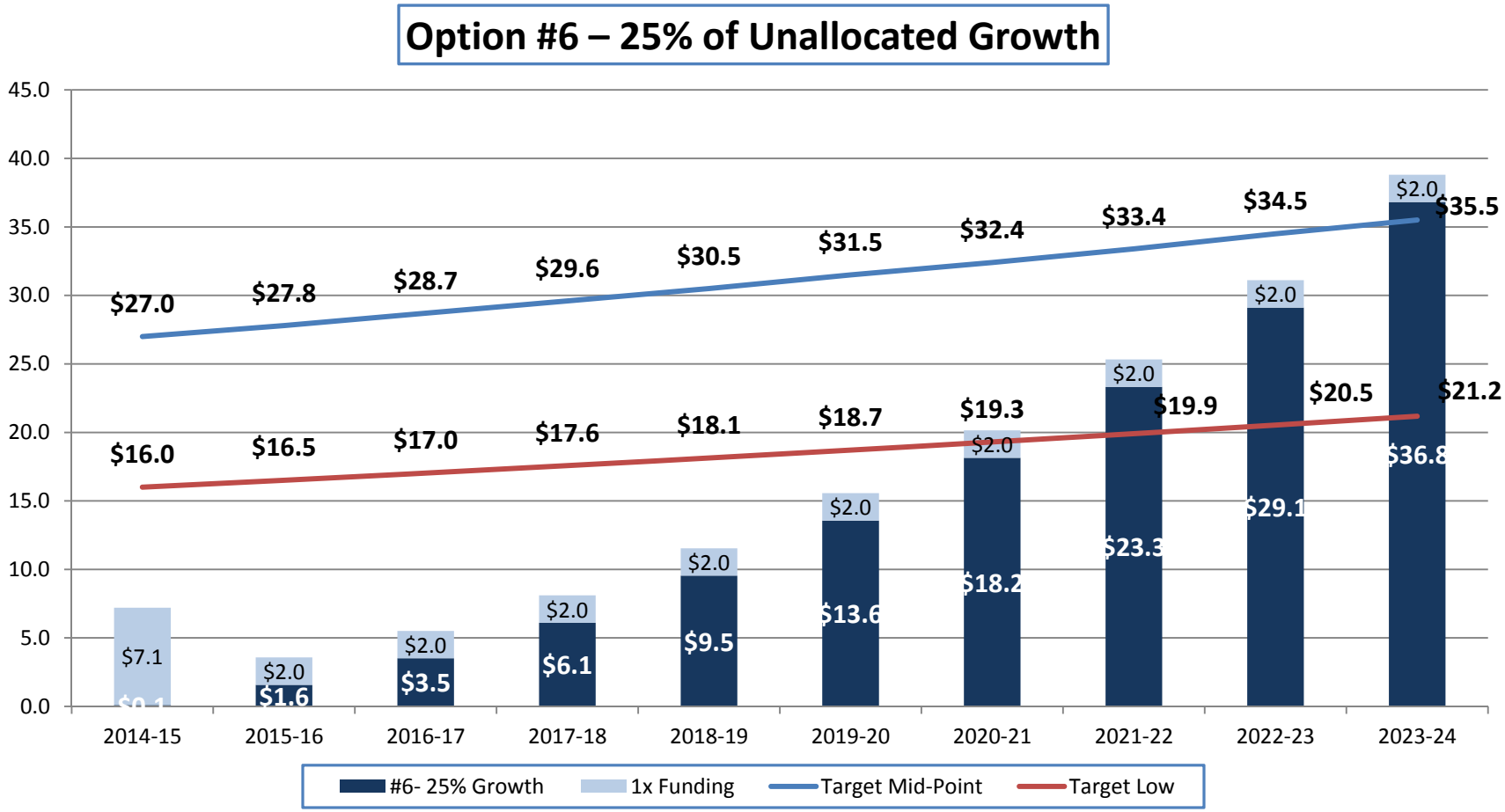


Maintenance Funding Options



Santa Barbara County Recommended Budget

Maintenance Funding Options



Santa Barbara County Recommended Budget

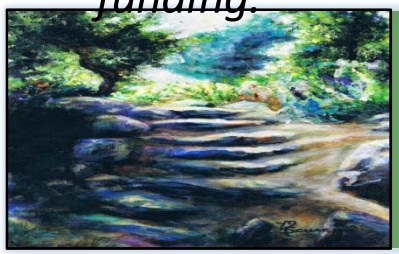
Recommended Action

- Receive maintenance funding options and provide direction to staff.

Comparison of Maintenance Funding Options Added 6-11-14

(dollars in millions)	Targeted Renewal Funding In Yr. 10	Projected Annual Funding In Yr. 10	Cumulative Ongoing Funding Over 10 Yrs.
10% Option	$ 21.2	$ 14.7	$ 56.7
15% Option	$ 21.2	$ 22.1	$ 85.1
18% Option	$ 21.2	$ 26.5	$ 102.1
20% Option	$ 21.2	$ 29.4	$ 113.4
25% Option	$ 21.2	$ 36.8	$ 141.8

Note: Cumulative Ongoing Funding assumes only % of growth: no one time funding.



Fiscal Year 2014-15 Recommended Budget

Deliberations

June 9-11, 2014

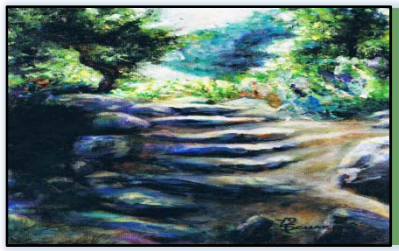
County of Santa Barbara

Steps to Stability

- Improving financial situation
- Limited restoration/expansion capacity
- Financial challenges still ahead
  - Health care costs
  - Employee costs and compensation
  - Funding plan obligations (NB Jail)
  - Maintenance
  - Emerging community needs

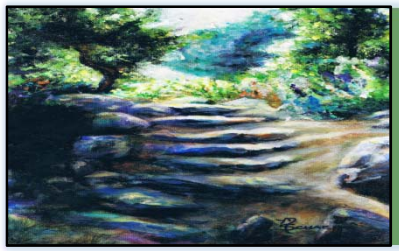
Updates

- Maintenance funding – 18% option
- Expansion and Adjustment changes
- Additional Outside Agency requests
- Board Inquiry Forms distributed to date
- RDA Successor Agency Resolution – date changed for June 11th



Monday Recap

- Review of Functional Groups and Departmental Questions
- Outside Agency requests
- Detailed Budget Summary
- Maintenance Funding Options



Today's Actions

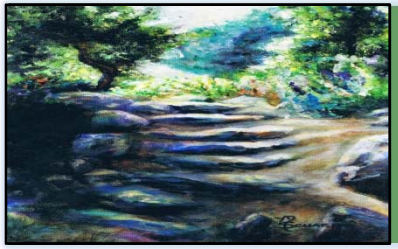
- Board deliberation and decision making:
  - Maintenance funding options and direction to staff
  - CEO Recommendations (Attachment A1)
    - Including P&D Long Rang Planning (BIF #1, page 9)
  - Board amendments or expansions (Attachment E)
  - Recommended Actions

Attachment E

FY 2014-15 Attachment E - Board Adjustments to FY 2014-15 Recommended Budget

	Department	Description	Ongoing Amount	One-Time Amount	Total	Carbajal	Wolf	Farr	Adam	Lavagnino
		Funding Sources:								
		Available Funding - Program Restoration Fund Balance	180,000	1,119,000	1,299,000					
a										
b										
c										
d										
		Total Sources:	180,000	1,119,000	1,299,000					
		Board Recommended FY 2014-15 Uses:								
1										
2										
3										
4										
5										
6										
		Total Uses	$ -	$ -	$ -	-	-	-	-	-
		Remaining Available Funding Sources	$ 180,000	$ 1,119,000	$1,299,000					

For budgeting purposes, all "one-time" sources and uses will be passed through the Program Restoration Fund Balance Component



Recommended Actions

1. Consider, amend and adopt the FY 2014-15 Recommended Budget, including CEO Recommended Expansions and Restorations
2. Approve final budget adjustments to the Fiscal Year **2014-15** Recommended Budget, including Attachment E: Board Adjustments to FY 2014-15 Recommended Budget;
3. Delegate authority to the County Executive Officer to:
   a) execute renewal of single-year grants and contracts ("ongoing grants and contracts") included in the Recommended Budget; that had previously been approved by the BOS and for which no significant scope change is requested; and
   b) For these contracts, approve changes in cost up to 10% of the contract, without returning to the Board for approval; and

Recommended Actions, Continued

4. Adopt the Resolution of the Board of Supervisors entitled In the Matter of Adopting the Budget for Fiscal Year 2014-15
5. Receive maintenance funding options and provide direction to staff.
6. Approve a FY 2014-15 work objective for the CEO office to coordinate an interdepartmental, countywide Isla Vista initiative, within existing, budgeted resources

Recommended Actions

Successor Agency to the former County of Santa Barbara Redevelopment Agency

1. Adopt the Resolution of the Board of Supervisors of the County of Santa Barbara as the Successor Agency to the former County of Santa Barbara Redevelopment Agency, entitled In The Matter Of Adopting The Budget For Fiscal Year 2014-15 For The County Of Santa Barbara As Successor Agency To The Former County of Santa Barbara Redevelopment Agency.

Fiscal Year 2014-15 Recommended Budget

Deliberations

June 9-11, 2014

County of Santa Barbara

Fiscal Year 2014-15 Recommended Budget

Functional Group Highlights

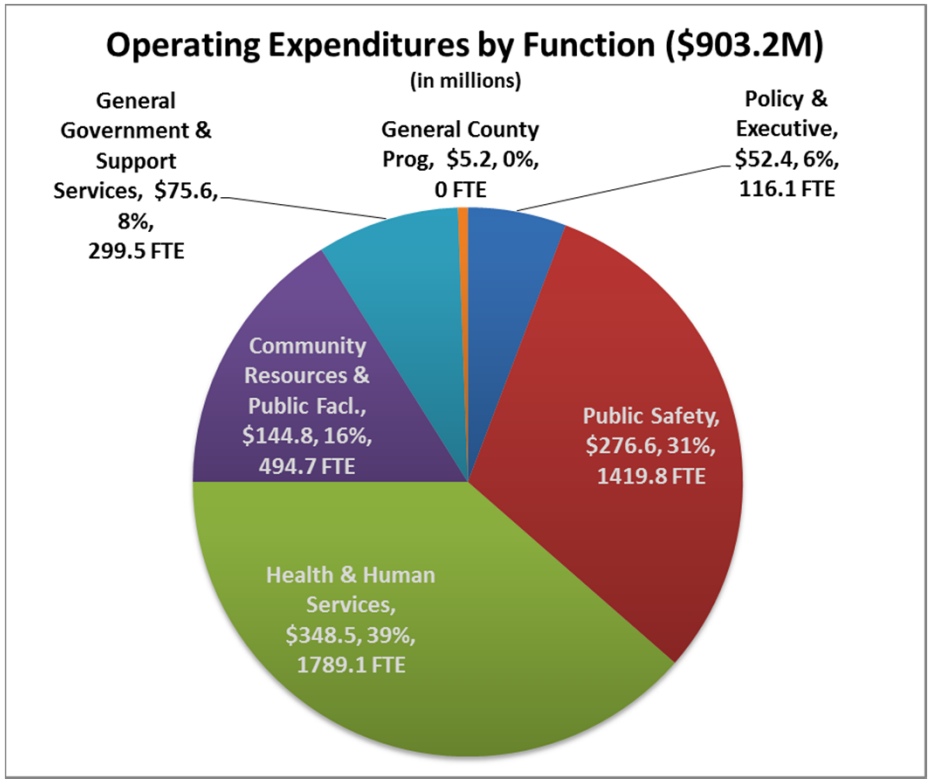
June 9-13, 2014

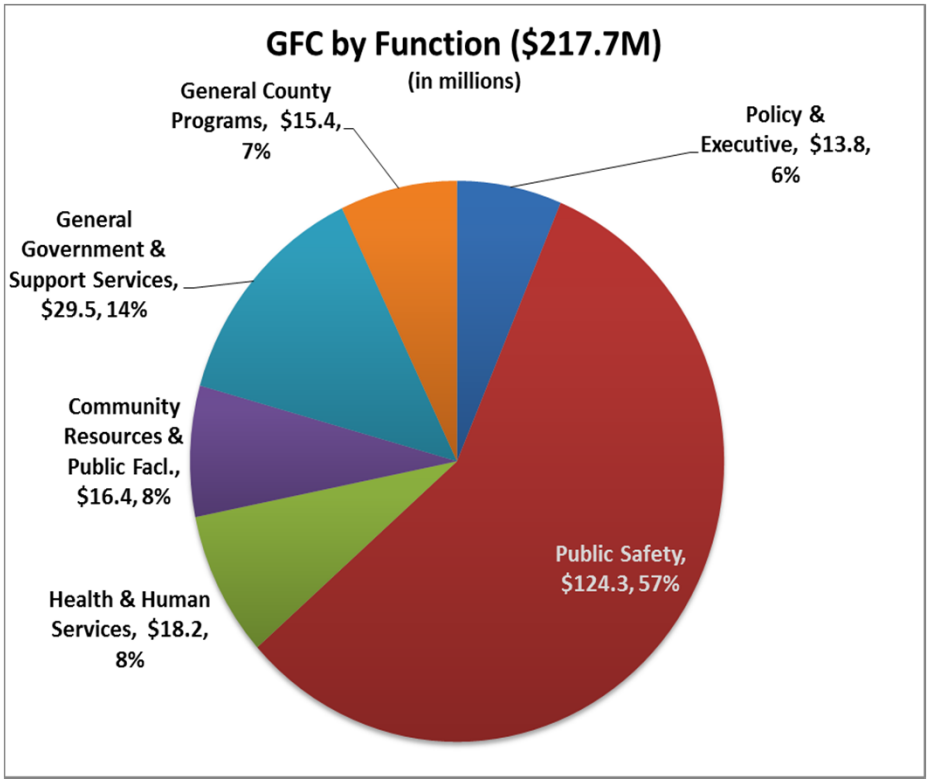
County of Santa Barbara

Functional Groups

- **Policy & Executive**
  - Board of Supervisors
  - County Executive Office
  - County Counsel
- **Public Safety**
  - District Attorney
  - Probation
  - Public Defender
  - Court Special Services
  - Fire
  - Sheriff
- **Health and Human Services**
  - Public Health
  - Alcohol, Drug & Mental Health Services
  - Social Services
  - Child Support Services
  - First 5 Children & Families Commission
- **Community Resources & Public Facilities**
  - Agricultural/Weights & Measures
  - Planning and Development
  - Public Works
  - Community Services
- **General Government & Support Services**
  - Auditor-Controller
  - Clerk-Recorder-Assessor
  - General Services
  - Treasurer-Tax Collector-Public Administrator
  - Debt Service

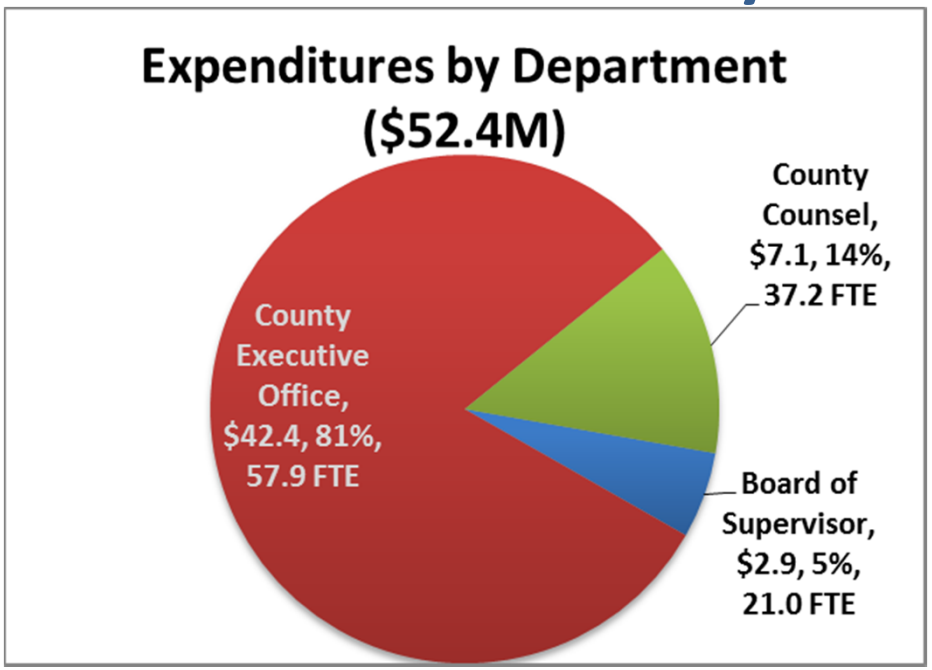
Countywide

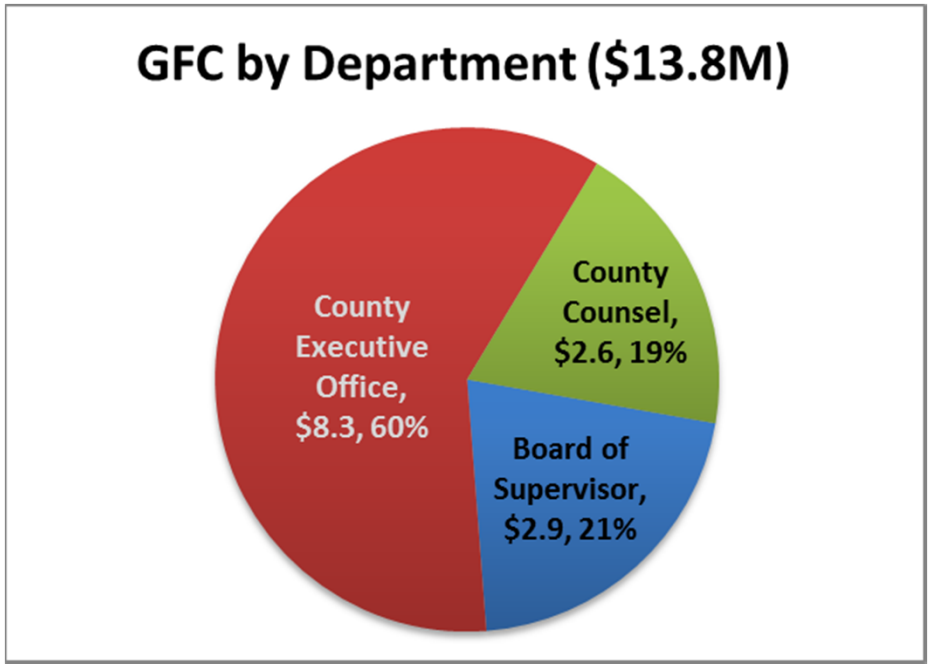




Santa Barbara County Recommended Budget

Policy & Executive





(in millions)

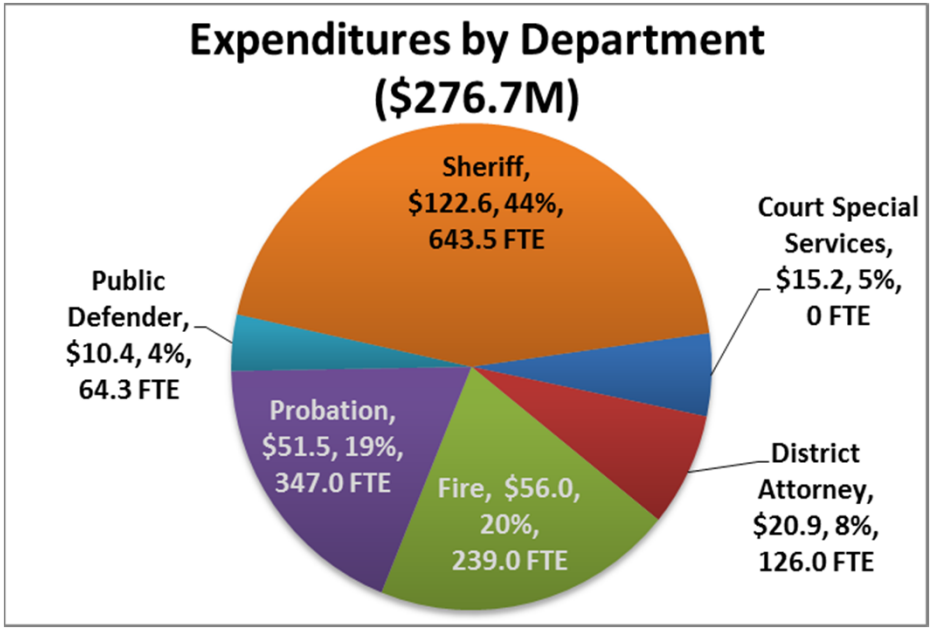
CEO Components	
County Management	$ 4.1
Emergency Management	1.2
Human Resources	4.3
Risk Management & Employee Insurance	32.7
Total	$42.4

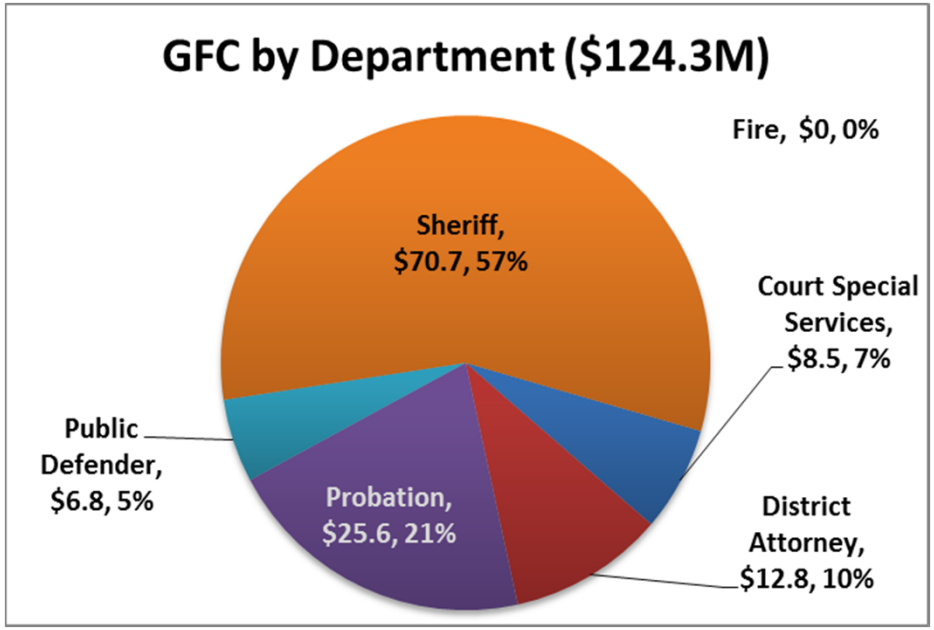
CEO Components	
County Management	$ 3.9
Emergency Management	0.6
Human Resources	3.8
Risk Management & Employee Insurance	-
Total	$ 8.3

Policy & Executive

- Provides quality policy and legal guidance & coordinated emergency response
- Fiscal Year 14/15
  - Adopted Balanced Budget responsive to needs of residents
  - Improve strategic communications
  - Sustain excellent emergency response and recovery
  - Compete facility maintenance implementation plan
  - Drive ADMHS systems change
  - Focus on “problem prevention” to avoid legal risks

Public Safety

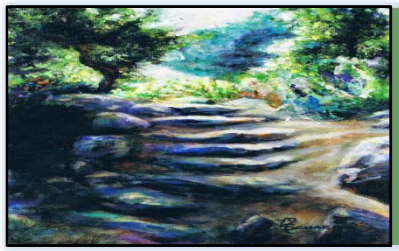




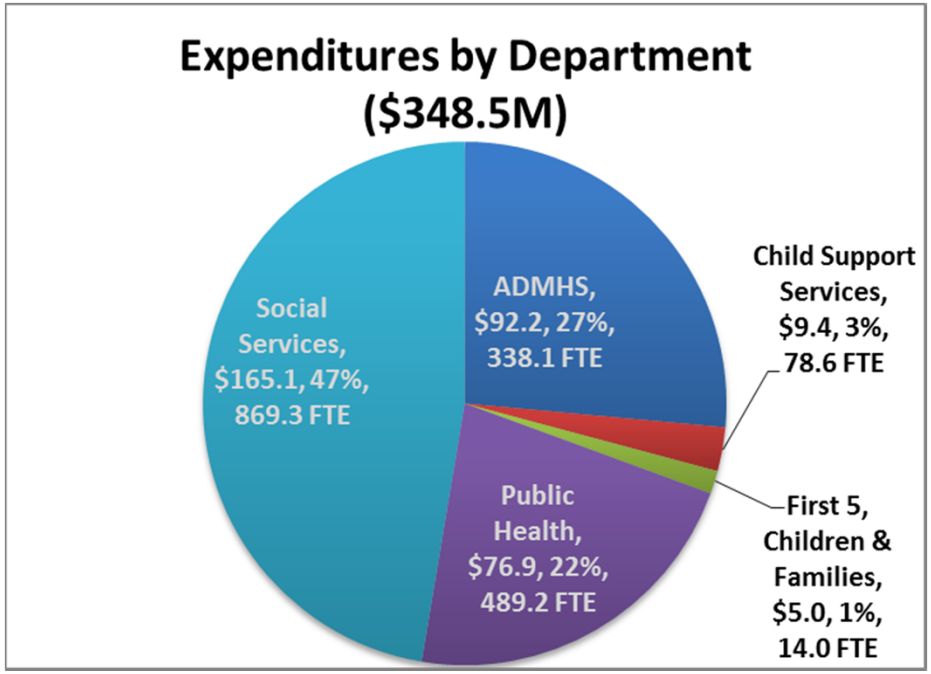
(in millions)

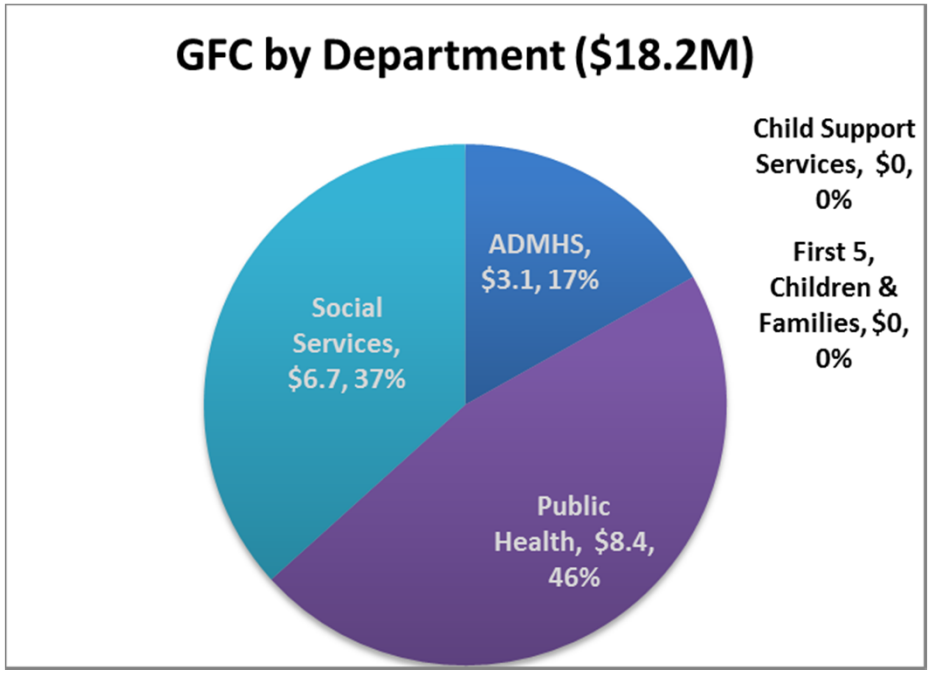
Public Safety

- Protection of life, property and judicial equality
- FY 14/15
  - Implement $40M state grant for STAR complex
  - Upgrade integrated case management systems
  - Restore critical fire emergency and non-emergency services
  - Provide monitoring of State Prisoners released under the Public Safety Realignment Act (AB 109) despite increasing costs and underfunded revenue from State Allocations.



Health & Human Services



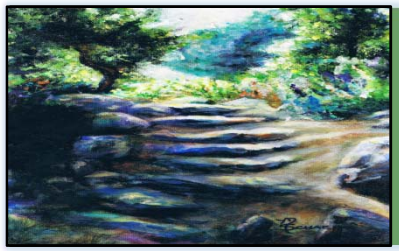


(in millions)

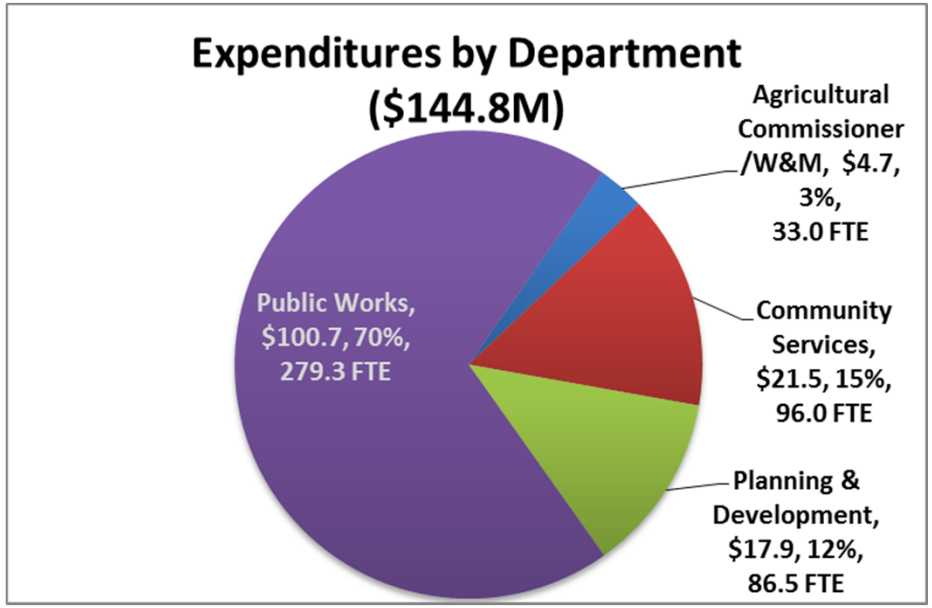
Santa Barbara County Recommended Budget

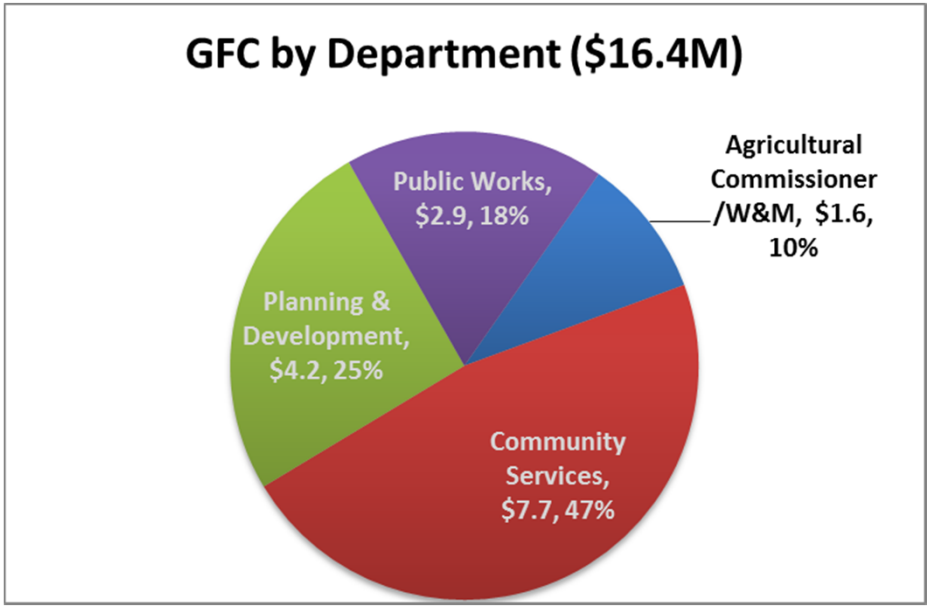
Health & Human Services

- Provides services to assist the most vulnerable as ensure overall health, safety and welfare of communities
- Fiscal year 14/15
  - Develop comprehensive safety net system (multi-year)
    - Integrate behavioral, physical, SA & support services
  - Drive systems change and enhance continuum & continuity of care
  - Enhance coordination with community based organizations
  - Fully implement Katie A
  - Aggressively address audit exceptions



Community Resources & Public Facilities

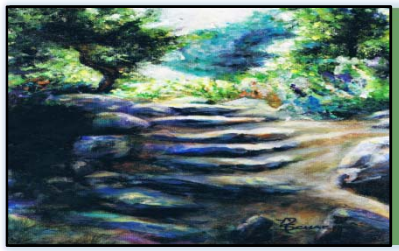




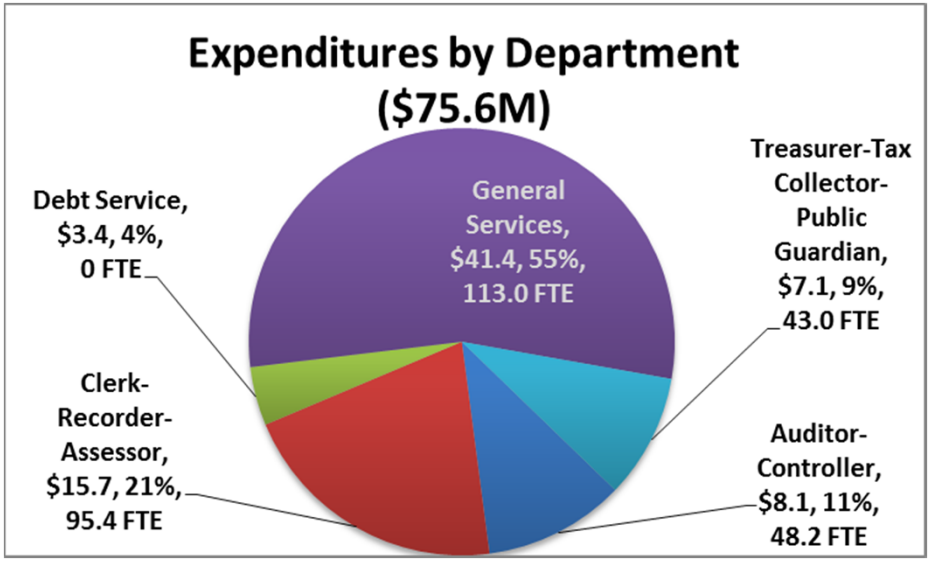
(in millions)

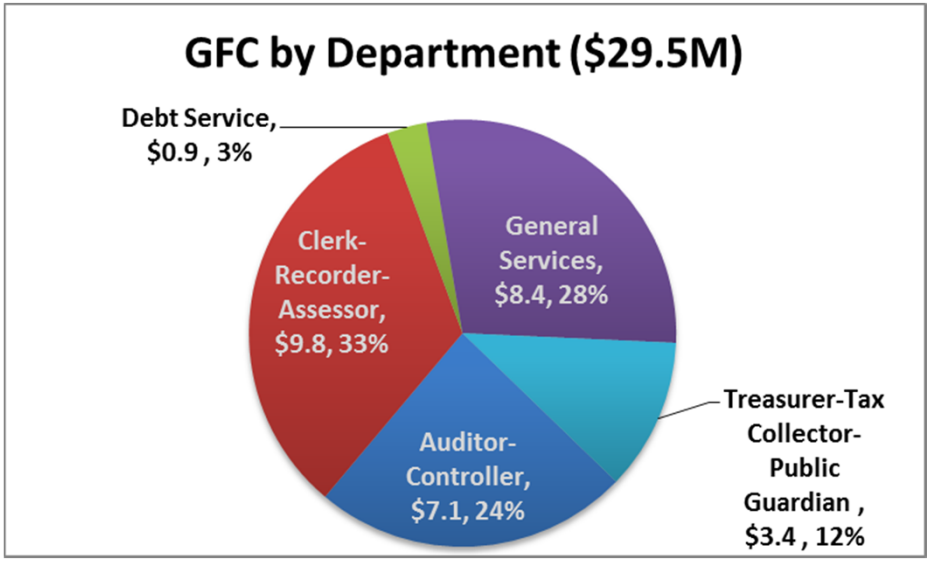
Community Resources & Public Facilities

- Provide public infrastructure and services for safety and enhanced quality of life
- FY 14/15
  - Inspect 100% of businesses that use scanners
  - Complete Housing Element Update
  - Certify EIR for Tajiguas Landfill
  - Replace restrooms at Jalama and Arroyo Burro parks



General Government & Support Services

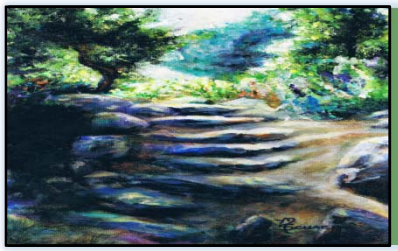




(in millions)

General Government & Support Services

- Supports essential financial, public and department functions
- FY 14/15
  - Ensure accurate elections in June and November
  - Manage the physical and financial development of the Northern Branch Jail
  - Explore electronic deposit system for county revenues
  - Establish new allocation procedures related to ACA



Service Level Reduction Summary			
Department	**Amount**	**FTE**	**Description**
County Counsel	~~$130,000~~ **$230,000**	1.00	Reduce Senior Deputy County Counsel, decreasing legal service to General Fund Departments.
Probation	472,266	2.00	Reductions in AB109 funding: i) 1 Deputy Probation Officer, ii) eliminate 1 AOP, iii) downgrade DPO Sr. to DPO, iv) eliminate contracts
	201,688	1.00	Reduce School Based Officer funded by Juvenile Justice Crime Prevention Act funds, decreasing Probation presence in High Schools in the Santa Maria valley.
Child Support Services	210,000	2.20	Reduce Child Support caseworkers (scheduled for retirement) and convert Legal Office Professional position to part time increasing caseload among fewer caseworkers and legal staff.
Planning and Development (TOTAL $310,688)	92,444	0.86	Reduce Planner for the Gaviota Coast Plan EIR delaying progress on completing the Plan.
	83,276	0.25	Reduce Planner in Long Range Planning eliminating work on the Hollister Avenue Streetscape Plan in FY 2014-15 and reduce support for the Hollister Avenue Improvement Plan.
	14,022	0.10	Reduce Planner eliminating the County's match for the for the Coastal Resiliency Project Grant.
	16,688	0.17	Reduce Planner eliminating the County's required match for Alternative Fuels Readiness Plan Program.
	104,258	0.92	Reduce Planner in Long Range Planning eliminating the addition of new programs to the FY 2014-15 Work Program.
Public Works	133,800	1.00	Reduce Survey Specialist in Surveyor's office significantly increasing the number of days required to review development plans.
Community Services (TOTAL $218,000)	53,000	1.67	Reduce Extra Help Rangers reducing service to customers, janitorial services and maintenance at parks.
	165,000		Reduce Shelter Services General Fund Contribution resulting in the reduction of bed nights available and supportive service for clients in emergency shelter providers with the potential to close one or more shelters in the County.
Total	~~$1,676,442~~ **$ 1,776,442**	**11.17**	

2014-15 Outside Agency Requests

CEO Recommended

Agency	Amount Requested
A - Courthouse Legacy Foundation	$40,000
B - SB Region Chamber of Commerce	$150,000

Defer to Hearings

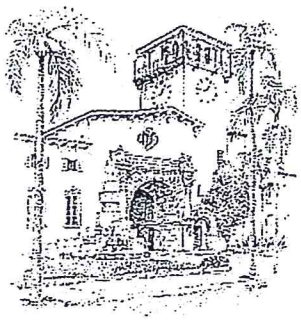
Agency	Amount Requested
C - City of Santa Barbara RHMTF	$2,500
D - University of CA Coop Extension	$9,000
E - Committee for Social Justice	$10,000
F - Coastal Housing Partnership	$12,600
G - Scheinfeld Center for Entrepreneurship	$26,500
H - Legal Aid Foundation of SB	$30,806 + $3,786
I - TV Santa Barbara	$100,000
J - Visit Santa Barbara	$95,000 + $140,000
K - Casa Esperanza	$380,203

Letters of Support

Agency	
L - Gaviota Coast Conservancy	Funding to complete plan
M - UCSB	Funding for COB record archiving
N - Democratic Party of SB County	Funding for housing/mental health
O - SB County Trails Council	Funding for Long-Range Planning
P - SB County Bar Assn.	Funding for Legal Aid Foundation

CEO Recommended $40,000

(A)



The Santa Barbara

COURTHOUSE LEGACY FOUNDATION

Salud Carbajal, Chairman
County Board of Suprevisors
County Administration Building, 105 Anapamu Street
Santa Barbara, CA 93101

Ref: Request for funding for restoration of the Courthouse Mural Room

Our mission is to fund conservation, preservation, and restoration projects so the Santa Barbara Courthouse can be enjoyed by current and future generations

BOARD OF TRUSTEES
Bill Mahan, AIAE, President
Sue Adams, Vice President
James Ballantine, Esq., Secretary
Tim O'Keeffe, CPA, Treasurer
Tom Thomas, Past President
Barbara B. Allen
Rodney Baker
Randall Barnes
Herb Barthels
Carol Fell
Britt Jewett, AIA
Ed Lenvik, AIA
Keith J. Mautino
Loretta Redd, Ph.D
Kay Stevens
Danielle De Smeth, Esq.
Alice Van de Water
Hon. Bendy White

HONORARY TRUSTEES
David Anderson
Sheila & Frank McGinity
Michael Towbes

FOUNDING TRUSTEES
Hon. Naomi Schwarz
Hon. Frank Ochoa
Robert Ooley, AIA

Feb 5th, 2014

Dear Supervisor Carbajal;

This letter is regarding the Courthouse Legacy Foundation's 2014 plan to fund the restoration of the Mural Room. The estimated cost of the project based on three estimates and including a substantial contingency is $600,000. We are anticipating that the project will take five months to complete. Because of that length of time and the County's scheduling of events for the Mural Room we will be able to begin the work in Jan. 2015.

Last year we successfully raised $350,000 in cash, grants and pledges. This year our goal is to raise $250,000, and we have 9 months to complete that campaign. We plan to send out RFP in September 2014 and award the most qualified proposal in October 2014. Consequently, it is critical that we have the necessary funds in the bank by the end of this year.

We are submitting a grant request to the Hind Foundations and they have indicated their interest and support in our project for their 2014 grants. We believe they will fund at least $170,000. Furthermore, you can see in the attached Report the amounts of our in-hand, pledged and potential contributions. Having raised $350,000 in the last thirteen months demonstrates to us the strength of our community's support, and we feel that the County should also be a supporter of this project in 2014. Therefore, we are requesting a grant of $40,000.
The Courthouse Legacy Foundation will leverage that amount by 6 times to achieve our 2014 goal of $250,000.

Please review the attached Report and give this matter your consideration in your upcoming budget deliberations. We believe that a healthy public/private partnership is the right way to assure the continued conservation and beautification of our Courthouse.

Best regards;

Bill Mahan

Bill Mahan, AIAE, President, Courthouse Legacy Foundation

Santa Barbara Courthouse Legacy Foundation • PO Box 91459 • Santa Barbara • CA 93190
Phone: 805-963-4322 • www.sbclf.org
Non-profit 501 (c) 3 organization tax id: 20-1174366

Confidential

REVISED FEB. 2014

Santa Barbara Courthouse

Mural Room Restoration Fund Raising Report

Estimated Cost Feb. 2014

Conservation of the entire Mural Room (based on 3 estimates + 25% contingency) = $600,000

Fund raising must be completed by Sep. 2014. Work will begin Jan. 2nd 2015.

Mural Room Contributions in the bank	$190,000
Pledged and Granted Contributions	
1. WWW Foundation (Pledged 2014 and 15)	$100,000
2. Michael and Anne Towbes (Pledge 2015)	10,000
3. City of Santa Barbara (Granted 2013)	10,000
4. County of Santa Barbara (Granted 2013)	40,000 Granted in 13-14
Subtotal pledges	$160,000
In the bank and pledged	$350,000
Potential Grants and Revenue in 2014	
1. Revenue from CLF Events (2014)	$30,000
2. County Grant (2014)	40,000
3. City Grant (2014)	10,000
4. Hind Foundation (Grant requested 2014)	170,000
Total in the bank, pledged and potential	$250,000
Total (in the bank, pledged and potential)	$600,000
Total Project Funding required	$600,000

Our donation in 13-14 of $40,000 leveraged funding to $350,000.

Requesting an addt'l $40,000.

(B) CEO Recommended $150,000

2014 APR -4 PM 1:40

SANTA BARBARA REGION CHAMBER OF COMMERCE

TO: SALUD CARBAJAL, CHAIR
SANTA BARBARA COUNTY BOARD OF SUPERVISORS

FROM: KEN OPLINGER, PRESIDENT/CEO, SANTA BARBARA REGION CHAMBER OF COMMERCE

SUBJECT: SANTA BARBARA COUNTY ECONOMIC VITALITY TEAM

DATE: APRIL 2, 2014

On behalf of my colleagues Lynda Lang at the Carpinteria Valley Chamber, Kristen Miller at the Goleta Valley Chamber, Ken Ostini at the Lompoc Valley Chamber, Kathy Vrelland at the Buellton Chamber, Sue Moualim at the Solvang Chamber,the Santa Maria Valley Chamber, I am writing today regarding our desire to form a Countywide Economic Development entity for Santa Barbara County, the Santa Barbara County Economic Vitality Team (EVT).

As we look at economic development in our corner of California, Santa Barbara County is handicapped by the lack of a countywide economic development organization. Like the Economic Development Collaborative Ventura County (which runs the Small Business Development Centers in Santa Barbara County) and the San Luis Obispo Economic Vitality Corporation, the Santa Barbara County EVT will provide us with our first private economic development organization seeking to grow jobs and investment across the region.

There are a number of negative impacts to our lack of a countywide organization, and the lack of any economic development activity at all in our county seat. These include:

1. Businesses outside the area have no central point of contact when looking for information on locating in Santa Barbara County. While site selectors often perform their own research when assisting businesses looking to relocate or expand, nothing beats a single point of contact for information about a region.

2. Local businesses have no way to easily look at expansion in surrounding communities. · For a business in Santa Barbara looking to build a bigger facility for their growing company, it's easier to explore options in Orange County than it is in Buellton, since Orange County has a countywide economic development entity and Santa Barbara does not.

3. Local jurisdictions do not work together to retain businesses. Many communities would see a business moving from Santa Barbara to Buellton as a good thing, since the jobs and economic impact would remain in the region.

Santa Barbara County communities have not always worked together in this manner in the past, something that can be rectified through the EVT.

4. Information for start-up companies, or even entrepreneurs with a great idea, is fractured and hard to find. There is a tremendous need not for someone to provide these services, but for someone to be the one link to all of them. The EVT can be the link between SCORE, the SBDC, WIB, GEM, Allen Hancock, SBCC, UCSB, and every other organization, program or educational organization helping grow businesses in our County.

5. No clear voice from the community about overall economic development needs. The EVT will bring local economic development organizations together to develop long-term strategic plans for the entire County. This will ensure everyone is pulling in the same direction, and funding is used efficiently and effectively.

6. Funding for economic development is limited to local government expenditures. Through the EVT, a true public, private and non-profit partnership can be formed to help fund our economic development efforts. There is a strong feeling that creating three equal paths of funding for these efforts will ensure the County is not saddled with the full burden of paying for economic development efforts.

For these and many other reasons, the seven Chambers of Commerce have come together, for the first time, to agree in principle on the creation of the EVT. The logistics surrounding the EVT are being finalized, but key principles include:

1. The Santa Barbara Region Chamber of Commerce will house the EVT, and will retain fiduciary control

2. The EVT will be owned by the participating organizations, which will be the local Chambers of Commerce across the County.

3. The EVT will have a Board made up of equal representation from the northern and southern parts of the County, and the Chair will rotate between the north and the south as well.

4. The EVT will engage in at least the following activities:

   a. Create, approve and oversee implementation of a regional economic development strategy for Santa Barbara County. The strategy will include marketing outreach, in-market business support and entrepreneur support.

   b. Screen applicants for new economic development funding from the County and provide assessment to the Board of Supervisors.

c. Coordinate leads developed at local, state and national levels amongst all communities in the county.

d. Develop relationships with surrounding EDCs and EVTs in order to address broader infrastructure issues (ie, telecommunications, energy, transportation, etc.)

In order to begin this effort, the seven Chambers are asking the Board of Supervisors to provide a one-time, start-up grant of $150,000. This grant will allow the organization to hire one economic development professional, finalize the creation of the EVT, and work with the local businesses and foundations to create a stable, long-term funding source. The EVT would be happy to provide regular updates on our progress, both to individual Supervisors and to the full body as a whole, and to engage with you on other activities you feel would be suited to the EVT's unique role.

Finally, let me thank County Administrator Chandra Wallar for her leadership on economic development issues, and her openness to this idea. She has been a tremendous help in crafting this proposal.

On behalf of my colleagues, I look forward to your response, and to this important new project that will allow the business community and the County to work together in a constructive, meaningful way.

(C)

$2,500

City of Santa Barbara
Community Development Department

www.SantaBarbaraCA.gov

Director's Office
Tel: 805.564.5502
Fax: 805.564.5506

Building & Safety
Tel: 805.564.5485
Fax: 805.564.5476

Housing & Redevelopment
Tel: 805.564.5461
Fax: 805.564.5477

Planning
Tel: 805.564.5470
Fax: 805.897.1904

Rental Housing Mediation Task Force
Tel: 805.564.5420
Fax: 805.564.5477

630 Garden Street
PO Box 1990
Santa Barbara, CA
93102-1990

April 23, 2014

County of Santa Barbara – Clerk of the Board
Attn: Michael Allen, Chief Deputy
105 E. Anapamu Street, Room 407
Santa Barbara CA, 93101

RE: FY14/15 Budget Hearings

Dear Mr. Allen,

The County of Santa Barbara has contracted with the City of Santa Barbara's Rental Housing Mediation Task Force (RHMTF) at the rate of $25,000 per year since 1999. Therefore, we are asking that you consider a 10% ($2,500) increase in your proposed Fiscal Year 2014-15 budget ($27,500 total) with an anticipated cost of living increase of 3% next year.

Annually, the RHMTF program serves approximately 250 unduplicated residents who reside in the Unincorporated Areas of the County of Santa Barbara. Services provided include staff consultation and information dissemination on landlord-tenant rights and responsibilities regarding security deposits, termination of tenancies, relocation benefits per County Code Chapter 44, habitability and repair, invasion of privacy, discrimination, rent increases, forcible evictions and general information. As you will see on the enclosed chart of issues, Termination of Tenancy cases have increased from 41% 3rd Quarter FY 2012-13 to 55% for 3rd Quarter FY 2013-2014. Resolution of tenancy termination issues are complex and always requires more staff time (whether mediation is provided or not). This issue, if not resolved, can sometimes result in a tenant becoming homeless.

Please let me know if I can provide you information that will assist you in your consideration of this request, or if you would like to meet to discuss this proposal or to discuss the cost of adding mediation services.

2014 APR 28 AM 9:49

Sincerely,

Sue Gray
Community Development Business Manager

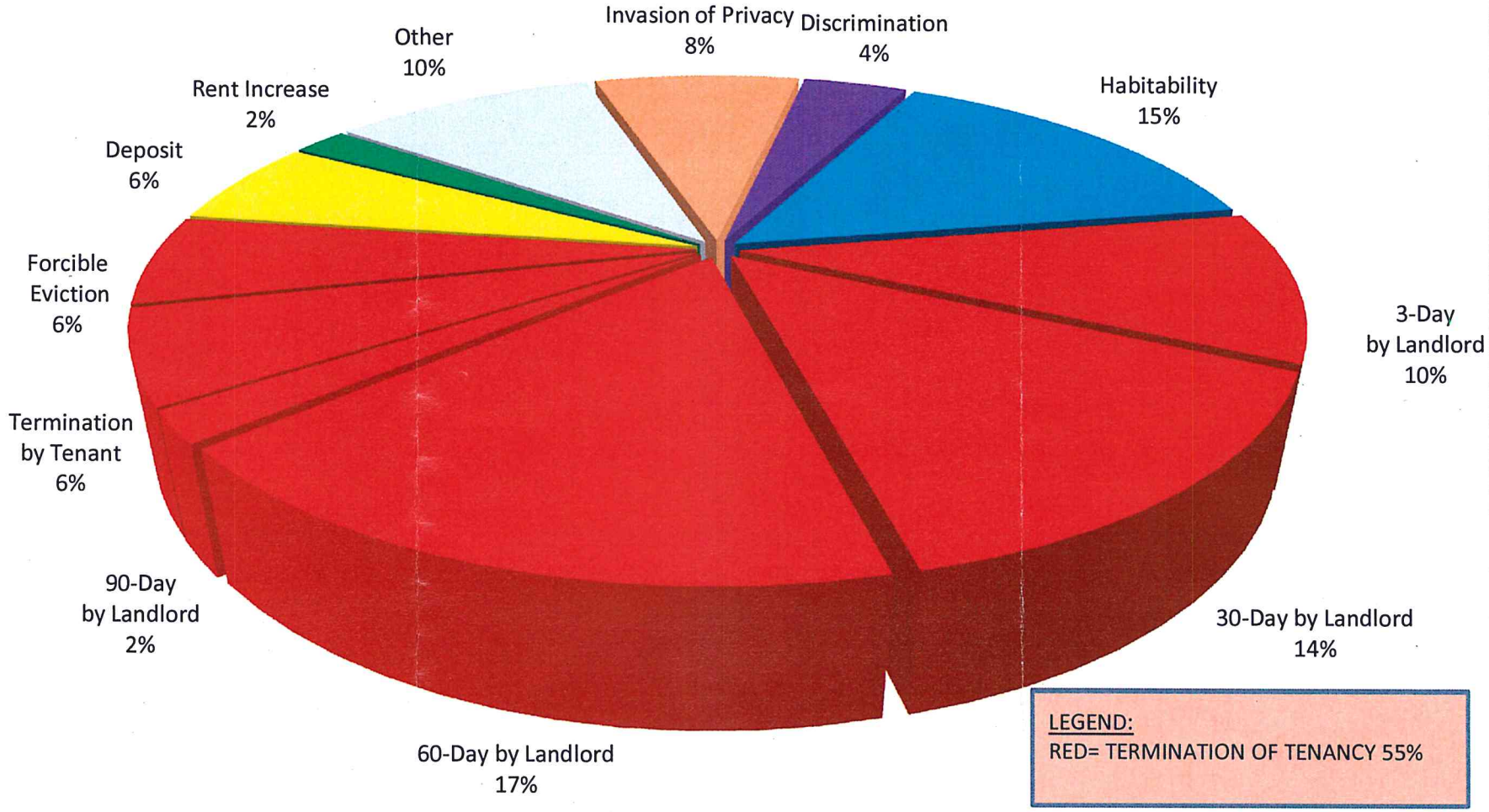
Cc: Dinah Lockhart, Deputy Director HCD Administration
Deirdre Randolph, Community Development Programs Supervisor
Andrea Bifano, Sr. Rental Housing Mediation Specialist

printed on 100% recycled paper.

ATTACHMENT 1
RENTAL HOUSING MEDIATION TASK FORCE

UNINCORPORATED AREAS OF SANTA BARBARA COUNTY
TOTALS BY ISSUE

THIRD QUARTER FY 2014: JANUARY, FEBRUARY, MARCH



(D)

$9K

University of California
Agriculture and Natural Resources

Office of the Associate Vice President

2801 Second Street
Davis, CA 95618
(530) 750-1312 office
(530) 756-1092 fax
wefrost@ucanr.edu
http://ucanr.edu

March 27, 2014

2014 APR -4 PM 1:33

Mona Miyasato
CEO Santa Barbara County
105 East Anapamu Street, Suite 406
Santa Barbara, CA 93101-2065

Dear Ms. Miyasato:

I understand that it is once again time to review the county contract that supports the University of California Cooperative Extension in Santa Barbara County. I want to provide some information that may be helpful in informing the discussion and offer to participate in any way that might be useful.

The successful partnership between Santa Barbara County and UC Cooperative Extension dates back to 1920 with the appointment of the first Farm Advisor, Dr. Thomas Batchelder. This partnership has resulted in significant benefits to the County of Santa Barbara in agricultural advancements, natural resource management, youth development, nutrition education and other fields. Current achievements are reported on a quarterly basis, and provide specific examples of the many and varied activities undertaken by our local Extension academics and staff for the benefit of Santa Barbara's communities.

The current programmatic efforts in the County include:

<u>Agriculture- Plant Sciences and Horticulture Research and Education Programs</u>

- Avocado and other subtropical plant production
- Entomology
- Integrated pest management for pests (insect, weed) and diseases
- Small farms, specialty crops and organic production
- Soil and water management
- Viticulture

<u>Fire Ecology and Management</u>

- Analysis of fuel management techniques and their sustainability and efficacy
- Mapping of fire weather patterns
- Linkages between fire and climate change
- Fire related policy education
- Planning and home considerations to reduce fire risk

Master Gardener Program

Training provided to volunteers who, in turn, provide education/information to homeowners/gardeners

Programs impact pest management, water management and conservation, food production, etc.

Master Gardener volunteers are often on the front line of detecting harmful and invasive pests as they enter the County

4-H Youth Development Programs

Over the past two years, the program has added more than 400 new youth members and more than 120 new adult volunteers.

The Program currently engages more than 800 youth in educational and community service programs throughout the County.

The Program also reaches over 4,000 youth through the educational activities of the 4-H Agua Pura environmental education program.

The 4-H Youth Development Program effectively engages Santa Barbara County youth through hands-on experiential learning projects, enabling them to emerge as leaders in their communities.

All of this is possible due to the effective partnership of the County and the University of California Cooperative Extension. As is well known, this partnership is reflected in the provision of support funds provided by the County and the provision of Cooperative Extension staff and access to University academic resources, statewide programs, etc. by the University.

It is important to note that County funds to the University in support of Cooperative Extension are critical to the continuation of this highly successful partnership. The UC Cooperative Extension Program in the County is contingent upon a mutually agreed upon partnership agreement. Local programs have continued with county-contracted funds of $153,000, representing 13% of the total UCCE funding in Santa Barbara County in FY 2013/2014. We are finding increases in our costs of business that necessitate requesting an increase in our county contract to $162,000. With all other sources held constant, this increase would represent 14% of our total program budget.

I sincerely hope that we can continue the longstanding successful partnership of the County of Santa Barbara and UC Cooperative Extension. I'm willing to participate in any discussions where I might be able to provide additional information and value. Please feel free to contact me if I can be of assistance at either (530) 750-1312 or wefrost@ucanr.edu.

Sincerely,

William E. Frost
Associate Vice President

c: UCCE County Director Mary Bianchi

(E) $10,000

Peter Marin
Committee for Social Justice
750 Mission Oaks Lane
SB, CA 93105

Salud Carbajal
Board of Supervisors, County of SB
105 E. Anapamu Street
SB CA 93105

May 13, 2014

Salud:

What follows is a request for county funding for the Jail Ride Program presently run by the Committee for Social Justice. I hope you will share it, for consideration, with the other supervisors.

The request is for $10,000 to cover a year of rides.

*

Description:

The Jail Ride Program is presently run and funded by the Committee For Social Justice, but we can no longer continue what we have been doing: hence, this request.

The program provides taxi rides to indigent men and women released from the jail during night-time hours when no buses are running. It does this via a contract with the Rock Star Cab Company, which provides rides for $20 to

one of three downtown locations (the Salvation Army, the Rescue Mission and the downtown Transit Center) as well as to one site each in both Isla Vista and Carpenteria (cost, $25). Casa Esperanza was another drop-off point but Mike Foley asked that we eliminate it; now that he is gone and policies have shifted a bit, perhaps it can be added again.

And in winter, of course, the cabs go to wherever the Warming Centers are set up when they are open.

When a second rider goes along with the first, the cost is upped by $5.

The cost per month generally varies between $600 and 1000, meaning we provide roughly between 30 and 50 rides to the indigent, who have no other way to get back to town.

Who gets the rides?

Indigent men and women released from jail, including all those released without enough funds to cover the cost of a ride to their destinations. This includes each month a large number of drunks (we have no concrete figures about this), mainly from Santa Barbara, who are too often drunk or too obstreperous or resistant to be taken to the downtown sobering center. They are taken up to the jail where they dry out and are released when sober no matter what time of night it may be.

The total also includes -- and this is crucial -- men and women with both physical and mental disabilities. True, not all of those with mental disabilities have been so classified by mental health, but it is common knowledge that many of the alcoholics are "dual diagnosis" cases with mental problems either underlying their alcoholism or developed as a result of it. Moreover, these are precisely the kinds of men and women nobody wants or should want wandering around at night or in bad weather, since (a) they are the folks who most often die or become severely ill, and (b) they are also not the kind of folks you want wandering at night through residential neighborhoods.

In short: the ride program provides rides for those most in danger disease, the elements, their own confusions, alcoholism and its consequences: the homeless, the indigent, the mentally and physically incapacitated and those dealing with chronic alcoholism and its attendant difficulties.

I need not point out, I suppose, that the vast majority of these folks are under the care of, or, if not, should be under the care of, one county department or another.

The releasees, even in bad weather, are often released wearing only the day-time clothes they were in when arrested; hence they have little protection against the elements and must walk in the rain and cold somewhere between 4 and 7 miles.

One final note: in the first four months, for instance, of 2013 (the only period for which I have figures) there were approximately 8500 jail releases, of which total 2500 or so were released at night when buses do not run.

This is not a small problem and, if anything, has increased in seriousness over the last few years.

While there are presently a few plans afoot to try to reduce the number of late night releases, they will no doubt continue to be a problem, and of course none of the plans attempt to do anything whatsoever to reduce the number of arrested and released drunks.

Therefore rides will continue to be absolutely necessary under any imaginable conditions -- for BOTH (a) the safety of the releasees and (b) the safety of the residents through whose neighborhoods they pass at night.

History and present circumstances:

The program was begun (after many years of advocacy and planning) in 2009 by John Buttny when he was heading up BOCH. When he left and Mike Foley took over, it was discontinued in early 2010. At that point several advocates got together and devised a way to start the program up again, this time with funds from private donors. From that time to this the Committee For Social Justice has run the program with the help of Legal Aid, who receive the cab company invoices and pay the bills with money raised and provided by the Committee. This arrangement is useful (a) because of Legal Aid's non-profit status and (b) because their insurance covers the program. For their aid, LA presently takes 3% of the money they pay out.

(I should add here that extensive research has been done over the years and

it turns out that the cab ride program (on a request basis) is the cheapest of possible ways to supply rides to the indigent.)

At the moment:

At the moment (and for the first time) there is complete cooperation between the jail staff and the Committee. Vouchers are presently provided (and recorded) at the jail when men or women are released with less than the cost of a cab ride in their possession. Then the voucher is given to the cab driver and at month's end the cab company totals up the number of rides (and the details, time, destination, name of rider) and sends it to Legal Aid, at which we review it at CSJ.

For the past four years CSJ has managed to raise the money necessary for the program from private donors and local foundations. Those sources have now largely dried up, not incidentally because our main donors now refuse to fund a program they believe the county should pay for.

The monthly cost of the rides varies but is normally within the $600-1000 range. Thus 10K a year should cover the costs.

Additionally, a new wrinkle has now been added up at the jail. A Christian group, Believers' Edge, has just completed and signed an agreement with the jail to have people present in the jail waiting room with snacks, coffee and presumably moral encouragement or advice on the four heaviest release nights of the week. If nothing else, this will allow the group's representatives to coordinate rides in a way that will allow releasees to share rides to various destinations, thereby reducing costs by what I would guess to be 20% or so.

The Future:

CSJ would eventually like to step away from the program once it can be put upon a sound foundation, though if county funding is available we will be able to run it as long as necessary. I believe that the present administration of the jail, now led by Laz Salinas, would be eventually willing to take on, if asked, the running of the program; at the moment and with the set-up that now exists, they do most of the work anyway, tracking rides, keeping records, etc.

Moreover, I believe Legal Aid (whose leadership is now in transition) would

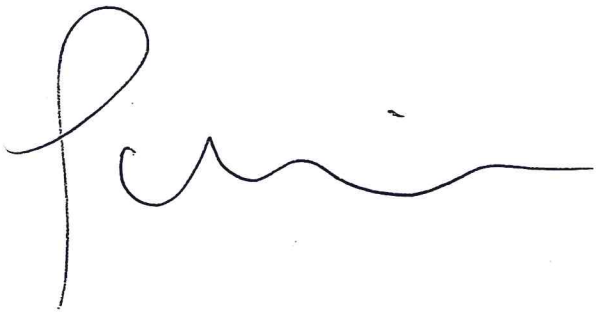
be quite willing, if asked, to continue doing the work they do, if it was thought necessary.

*

That's about it, Salud. This is a proven program that works quite smoothly, especially now that the jail administration has stepped forward in a new and cooperative way. The only problem to be dealt with presently is that of funding. I do, by the way, think it possible for the county to eventually approach at least the city of Santa Barbara and maybe those of Carpenteria and Goleta, to ask for contributions to defray the cost of the program.

If you or anyone else has further questions, please call me at 682 4903.

Peter Marin



(F)

#12,600

COASTAL HOUSING
PARTNERSHIP

April 29, 2014

County of Santa Barbara Board of Supervisors
105 East Anapamu Street, 4th Floor
Santa Barbara, CA 93101

Dear Chair Lavagnino and Board of Supervisors,

At the suggestion of Sara Scofield, County Employee and SEIU Local 620 Steward, I am contacting you to recommend that the County of Santa Barbara renew its expired membership with Coastal Housing Partnership. This membership would provide all County of Santa Barbara employees with access to the housing benefits offered through Coastal Housing Partnership. These benefits include significant employee savings when purchasing a home, refinancing a mortgage or renting an apartment. This is not strictly a first-time home buyer program; these benefits would be available to all County employees, regardless of income.

Coastal Housing Partnership is a nonprofit organization that helps local employers overcome the challenges of recruiting and retaining valued employees due to the high cost of housing in the area. This is accomplished by offering a variety of housing benefits at a cost-effective price. Since our inception, we have helped more than 10,000 local employees become home owners. Over 8,000 have attended our home buying seminars.

The County of Santa Barbara was a founding member of the Coastal Housing Partnership over 27 years ago. The County was a member of Coastal Housing Partnership from 1987 – 1995 and from 1999 - 2008. In the last two years that the County was a member, County employees saved $275,000 and $390,000 respectively on their housing costs.

In addition to savings when purchasing a home, refinancing a mortgage or renting an apartment, Coastal Housing Partnership offers free home buying seminars to member employees. Ninety seven County employees attended our home buying seminars in 2008. Since lack of information can be one of the biggest obstacles to purchasing a home, providing this home buying education is a vital service.

The annual membership dues for the County of Santa Barbara would be $12,600, providing a remarkable return on investment.

We would be pleased to be able to support County of Santa Barbara employees on their path to home ownership and to help them reduce their housing costs.
Please let me know if you have any questions about renewing your membership.

Sincerely,

Corby Gage

Corby Gage

Corby Gavin Gage
Executive Director

Board of Directors

President
Ron Lafrican
Cottage Health System

Vice President
Dan Singer
City of Goleta

Chief Financial Officer
Clarice Clarke
Lee & Associates

Secretary
Renee Grubb
Village Properties Realtors

Karen Chackel
First American Title

Teri Gauthier
Union Bank

Chuck Haines
UC Santa Barbara

Austin Lampson
OnQ Financial

Gavin Moores
Capital Pacific
Development Group

Joshua Rabinowitz
Fell, Marking, Abkin,
Montgomery, Granet & Raney

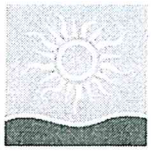
Beth Sparkes
The Towbes Group

805 969 1025

P.O. Box 50807
Santa Barbara, CA 93150

www.coastalhousing.org

(G) $26,500



CALIFORNIA SBDC

Small Business Development Centers

Los Angeles Regional Network

May 07, 2014

Mona Miyasato, County Executive Officer
Supervisor Steve Lavagnino, Chair
Supervisor Janet Wolf, Vice Chair
105 E. Anapamu Street
Santa Barbara, CA 93101

Re: Budget Expansion Proposal to Promote *Economic Development*

Dear Ms. Miyasato, Supervisors Lavagnino and Wolf, and Board Members:

Please consider the following proposal and request for funding during your upcoming budget expansion hearings.

Small Business Development Centers & Economic Development

Small Business Development Centers (SBDCs) provide a vast array of technical assistance to small businesses and aspiring entrepreneurs. By supporting business growth, sustainability and enhancing the creation of new businesses entities, SBDCs foster local and regional economic development through job creation and retention. As a result of the no cost, extensive, one-on-one, long-term professional business advising, low-cost training and other specialized services SBDC clients receive, the program remains one of the nation's largest small business assistance programs in the federal government. The SBDCs are made up of a unique collaboration of SBA federal funds, state and local governments, and private sector resources.

SBDCs provide services through professional business advisors such as: development of business plans; manufacturing assistance; financial packaging and lending assistance; exporting and importing support; disaster recovery assistance; procurement and contracting aid; market research services; aid to 8(a) firms in all stages; and healthcare information. SBDCs serve all populations, including: minorities; women; veterans, including reservists, active duty, disabled personnel, and those returning from deployment; personal with disabilities; youth and encore entrepreneurs; as well as

Melissa V. Moreno, J.D., Director
Scheinfeld Center for Entrepreneurship & Innovation and Santa Barbara County SBDC
721 Cliff Drive | Santa Barbara, CA 93109 | 805.892.3643 | melissa.moreno@sbcc.edu

individuals in low and moderate income urban and rural areas. Based on client needs, local business trends and individual business requirements, SBDCs modify their services to meet the evolving needs of the hundreds of small business community in which they are situated.

Our Local SBDC

SBDC assistance is available virtually anywhere with 63 host networks branching out with more than 900 service delivery points throughout the U.S. In California, the Los Angeles Regional SBDC Network is hosted by Long Beach Community College District and serves eight centers throughout the Los Angeles, Santa Barbara, and Ventura Counties. The SBDC program is designed to match dollar-for-dollar every federal dollar that it receives with state, community, or private funds.

Locally, the Economic Development Collaborative of Ventura County (EDC-VC) hosts the SBDCs serving both Santa Barbara and Ventura Counties, under the direction of Ray Bowman. The Santa Barbara County satellite center opened in 2011 and is hosted by Santa Barbara City College Scheinfeld Center for Entrepreneurship & Innovation, under the direction of Melissa V. Moreno. The Scheinfeld Center for Entrepreneurship & Innovation has also recently established a partnership with the Santa Barbara City College Center for International Trade Development (CITD) to ensure that regional economic development efforts can access and perform in the global market—an untapped resource that, with the help of our SBDC, can foster more economic growth. This partnership has allowed our local SBDC, along with the CITD, to provide technical assistance to local businesses that have a focus on export and international trade.

Performance

To give you some perspective on the kind of impact SBDCs have on our nation's businesses, one new job is created every 12 hours by an SBDC client, $2,500 in new sales is generated every hour, and $1,500 in new financing is obtained by an SBDC client every hour. SBDCs are local economic development engines and intensively outcome oriented. We are also the only organization that reports economic development.

In fact, no further proof is needed than the recent national recognition that our local SBDC has gained. On April 7, 2014 the Director of the U.S. Small Business Administration and the President & CEO of the Los Angeles Area Chamber of Commerce selected the SBDC serving both Ventura and Santa Barbara Counties as a recipient of the Service Excellence and Innovation Award. This prestigious distinction is a testament to the formative role that SBDCs play in our area's economic development.

SBDC consultants are required to engage clients long-term and work toward specific

Melissa V. Moreno, J.D., Director
Scheinfeld Center for Entrepreneurship & Innovation and Santa Barbara County SBDC
721 Cliff Drive | Santa Barbara, CA 93109 | 805.892.3643 | melissa.moreno@sbcc.edu

outcomes. Our local centers' 27 consultants are focused on job creation, increasing sales, capital infusion/investment, and helping businesses start up. In 2013 alone, the Ventura and Santa Barbara County SBDCs reported the following outcomes as a direct result of providing business owners with assistance through consulting:

- $28,282,600 in increased sales
- $37,025,061 in capital infusion
- 178 jobs created
- 54 jobs retained
- 202 long term clients obtained
- 40 new businesses started

Need for Cash Support: $53,000

The funding model for SBDC's includes a cash match component. Funds received from the Small Business Administration must be matched by local public and private sectors. Because the EDC-VC is an established collaborative, the SBDC Ventura County matching dollars are met through long-standing established funding relationships with 11 cities, Ventura County and the private sector. On the other hand, while the Santa Barbara County SBDC has benefited greatly in the past from cash-match funding from the State, this funding has now sunset and the need is great and immediate. Last year, the Scheinfeld Center received half of our cash match ($27,000) from the County, which enabled us to raise $20,000 more in private funds. We are hoping to receive the same again this year. These dollars go directly toward economic development outcomes – a critical and beneficial use of the County dollars. The Scheinfeld Center contributes $5,000 every year toward the cash match requirements and tens of thousands in in-kind match, and this year we received funding from the Business and Entrepreneurship Center (BEC) in San Luis Obispo to conduct outreach to Santa Maria. For the first time in history, we have opened the door to collaborative talks with the North County Alliance, and our goal is to have 100 clients in Santa Maria before the end of next fiscal year. Because of the BECs generosity, we have two bilingual consultants standing ready to serve Santa Maria and its outlying cities.

If you review the attached budget sheets, you will see that the Scheinfeld Center Santa Barbara County SBDC budget is approximately one-third of the overall Ventura County/Santa Barbara County budget. Federal funds received are $106,868 with a $53,472 required cash match. Each year, we will need to raise this cash match.

Request for $26,500 Cash Match from the County (50% of Need)

We conducted a per-capita analysis in Santa Barbara County and created a fundraising strategy. We are in the process of partnering with the four largest cities in the county in terms of population: Santa Barbara, Goleta, Lompoc and Santa Maria and expect to

Melissa V. Moreno, J.D., Director
Scheinfeld Center for Entrepreneurship & Innovation and Santa Barbara County SBDC
721 Cliff Drive | Santa Barbara, CA 93109 | 805.892.3643 | melissa.moreno@sbcc.edu

receive commensurate funding from these sources to match 50% of our need as these cities account for approximately half of the population in the county. As such, we are requesting the other half of the cash match from the County of Santa Barbara ($26,736). We feel the per-capita analysis makes the most sense to determine fairness in contribution. Anticipated shared contribution is as follows:

- $10,000 BEC (20%)
- $10,000 City of Santa Maria (20%)
- $2,500 City of Goleta (5%)
- $2,500 City of Lompoc (5%)
- $27,000 County of Santa Barbara (50%)

Conclusion

Thank you for considering our proposal to fund fifty percent of our SBDC cash match needs. We are providing a service to our community that clearly has an economic development impact, and we know of no other local organization reporting such impact numbers, and our success has occurred in such a short period of time. There is an obvious and demonstrated need for the kinds of service the Santa Barbara County SBDC provides to our small business community, and we hope you help keep our services alive.

Please let us know when your budget expansion hearings are scheduled so that we may plan to answer any questions you may have. Thank you for your consideration.

Respectfully submitted,

Melissa Visconti Moreno, J.D.
Director, Santa Barbara County SBDC (Satellite Center)
Director, SBCC Scheinfeld Center for Entrepreneurship & Innovation
(805) 892-3643
melissa.moreno@sbcc.edu

Ray Bowman
Director, Ventura County and Santa Barbara County SBDCs

encl.

Sheinfeld Center for Entreprenuership
Los Angeles Regional SBDC Network - Total Program Budget

January 1, 2014 - December 31, 2014

		Federal Funds	Cash Match	In-Kind Funds	TOTAL	PROGRAM INCOME	GRAND TOTAL
Personnel							
Salaries		$20,301	$9,999		$30,300		$30,300
SBDC Director		$9,615	$4,736		$14,350		$14,350
Coordinator		$5,137	$2,530		$7,667		$7,667
Admin							
Total Salaries Cost		$35,052	$17,265	$0	$52,317	$0	$52,317
Fringe Benefits							
All Staff		$8,903	$4,385	$0	$13,289	$0	$13,289
Total Personnel Costs		$43,956	$21,650	$0	$65,606	$0	$65,606
Travel	Rate: $0.555						
In-State (Mileage)		$1,760	$867		$2,627		$7,881
Out-of-Region/State Other Travel		$447	$220		$667		$2,000
Conference (ASBDC Only)		$1,340	$660		$2,000		$6,000
Total Travel Costs		$3,547	$1,747	$0	$5,294	$0	$15,881
Equipment (over $5,000)		$0	$0	$0	$0	$0	$0
Supplies							
Office Supplies & Materials		$1,117	$550		$1,667		$1,667
Computer Software		$67	$33		$100		$100
Minor Equipment		$89	$44		$133		$133
Total Supplies Costs		$1,273	$627	$0	$1,900	$0	$1,900
Contracts (non-advisor)		$6,968	$3,432	$19,000	$29,400	$0	$29,400
Consultants (Business Advisers only)		$40,191	$19,796	$0	$59,987		$59,987
Other Direct Costs							
Info Listings/Community Outreach		$1,117	$550	$1,000	$2,667		$2,667
Facility Rental			$1,665	$5,040	$6,705		$6,705
Publications/Subscriptions					$0		$0
Membership Dues		$223	$110		$333		$333
Office Equip. Repairs & Maintenance		$134	$66		$200		$200
Postage		$179	$88		$267		$267
Printing		$179	$88		$267		$267
Professional Development		$1,563	$770		$2,333		$2,333
Telecommunications Expense		$1,117	$550		$1,667		$1,667
Training/Meetings Expense		$1,333	$2,333	$1,000	$4,667		$4,667
Other-1					$0		$0
Other-2					$0		$0
Total Other Direct Costs		$5,845	$6,220	$7,040	$19,105	$0	$19,105
Total Direct Costs		$101,779	$53,472	$26,040	$181,291	$0	$181,291
Indirect Costs	5%	$5,089			$5,089		$5,089
Waived Direct Cost	24.00%			$27,476	$27,476		$82,428
TOTAL BUDGET		$106,868	$53,472	$53,516	$213,856	$0	$213,856

EDC-VC

Los Angeles Regional SBDC Network - Total Program Budget

January 1, 2014 - December 31, 2014

		Federal Funds	Cash Match	In-Kind Funds	TOTAL	PROGRAM INCOME	GRAND TOTAL
Personnel							
Salaries		$69,562	$34,771		$104,333		$104,333
SBDC Director		$28,844	$14,207		$43,051		$43,051
Coordinator		$15,480	$7,590		$23,070		$23,070
Admin							
Total Salaries Cost		$113,886	$56,568	$0	$170,454	$0	$170,454
Fringe Benefits							
All Staff		$26,450	$13,157	$0	$39,607	$0	$39,607
Total Personnel Costs		$140,336	$69,725	$0	$210,061	$0	$210,061
Travel	Rate: $0.555						
In-State (Mileage)		$1,785	$1,785		$3,570		$7,881
Out-of-Region/State Other Travel		$1,500	$1,000		$2,500		$2,000
Conference (ASBDC Only)		$2,000	$1,000		$3,000		$6,000
Total Travel Costs		$5,285	$3,785	$0	$9,070	$0	$15,881
Equipment (over $5,000)		$0	$0	$0	$0	$0	$0
Supplies							
Office Supplies & Materials		$0	$3,000		$3,000		$3,000
Computer Software		$0	$0		$0		$0
Minor Equipment		$0	$0		$0		$0
Total Supplies Costs		$0	$3,000	$0	$3,000	$0	$3,000
Contracts (non-advisor)		$15,000	$27,000	$12,000	$54,000	$0	$54,000
Consultants (Business Advisers only)		$135,786	$27,640	$0	$163,426		$163,426
Other Direct Costs							
Info Listings/Community Outreach		$1,000	$2,000	$3,000	$6,000		$6,000
Facility Rental			$16,000	$15,120	$31,120		$31,120
Publications/Subscriptions			$500		$500		$500
Membership Dues		$500	$500		$1,000		$1,000
Office Equip. Repairs & Maintenance		$500			$500		$500
Postage		$250	$750		$1,000		$1,000
Printing		$1,200	$1,200		$2,400		$2,400
Professional Development		$2,000	$2,000		$4,000		$4,000
Telecommunications Expense		$1,000	$2,000		$3,000		$3,000
Training/Meetings Expense			$3,000	$3,000	$6,000		$6,000
Other-1					$0		$0
Other-2					$0		$0
Total Other Direct Costs		$6,450	$27,950	$21,120	$55,520	$0	$55,520
Total Direct Costs		$302,857	$159,100	$33,120	$495,077	$0	$495,077
Indirect Costs	5%	$15,267			$15,267		$15,267
Waived Direct Cost	24.00%			$82,428	$82,428		$82,428
TOTAL BUDGET		$318,124	$159,100	$115,548	$592,772	$0	$592,772

Los Angeles Area
Chamber of Commerce

April 7, 2014

Ray D. Bowman
Director
Economic Development Collaborative - Ventura County
1601 Carmen Drive, Suite 215
Camarillo, CA 93010

Dear Mr. Bowman:

On behalf of the U.S. Small Business Administration's Los Angeles District Office and the Los Angeles Area Chamber of Commerce, we congratulate you on your district-wide selection as the Small Business Development Center - Service Excellence and Innovation Award winner through National Small Business Week 2014.

Through the work of entrepreneurs and advocates like yourself, jobs are created, families live fuller lives and whole communities are transformed. We are grateful to see that Economic Development Collaborative - Ventura County is being recognized for its important role in building the American economy - we applaud your well-deserved recognition.

Going forward, please know that both our organizations will continue to advance and promote with steadfast dedication our area's vitality and greatest asset – our small business community. We hope that your upcoming interaction with the Chamber and SBA will add to your success.

We wish you all the best in your future endeavors, and look forward to celebrating your fine work during the 2014 Small Business Week Awards Ceremony and Luncheon, Thursday, June 19th where you will be presented with your award. We will be contacting you soon.

Again, congratulations!

Sincerely,

Victor Parker
District Director
U.S. Small Business Administration

Gary L. Toebben
President & CEO
Los Angeles Area Chamber of Commerce

$30,806 +
$3,786

(H)

LEGAL AID FOUNDATION of SANTA BARBARA COUNTY

301 E. Canon Perdido St.
Santa Barbara, CA 93101
Phone: 805.963.6754
Fax: 805.963.6756

301 S. Miller St., Ste. 121
Santa Maria, CA 93454
Phone: 805.922.9909
Fax. 805.347.4494

604 E. Ocean Ave., Ste. B
Lompoc, CA 93436
Phone: 805.736.6582
Fax: 805.740.2773

EQUAL ACCESS TO JUSTICE FOR ALL

May 27, 2014

Supervisor Janet Wolf
County Board of Supervisors
105 E. Anapamu Street
Santa Barbara, CA 93101

Dear Supervisor Wolf:

This letter is a request for the County Board of Supervisors to approve supplemental funding for the Legal Resource Centers and the Domestic Violence Program of the Legal Aid Foundation of Santa Barbara County.

Attached are a proposal and a budget for the Legal Resource Center proposal. We are requesting $30,806 in funding which will assist us in our goal to keep the Legal Resource Centers open five days a week in the South County and five days a week in the North County. Legal Resource Centers are crucial not only to the efficient and fair functioning of the Superior Court but are critically important to Santa Barbara County residents, who because of economic need or choice, represent themselves in legal proceedings. Last year, 4853 Santa Barbara County residents used the services of the Legal Resource Centers, despite the reduced hours necessitated by budget shortfalls. Although funding for the Legal Resource Centers should be paid primarily by the Superior Court, we are asking the County to assist with the anticipated shortfall this year to give Legal Aid and the Superior Court time to work together to find additional state funding.

Also attached is a proposal for a request for $3786 for Legal Aid's Family Violence program. This year, Legal Aid has been forced to eliminate and combine positions for which we do not have funding in order to balance our budget. One lost position is a Santa Maria based domestic violence attorney. We are actively searching for grantors to fund a domestic violence attorney in Santa Maria, but until that funding is secured, we need to make sure that the most critical domestic violence cases in the North County are given the same attention as those in the South County. The requested funds will be used to pay for the mileage expenses of a South County based domestic violence attorney to drive to the North County to represent domestic violence victims in court when necessary.

We appreciate your consideration and the consideration of the other Supervisors of our requests. We believe that both of the funding requests will provide important benefits to county residents.

Sincerely,

Molora Vadnais

Molora Vadnais
Vice President and Acting Managing Director
Legal Aid Foundation of Santa Barbara County

RECEIVED
MAY 28 2014
2ND DISTRICT OFFICE

cc. Supervisors Lavagnino, Carbajal, Wolf, Farr, and Adam; and CEO Miyasato

Area Agency on Aging

A 501 (c)(3) charity; all contributions are fully tax-deductible as provided by law. IRS No. 95-2112634.

Macintosh HD:Users:moloravadnais:Desktop:Legal Aid Letters and Stationary:Carbajal Letter.docx

Legal Aid Foundation of Santa Barbara County
Legal Resource Centers Request for Supplemental Funding

The Legal Resource Centers (LRCs) are self-help centers located in the Santa Barbara, Santa Maria, and Lompoc courthouses that the Legal Aid Foundation of Santa Barbara County manages for the benefit of the Superior Court and the residents of Santa Barbara County. Legal Aid attorneys staff the LRCs and provide assistance to people in completing legal and court documents for civil matters and infractions, and preparing to present a case in court. LRC attorneys answer questions about small claims actions, judgment collection, unlawful detainer responses, guardianship, adoption, name changes, restraining orders, collections, name changes, and other common civil law issues that average people might face.

Providing legal assistance pretrial to self-represented litigants is a critical issue for the Superior Court. Nationwide, 60-90% of family law cases have at least one self-represented party. And, in California, 70-80% of divorce petitions involve at least one self-represented party.[1] Similar percentages of self-represented litigants are found in other common civil law actions. In a 2007 report, the Judicial Council of California found that "court-based staffed self-help centers, supervised by attorneys, are the optimum way for courts to facilitate the timely and cost-effective processing of cases involving self-represented litigants, to increase access to the courts and improve delivery of justice to the public."[2]

The LRCs are funded primarily by the Administrative Office of the Courts (AOC), working in conjunction with the local Superior Court. AOC support has waxed and waned over the past decade depending on the economy, the financial health of the state budget, and other issues that cannot be controlled at the local level. For nine years, the Legal Aid Foundation managed to secure a series of three-year seed grants from the State Bar to supplement funding to the LRC. These grants are no longer available because our centers are no longer new. The Legal Aid Foundation has often had to supplement AOC and State Bar funds with other, unrestricted Legal Aid donations. But last year, when the State Bar funds ended, the burden of the cost of the LRCs on Legal Aid's funding became too much and we were forced to temporarily close the Lompoc LRC and curtail hours at the other LRCs.

The Superior Court and the Legal Aid Foundation believe that it is in the best interests of county residents to have the LRCs open 5 days per week in both the South County (Santa Barbara) and in the North County (3 days in Santa Maria and 2 days in Lompoc). This year, to achieve this goal, we are anticipating a shortfall in LRC funding of $30,806. We are requesting that the County Board of Supervisors fill this gap. Meanwhile, the Superior Court and the Legal Aid Foundation will work together to find other state funding for next year to keep all the centers open and accessible to all county residents.

---

[1] Bonnie Hough, California Law Review, "Self-Represented Litigants in Family Law: The Response of California's Courts." (2010), p. 1.
[2] Judicial Council of California, Statewide Action Plan for Serving Self-Represented Litigants (2007), p. 1.

Legal Aid Foundation of Santa Barbara County

LRC Budget

FY 14-15

	INCOME	
AOC (projected)	163,668	
Small Claims	10,500	
Donations to LRC	6,000	
County of Santa Barbara	**30,806**	
	TOTAL INCOME	**210,974**
	EXPENSES	
	Personnel	
Attorney Salaries (1 FT, 2 PT)	121,726	
Payroll Taxes	11,545	
Accounting/Bookkeeping	23,073	
Management	26,864	
Employee Benefits	16,537	
Workers' Comp Insurance	1,320	
Total Personnel	**201,065**	
	Operating Expenses	
Postage & Supplies	1,090	
Printing and Reproduction	433	
LRC Printer Leases	1,450	
Computer/Copier/Equipment Repair	2,334	
State Bar Dues	945	
Bond, Liability, Property Insurance	1,881	
Staff Mileage	600	
Bank Charges/Finance Fees/Taxes	444	
Client Materials/Case Costs	732	
Total Operating Expenses	**9,909**	
	TOTAL EXPENSES	**210,974**

Legal Aid Foundation of Santa Barbara County
Domestic Violence Program Request for Supplemental Funding

Our Domestic Violence Program staff provides legal advocacy for victims of domestic violence and their children including obtaining emergency and three year restraining orders, child custody orders, and UVISAS--special visas that allow undocumented victims of violent crimes to avoid deportation. Our Domestic Violence program staff also assists seniors who are being financially or physically abused and neglected by caregivers and family members. Domestic violence crime uses police resources, causes productivity losses when victims cannot work because of visible injury, and increases emergency medical costs. Studies show that providing civil legal aid for domestic violence victims saves public funding by helping victims to leave abusive relationships and stabilize their lives and the lives of their children.[3] In the northern part of Santa Barbara County, providing legal aid to victims of domestic violence is particularly important because of the high concentration of immigrants and farm laborers, many of whom face severe social, legal, and economic constraints to reporting domestic violence to law enforcement.

Our Domestic Violence Program presently consists of two attorneys, both working in our Santa Barbara office, and a part time paralegal with domestic violence experience working in Santa Maria. Both of our South County attorneys are paid primarily by the City of Santa Barbara and several private South County based funders who insist that their funds be used solely in the South County. There are some State Bar and County funds available for use in the North County, but these are needed to pay for other Legal Aid Programs as well and as a result, they are insufficient to pay the salary of a full time domestic violence attorney in Santa Maria.

It is our goal to find funding to pay for a domestic violence attorney to work out of our Santa Maria office. We have been writing private grantors asking for funding but to date, we do not have such funding in place and cannot yet hire an attorney in Santa Maria. Until we are able to find grantors to fund such a position, we are relying on one of our Santa Barbara attorneys to oversee the work of the Santa Maria paralegal and to provide courtroom appearances when necessary.

We are requesting that the county provide $3786 in funding for this attorney to drive to and from Santa Maria to Santa Barbara an average of one day per week for court appearances and monitoring of the work of the paralegal.

Estimate of one round trip per week from Santa Barbara to Santa Maria:

	130 miles round trip
x	.56 cents/mile
x	52 weeks
=	$3786

We believe that we will ultimately be successful in finding additional funding for our domestic violence program that will allow us to hire an attorney in Santa Maria. However, we are very concerned that legal help for victims of domestic violence will suffer in the meantime. With the County's help, we believe that we can temporarily minimize the harm.

---

[3] Laura K. Abel, National Center for Access to Justice at Cardozo Law School, Economic Benefits of Civil Legal Aid, September 4, 2012. p. 1.

I

$100,000

CREATE ▪ CONNECT ▪ COMMUNICATE
329 South Salinas St
Santa Barbara, CA 93103
www.tvsb.tv

Mona Miyasato, County Executive
County Board of Supervisors

The South Coast Community Media Access Center dba TV Santa Barbara has appreciated your support as part of our contractual agreement over the past years. We were just recently informed by the County Executive Office that our contractual agreement with the County was automatically extended for an additional two years as part of the County's Franchise Agreement extension with the local cable provider. Based on prior information, we were allocating the operational funds established as part of this agreement through January 2015.

It is our understanding that this operational fund has approximately $34,300 remaining for the contract which expires in January 2017. Under the terms of our agreement with the County, we are requesting an allocation from this fund of $13,720 for FY 15.

We would appreciate your consideration of a higher level of funding to help to continue the level of support that was anticipated under the established contractual agreement. If the amount was divided out evenly over the length of the contract, the annual allocation would have been approximately $121,000 per year. Since we were informed the contract expired in January 2015, the organization planned on an average of $141,600 per fiscal year. An additional allocation up to $100,000 per fiscal year would enable TVSB to continue to provide a high level of service to the community as planned while maintaining low costs for residents, nonprofits, and businesses to have access to media training, production facilities, and infrastructure to build their community through media.

TV Santa Barbara provides residents, nonprofits, and businesses with the tools, knowledge, support, and distribution platforms needed for a healthy community communication infrastructure. Your continued support ensures the community access to professional media creation tools; offers training courses to provide knowledge of how to effectively use the tools; and supports efforts to create media. Our goal is to empower the community to connect, create and communicate through media.

In 2013, we provided the community with more than $497,000 worth of media production resources, and aired more than 1,500 original episodes of noncommercial programming. Your investment in community media is further leveraged by our organization to provide critical media production support to area nonprofit organizations. In 2013, we partnered directly with over 20 nonprofit organizations and over 100 area organizations have been highlighted through programming on TVSB in the last two years.

We look forward to continuing to work with the County to enhance the use of media to build our community.

Please contact me with any questions. Thank you for your consideration of this request.

Matt Schuster
Executive Director, TV Santa Barbara

		FY 15 Budget Proposal
Income		
1000 Contracts		
1010 City of Carpinteria	$	15,000.00
1020 City of Santa Barbara	$	273,800.00
1025 City of Santa Barbara Educational Access	$	15,000.00
Total 1020 City of Santa Barbara	$	288,800.00
1040 County of Santa Barbara - current contract	$	13,720.00
1040 County of Santa Barbara – additional support request	$	100,000.00
Total 1000 Contracts	**$**	**402,520.00**
Total 2000 Fundraising	**$**	**70,000.00**
Total 3000 Program Services	**$**	**99,400.00**
4000 Facility/Equipment Income		
4001 County of Santa Barbara Capital Endowment Interest	$	-
4010 City of Santa Barbara DIVCA PEG Fee	$	150,207.00
Total 4000 Facility/Equipment Income	$	**150,207.00**
Total Income	**$**	**721,127.00**
Gross Profit	**$**	**721,127.00**
Expenses		
5000 Personnel Expenses	**$**	**416,600.00**
6000 Administrative	**$**	**25,000.00**
7000 Professional Development	**$**	**7,500.00**
8000 Operations	**$**	**13,500.00**
8100 Production	**$**	**6,500.00**
8200 Professional Services	**$**	**35,000.00**
8300 Promotion/Marketing	**$**	**20,000.00**
8400 Fund Development	**$**	**22,000.00**
9000 Facilities/Equipment	**$**	**175,000.00**
Total Expenses	**$**	**721,100.00**
Net Operating Income	$	27.00

(J)

$95,000 + $140,000

VISIT
SANTA BARBARA
THE AMERICAN RIVIERA®
TRAVEL • MEET • FILM

May 20, 2014

Supervisor Steve Lavagnino
County of Santa Barbara
511 E. Lakeside Parkway, Suite 141
Santa Maria CA 93455

Dear Supervisor Lavagnino,

We thank you for your ongoing support of Santa Barbara County's tourism and film production industries. These sectors have led our county's economic recovery in recent years and are expected to show continued growth in the coming years as well.

Should the community vote in favor of the proposed 12.5% transient occupancy tax increase, we understand that the County will collect approximately 1.5 million dollars in additional taxes in FY 2015 and possibly more in subsequent years. We believe that a portion of this increased TOT should be reinvested in the local tourism industry in order to continue to grow revenue for the County. Therefore we are hopeful that the Board will utilize a portion of these funds to fully restore funding to local area chambers, tourism organizations and the County Film Commission. Please keep in mind that the County has cut tourism funding by approximately 75% over the last six years, these restorations would be an appropriate use of a portion of the new revenue.

As such, should the increase pass, we will respectfully request the following:

Reinstatement of the film commission funding. This funding was eliminated in 2012/2013 as the County decided to give Visit Santa Barbara a reduced amount. We would like to request the full $95K that previously funded the film commission.

Reinstatement of the tourism promotion funding. The various CVBs and Chambers currently receive $195,000, we would like to see full restoration to the $335,000.00 allocated in 2008/2009.

Relative to the impact which this funding will have in creating partnerships and programs between multiple economic development focused organizations, this small allocation is of great importance as it stitches together talented teams dedicated to generating desperately needed business for Santa Barbara County.

We in the tourism and film industry in Santa Barbara strongly believe that allocating approximately 15% of the new revenue towards restoring this tourism industry funding is both an appropriate and prudent investment in the future of Santa Barbara.

Sincerely,

Kathy Janega-Dykes
President/CEO

Geoff Alexander
Film Commissioner

CC: Mona Miyasato, County CEO

500 E. Montecito Street
Santa Barbara, CA 93103
P 805.966.9222
F 805.966.1728

@SantaBarbara
VisitSantaBarbara

SANTABARBARACA.COM
FILMSANTABARBARA.COM

Casa Esperanza Homeless Center

offering hope and help every day!

$380,203

(K)

2014 JUN -2 AM 11:50

Board of Directors

Rev. Mark Asman
President

Sue Adams
Barbara Allen
Denny Bacon
John Dixon
Ron Fox
Mark Manion, Esq.
Nadine McFarland
Juliana Minsky
Robert Pearson
David Peri
Lady Leslie Ridley-Tree
Richard Ring

Board of Directors Emeritus

David Borgatello
Naomi Schwartz (Dec.)
Sandra Tripp-Jones

June 1, 2014

Mona Miyasato
Chief Executive Officer
County of Santa Barbara
105 East Anapamu
Santa Barbara, CA. 93101

Re: Casa Esperanza Homeless Center

Dear Ms. Miyasato:

Casa Esperanza Homeless Center ("Casa") believes it to be in the best interest of both the County of Santa Barbara (the "County") and Casa to propose a ten (10) year commitment to the County based on a fixed price annual contract.

Casa currently offers 48,000 bed nights/days per year for the residents of Santa Barbara County. We request funding in the amount of $15.63 per bed night based on 48,000 annual bed nights which represents an annual cost to the County of $750,240 for 2014. Based on our calculations, the County has contracted with Casa for fiscal 2014- 2015 in the amount of $370,037 which leaves a balance due from the County of $380,203.

Casa Esperanza provides a vital service to the County of Santa Barbara however, based on our 14 year history of expenses and income we need to have a solid commitment from the County in order to effectively be able to offer our services including the new model of a 100 day, three (3) phase program directed at serving primarily Santa Barbara County residents in a sobriety based program which focuses on moving Santa Barbara County residents from homeless into housing. Casa's new program will further assist the County in differentiating between homeless residents of Santa Barbara County and the out of town transients who take advantage of our County's resources.

Throughout the ten (10) year commitment the only increase in the County's cost will be according to a CPI factor that is mutually agreed upon. The contract will be based on an overlay where all contributions that go through the County will be deducted from the total so that the maximum cost to the County will be constant. This will allow both the County and Casa to budget correctly for a ten (10) year period and for services to continue without interruptions.

PO Box 24116
Santa Barbara, CA 93121
(805) 884-8481

Casa Esperanza Homeless Center

offering hope and help every day!

Board of Directors

Rev. Mark Asman
President

Sue Adams
Barbara Allen
Denny Bacon
John Dixon
Ron Fox
Mark Manion, Esq.
Nadine McFarland
Juliana Minsky
Robert Pearson
David Peri
Lady Leslie Ridley-Tree
Richard Ring

Board of Directors Emeritus

David Borgatello
Naomi Schwartz (Dec.)
Sandra Tripp-Jones

With our new model we have controlled our overhead and know what to expect from non-governmental sources including Foundations, individual and private donors so that Casa can operate with appropriate annual funding. Through our efforts and this contract our collective commitment will ensure the long-term stability for Santa Barbara County's only 24 hour 7 days a week homeless shelter.

The homeless are a part of our community and the responsibility of each of us whom live within it. Through this proposal the County will achieve a cost effective long-term vehicle for addressing our homeless population. We look forward to the County's support in helping Casa Esperanza continue as the House of Hope for Santa Barbara County.

Very truly yours,

Bob Bogle
Interim Executive Director

cc: Mark Asman

PO Box 24116
Santa Barbara, CA 93121
(805) 884-8481

Gaviota Coast Conservancy

Post Office Box 1099
Goleta, CA 93116
(805) 683-6631
gavcoast@silcom.com

L

2014 MAY 22 PM 3:14

COUNTY OF SANTA BARBARA
CLERK OF THE
BOARD OF SUPERVISORS

RECEIVED

MAY 22 2014

S.B. COUNTY
PLANNING & DEVELOPMENT

Board of Directors

Phil McKenna
President
Mike Lunsford
President Emeritus
Lee Moldaver
Vice-President
Richard Hunt
Treasurer
Greg Karpain
Secretary
Steve Forsell
Outreach Chair
Bob Hazard
Conservation Committee Chair
Ed Easton
Virginia Gardiner
Phil McKenna
Guner Tautrim
Doug Buckmaster
Michael Brown

Janet Koed
Administrator

May 21, 2014

Glenn Russell
Director, SB County Planning & Development
123 East Anapamu St.
Santa Barbara, CA 93101-2058

The Gaviota Coast Conservancy strongly supports continued funding to complete the Gaviota Coast Plan in a timely manner.

The Gaviota Coast is unique and irreplaceable. The citizens of this community have a strong desire to preserve the rural character of the coast.

The Gaviota Coast Plan is a well-conceived plan that will provide guidance for the future stewardship of the coast. It is essential that the plan be completed so its protective measures can be implemented.

Thank you for your department's good work on this plan and your continued support for its prompt completion.

Sincerely,

Phil McKenna

(M)

UNIVERSITY OF CALIFORNIA, SANTA BARBARA

BERKELEY • DAVIS • IRVINE • LOS ANGELES • MERCED • RIVERSIDE • SAN DIEGO • SAN FRANCISCO SANTA BARBARA • SANTA CRUZ

DAVID MARSHALL
MICHAEL DOUGLAS DEAN OF HUMANITIES AND FINE ARTS
COLLEGE OF LETTERS AND SCIENCE

SANTA BARBARA, CALIFORNIA 93106-2080
805-893-4327
FAX 805-893-2441

June 3, 2014

County of Santa Barbara
Board of Supervisors
105 E. Anapamu Street
Santa Barbara, CA 93101

Chair Lavagnino and Honorable Members of the Board,

I was pleased to learn about the discussions underway about the digitalization and permanent archival storage of the Historic Legislative Records of the County Board of Supervisors from 1850-1977. Representatives from my office and the UC Santa Barbara History Department have been in dialogue with the Clerk of the Board and the office of Third District Supervisor Doreen Farr, as well as the Special Collections Department of the University Library at UC Santa Barbara, to consult on a strategy to ensure that these historically-significant documents are properly archived, digitized and stored.

As a public university, we are especially interested in the preservation of historical documents that provide important insights into our community's history. It is important to make such documents accessible to our community, as well as to scholars. The UCSB Special Collections Department would be an excellent home for these documents, providing public access while ensuring that fragile manuscript volumes are stored in a safe, state-of-the-art archival facility. Both paper and digital archives would allow our faculty, graduate students, and undergraduates to make new discoveries about our county's history.

Our faculty and librarians are eager to partner with the Clerk of the Board and the office of Supervisor Farr to support the project of enhancing public access to and preservation of these public documents.

Sincerely,

David Marshall

David Marshall
Michael Douglas Dean of
Humanities and Fine Arts

N

Dear Santa Barbara County Supervisors,

As the heirs of Franklin Roosevelt, Santa Barbara Democrats hold true to the proposition that "the test of our progress is not whether we add more to the abundance of those who have much; it is whether we provide enough for those who have little." We believe that government should be proactive in keeping people housed. For people experiencing homelessness this can be done through:

- Providing emergency shelter that rapidly re-houses all people losing their housing or who are homeless and want permanent housing.

- Providing very low-income housing with supportive services necessary to address homelessness in our community.

Expand Direct Specialty mental Health Services To People Experiencing Homelessness

As Democrats, we believe that health care is a right, not a privilege. When people are in need of healing, it is our responsibility to see that they have it - regardless of ability to pay. For this reason we support expanding the amount of direct specialty mental health services provided to people experiencing homelessness as proposed by the Department of Alcohol, Drug and Mental Health Services.

Increase Emergency Shelter and Board And Care Beds

Santa Barbara County Democrats believe that the common search for shelter, home, and a broader human community is a universal drive that should remind us that this question cannot be left to the whims of the real estate market. Therefore we support Expanding the number of homeless shelter and board and care bed resources as proposed by the Department of Alcohol, Drug and Mental Health Services. And we oppose the cuts to emergency shelter as proposed by the Housing and Community Development Department.

Support Effective And Accountable Government

Finally, we believe that government must be open, accountable, responsive, and transparent at all levels. We support increased funding as proposed by the Housing/Community Development Department that will improve the Continuum of Care which is responsible for ensuring that State and Federal dollars intended to end homelessness are used effectively. These HOME, CDBG, ESG, CoC and PIT funds are key to ending homelessness in our community.

Thank you for your consideration,

Daraka Larimore-Hall
Chair, Democratic Party of Santa Barbara County

SANTA BARBARA COUNTY
Trails Council

June 9, 2014

Mr. Steve Lavagnino, Chair
Santa Barbara County Board of Supervisors
105 East Anapamu Street
Santa Barbara, CA 93101

Re: Initiation Draft Gaviota Coast Plan EIR Budget

Dear Chair Lavagnino and Supervisors,

The Santa Barbara County Trails Council is a broad based trails advocacy, construction and maintenance organization consisting of hikers, trail runners, equestrians, mountain bikers and other trail users. The Trails Council was formed in 1967 to advocate for planning and construction of new trails and to help organize work parties to maintain existing trails. The Trails Council supports the draft Gaviota Coastal Plan, particularly including additional coastal access points, parks, open space, and trails. Many of these improvements were identified in county planning documents over thirty years ago. We are also seeking the placement of the California Coastal Trail along the bluff-tops within the sight and sound of the ocean.

As a leading supporter of nature-based recreation in Santa Barbara County, ***we encourage the Board of Supervisors to fully fund the Long-Range Planning Division*** and their work to develop the environmental impact report (EIR) for the draft Gaviota Coast Plan during the next fiscal year. We support the process moving ahead without delay or interruption.

The Trails Council appreciates the Board's consideration of this issue.

Sincerely,

Mark Wilkinson
Executive Director

cc. Doreen Farr, 3rd District Supervisor
Chris Henson, 3rd District Chief of Staff
Glenn Russell, Director, Planning and Development Department
Alice McCurdy, Deputy Director, Planning and Development Department

Santa Barbara County Bar Association

15 W. Carrillo Street, Suite 106
Santa Barbara, CA 93101

805.569.5511
Fax 805.569.2888
www.sblaw.org

P

June 10, 2014

By Personal Delivery and Electronic Mail

Salud Carbajal, First District
Janet Wolf, Second District
Doreen Farr, Third District
Peter Adam, Fourth District
Steve Lavagnino, Fifth District
105 East Anapamu Street
Santa Barbara, CA 93101

Re: Santa Barbara County Bar Association Letter of Support for the Legal Aid Foundation's Request for Special Funds

Dear Esteemed Santa Barbara County Supervisors,

I am writing on behalf of the Legislative Committee of the Santa Barbara County Bar Association. Our century old Bar Association includes a membership of about 600 attorneys, judges, legal administrators, paralegals, law students and members of various other professions in our community. Our mission includes working to promote the equal access to justice for those in our community.

County funding is urgently needed to ensure that everyone in our community has equal access to justice. For this reason, I write to urge you support and approve the supplemental funding request presented by the Legal Aid Foundation of Santa Barbara County dated May 27, 2014. The request seeks critical funding for Legal Aid's Legal Resource Centers and the Domestic Violence Program of the Legal Aid Foundation of Santa Barbara County.

Specifically, Legal Aid's request seeks two things. First, Legal Aid seeks $30,806 in support for countywide Legal Resource Centers ("LRCs"). LRCs are centers located in Santa Barbara, Lompoc, and Santa Maria that are staffed by local attorneys who provide free assistance with the completion of legal and court documents for various civil matters and infractions, and assist those without counsel to present their case in court. This includes but is not limited to domestic violence restraining orders, civil anti-harassment orders, landlord/tenant matters, small claims matters and collections issues. These services not only save the Courts time and resources but assist those most in need in our community---those who cannot afford counsel but need access to the justice system. The $30,806 in requested funding will assist with keeping the LRCs open five days a week in the South County and five days a week in the North County.

Second, Legal Aid seeks $3,786 in funds for its Family Violence program. The Family Violence program assists survivors of domestic violence and elder abuse in obtaining Restraining Orders to protect them from their abusers. This year, Legal Aid was forced to eliminate a Santa Maria based domestic violence attorney. Until

additional funding is secured, Santa Maria is in critical need of these services. The requested funds will be used to pay for the costs of a South County based domestic violence attorney to drive to the North County to serve and represent domestic violence victims in court when necessary.

We urge you to support and approve Legal Aid's request for funds. The funds will be used to directly assist and protect those throughout our County with the greatest need, which will benefit all Santa Barbara County residents.

Thank you for your consideration.

Sincerely yours,

Scott Campbell

Scott B. Campbell
President, Santa Barbara County Bar Association

cc: Mona Miyasato, CEO County of Santa Barbara

Board Inquiry Form

Board Member	
Carbajal	
Wolf	
Farr	
Adam	
Lavagnino	

Inquiry Number:

Department:
Date:
Page(s) of Budget Book:

Request/Question:

Response Prepared by:

Response:

Budget Hearings Board Inquiry Log

Inquiry No.	Date Received	Subject	BOS	Assigned to:	Status
01	N/A	Budget Workshop follow up	All	Multiple	Completed
02	06/06/14	Multi-year one time funding	D2	Alvarez	Completed
03	06/06/14	General Services Maintenance Priorities	D2	Pontes	Completed
04	06/07/14	Charging Departments for Maintenance Service	D4	Multiple	Completed
05	06/07/14	Strategic Reserve History		Christiansson	Completed
06	06/08/14	Maintenance Target Percentages	D4	Alvarez	Completed
07	06/08/14	Assumptions were made for Maintenance Presentation graphs	D4	Alvarez	Completed
08	06/08/14	What is the total of non-GF Departments occupied space in sq. ft.	D4	Alvarez	Completed
09	06/08/14	Cost Allocation Revenue from non-GF departments for Maintenance	D4	Multiple	Completed
10	06/07/14	Detail of other revenues	D2	Multiple	Completed
11	06/08/14	Planning and Development Funding Attachment A-2	D3	Alvarez	Completed
12	06/09/14	Maintenance Funding Option Assumptions	D4	Multiple	Completed
13	06/09/14	Retirement: Budget in Brief chart add an additional 3-5 years	D3	Alvarez	Completed
14	06/09/14	RDA funding streams and breakdown by area	D3	Multiple	Completed
15	06/09/14	FY 13-14 Adopted Supplements Taxes detail	D2	Alvarez	Completed
16	06/09/14	DSS Child Welfare Services caseload per case worker	D1	Multiple	Completed
17	06/10/14	Board Letter Page 6 re: Roads GF funding	D2	Multiple	Completed
18	06/10/14	Clarify Casa Esperanza Funding Request and current funding	All	Multiple	Completed
19	06/09/14	Budget Policy on Funding Maintenance	D2	Morgantini	Completed
20					

Budget Hearings Board Inquiry Form

Board Member	
Carbajal	X
Wolf	X
Farr	X
Adam	X
Lavagnino	X

Inquiry Number: 01

Department: Various
Date:
Page(s) of Budget Book/PowerPoint: n/a

Request/Question: Various questions from Budget Workshops

Response Prepared by: CEO Budget & Research

Response:

As follow-up to the April workshop, a list of questions and responses is provided. Most of these were answered during the workshop, but this BIF is intended to document the information. See Attached forms.

April 2014 Workshop Questions and Responses

#	Section	Question	Response
1	BOS	Detail of 1x funds available in FY 2014-15 & 2015-16	will be in June presentations
2	CEO	What is the cost of the Workforce Plan?	No additional cost, will be accomplished with existing staff.
3	OEM	What was the $300k reduction in OEM from 12/13 to 13/14?	OEM budget includes Homeland Security Grants which benefit the operational area agencies. These grants are typically not budgeted until close to the end of the year as a FBA for the following year. Thus while it appears that OEM is being reduced by $330,000, OEM is actually increasing by $23,000.
4	County Counsel	Requests for $25k additional Services & Supplies for training and $44k for a 0.4 FTE Paralegal should be added to tab #3 Expansion Requests.	Requests have been entered in as an Expansion Request.
5	County Counsel	How much have we spent on outside counsel over the past few years?	See County Counsel explanation.
6	County Counsel	What is current OT for CC?	See County Counsel explanation.
7	CSD	Can Parks become more energy efficient and use more green tech (i.e. solar, wind)?	Parks will continue to seek funding to make amenities more energy efficient.
8	CSD/GS	Can Parks Expansion (Tab #3) Request #5 for staff to assist with reservations be combined with General Services Request #7 for event coordination at SB/Lompoc Vets and SB Courthouse? Several different reservation functions within County; could these be integrated into one to provide better customer service and control costs? Then plug into the tourism industry.	Departments have individual reservation methods but currently do not have the capacity to integrate. GS, Parks and CRA will work together to determine if and how systems can be merged.
9	CSD	Are the CSAs included in the Parks budget?	Yes
10	CSD	Draft D-pages show staffing is increasing from 2012-13 Actual (87) to 2013-14 Adopted (97) and 2014-15 Recommended (96) (page D-14); is this correct?	Yes staffing is increasing from 2012-13 Actual FTEs to 2013-14 Adopted level, due to turnover and salary savings which reduce FTE levels. All dept. presentations reviewed the Adopted to Recommended levels which for CSD is down one (-1) due to a reduction in Extra Help in Parks.
11	CSD	It's time to update the analysis of the financial and other goals of combining Parks and HCD; are we achieving what we wanted? HCD to review best structure this summer.	The County Executive Office plans to return to the Board with this analysis late Summer.

April 2014 Workshop Questions and Responses

#	Section	Question	Response
12	CSD	What is vacancy rate (or occupancy rate) for cabins and yurts at Jalama and Cachuma?	The annual (FY) **occupancy** rate for cabins is 90% at Jalama and 78% at Cachuma; for yurts it is 68% at Cachuma and there are currently no yurts at Jalama. The Summer **occupancy** rate for cabins is 98% at Jalama and 94% at Cachuma; for yurts it is 87% at Cachuma.
13	CEO	What is the plan for water conservation?	County Departments are working on Water Conservation efforts for County facilities including fixture replacement and reductions in landscape watering. The Water Agency has doubled its outreach / advertising budget next FY to $100,000 and included an additional $200,000 for Drought response projects and work.
14	P&D	Bring back list of projects and projected available year end funding in June. What are the grant funded projects	Handout provided at workshop. Update emailed to BOS 5/28, see attached
15	P&D	Supports current ongoing projects with ongoing staff; bring list to June Hearings with projected savings.	Handout provided at workshop. Update emailed to BOS 5/28, see attached
16	Public Works	Is the surveyor position mandated?	The surveyor position is to perform map examinations that are mandated by the California Business and Professions Code 8766 and 8773.2 to be performed within 20 working days.
17	Public Works	PW previously prepared a Ground Water Basin study; requested an update to this study for Los Alamos.	Public Works is reviewing final report documents for the Cuyama Groundwater Study. The San Antonio Groundwater Study is in the budget and staff is completing public outreach on this project and will return to the Board for direction.

April 2014 Workshop Questions and Responses

#	Section	Question	Response
18	Public Works	D-pages, page D-226; Transportation Budget Program - what was the big increase ($10,489k) from FY 2012-13 to the Adopted for FY 2013-14?	• Net operating expenditure increase of $10,489,000; o +$1,245,000 increase in Salaries and Employee Benefits consisting of: +$607,000 increase in salary, retirement and health costs. +$638,000 increase due to staffing savings in FY12-13. o +$8,993,000 increase in Services and Supplies due to: +$4,819,000 increase for capital projects in Transportation. +$3,302,000 increase for capital maintenance in Transportation, including deferred maintenance projects and increases in overlay and scrub-micro projects. +$872,000 increase for operations for services and supplies. o +$251,000 increase in Other Charges due to: +$168,000 increase in liability insurance. +$83,000 increase in Internal Service Fund charges.
19	Public Defender	Add Budget expansion requests not in system (LOPs)	added to expansion requests
20	Sheriff	D5 – What are response times? [note – are shown on D pages but Sheriff didn't realize]	See Budget Book D-112
21	ADMHS	Asked for list of contractors (in past has been provided with budget adoption). Asked about "audit" or review by ADHMS (not financial audit but more performance).	ADMHS is going to the BOS on 7/1/14 with an administrative agenda item to approve all of the department's board contracts that are subject to renewal for FY 14-15 (about 40). As part of the agenda packet, ADMHS will list all of its contracts, including those that are not board contracts (under $100K) and those board contracts that are not subject to renewal in FY 14-15 (multi-year contracts such as TBH). ADMHS performs continuous fiscal contract monitoring on all contracts, as well as quarterly rate reviews for all CBO board contracts. The Department's Compliance Office started performing contract compliance reviews of contracts this fiscal year. The Department's Programs and Quality Assurance staff have traditionally been part of the quarterly "Scorecard" review process lead by Fiscal and Admin Services, but as of this fiscal year they are working with CBO staff to develop a Joint Quarterly review process that will replace the scorecard process.

April 2014 Workshop Questions and Responses

#	Section	Question	Response
22	Public Health	Wants to understand budgeted programs, given different types of activities. Referred to "cost center" book.	CCPP books were produced as a special project several years ago. The budget now includes budget programs which are a consolidation of smaller related programs. Detail program financial information is available upon request.
23	Auditor	Need for cost analyst for New Jail construction project	will be located in GS and included in CEO Recommended Budget
24	CRA	How is inflation component of Prop. Tax computed?	Issued by Department of Finance
25	CRA	Is the department fully staffed now	CRA confirmed full staffing levels, but added he recently has 2 vacancies.
26	CEO	Requested a balance sheet as part of the budget to provide context, includes liabilities and def. maint.	Full projected balance sheet would be difficult to include with budget. Selected liability accounts, such as unfunded pension liability will be included during budget hearings.
27	GS	Asked about the security expansion request. Provide the current hours of security staff and what hours the expansion would fund.	Security services from 4:30pm to 8:00am 7 days a week at an additional annual cost of $61k. Current services are for 5:00-8:30 on weekdays and 9:00-5:00 on weekends. An additional benefit could be a reduction in maintenance costs since facility emergencies could be identified during off hours by the security guard doing rounds of each downtown facility.
28	GS	How are deferred maint. projects prioritized?	Departments are based on Health and Safety first. Phase II of the consultants report (Asset Management Plan) will include this information, scheduled to return in August 2014.
29	GS	Further explain Purchasing Software $250k	The current County processes including the use of paper requisitions are inefficient and not in accordance with current best practices in Purchasing. Current best practices include electronic workflow of documents, integration with other systems to enable the systems to seamlessly share data and information, availability of electronic bidding for vendors and tracking of vendor purchases. Our planned budget for this is $100K in 14-15 and $150K in 15-16.
30	GS	SB Conference and Visitors Bureau should be contacted with County marketing materials to help promote our services/facilities.	If the Board approves the Consolidated Management Plan Budget for our venues, we plan to hire an event manager/venue administrator who will be responsible for the production of marketing materials and the development of other marketing strategies.
31	Gen Co Programs	Show list of what is funded in this department	See Attached
32	Comments	Would like two request lists; #1 GF#2 other	See Attachments A-1 and A-3 in the Hearing Binder
33	Comments	Also show 1x vs. ongoing GF	See Attachments A-1 and A-3 in the Hearing Binder
34	Comments	Show target for strategic reserve and 6-10 year history	See Attached

Attachment: Item #5 and #6

QUESTION BY SUPERVISOR ADAM: USE OF ATTORNEY OVERTIME IN OFFICE OF COUNTY COUNSEL

RESPONSE BY COUNTY COUNSEL:

All 25 attorneys in Office of County Counsel are exempt from overtime compensation and we expect them to perform a reasonable amount of overtime as part of their jobs.

Right now, 13 of our 25 overtime-exempt attorneys report routinely working at least 48 hours or more per week, with 6 of those 13 attorneys routinely working 54 hours or more per week.

In order to decrease this heavy use of overtime, we therefore requested at the Budget Workshop on April 7, 2014:

- *Restoration* of a 1.0 FTE attorney at $130,000 (Deputy I loaded cost); and

- *Expansion* of another 1.0 FTE attorney at $130,000 (Deputy I loaded cost).

Unless we hire at least one of those additional attorneys, we project that our overtime-exempt attorneys will collectively perform about 9,450 hours of overtime legal work in FY 2014-15.

The County may be reimbursed from some federal and state programs for attorney time up to 40 hours per week per attorney, but cannot be reimbursed for more than 40 hours per week per attorney.

QUESTION BY SUPERVISOR ADAM: USE OF OUTSIDE COUNSEL ATTORNEYS OVER THE PAST 5 YEARS

RESPONSE BY COUNTY COUNSEL AND CEO:

Shown below is the County's use of the General Fund for Outside Counsel attorneys, for both:

- Very specialized legal work, such as tax or eminent domain issues, that are infrequent or otherwise not cost-effective for us to perform "in house;" and

- Overflow "land use" and "general" litigation that County Counsel could have performed "in house" with additional attorney resources.

The County also uses Outside Counsel to defend some "Risk-funded" litigation of civil rights, torts, and medical malpractice claims. Using County Counsel attorneys generally is more economical than using Outside Counsel; however:

- The County's excess insurer (CSAC-EIA) counts the costs of Outside Counsel towards the County's $500,000 self-insured "deductible" (SIR), but not the costs of County Counsel; therefore,

- Using Outside Counsel in cases where the combined costs of defense and liability (by settlement or judgment) are likely to exceed the County's SIR may reduce the County's net costs.

SUMMARY OF GENERAL FUND USES FOR OUTSIDE COUNSEL ATTORNEYS:

County Counsel						
Types of Outside Counsel	FY 0809	FY0910	FY1011	FY1112	FY1213	FY1314
						thru 3/2014
ADMHS litigation	$407,821	$ 1,444	$ 180	$ -	$ 710	$ 2,717
Bankruptcy	$ -	$ -	$ -	$ 11,288	$ 27,102	$ 32,150
Conflict Conservatorship	$ -	$ -	$ 9,918	$ 2,139	$ 520	$ 560
Eminent Domain litigation	$ -	$ -	$ -	$ 875	$ 11,156	$ 41,434
Tax	$268,831	$ 25,805	$ 6,312	$ 2,882	$ 6,753	$ 9,585
General litigation	$ 60,397	$ 31,494		$ 10,478	$ 36,493	$ 263,871
Labor litigation	$ -		$ 10,229	$ 7,578	$ 15,967	$ 3,560
Land Use litigation	$ -	$ 56,092	$ 48,919	$ 9,248	$ 14,770	$ -
Retirement litigation	$ 901	$ 24,007	$ 26,111	$ -	$ -	$ -
Total	$737,950	$138,842	$101,669	$ 44,488	$113,471	$ 353,876

SUMMARY OF "RISK-FUNDED" USES OF OUTSIDE COUNSEL ATTORNEYS:

Risk Management	
FY	Totals
2008-09	$ 126,337
2009-10	$ 346,959
2010-11	$ 142,316
2011-12	$ 655,406
2012-13	$ 276,064
2013-14	$ 30,775
Total	$ 1,577,857

Planning and Development - Requests
FY 2014-15
(revised 5/22/14)

P&D is requesting $310,688 in ongoing GFC for core Long-Range Planning (LRP) work for 2.3 FTE to replace the loss of CREF Funding. This is shown as a SLR for which they are requesting restoration using department savings. With the restoration, existing and new projects (15-17, 19, 21-23) could be accomodated. Any additional projects would require additional staff, and that cost has not been included here. Details of the funded and new projects are below and also on the project sheets provided in the April Workshop binder.

			Requested GF for LRP FY 14-15
EXISTING PROJECTS			
Gaviota Coast		$	92,444
Hollister streetscape			83,276
	Subtotal	$	175,720
POTENTIAL NEW PROJECTS - GRANT-FUNDED			
(#15) Coastal Resiliency (grant)			14,022
(#16) Alt Fuels Readiness (grant)			16,688
(#17) Community Choice Aggregation Feasibility Study (to pursue grant)			6,000
	Subtotal	$	36,710
POTENTIAL NEW PROJECTS - NOT GRANT FUNDED			
(#19) Ag Permit Streamlining			29,000
(#21) Circulation Element Update			32,000
(#22) Ordinance 661 Consistency Rezoning			14,000
(#23) Outdoor lighting			16,000
	Subtotal	$	91,000
Other/Miscellaneous efforts			7,258
	TOTAL	**$**	**310,688**

PROJECTS REQUIRING MORE STAFF		
(#18) Montecito Design Guidelines Update (explore revenue sources)		30,000
STAFFED BY ENERGY AND MINERALS DIVISION		
(#20) Green House Gas CEQA Thresholds (with APCD)		*30,000*
or *(Independently by Department)*		*50,000**
	Subtotal	$30,000 or $50,000

*If P&D carries the GHG CEQA threshold project independently of the APCD effort, approximate cost would be $50,000 and completed in FY 2014-15.

General County Programs
GFC Allocation
FY 2014-15 Budgeted Expenditures

990 GF Needs:	**2014-15**	**Notes**
HSC Extra Help support staff	10,000	Human Services Commission
Salaries and Employee Benefits	10,000	
Homeless Coordinator	75,000	
HSC Professional Services	108,000	Human Services Commission
Children's HC Initiative	1,000,000	
Gang Support	50,500	
BOS Support	50,000	
Services and Supplies	1,283,500	
LAFCO/Montecito Fire	109,200	
HSC agency payments	1,082,000	Human Services Commission
Other, misc.	16,224	
Other Charges	1,207,424	
Fire CAP Agreement	398,481	Net Transfer amount
Northern Branch Jail	198,853	In lieu of GFC for CAP
Debt Service	1,172,024	
Other Financing Uses	1,769,358	
Increase to Committed Funds:		
Roads Projects	500,000	
Strategic Reserve	1,000,000	
Facilities Management	2,300,000	
New Jail Operations	4,600,000	
Contingencies	500,000	
Program Restoration	6,575,335	
Total Increase to Committed	15,475,335	
Total Budgeted Expenditures	19,745,617	

Strategic Reserve Balance History

Strategic Reserve

Year	6/30 Ending Balance	7/1 Beginning Balance
2003	9,999,763	9,999,763
2004	10,999,763	10,999,763
2005	16,692,858	16,692,858
2006	20,879,012	20,879,012
2007	24,000,185	24,000,185
2008	24,223,267	24,223,267
2009	22,395,981	22,395,981
2010	21,045,713	21,045,713
2011	19,445,278	19,445,278
2012	21,830,551	21,830,551
2013	21,240,803	21,240,803
2014 at 5/30/14	24,172,108	

The ending fund balance at 6/30 is the same as the beginning fund balance at 7/1. The Auditor's Office increases the Strategic Reserve for the prior year ending fund balance on 7/31 so it is not in the next year's beginning fund balance but is actualized during the month of July.

Budget Hearings Board Inquiry Form

Board Member	
Carbajal	
Wolf	X
Farr	
Adam	
Lavagnino	

Inquiry Number: 02

Department: CEO
Date: 6/6/2014
Page(s) of Budget Book/PowerPoint: Attachment A-1

Request/Question:

Some of the CEO-proposed "one-time" expenditures appear to extend to two or more years:
North County Jail expansion to 24/7- why is CEO recommending two years as one-time funding?
General Services/Jail Accounting FTE- recommending for four years with one-time funding?
Auditor/Controller -recommending 4 years of "one-time" funding

Response Prepared by: Tom Alvarez

Response:

In this year's budget process, we are recommending allocating the entire amount upfront required for these limited term funding needs, rather than relying on unknown availability of one-time funds in the future.

The Santa Maria Jail and Jail Accountant are multi-year but limited term "one-time" funding needs.

The Santa Maria Jail is shown as using one-time funding for 2 years. Thereafter, "transitional new jail staffing" utilizing the Northern Branch Jail Operations Fund are planned to be hired in February 2016 and can be used to staff this location once they are fully trained in July 2016.

The Jail Accountant would be similar in that it is also limited term; until the construction is complete. Once the construction is complete, this function terminates.

The Auditor Controller's department has normal attrition due to the migration of AC staff to other County departments. This has occurred frequently and the department is concerned about the time required to train new staff. This limited term position will allow the department to appropriately train a new staff member with the understanding that they will ultimately fill a future funded vacancy through normal attrition. In this manner, the department will be able to accomplish additional work and have a trained accountant when needed.

Budget Hearings Board Inquiry Form

Board Member	
Carbajal	
Wolf	X
Farr	
Adam	
Lavagnino	

Inquiry Number: 03

Department: CEO/General Services
Date: 06/06/14
Page(s) of Budget Book/PowerPoint: CEO expansion request

Request/Question:
RE: the $1.4m recommended allocation to General Services for "maintenance of facilities". How will this $$ be allocated and what projects will be prioritized? Will there be a breakdown by District and/or by County area [South/Mid/North]?

Response Prepared by: Matthew Pontes, General Services

Response:
The 1.4 million dollar request for General Services "maintenance of facilities" would immediately infuse the condition of our parks and facilities by addressing maintenance in a pro-active manner. As our current staff continues the hard work of addressing items that come up every day through work orders, emergencies, and priority lists, several very important tasks in our facilities are not completed due to a lack of available staff time and / or a lack of available financial resources. If we infused the program with both staffing and resources in our historical, reactive fashion, we believe it would be a long time before we saw actual results in the parks and facilities due to the backlogs of maintenance items and the nature of responding to issues rather than seeking them out.

Our Preventative Model does the following;

1. The 1.4 million dollar one-time allocation would be split in half- available to GS and the Community Service Department to be allocated to the Parks operations.
2. Both agencies will focus on Preventative Maintenance activities that our typical models of staffing are unable to accomplish with their given workload and funding. These activities will be accomplished in an effort to address items in an efficient manner, focusing on specific parks and facilities that really need an infusion of maintenance.
3. The park and facilities will be chosen based upon their need for maintenance, represent the various geographic areas of the County, and in some cases where we know our Facilities Condition Reports have reported opportunities for additional maintenance.
4. The staffing will be a combination of extra-help positions and permanent staff.
5. Staff intends on using the "Job Order Contracting" method (in addition to County staffing) to accomplish many of the needed projects that would take the small preventative maintenance teams an unacceptable amount of staff time to accomplish. Staff will have the Job Order Contracting Proposal before your Board in the weeks ahead. The Job Order Contracting method would allow the County to have a pre-bid set of prices for maintenance and construction activities, allowing swift movement through the procurement of maintenance services and projects.
6. Staff will focus on prioritizing lists that capture the maintenance needed. The costs are highly variable and driven by the conditions of the facilities and extent of the deterioration and useful life of the system. We intend on addressing 6-12 facilities and likely 6-12 parks.
7. Priorities for the funding will include safety issues, painting, carpentry, parking lot repairs, roof repairs, water system repairs, electrical system improvements, carpeting, signage, plumbing opportunities and other maintenance related activities. As staff progresses through the facilities, they will also seize opportunities to compare the Preventative Maintenance items with items on our Deferred Maintenance lists and in some cases accomplish mitigating both.
8. We will be choosing facilities in the North County areas and the South County areas.
9. We will be reporting back to the Board throughout the fiscal year to provide updates on the progress, success and positive improvements that we have made to the parks and facilities.

Budget Hearings Board Inquiry Form

Board Member	
Carbajal	
Wolf	
Farr	
Adam	X
Lavagnino	

Inquiry Number: 04

Department: CEO/AC
Date: 6/7/14
Page(s) of Budget Book/PowerPoint: 6 of 12 of Tab 12 of the Hearings binder.

Request/Question: The CEO discusses "charging" departments for maintenance. Could you help our office understand what the legal constraints might be? Citation to relevant law is all we need for the moment.

Response Prepared by: Mona Miyasato/T. Alvarez

Response:
From page 6 of 12 of Tab 7 of the Budget Material: Increase Other Fund revenue for maintenance by "charging" non-General Fund departments for maintenance to the degree allowed by law (Note: most non-GF departments already pay for their department's maintenance and deferred maintenance capital projects)

The applicable reference in regards to this question in the OMB Circular A-87 which dictates the Cost Allocation Plan and is implemented by the Auditor Controller's Office.

The wording on page 6 was intended to say we would seek to maximize annual allowable maintenance that could be charged versus capital items (which are recovered over a longer period of time through depreciation) to our restricted funds, as allowed by A-87 or other state/fed regulations.

Budget Hearings Board Inquiry Form

Board Member	
Carbajal	
Wolf	
Farr	
Adam	X
Lavagnino	

Inquiry Number: 08

Department:
Date: 6/8/14
Page(s) of Budget Book/PowerPoint:

Request/Question: What is the total of non-GF department occupied space in sq. ft.?

Response Prepared by: Tom Alvarez

Response:

See attached information provided by General Services. Note at the bottom of the second page, the total of General Fund departments is 64.6% and Special Revenue Funds (SRF) is 35.4%.

Budget Hearings Board Inquiry Form

Board Member	
Carbajal	
Wolf	
Farr	
Adam	
Lavagnino	

Inquiry Number: 05

Department: CEO
Date:
Page(s) of Budget Book/PowerPoint:

Request/Question: What is the Strategic Reserve History?

Response Prepared by: Jette Christiansson, Business Manager/Fiscal & Policy Analyst

Response:

Below is the chart showing the ending Strategic Reserve fund balance and the target fund balance, since 2003.

Strategic Reserve History

Year Ending	Ending Balance	Target Balance	
6/30/2003	9,999,763	25,000,000	*
6/30/2004	10,999,763	25,000,000	*
6/30/2005	16,692,858	25,000,000	*
6/30/2006	20,879,012	25,000,000	*
6/30/2007	24,000,185	25,000,000	*
6/30/2008	24,223,267	30,000,000	**
6/30/2009	22,395,981	34,000,000	**
6/30/2010	21,045,713	34,000,000	**
6/30/2011	19,445,278	34,000,000	**
6/30/2012	21,830,551	33,000,000	**
6/30/2013	21,240,803	27,000,000	***
2014 at 5/30/14	24,172,108	28,300,000	***

* Target Balance as directed by the Board of Supervisors to build a reserve

** Target Balance as directed by the Board of Supervisors to build a reserve approx. equal to 30 days working capital

*** Target Balance changed to 8% of GF Operating Revenue

Budget Hearings Board Inquiry Form

Board Member	
Carbajal	
Wolf	
Farr	
Adam	X
Lavagnino	

Inquiry Number: 06

Department: CEO
Date: 6/8/14
Page(s) of Budget Book/PowerPoint:

Request/Question: On the maintenance presentation, is the target funding low = 2% and the target mid-range = 3% of the Current Replacement Value (CRV)?

Response Prepared by: Tom Alvarez

Response: Yes those are the correct percentages.

Budget Hearings Board Inquiry Form

Board Member	
Carbajal	
Wolf	
Farr	
Adam	X
Lavagnino	

Inquiry Number: 07

Department:
Date: 6/8/14
Page(s) of Budget Book/PowerPoint:

Request/Question: What assumptions were made for Budget Hearing Maintenance Funding Options Graphs?

Response Prepared by: Tom Alvarez

Response:

See schedule attached.

Beginning Funding Needs; Low $17M (2% of CRV, less current spending), Mid-Point $27M (3% of CRV). These were adjusted annually for inflation.

Inflation factor of 3% was used.

Revenue assumptions were pulled from the 5 Year Projection in Budget Director PowerPoint + projected increase in other revenues (possibly TOT increase or some other new revenue source)

County of Santa Barbara
Selected Options to Increase Maintenance Funding

Maintenance Funding Needed; Low and Midpoint of Range										
Year	1	2	3	4	5	6	7	8	9	10
($'s in millions)	**2014-15**	**2015-16**	**2016-17**	**2017-18**	**2018-19**	**2019-20**	**2020-21**	**2021-22**	**2022-23**	**2023-24**
Funding Target - **Low End of Range**	$ (17.0)	$ (17.5)	$ (18.0)	$ (18.6)	$ (19.1)	$ (19.7)	$ (20.3)	$ (20.9)	$ (21.5)	$ (22.2)
Fire Dept. Funds	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Remaining Need- **Low End of Range**	$ (16.0)	$ (16.5)	$ (17.0)	$ (17.6)	$ (18.1)	$ (18.7)	$ (19.3)	$ (19.9)	$ (20.5)	$ (21.2)
Remaining Need- **Midpoint of Range**	$ (27.0)	$ (27.8)	$ (28.7)	$ (29.6)	$ (30.5)	$ (31.5)	$ (32.4)	$ (33.4)	$ (34.5)	$ (35.5)
Projected Growth (Unalloc. GF)	$ 0.4	$ 5.9	$ 7.7	$ 10.4	$ 13.7	$ 16.1	$ 18.3	$ 20.7	$ 23.1	$ 30.8
Cumulative Projected Growth	$ 0.4	$ 6.3	$ 14.0	$ 24.4	$ 38.2	$ 54.3	$ 72.6	$ 93.3	$ 116.4	$ 147.2

Funding Options:		**Cumulative Figures**										
- 10 Yr. Straight Line Funding Plan		$ 2.1	$ 4.2	$ 6.4	$ 8.5	$ 10.6	$ 12.7	$ 14.8	$ 16.9	$ 19.1	$ 21.2	$ 116.5
% Funded		13.2%	25.7%	37.3%	48.2%	58.4%	67.9%	76.8%	85.1%	92.8%	100.0%	
- 10% of Projected Growth		$ 0.0	$ 0.6	$ 1.4	$ 2.4	$ 3.8	$ 5.4	$ 7.3	$ 9.3	$ 11.6	$ 14.7	$ 56.7
% Funded		0.3%	3.8%	8.2%	13.9%	21.1%	29.0%	37.6%	46.9%	56.7%	69.5%	
- 15% of Projected Growth		$ 0.1	$ 0.9	$ 2.1	$ 3.7	$ 5.7	$ 8.1	$ 10.9	$ 14.0	$ 17.5	$ 22.1	$ 85.1
% Funded		0.4%	5.7%	12.4%	20.9%	31.6%	43.5%	56.4%	70.3%	85.1%	104.3%	
- 20% of Projected Growth		$ 0.1	$ 1.3	$ 2.8	$ 4.9	$ 7.6	$ 10.9	$ 14.5	$ 18.7	$ 23.3	$ 29.4	$ 113.4
% Funded		0.5%	7.6%	16.5%	27.8%	42.1%	58.0%	75.2%	93.7%	113.4%	139.0%	
- 25% of Projected Growth		$ 0.1	$ 1.6	$ 3.5	$ 6.1	$ 9.5	$ 13.6	$ 18.2	$ 23.3	$ 29.1	$ 36.8	$ 141.8
% Funded		0.6%	9.5%	20.6%	34.8%	52.6%	72.5%	94.1%	117.2%	141.8%	173.8%	
- 50% of Projected Growth		0.2	3.2	7.0	12.2	19.1	27.1	36.3	46.6	58.2	73.6	$ 283.6
Inflation Factor	3%		3%	3%	3%	3%	3%	3%	3%	3%	3%	
			0.5	1.0	1.5	2.0	2.5	3.0	3.5	4.0	4.5	
Status Quo		2.5	2.5	2.5	2.5	2.5	2.5	2.5	2.5	2.5	2.5	$ 25.0

Budget Hearings Board Inquiry Form

Board Member	
Carbajal	
Wolf	
Farr	
Adam	X
Lavagnino	

Inquiry Number: 08

Department:
Date: 6/8/14
Page(s) of Budget Book/PowerPoint:

Request/Question: What is the total of non-GF department occupied space in sq. ft.?

Response Prepared by: Tom Alvarez

Response:

See attached information provided by General Services. Note at the bottom of the second page, the total of General Fund departments is 64.6% and Special Revenue Funds (SRF) is 35.4%.

BIF #8

Dept	DeptTitle	Total SF	% of Total
011-0	Board of Supervisors-General	13316	0.6%
011-1	Board of Supervisors-First District	1125	0.1%
011-2	Board of Supervisors-Second District	1135	0.1%
011-3	Board of Supervisors-Third District	1821	0.1%
011-4	Board of Supervisors-Fourth District	2222	0.1%
011-5	Board of Supervisors-Fifth District	1025	0.0%
012	County Executive Office	20743	1.0%
013	County Counsel	10481	0.5%
021	District Attorney	46950	2.3%
022	Probation	149309	7.2%
023	Public Defender	33160	1.6%
025	Superior Court	1198	0.1%
031	Fire	101085	4.9%
031	Fire	101085	
031	Fire	101085	
032	Sheriff	278901	13.5%
032	Sheriff	278901	
032	Sheriff	278901	
032	Sheriff	278901	
032	Sheriff	278901	
041	Public Health	215596	10.5%
041	Public Health	215596	
043	Alcohol, Drug & Mental Health Svcs.	113143	5.5%
043	Alcohol, Drug & Mental Health Svcs.	113143	
044	Social Services	141078	6.8%
051	Agriculture & Cooperative Extension	15017	0.7%
053	Planning & Development	54521	2.6%
054	Public Works	159608	7.7%
054	Public Works	159608	
054	Public Works	159608	
054	Public Works	159608	
054	Public Works	159608	
054	Public Works	159608	
057	Community Services Department	195330	9.5%
057	Community Services Department	195330	

Budget Hearings Board Inquiry Form

Board Member	
Carbajal	
Wolf	
Farr	X
Adam	
Lavagnino	

Inquiry Number: 11

Department: Planning & Development
Date: 6/8/14
Page(s) of Budget Book/PowerPoint: Attachment A-2

Request/Question: 1. Is the CEO-Recommended amount for P&D ($311,000) in addition to the amount shown for P&D on Attachment A-2 or included?
2. For P&D items that are in addition to the $311K, how would they be funded? Could the department use other savings?

Response Prepared by: Mona Miyasato/Tom Alvarez

Response:

1. It is in addition.
2. CEO would recommend using $1.1M from “program restoration” fund balance account if the BOS wished to fund any other one-time items.

Dept	DeptTitle	Total SF	% of Total
057	Community Services Department	195330	
057	Community Services Department	195330	
057	Community Services Department	195330	
057	Community Services Department	195330	
057	Community Services Department	195330	
057	Community Services Department	195330	
057	Community Services Department	195330	
057	Community Services Department	195330	
057	Community Services Department	195330	
061	Auditor-Controller	15571	0.8%
062	Clerk-Recorder-Assessor	62178	3.0%
063	General Services	365078	17.7%
063	General Services	365078	
063	General Services	365078	
063	General Services	365078	
063	General Services	365078	
064	Human Resources	15166	0.7%
065	Treasurer-Tax Collcto-Public Admin	19339	0.9%
801	Law Library	12454	0.6%
990	Non-Departmental	15809	0.8%
	Total Unduplicated Sq. Ft.	2,062,359	100.0%
	GF	1,331,849	64.6%
	SRF	730,510	35.4%
		2,062,359	100.0%

Budget Hearings Board Inquiry Form

Board Member	
Carbajal	
Wolf	
Farr	
Adam	X
Lavagnino	

Inquiry Number: 09

Department:
Date: 6/8/14
Page(s) of Budget Book/PowerPoint:

Request/Question: What is the total cost allocation revenue from non-GF departments for maintenance?

Response Prepared by: John Jayasinghe, CEO Fiscal and Policy Analyst

Response:

The Cost Allocation Plan revenue from non-General Fund departments is budgeted for **$865,170** for FY 2014-15 building and landscape maintenance.

The Cost Allocation Plan allocates General Services-Facilities Management services for the following functions:

Building Maintenance: This includes the cost of routine maintenance performed on structures primarily by County staff. The department accumulates costs by building and the plan allocates these costs based on building area occupied.

Building Direct Identify: The department calculates charges for and bills certain departments on a monthly basis. The plan shows these costs as directly identified and offsets the allocation to the grantees with the amount direct billed. These amounts also reduce total building costs accumulated for the Building Labor function and the Building Services and Supplies function; the remaining building costs are allocated to the other occupants based on area occupied.

Special Projects: This includes costs for building repairs and maintenance projects that typically are not capitalized. Projects that are not specifically identified to a department are allocated by the Plan based upon building area occupied. Special departmental projects such as moving or remodeling are accumulated in FIN by department and the Plan allocates these costs based on the direct costs accumulated in FIN.

Building Landscape: This includes the cost of grounds maintenance performed by County personnel. The department accumulates costs by building and the plan allocates these costs based on building area occupied.

Budget Hearings Board Inquiry Form

Board Member	
Carbajal	
Wolf	X
Farr	
Adam	
Lavagnino	

Inquiry Number: 10

Department: CEO
Date: 6/7/14
Page(s) of Budget Book/PowerPoint: B-11

Request/Question: Where is detail of "other revenue" ($136.3M) shown on the chart on page B-11 of the budget book?

Response Prepared by: Tom. Alvarez, John Jayasinghe, Richard Morgantini

Response: See attached Reports

General Fund Revenues are on page C-8; towards the bottom of the page. The majority of the other revenues are in Charges for Services ($61.8M) and Intergovernmental Revenues ($68.8M; Prop 172, Public Safety Realignment etc.). These are detailed in the individual departments but not in section C. Separate reports are included below to display major revenue components of these categories.

The detail of the General Discretionary Revenues can be seen on C-32.

1. The first report, “General Fund other operating revenues object level and line item” shows all the individual revenue accounts within the Intergovernmental – State, Federal and Other object levels and Charges for Services. Most of the Intergovernmental revenue is State revenues. The largest accounts in this category are Local Realignment 2011 and Prop 172 (detail of these is in the second report). Charges for Services starts on page 2 and goes through page 5. The largest accounts in the Charges for Services object level are highlighted and many relate to one department; such as the Carpinteria and Goleta revenue accounts are for Sheriff services to these cities.
2. The second report “Intergovt Rev State – GF- Safety Realignment & Prop 172” details the amount of Realignment and Prop 172 by department. Example, the first line item shows the DA is budgeted to receive $280,600 of Local Realignment is FY 2014-15.

Budget Source Of Funds Status (Real-Time)

As of: 5/31/2014 (92% Elapsed)
Accounting Period: CLOSED

Selection Criteria: ObjectLevel = 25,26,27,30; Fund = 0001

Layout Options: Summarized By = ObjectLevel, LineItemAccount

Line Item Account	2011/2012 Fiscal Year Actual	2012/2013 Fiscal Year Actual	5/31/2014 Year-To-Date Actual	2013/2014 Fiscal Year Adopted Budget	2013/2014 Fiscal Year Adjusted Budget	2013/2014 Fiscal Year Estimated Actual	2014/2015 Fiscal Year Rcmd Budget	2014/2015 Fiscal Year Adopted Budget	2015/2016 Fiscal Year Proposed Budget
Intergovernmental Revenue-State									
Source of Funds									
3540 -- Motor Vhcle In-Lieu In Excess	930,595.73	186,883.12	154,670.10	185,000.00	185,000.00	154,670.00	185,000.00	185,000.00	185,000.00
3543 -- Motor Vhcle-Auto Theft Fee	238,124.80	265,118.21	197,099.28	251,000.00	251,000.00	252,635.00	251,000.00	251,000.00	251,000.00
3633 -- State-Medi-Cal Admin	342.00	53.00	426.00	342.00	342.00	53.00	53.00	53.00	53.00
4000 -- State Aid for Agriculture	1,024,179.69	790,699.89	431,325.97	1,089,629.00	1,422,782.00	1,089,629.00	1,157,401.00	1,157,401.00	1,182,253.00
4101 -- Public Asst-Realignment - 1991	1,283,880.80	1,127,020.02	854,288.70	1,127,019.00	1,127,019.00	1,127,019.00	1,127,019.00	1,127,019.00	1,127,019.00
4107 -- Local Realignment - 2011	19,031,856.81	22,502,126.30	19,022,396.76	24,422,803.00	24,422,803.00	25,422,498.00	25,690,572.00	25,690,572.00	25,900,572.00
4160 -- State Aid for Disaster	28,126.50	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
4190 -- State Aid for Veterans Affairs	51,777.00	54,663.00	82,642.00	55,200.00	110,493.00	54,110.00	53,523.00	53,523.00	53,523.00
4220 -- Homeowners Property Tax Relief	857,696.38	806,783.24	791,370.44	805,000.00	805,000.00	791,370.00	779,000.00	779,000.00	767,000.00
4272 -- SB 90 Mandated Costs	127,438.00	115,854.00	129,817.00	0.00	0.00	130,158.00	20,000.00	20,000.00	20,000.00
4321 -- State Off Hwy Mtr Veh Lic Fees	634.17	622.76	624.43	0.00	0.00	349.00	0.00	0.00	0.00
4322 -- State-Oil Revenues	61,142.00	61,142.00	0.00	61,100.00	61,100.00	61,100.00	61,100.00	61,100.00	61,100.00
4327 -- State Education - Lunch Progrm	9,322.96	1,517.33	0.00	0.00	0.00	0.00	0.00	0.00	0.00
4328 -- St-Wildlife/Coastal/Park Bonds	-80,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
4329 -- State-Education Breakfast Prog	9,322.96	1,517.33	0.00	0.00	0.00	0.00	0.00	0.00	0.00
4330 -- Public Safety - Prop 172	29,234,033.81	31,678,914.92	21,532,868.62	29,583,962.00	29,583,962.00	29,583,999.00	31,108,000.00	31,108,000.00	32,707,000.00
4331 -- Supplemental Law Enforcement	103,501.15	2,680.13	0.00	0.00	0.00	0.00	0.00	0.00	0.00
4336 -- State-Crime Control-Post	71,060.23	73,702.53	82,767.01	69,000.00	69,000.00	98,000.00	96,000.00	96,000.00	96,000.00
4339 -- State-Other	5,243,360.43	5,255,200.05	2,591,003.78	4,427,759.00	4,710,010.00	4,385,846.00	4,614,613.00	4,614,613.00	2,652,428.00
Total Source of Funds	58,226,395.42	62,924,497.83	45,871,300.09	62,077,814.00	62,748,511.00	63,151,436.00	65,143,281.00	65,143,281.00	65,002,948.00
Total Intergovernmental Revenue-State	58,226,395.42	62,924,497.83	45,871,300.09	62,077,814.00	62,748,511.00	63,151,436.00	65,143,281.00	65,143,281.00	65,002,948.00
Intergovernmental Revenue-Federal									
Source of Funds									
4385 -- Fed-CWS IV E	1,136,026.00	1,191,669.00	477,643.00	1,155,855.00	1,155,855.00	784,423.00	900,000.00	900,000.00	900,000.00
4555 -- Federal Education Lunch Progrm	165,988.54	153,655.02	123,940.95	164,977.00	164,977.00	152,959.00	153,150.00	153,150.00	153,150.00
4556 -- Federal Education Breakfast Pg	107,006.48	98,777.90	75,750.81	106,105.00	106,105.00	91,899.00	92,015.00	92,015.00	92,015.00
4557 -- TANF Temp Assist Needy Family	465,189.52	12,546.31	0.00	0.00	0.00	0.00	0.00	0.00	0.00
4560 -- ARRA Federal Direct	735,615.00	29.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

Budget Source Of Funds Status (Real-Time)

As of: 5/31/2014 (92% Elapsed)
Accounting Period: CLOSED

Selection Criteria: ObjectLevel = 25,26,27,30; Fund = 0001

Layout Options: Summarized By = ObjectLevel, LineItemAccount

Line Item Account	2011/2012 Fiscal Year Actual	2012/2013 Fiscal Year Actual	5/31/2014 Year-To-Date Actual	2013/2014 Fiscal Year Adopted Budget	2013/2014 Fiscal Year Adjusted Budget	2013/2014 Fiscal Year Estimated Actual	2014/2015 Fiscal Year Rcmd Budget	2014/2015 Fiscal Year Adopted Budget	2015/2016 Fiscal Year Proposed Budget
4561 -- ARRA Subrecipient	3,352.25	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
4565 -- Federal Subsidy on RZEDB/QECB	419,288.02	401,048.99	389,099.28	419,288.00	419,288.00	389,100.00	382,800.00	382,800.00	389,100.00
4610 -- Federal Aid for Disaster	60,808.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
4660 -- Federal Grazing Fees	121.50	111.90	106.66	0.00	0.00	0.00	0.00	0.00	0.00
4690 -- Payments In Lieu of Taxes	1,757,307.23	1,722,434.85	0.00	18,000.00	1,718,000.00	18,000.00	18,000.00	18,000.00	18,000.00
4789 -- Federal-Other	3,857,012.73	3,546,482.96	1,796,667.45	2,621,210.00	3,761,065.00	2,874,601.00	1,810,552.00	1,810,552.00	1,699,462.00
Total Source of Funds	8,707,715.27	7,126,755.93	2,863,208.15	4,485,435.00	7,325,290.00	4,310,982.00	3,356,517.00	3,356,517.00	3,251,727.00
Total Intergovernmental Revenue-Federal	8,707,715.27	7,126,755.93	2,863,208.15	4,485,435.00	7,325,290.00	4,310,982.00	3,356,517.00	3,356,517.00	3,251,727.00
Intergovernmental Revenue-Other									
Source of Funds									
4840 -- Other Governmental Agencies	714,234.96	705,085.73	233,545.01	804,889.00	7,541,286.00	360,256.00	325,369.00	325,369.00	379,985.00
Total Source of Funds	714,234.96	705,085.73	233,545.01	804,889.00	7,541,286.00	360,256.00	325,369.00	325,369.00	379,985.00
Total Intergovernmental Revenue-Other	714,234.96	705,085.73	233,545.01	804,889.00	7,541,286.00	360,256.00	325,369.00	325,369.00	379,985.00
Charges for Services									
Source of Funds									
4844 -- Mitigation Reimbursements	0.00	27,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
4879 -- Adm Fee Supplemental Tax SB813	490,045.84	562,406.95	631,703.69	337,000.00	337,000.00	534,500.00	588,000.00	588,000.00	613,000.00
4880 -- Adm Svc and/or Collection Fee	535,463.50	943,977.93	543,375.62	634,434.00	679,434.00	572,912.00	556,910.00	556,910.00	556,910.00
4881 -- Property Tax Admin-SB 2557	2,554,339.00	1,988,230.00	1,812,061.00	2,281,357.00	2,281,357.00	1,842,852.00	1,945,258.00	1,945,258.00	2,521,171.00
4882 -- Property Tax 1/4% Admin Fee	190,138.79	209,209.90	219,678.44	213,000.00	213,000.00	219,000.00	224,000.00	224,000.00	224,000.00
4883 -- Redemption Fee-LGFA 225	34,710.00	31,980.00	19,310.00	36,000.00	36,000.00	25,000.00	26,000.00	26,000.00	26,000.00
4910 -- Auditing and Accounting Fees	30,807.24	33,803.02	31,410.59	23,300.00	23,300.00	33,310.00	37,500.00	37,500.00	37,500.00
4920 -- Ambulance Services	518,811.08	683,000.28	0.00	0.00	0.00	0.00	0.00	0.00	0.00
4925 -- Art Services	573,608.33	566,092.74	526,220.15	545,050.00	545,050.00	545,050.00	553,662.00	553,662.00	553,662.00
4970 -- Election Services	370,713.38	622,683.41	27,985.85	59,000.00	59,000.00	59,000.00	500,000.00	500,000.00	60,000.00
5030 -- Legal Services	1,727,185.04	1,232,408.77	974,294.54	1,446,682.00	1,446,682.00	1,197,339.00	1,313,340.00	1,313,340.00	1,318,840.00
5032 -- Legal Services To Other Funds	2,537,171.62	1,595,848.49	1,689,128.86	2,132,086.00	2,132,086.00	2,021,994.00	2,342,600.00	2,342,600.00	2,435,984.00
5091 -- Planning & Engnrg-Plan Ck Fes	82,442.50	122,826.92	26,210.00	34,000.00	34,000.00	33,418.00	35,418.00	35,418.00	34,418.00
5092 -- Planning & Engnrg-Subdivision	13,319.00	17,022.00	20,974.00	11,000.00	11,000.00	18,000.00	25,000.00	25,000.00	25,000.00

Budget Source Of Funds Status (Real-Time)

As of: 5/31/2014 (92% Elapsed)
Accounting Period: CLOSED

Selection Criteria: ObjectLevel = 25,26,27,30; Fund = 0001

Layout Options: Summarized By = ObjectLevel, LineItemAccount

Line Item Account	2011/2012 Fiscal Year Actual	2012/2013 Fiscal Year Actual	5/31/2014 Year-To-Date Actual	2013/2014 Fiscal Year Adopted Budget	2013/2014 Fiscal Year Adjusted Budget	2013/2014 Fiscal Year Estimated Actual	2014/2015 Fiscal Year Rcmd Budget	2014/2015 Fiscal Year Adopted Budget	2015/2016 Fiscal Year Proposed Budget
5093 -- Certificates of Compliances	71,804.35	70,275.00	36,477.90	10,000.00	10,000.00	30,000.00	50,000.00	50,000.00	50,000.00
5094 -- Planning & Engnrg-Land Divisn	18,527.00	15,471.00	4,686.00	17,500.00	17,500.00	16,000.00	30,000.00	30,000.00	25,000.00
5097 -- Planning & Engnrg-Dvlpmnt Plan	132,452.00	147,266.00	13,437.00	16,000.00	16,000.00	20,000.00	25,002.00	25,002.00	20,001.00
5101 -- Environmental Resource Service	981,984.35	728,721.24	752,553.71	688,000.00	1,181,175.00	1,043,408.00	2,428,850.00	2,428,850.00	2,428,850.00
5144 -- Ag Srv-Standardiztn Insp Fee	8,030.00	11,094.00	11,495.00	6,000.00	6,000.00	6,290.00	6,000.00	6,000.00	6,500.00
5145 -- Ag Srv-Seed Bean Certificates	47,860.00	51,060.00	43,370.00	40,000.00	40,000.00	41,570.00	40,000.00	40,000.00	41,000.00
5146 -- Phytosanitary Certificates	310,760.00	324,130.00	386,213.00	280,000.00	280,000.00	320,000.00	320,000.00	320,000.00	340,000.00
5170 -- Civil Process Service	145,416.00	153,264.00	140,495.00	150,000.00	150,000.00	156,000.00	156,000.00	156,000.00	156,000.00
5202 -- Marriage Performance Fee	126,874.00	124,992.00	155,918.00	115,000.00	115,000.00	146,518.00	165,000.00	165,000.00	165,000.00
5209 -- FBN and Notary Fees	199,039.75	213,379.00	167,631.60	187,000.00	187,000.00	205,879.00	208,000.00	208,000.00	208,000.00
5230 -- Estate Fees	185,785.97	179,363.03	60,689.28	105,000.00	105,000.00	105,000.00	70,000.00	70,000.00	70,000.00
5250 -- Humane Services	354,304.99	323,649.59	308,492.88	375,000.00	375,000.00	327,500.00	327,500.00	327,500.00	327,500.00
5251 -- Placement Fees	192,777.50	195,757.00	152,875.00	210,000.00	210,000.00	189,700.00	189,700.00	189,700.00	189,700.00
5280 -- Booking Fees	68,529.27	18,557.35	11,232.66	18,000.00	18,000.00	14,200.00	14,160.00	14,160.00	14,160.00
5281 -- Trans of Prisoners & Extraditn	46,882.58	54,714.15	100,113.50	43,980.00	43,980.00	75,000.00	75,000.00	75,000.00	75,000.00
5282 -- Law Enforcement-Fingerprinting	89,841.00	80,115.00	66,253.00	106,000.00	106,000.00	100,400.00	100,400.00	100,400.00	100,400.00
5283 -- Bailiff Services	259,476.07	95,805.50	78,835.27	154,997.00	154,997.00	154,997.00	154,997.00	154,997.00	154,997.00
5286 -- Solvang City Contract Revenues	1,467,306.75	1,558,736.75	1,436,827.01	1,573,835.00	1,573,835.00	1,573,835.00	1,588,363.00	1,588,363.00	1,636,014.00
5287 -- Buellton City Contract Revenue	1,166,308.43	1,596,402.50	1,566,477.13	1,620,930.00	1,620,930.00	1,620,930.00	1,635,119.00	1,635,119.00	1,684,172.00
5288 -- Carp City Contract Revenues	3,059,067.01	3,275,690.00	2,558,709.00	3,411,607.00	3,411,607.00	3,411,607.00	3,330,037.00	3,330,037.00	3,429,938.00
5289 -- Other Law Enforcement Services	988,622.42	820,783.47	747,329.61	891,903.00	891,903.00	894,193.00	765,927.00	765,927.00	478,427.00
5295 -- Goleta City Contract Revenue	6,799,784.50	7,295,399.96	6,910,835.63	7,584,815.00	7,584,815.00	7,584,815.00	7,637,205.00	7,637,205.00	7,866,321.00
5305 -- Quimby & Developer Fees	92,947.89	514,750.28	57,659.27	0.00	51,584.00	31,000.00	0.00	0.00	0.00
5310 -- Recording Fees	2,058,867.05	2,463,768.29	1,572,121.95	2,706,933.00	2,806,933.00	1,892,593.00	2,344,200.00	2,344,200.00	2,344,200.00
5311 -- Certificate of Marriage	29,044.00	35,080.00	29,111.00	33,000.00	33,000.00	30,042.00	30,000.00	30,000.00	30,000.00
5312 -- Vital Statistics Cert Fees	170,066.20	200,845.60	207,835.35	217,800.00	217,800.00	244,834.00	277,197.00	277,197.00	279,197.00
5371 -- Health Fees -City Contracts	1,080,310.50	1,135,437.00	933,618.75	1,255,304.00	1,255,304.00	1,246,612.00	1,319,501.00	1,319,501.00	1,359,086.00
5373 -- Health Fees -Food Program	0.00	0.00	1,831,556.50	1,865,000.00	1,865,000.00	1,888,364.00	1,894,000.00	1,894,000.00	1,894,000.00
5374 -- Health Fees -Public Water Sys	0.00	0.00	255,323.30	185,000.00	185,000.00	203,110.00	203,000.00	203,000.00	203,000.00
5376 -- Health Fees -Recreation Facil	0.00	0.00	236,846.00	243,000.00	243,000.00	227,242.00	225,700.00	225,700.00	227,200.00
5378 -- Liquid Waste	0.00	0.00	143,353.00	148,500.00	148,500.00	174,280.00	176,000.00	176,000.00	176,000.00

Budget Source Of Funds Status (Real-Time)

As of: 5/31/2014 (92% Elapsed)
Accounting Period: CLOSED

Selection Criteria: ObjectLevel = 25,26,27,30; Fund = 0001

Layout Options: Summarized By = ObjectLevel, LineItemAccount

Line Item Account	2011/2012 Fiscal Year Actual	2012/2013 Fiscal Year Actual	5/31/2014 Year-To-Date Actual	2013/2014 Fiscal Year Adopted Budget	2013/2014 Fiscal Year Adjusted Budget	2013/2014 Fiscal Year Estimated Actual	2014/2015 Fiscal Year Rcmd Budget	2014/2015 Fiscal Year Adopted Budget	2015/2016 Fiscal Year Proposed Budget
5380 -- Solid Waste-Enforcement Fees	0.00	0.00	19,970.10	22,392.00	22,392.00	19,019.00	19,019.00	19,019.00	19,019.00
5382 -- Hazardous Mat Undergrd Storage	288,020.00	289,121.00	264,170.50	264,000.00	265,135.00	248,800.00	248,800.00	248,800.00	248,800.00
5383 -- Hazardous Mat Business Plan	332,281.74	337,679.00	338,618.51	334,000.00	335,435.00	344,800.00	344,800.00	344,800.00	344,800.00
5384 -- Hazardous Waste Generator	494,059.77	515,108.89	506,900.64	520,000.00	522,235.00	558,000.00	553,814.00	553,814.00	553,814.00
5385 -- Above Ground Petroleum Storage	34,606.00	46,414.25	49,178.95	46,000.00	46,195.00	47,000.00	47,000.00	47,000.00	47,000.00
5386 -- Hazardous Mat Acutely (RMPP)	2,805.00	3,346.50	1,227.05	20,000.00	20,000.00	21,340.00	20,176.00	20,176.00	20,176.00
5388 -- Housing Program Fees	0.00	0.00	4,025.00	4,025.00	4,025.00	4,025.00	4,025.00	4,025.00	4,025.00
5430 -- Sanitation Services	0.00	0.00	0.00	5,808.00	5,808.00	5,730.00	5,730.00	5,730.00	5,730.00
5433 -- Inspection Fees	50,859.83	33,385.10	14,592.04	7,550.00	7,550.00	8,000.00	8,800.00	8,800.00	8,800.00
5512 -- Inst Care & Srv-Work Furlough	620,117.90	575,046.27	481,353.28	650,000.00	650,000.00	570,000.00	570,000.00	570,000.00	570,000.00
5514 -- Maintenance of State Parolees	202,918.53	-0.54	0.00	0.00	0.00	0.00	0.00	0.00	0.00
5531 -- Inst Care & Srv-Juvn Riemb	124,145.40	124,603.95	161,944.55	160,000.00	160,000.00	211,121.00	212,000.00	212,000.00	212,000.00
5535 -- Electronic Monitoring Fee	20.01	61.00	511.09	0.00	0.00	614.00	0.00	0.00	0.00
5537 -- Probation Services Fee	782,829.17	638,538.31	675,579.34	776,582.00	776,582.00	713,810.00	700,000.00	700,000.00	700,000.00
5538 -- Parole Supervision Fee	365.24	0.00	8.83	0.00	0.00	0.00	0.00	0.00	0.00
5539 -- Work Project Enrollment Fee	90,234.63	58,717.38	33,159.51	91,000.00	91,000.00	38,125.00	38,000.00	38,000.00	38,000.00
5540 -- Welfare Fraud Invest.	900,000.00	978,606.00	804,727.00	900,000.00	900,000.00	1,071,894.00	1,071,894.00	1,071,894.00	1,071,894.00
5561 -- County & 999 Fees	0.00	0.00	133,964.87	161,153.00	161,153.00	174,637.00	-4,842.00	-4,842.00	-4,842.00
5567 -- Public Health Services	157.01	613.04	461.45	0.00	0.00	242.00	0.00	0.00	0.00
5568 -- Self Pay Fees	3,227.60	0.00	326.92	1,800.00	1,800.00	600.00	600.00	600.00	600.00
5650 -- Reservation Fee	110,044.50	187,128.00	229,803.50	102,200.00	102,200.00	102,200.00	103,700.00	103,700.00	103,700.00
5651 -- Auto Fees-Daily	330,752.00	327,691.95	263,411.75	343,659.00	343,659.00	338,659.00	338,659.00	338,659.00	338,659.00
5652 -- Autos-Annual	54,073.00	58,182.00	42,483.00	58,400.00	58,400.00	53,400.00	53,400.00	53,400.00	53,400.00
5653 -- Camping-Regular	998,548.41	1,082,762.85	1,182,037.21	1,234,000.00	1,234,000.00	1,309,000.00	1,246,300.00	1,246,300.00	1,296,100.00
5654 -- Lake Cruises	55,624.00	56,389.00	50,863.50	43,300.00	43,300.00	43,300.00	43,300.00	43,300.00	43,300.00
5655 -- Water & Sewer Fee	14,995.60	11,752.40	7,242.98	22,000.00	22,000.00	22,000.00	21,000.00	21,000.00	21,000.00
5656 -- Quagga Mussel Fees	850.00	538.00	120.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00
5657 -- Boats-Annual	33,972.00	28,983.00	14,833.00	33,000.00	33,000.00	23,000.00	23,000.00	23,000.00	23,000.00
5658 -- Site Use Fee	287,028.39	334,318.80	321,973.80	343,900.00	343,900.00	293,900.00	302,000.00	302,000.00	302,000.00
5659 -- Boat Fees-Daily	51,812.00	45,313.05	22,883.00	46,300.00	46,300.00	41,300.00	36,300.00	36,300.00	36,300.00
5660 -- Dog Entrance Fees	51,430.00	55,221.00	49,566.50	63,600.00	63,600.00	63,600.00	63,600.00	63,600.00	63,600.00

Budget Source Of Funds Status (Real-Time)

As of: 5/31/2014 (92% Elapsed)
Accounting Period: CLOSED

Selection Criteria: ObjectLevel = 25,26,27,30; Fund = 0001

Layout Options: Summarized By = ObjectLevel, LineItemAccount

Line Item Account	2011/2012 Fiscal Year Actual	2012/2013 Fiscal Year Actual	5/31/2014 Year-To-Date Actual	2013/2014 Fiscal Year Adopted Budget	2013/2014 Fiscal Year Adjusted Budget	2013/2014 Fiscal Year Estimated Actual	2014/2015 Fiscal Year Rcmd Budget	2014/2015 Fiscal Year Adopted Budget	2015/2016 Fiscal Year Proposed Budget
5661 -- Park & Rec Fee-Concessions	961,572.38	964,261.49	881,765.12	978,900.00	1,011,900.00	983,300.00	1,006,300.00	1,006,300.00	1,006,300.00
5662 -- Bicycle Camping Fee	850.00	685.00	490.00	800.00	800.00	800.00	800.00	800.00	800.00
5663 -- Camping - Extra Auto	158,560.00	172,939.00	160,262.00	193,100.00	193,100.00	193,100.00	193,100.00	193,100.00	193,100.00
5664 -- Camping - Senior Citizen	50.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
5665 -- Boats-Sr Citizen An	1,175.99	100.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
5666 -- Autos-Sr Citizen An	17,125.00	13,995.00	10,655.00	8,500.00	8,500.00	8,500.00	8,500.00	8,500.00	8,500.00
5667 -- Hookups - Daily	954,752.88	968,329.50	1,022,660.00	988,700.00	988,700.00	1,063,700.00	998,600.00	998,600.00	1,038,500.00
5668 -- Trailer Storage	110,914.46	96,699.00	86,165.00	105,000.00	105,000.00	105,000.00	105,000.00	105,000.00	105,000.00
5671 -- Group Camping	310,876.22	210,396.00	297,097.00	260,400.00	260,400.00	260,400.00	263,000.00	263,000.00	273,500.00
5673 -- Yurts	127,581.00	79,963.50	118,672.00	95,400.00	95,400.00	95,400.00	96,400.00	96,400.00	100,300.00
5674 -- Cabins	483,661.00	212,957.00	435,855.00	383,300.00	383,300.00	383,300.00	387,100.00	387,100.00	402,600.00
5679 -- Park & Rec Fee-Other Park Srv	65,785.57	68,245.05	72,963.50	99,160.00	99,160.00	99,060.00	95,320.00	95,320.00	95,320.00
5715 -- Reprographics Services Rev	9,676.39	19,891.55	7,597.55	65,000.00	65,000.00	10,524.00	11,000.00	11,000.00	11,000.00
5728 -- Other - Weed Abatement	0.00	0.00	11,498.35	0.00	0.00	0.00	190,000.00	190,000.00	171,378.00
5729 -- Fire Protection Svcs Non-Govt	2,571,181.73	2,416,478.35	0.00	0.00	0.00	0.00	0.00	0.00	0.00
5730 -- Other-Fire Prot Srv-St Contrt	6,463,354.00	6,510,249.50	0.00	0.00	0.00	0.00	0.00	0.00	0.00
5733 -- Cost Allocation Services	9,021,661.56	6,853,168.00	4,791,577.17	6,411,614.00	6,411,614.00	6,411,778.00	8,294,907.00	8,294,907.00	7,465,417.00
5734 -- Cost Allocation Use Allowance	1,157,353.71	1,096,016.00	663,595.50	884,794.00	884,794.00	884,793.00	1,091,764.00	1,091,764.00	982,588.00
5735 -- Fire Prot Svcs-Govt Incidents	1,025,957.45	2,256,201.28	31,746.50	0.00	0.00	18,000.00	0.00	0.00	0.00
5736 -- Administrative Revenue (SBC)	3,488,408.63	2,778,193.64	2,621,391.85	3,300,260.00	3,565,725.00	3,178,294.00	3,765,344.00	3,765,344.00	4,008,299.00
5738 -- Planning Studies Services	260,892.66	244,989.03	170,684.78	250,725.00	250,725.00	225,000.00	252,000.00	252,000.00	255,000.00
5739 -- Other Services	5,739,691.97	4,901,982.38	3,165,140.75	5,597,025.00	5,338,510.00	2,460,847.00	1,935,543.00	1,935,543.00	1,774,582.00
5740 -- Services County Provided	386,677.55	114,044.23	136,255.81	200,532.00	200,532.00	800,419.00	943,440.00	943,440.00	946,555.00
5746 -- Administrative Revenue	0.00	0.00	0.00	0.00	0.00	1,730,051.00	2,155,284.00	2,155,284.00	1,889,165.00
Total Source of Funds	69,044,962.78	66,090,302.82	47,862,735.79	58,091,892.00	58,826,601.00	56,319,676.00	61,800,023.00	61,800,023.00	61,235,927.00
Total Charges for Services	69,044,962.78	66,090,302.82	47,862,735.79	58,091,892.00	58,826,601.00	56,319,676.00	61,800,023.00	61,800,023.00	61,235,927.00
Total Report	136,693,308.43	136,846,642.31	96,830,789.04	125,460,030.00	136,441,688.00	124,142,350.00	130,625,190.00	130,625,190.00	129,870,587.00

Budget Financial Status (Real-Time)

As of: 6/7/2014 (94% Elapsed)
Accounting Period: OPEN

Selection Criteria: LineItemAccount = 4107,4330; Fund = 0001

Layout Options: Summarized By = LineItemAccount, Department

Department	2011/2012 Fiscal Year Actual	2012/2013 Fiscal Year Actual	6/30/2014 Year-To-Date Actual	2013/2014 Fiscal Year Adopted Budget	2013/2014 Fiscal Year Adjusted Budget	2013/2014 Fiscal Year Estimated Actual	2014/2015 Fiscal Year Rcmd Budget	2014/2015 Fiscal Year Adopted Budget	2015/2016 Fiscal Year Proposed Budget
Line Item Account 4107 -- Local Realignment - 2011									
021 -- District Attorney	207,874.60	208,160.34	251,440.44	230,000.00	230,000.00	270,000.00	280,600.00	280,600.00	290,600.00
022 -- Probation	9,207,448.23	11,682,798.43	9,245,934.92	12,195,448.00	12,195,448.00	12,594,262.00	12,929,056.00	12,929,056.00	12,929,056.00
023 -- Public Defender	75,960.16	80,004.30	113,156.95	69,520.00	69,520.00	91,000.00	93,000.00	93,000.00	93,000.00
032 -- Sheriff	9,521,834.82	10,490,099.41	9,387,565.78	11,879,236.00	11,879,236.00	12,418,636.00	12,339,316.00	12,339,316.00	12,539,316.00
061 -- Auditor-Controller	18,739.00	41,063.82	24,298.67	48,599.00	48,599.00	48,600.00	48,600.00	48,600.00	48,600.00
Local Realignment - 2011	19,031,856.81	22,502,126.30	19,022,396.76	24,422,803.00	24,422,803.00	25,422,498.00	25,690,572.00	25,690,572.00	25,900,572.00
Line Item Account 4330 -- Public Safety - Prop 172									
021 -- District Attorney	3,619,173.39	3,921,898.77	2,953,716.42	4,058,164.00	4,058,164.00	4,058,164.00	4,267,200.00	4,267,200.00	4,486,000.00
022 -- Probation	6,565,963.99	7,115,000.52	5,358,853.86	7,362,400.00	7,362,400.00	7,362,400.00	7,741,700.00	7,741,700.00	8,140,000.00
023 -- Public Defender	2,633,986.46	2,854,263.59	2,149,718.07	2,953,478.00	2,953,478.00	2,953,477.00	3,105,600.00	3,105,600.00	3,265,000.00
031 -- Fire	2,850,318.30	3,088,659.14	0.00	0.00	0.00	0.00	0.00	0.00	0.00
032 -- Sheriff	13,532,434.24	14,664,178.69	11,044,402.57	15,173,862.00	15,173,862.00	15,173,900.00	15,955,600.00	15,955,600.00	16,776,000.00
052 -- Parks	32,157.43	34,914.21	26,177.70	36,058.00	36,058.00	36,058.00	37,900.00	37,900.00	40,000.00
Public Safety - Prop 172	29,234,033.81	31,678,914.92	21,532,868.62	29,583,962.00	29,583,962.00	29,583,999.00	31,108,000.00	31,108,000.00	32,707,000.00
Net Financial Impact	48,265,890.62	54,181,041.22	40,555,265.38	54,006,765.00	54,006,765.00	55,006,497.00	56,798,572.00	56,798,572.00	58,607,572.00

Budget Hearings Board Inquiry Form

Board Member	
Carbajal	
Wolf	
Farr	X
Adam	
Lavagnino	

Inquiry Number: 11

Department: Planning & Development
Date: 6/8/14
Page(s) of Budget Book/PowerPoint: Attachment A-2

Request/Question: 1. Is the CEO-Recommended amount for P&D ($311,000) in addition to the amount shown for P&D on Attachment A-2 or included?
2. For P&D items that are in addition to the $311K, how would they be funded? Could the department use other savings?

Response Prepared by: Mona Miyasato/Tom Alvarez

Response:

1. It is in addition.
2. CEO would recommend using $1.1M from “program restoration” fund balance account if the BOS wished to fund any other one-time items.

Budget Hearings Board Inquiry Form

Board Member	
Carbajal	
Wolf	
Farr	
Adam	X
Lavagnino	

Inquiry Number: 12

Department: CEO
Date: 6/9/14
Page(s) of Budget Book/PowerPoint:

Request/Question: Please provide answers for 2%, 3%, 3.5% & 4% target facility funding options.

A) How long is Maintenance deferred and how much for the 10%, 15%, 20% & 25% options?
B) How long until the backlog is retired (old & newly accumulated)?

C) What percent allocation is needed to stop adding to the backlog in 3, 5, 8 & 10 years?

D) How much is added to the backlog in those 4 scenarios? How long will it take to retire the accumulated backlog if those allocations continue?

Response Prepared by: Tom Alvarez

Response:

The above questions are complex, span many years and involve a significant number of assumptions. We therefore stress that the time limited response represents estimates based on many assumptions and factors.

A) Calculations for questions A and B are shown on the attached supporting schedules, pages 2-5. Each page displays a different funding need based on 2%, 3%, 3.5% and 4% of Current Replacement Value for buildings and parks. Within each sheet, the various funding options are shown, resulting in an estimated remaining maintenance backlog.

B) See above

C & D) Calculations for questions C and D are shown on page 1 of the attached supporting schedules. The top section displays an estimate of annual maintenance costs as a % of the current replacement value (CRV) followed by an estimate of possible funding at various percentages of unallocated growth; followed by the cumulative funding from these various scenarios (see notes and assumptions).

BIF #12 page 1: Question C & D

County of Santa Barbara

Maintenance Funding Projections - Renewal Funding at Various Levels and Funding at Various Levels

Funding Need at Various Levels	**1**	**2**	**3**	**4**	**5**	**6**	**7**	**8**	**9**	**10**	**11**	**12**	**13**	**14**	**15**	**Total**
2% Funding	16.0	16.5	17.0	17.6	18.1	18.7	19.3	19.9	20.5	21.2	21.8	22.5	23.2	24.0	24.7	$ 301.2
3% Funding	27.0	27.8	28.7	29.6	30.5	31.5	32.4	33.4	34.5	35.5	36.6	37.8	38.9	40.1	41.4	$ 505.8
3.5% Funding	32.5	33.5	34.5	35.6	36.7	37.8	39.0	40.2	41.4	42.7	44.0	45.4	46.8	48.2	49.7	$ 608.1
4.0% Funding	38.0	39.2	40.4	41.6	42.9	44.2	45.6	47.0	48.4	49.9	51.4	53.0	54.6	56.3	58.0	$ 710.4
Funding- % of Growth at Various Levels*																
New Funding @ 10%	$ 0.0	$ 0.6	$ 1.4	$ 2.4	$ 3.8	$ 5.4	$ 7.3	$ 9.3	$ 11.6	$ 14.7	$ 18.7	$ 23.4	$ 29.1	$ 35.6	$ 43.1	$ 206.6
New Funding @ 15%	$ 0.1	$ 0.9	$ 2.1	$ 3.7	$ 5.7	$ 8.1	$ 10.9	$ 14.0	$ 17.5	$ 22.1	$ 28.0	$ 35.1	$ 43.6	$ 53.4	$ 64.7	$ 309.9
New Funding @ 20%	$ 0.1	$ 1.3	$ 2.8	$ 4.9	$ 7.6	$ 10.9	$ 14.5	$ 18.7	$ 23.3	$ 29.4	$ 37.4	$ 46.9	$ 58.1	$ 71.2	$ 86.2	$ 413.2
New Funding @ 25%	$ 0.1	$ 1.6	$ 3.5	$ 6.1	$ 9.5	$ 13.6	$ 18.2	$ 23.3	$ 29.1	$ 36.8	$ 46.7	$ 58.6	$ 72.6	$ 89.0	$ 107.8	$ 516.5
New Funding @ 50%	$ 0.2	$ 3.2	$ 7.0	$ 12.2	$ 19.1	$ 27.1	$ 36.3	$ 46.6	$ 58.2	$ 73.6	$ 93.4	$ 117.2	$ 145.3	$ 178.0	$ 215.6	$ 1,033.0
New Funding @ 75%	$ 0.3	$ 4.7	$ 10.5	$ 18.3	$ 28.6	$ 40.7	$ 54.5	$ 70.0	$ 87.3	$ 110.4	$ 140.1	$ 175.7	$ 217.9	$ 267.0	$ 323.3	$ 1,549.5
New Funding @ 100%	$ 0.4	$ 6.3	$ 14.0	$ 24.4	$ 38.2	$ 54.3	$ 72.6	$ 93.3	$ 116.4	$ 147.2	$ 186.8	$ 234.3	$ 290.6	$ 356.0	$ 431.1	$ 2,066.0
Cumulative Funding at Various Levels																
New Funding @ 10%	$ 0.0	$ 0.7	$ 2.1	$ 4.5	$ 8.3	$ 13.8	$ 21.0	$ 30.4	$ 42.0	$ 56.7	$ 75.4	$ 98.8	$ 127.9	$ 163.5	$ 206.6	
New Funding @ 15%	$ 0.1	$ 1.0	$ 3.1	$ 6.8	$ 12.5	$ 20.6	$ 31.5	$ 45.5	$ 63.0	$ 85.1	$ 113.1	$ 148.2	$ 191.8	$ 245.2	$ 309.9	
New Funding @ 20%	$ 0.1	$ 1.3	$ 4.1	$ 9.0	$ 16.7	$ 27.5	$ 42.0	$ 60.7	$ 84.0	$ 113.4	$ 150.8	$ 197.7	$ 255.8	$ 327.0	$ 413.2	
New Funding @ 25%	$ 0.1	$ 1.7	$ 5.2	$ 11.3	$ 20.8	$ 34.4	$ 52.6	$ 75.9	$ 105.0	$ 141.8	$ 188.5	$ 247.1	$ 319.7	$ 408.7	$ 516.5	
New Funding @ 50%	$ 0.2	$ 3.4	$ 10.4	$ 22.6	$ 41.7	$ 68.8	$ 105.1	$ 151.8	$ 210.0	$ 283.6	$ 377.0	$ 494.2	$ 639.4	$ 817.5	$ 1,033.0	
New Funding @ 75%	$ 0.3	$ 5.0	$ 15.6	$ 33.9	$ 62.5	$ 103.2	$ 157.7	$ 227.6	$ 315.0	$ 425.4	$ 565.5	$ 741.2	$ 959.2	$ 1,226.2	$ 1,549.5	
New Funding @ 100%	$ 0.4	$ 6.7	$ 20.7	$ 45.2	$ 83.4	$ 137.6	$ 210.2	$ 303.5	$ 420.0	$ 567.2	$ 754.0	$ 988.3	$ 1,278.9	$ 1,634.9	$ 2,066.0	

This analysis includes several cost, revenue, inflation and deterioration assumptions. It does not evaluate actions that can reduce the maintenance need or increase revenues.

Assumptions:

1) Revenues based on 5 Year Projections presented in March and April 2014 workshops + an assumed $1.5M of new revenues (such as TOT increase or other source). Beyond 5 years, a 4% gross growth rate was assumed.
2) The beginning deferred maintenance figures include buildings, parks and roads. This balance is not adjusted for inflation or other factors.
3) Several actions can impact this analysis including capital replacement, abandonment - mothballing, additional funds from State & Federal sources, grants, new dedicated revenue sources etc…
4) The above funding needs are reduced by an assumed $1.0 million per year contribution from the Fire District.
5) This page excludes one time funding
6) A 3% inflation factor was applied to the annual expected funding needs.

BIF #12 page 2: Question A & B

County of Santa Barbara
Maintenance Funding Projections - Renewal + Deferred Maint. Less Funding at Various Levels
2.0% Maintenance Renewal Funding Assumption

	Beg. Bal.	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	Total
Maint. Need - at 2% of CRV																	
Deferred Maint.	(197.0)																
Maint. Need 2% CRV	-	(16.0)	(16.5)	(17.0)	(17.6)	(18.1)	(18.7)	(19.3)	(19.9)	(20.5)	(21.2)	(21.8)	(22.5)	(23.2)	(24.0)	(24.7)	
Total Need		**(213.0)**	**(229.5)**	**(246.5)**	**(264.1)**	**(282.3)**	**(301.0)**	**(320.3)**	**(340.2)**	**(360.7)**	**(381.9)**	**(403.7)**	**(426.3)**	**(449.5)**	**(473.5)**	**(498.2)**	
Funding Provided - Various Scenarios:																	
10% Funding		0.0	0.6	1.4	2.4	3.8	5.4	7.3	9.3	11.6	14.7	18.7	23.4	29.1	35.6	43.1	206.6
10% One Time Funding		7.1	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	35.1
10%Total Funding		7.1	2.6	3.4	4.4	5.8	7.4	9.3	11.3	13.6	16.7	20.7	25.4	31.1	37.6	45.1	241.7
10% Maintenance Backlog		(205.9)	(219.7)	(233.4)	(246.5)	(258.8)	(270.1)	(280.1)	(288.7)	(295.6)	(300.1)	(301.2)	(298.3)	(290.5)	(276.9)	(256.5)	
15% Funding		0.1	0.9	2.1	3.7	5.7	8.1	10.9	14.0	17.5	22.1	28.0	35.1	43.6	53.4	64.7	309.9
15% One Time Funding		7.1	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	35.1
15%Total Funding		7.2	2.9	4.1	5.7	7.7	10.1	12.9	16.0	19.5	24.1	30.0	37.1	45.6	55.4	66.7	345.0
15% Maintenance Backlog		(205.8)	(219.4)	(232.3)	(244.2)	(254.7)	(263.2)	(269.6)	(273.5)	(274.6)	(271.7)	(263.5)	(248.9)	(226.6)	(195.1)	(153.2)	
20% Funding		0.1	1.3	2.8	4.9	7.6	10.9	14.5	18.7	23.3	29.4	37.4	46.9	58.1	71.2	86.2	413.2
20% One Time Funding		7.1	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	35.1
20%Total Funding		7.2	3.3	4.8	6.9	9.6	12.9	16.5	20.7	25.3	31.4	39.4	48.9	60.1	73.2	88.2	448.3
20% Maintenance Backlog		(205.8)	(219.1)	(231.3)	(242.0)	(250.5)	(256.3)	(259.1)	(258.4)	(253.6)	(243.3)	(225.8)	(199.5)	(162.6)	(113.4)	(49.9)	
25% Funding		0.1	1.6	3.5	6.1	9.5	13.6	18.2	23.3	29.1	36.8	46.7	58.6	72.6	89.0	107.8	516.5
25% One Time Funding		7.1	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	35.1
25%Total Funding		7.2	3.6	5.5	8.1	11.5	15.6	20.2	25.3	31.1	38.8	48.7	60.6	74.6	91.0	109.8	551.6
25% Maintenance Backlog		(205.8)	(218.7)	(230.3)	(239.7)	(246.3)	(249.5)	(248.6)	(243.2)	(232.6)	(215.0)	(188.1)	(150.1)	(98.7)	(31.6)	53.4	

This analysis includes several cost, revenue, inflation and deterioration assumptions. It does not evaluate actions that can reduce the maintenance need or increase revenues.

Assumptions:

1) Revenues based on 5 Year Projections presented in March and April 2014 workshops + an assumed $1.5M of new revenues (such as TOT increase or other source). Beyond 5 years, a 4% gross growth rate was assumed.
2) The beginning deferred maintenance figures include buildings, parks and roads. This balance is not adjusted for inflation or other factors.
3) Several actions can impact this analysis including capital replacement, abandonment - mothballing, additional funds from State & Federal sources, grants, new dedicated revenue sources etc…
4) The above funding needs are reduced by an assumed $1.0 million per year contribution from the Fire District.
5) This page excludes one time funding
6) A 3% inflation factor was applied to the annual expected funding needs.

BIF #12 page 3: Question A & B

County of Santa Barbara
Maintenance Funding Projections - Renewal + Deferred Maint. Less Funding at Various Levels
3.0% Maintenance Renewal Funding Assumption

	Beg. Bal.	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	
Maint. Need - at 3% of CRV																	
Deferred Maint.	(197.0)																
Renewal Need 3% CRV	-	(27.0)	(27.8)	(28.7)	(29.6)	(30.5)	(31.5)	(32.4)	(33.4)	(34.5)	(35.5)	(36.6)	(37.8)	(38.9)	(40.1)	(41.4)	
Total Need		**(224.0)**	**(251.8)**	**(280.5)**	**(310.1)**	**(340.6)**	**(372.1)**	**(404.5)**	**(437.9)**	**(472.4)**	**(507.9)**	**(544.5)**	**(582.3)**	**(621.2)**	**(661.3)**	**(702.7)**	
Funding Provided - Various Scenarios:																	
10% Funding		0.0	0.6	1.4	2.4	3.8	5.4	7.3	9.3	11.6	14.7	18.7	23.4	29.1	35.6	43.1	206.6
10% One Time Funding		7.1	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	35.1
10%Total Funding		7.1	2.6	3.4	4.4	5.8	7.4	9.3	11.3	13.6	16.7	20.7	25.4	31.1	37.6	45.1	241.7
10% Maintenance Backlog		(216.9)	(242.0)	(267.3)	(292.5)	(317.2)	(341.2)	(364.4)	(386.4)	(407.3)	(426.1)	(442.0)	(454.4)	(462.2)	(464.7)	(461.0)	
15% Funding		0.1	0.9	2.1	3.7	5.7	8.1	10.9	14.0	17.5	22.1	28.0	35.1	43.6	53.4	64.7	309.9
15% One Time Funding		7.1	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	35.1
15%Total Funding		7.2	2.9	4.1	5.7	7.7	10.1	12.9	16.0	19.5	24.1	30.0	37.1	45.6	55.4	66.7	345.0
15% Maintenance Backlog		(216.8)	(241.7)	(266.3)	(290.2)	(313.0)	(334.4)	(353.9)	(371.3)	(386.3)	(397.7)	(404.3)	(404.9)	(398.3)	(383.0)	(357.7)	
20% Funding		0.1	1.3	2.8	4.9	7.6	10.9	14.5	18.7	23.3	29.4	37.4	46.9	58.1	71.2	86.2	413.2
20% One Time Funding		7.1	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	35.1
20%Total Funding		7.2	3.3	4.8	6.9	9.6	12.9	16.5	20.7	25.3	31.4	39.4	48.9	60.1	73.2	88.2	448.3
20% Maintenance Backlog		(216.8)	(241.4)	(265.3)	(288.0)	(308.8)	(327.5)	(343.4)	(356.1)	(365.3)	(369.4)	(366.6)	(355.5)	(334.3)	(301.2)	(254.4)	
25% Funding		0.1	1.6	3.5	6.1	9.5	13.6	18.2	23.3	29.1	36.8	46.7	58.6	72.6	89.0	107.8	516.5
25% One Time Funding		7.1	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	35.1
25%Total Funding		7.2	3.6	5.5	8.1	11.5	15.6	20.2	25.3	31.1	38.8	48.7	60.6	74.6	91.0	109.8	551.6
25% Maintenance Backlog		(216.8)	(241.0)	(264.2)	(285.7)	(304.7)	(320.6)	(332.8)	(340.9)	(344.3)	(341.0)	(328.9)	(306.1)	(270.4)	(219.5)	(151.1)	

This analysis includes several cost, revenue, inflation and deterioration assumptions. It does not evaluate actions that can reduce the maintenance need or increase revenues.

Assumptions:

1) Revenues based on 5 Year Projections presented in March and April 2014 workshops + an assumed $1.5M of new revenues (such as TOT increase or other source). Beyond 5 years, a 4% gross growth rate was assumed.
2) The beginning deferred maintenance figures include buildings, parks and roads. This balance is not adjusted for inflation or other factors.
3) Several actions can impact this analysis including capital replacement, abandonment - mothballing, additional funds from State & Federal sources, grants, new dedicated revenue sources etc…
4) The above funding needs are reduced by an assumed $1.0 million per year contribution from the Fire District.
5) This page excludes one time funding
6) A 3% inflation factor was applied to the annual expected funding needs.

BIF #12 page 4: Question A & B

County of Santa Barbara
Maintenance Funding Projections - Renewal + Deferred Maint. Less Funding at Various Levels
3.5% Maintenance Renewal Funding Assumption

	Beg. Bal.	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	
Maint. Need - at 3.5% of CRV																	
Deferred Maint.	(197.0)																
Renewal Need 3.5% CRV	-	(32.5)	(33.5)	(34.5)	(35.6)	(36.7)	(37.8)	(39.0)	(40.2)	(41.4)	(42.7)	(44.0)	(45.4)	(46.8)	(48.2)	(49.7)	
Total Need		**(229.5)**	**(263.0)**	**(297.5)**	**(333.2)**	**(369.9)**	**(407.7)**	**(446.7)**	**(486.9)**	**(528.3)**	**(571.0)**	**(615.1)**	**(660.4)**	**(707.2)**	**(755.4)**	**(805.1)**	
Funding Provided - Various Scenarios:																	
10% Funding		0.0	0.6	1.4	2.4	3.8	5.4	7.3	9.3	11.6	14.7	18.7	23.4	29.1	35.6	43.1	206.6
10% One Time Funding		7.1	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	35.1
10%Total Funding		7.1	2.6	3.4	4.4	5.8	7.4	9.3	11.3	13.6	16.7	20.7	25.4	31.1	37.6	45.1	241.7
10% Maintenance Backlog		(222.4)	(253.2)	(284.4)	(315.5)	(346.4)	(376.8)	(406.6)	(435.4)	(463.2)	(489.2)	(512.6)	(532.5)	(548.2)	(558.8)	(563.4)	
15% Funding		0.1	0.9	2.1	3.7	5.7	8.1	10.9	14.0	17.5	22.1	28.0	35.1	43.6	53.4	64.7	309.9
15% One Time Funding		7.1	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	35.1
15%Total Funding		7.2	2.9	4.1	5.7	7.7	10.1	12.9	16.0	19.5	24.1	30.0	37.1	45.6	55.4	66.7	345.0
15% Maintenance Backlog		(222.3)	(252.9)	(283.3)	(313.3)	(342.3)	(369.9)	(396.1)	(420.3)	(442.2)	(460.9)	(474.9)	(483.1)	(484.3)	(477.1)	(460.1)	
20% Funding		0.1	1.3	2.8	4.9	7.6	10.9	14.5	18.7	23.3	29.4	37.4	46.9	58.1	71.2	86.2	413.2
20% One Time Funding		7.1	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	35.1
20%Total Funding		7.2	3.3	4.8	6.9	9.6	12.9	16.5	20.7	25.3	31.4	39.4	48.9	60.1	73.2	88.2	448.3
20% Maintenance Backlog		(222.3)	(252.6)	(282.3)	(311.0)	(338.1)	(363.1)	(385.5)	(405.1)	(421.2)	(432.5)	(437.2)	(433.7)	(420.3)	(395.3)	(356.8)	
25% Funding		0.1	1.6	3.5	6.1	9.5	13.6	18.2	23.3	29.1	36.8	46.7	58.6	72.6	89.0	107.8	516.5
25% One Time Funding		7.1	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	35.1
25%Total Funding		7.2	3.6	5.5	8.1	11.5	15.6	20.2	25.3	31.1	38.8	48.7	60.6	74.6	91.0	109.8	551.6
25% Maintenance Backlog		(222.3)	(252.2)	(281.3)	(308.8)	(333.9)	(356.2)	(375.0)	(389.9)	(400.2)	(404.1)	(399.5)	(384.3)	(356.4)	(313.6)	(253.5)	

This analysis includes several cost, revenue, inflation and deterioration assumptions. It does not evaluate actions that can reduce the maintenance need or increase revenues.

Assumptions:

1) Revenues based on 5 Year Projections presented in March and April 2014 workshops + an assumed $1.5M of new revenues (such as TOT increase or other source). Beyond 5 years, a 4% gross growth rate was assumed.
2) The beginning deferred maintenance figures include buildings, parks and roads. This balance is not adjusted for inflation or other factors.
3) Several actions can impact this analysis including capital replacement, abandonment - mothballing, additional funds from State & Federal sources, grants, new dedicated revenue sources etc…
4) The above funding needs are reduced by an assumed $1.0 million per year contribution from the Fire District.
5) This page excludes one time funding
6) A 3% inflation factor was applied to the annual expected funding needs.

BIF #12 page 5: Question A & B

County of Santa Barbara
Maintenance Funding Projections - Renewal + Deferred Maint. Less Funding at Various Levels
4.0% Maintenance Renewal Funding Assumption

	Beg. Bal.	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	
Maint. Need - at 4% of CRV																	
Deferred Maint.	(197.0)																
Renewal Need 4% CRV	-	(38.0)	(39.2)	(40.4)	(41.6)	(42.9)	(44.2)	(45.6)	(47.0)	(48.4)	(49.9)	(51.4)	(53.0)	(54.6)	(56.3)	(58.0)	
Total Need		**(235.0)**	**(274.2)**	**(314.5)**	**(356.2)**	**(399.1)**	**(443.3)**	**(488.8)**	**(535.8)**	**(584.2)**	**(634.1)**	**(685.5)**	**(738.5)**	**(793.1)**	**(849.4)**	**(907.4)**	
Funding Provided - Various Scenarios:																	
10% Funding		0.0	0.6	1.4	2.4	3.8	5.4	7.3	9.3	11.6	14.7	18.7	23.4	29.1	35.6	43.1	206.6
10% One Time Funding		7.1	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	35.1
10%Total Funding		7.1	2.6	3.4	4.4	5.8	7.4	9.3	11.3	13.6	16.7	20.7	25.4	31.1	37.6	45.1	241.7
10% Maintenance Backlog		(227.9)	(264.4)	(301.4)	(338.5)	(375.6)	(412.4)	(448.7)	(484.3)	(519.1)	(552.3)	(583.0)	(610.6)	(634.1)	(652.8)	(665.7)	
15% Funding		0.1	0.9	2.1	3.7	5.7	8.1	10.9	14.0	17.5	22.1	28.0	35.1	43.6	53.4	64.7	309.9
15% One Time Funding		7.1	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	35.1
15%Total Funding		7.2	2.9	4.1	5.7	7.7	10.1	12.9	16.0	19.5	24.1	30.0	37.1	45.6	55.4	66.7	345.0
15% Maintenance Backlog		(227.8)	(264.1)	(300.3)	(336.3)	(371.5)	(405.5)	(438.2)	(469.2)	(498.1)	(523.9)	(545.3)	(561.1)	(570.2)	(571.0)	(562.4)	
20% Funding		0.1	1.3	2.8	4.9	7.6	10.9	14.5	18.7	23.3	29.4	37.4	46.9	58.1	71.2	86.2	413.2
20% One Time Funding		7.1	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	35.1
20%Total Funding		7.2	3.3	4.8	6.9	9.6	12.9	16.5	20.7	25.3	31.4	39.4	48.9	60.1	73.2	88.2	448.3
20% Maintenance Backlog		(227.8)	(263.7)	(299.3)	(334.0)	(367.3)	(398.6)	(427.7)	(454.0)	(477.1)	(495.6)	(507.6)	(511.7)	(506.2)	(489.3)	(459.0)	
25% Funding		0.1	1.6	3.5	6.1	9.5	13.6	18.2	23.3	29.1	36.8	46.7	58.6	72.6	89.0	107.8	516.5
25% One Time Funding		7.1	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	35.1
25%Total Funding		7.2	3.6	5.5	8.1	11.5	15.6	20.2	25.3	31.1	38.8	48.7	60.6	74.6	91.0	109.8	551.6
25% Maintenance Backlog		(227.8)	(263.4)	(298.3)	(331.8)	(363.1)	(391.8)	(417.2)	(438.8)	(456.1)	(467.2)	(469.9)	(462.3)	(442.3)	(407.5)	(355.7)	

This analysis includes several cost, revenue, inflation and deterioration assumptions. It does not evaluate actions that can reduce the maintenance need or increase revenues.

Assumptions:

1) Revenues based on 5 Year Projections presented in March and April 2014 workshops + an assumed $1.5M of new revenues (such as TOT increase or other source). Beyond 5 years, a 4% gross growth rate was assumed.
2) The beginning deferred maintenance figures include buildings, parks and roads. This balance is not adjusted for inflation or other factors.
3) Several actions can impact this analysis including capital replacement, abandonment - mothballing, additional funds from State & Federal sources, grants, new dedicated revenue sources etc…
4) The above funding needs are reduced by an assumed $1.0 million per year contribution from the Fire District.
5) This page excludes one time funding
6) A 3% inflation factor was applied to the annual expected funding needs.

Budget Hearings Board Inquiry Form

Board Member	
Carbajal	
Wolf	
Farr	X
Adam	
Lavagnino	

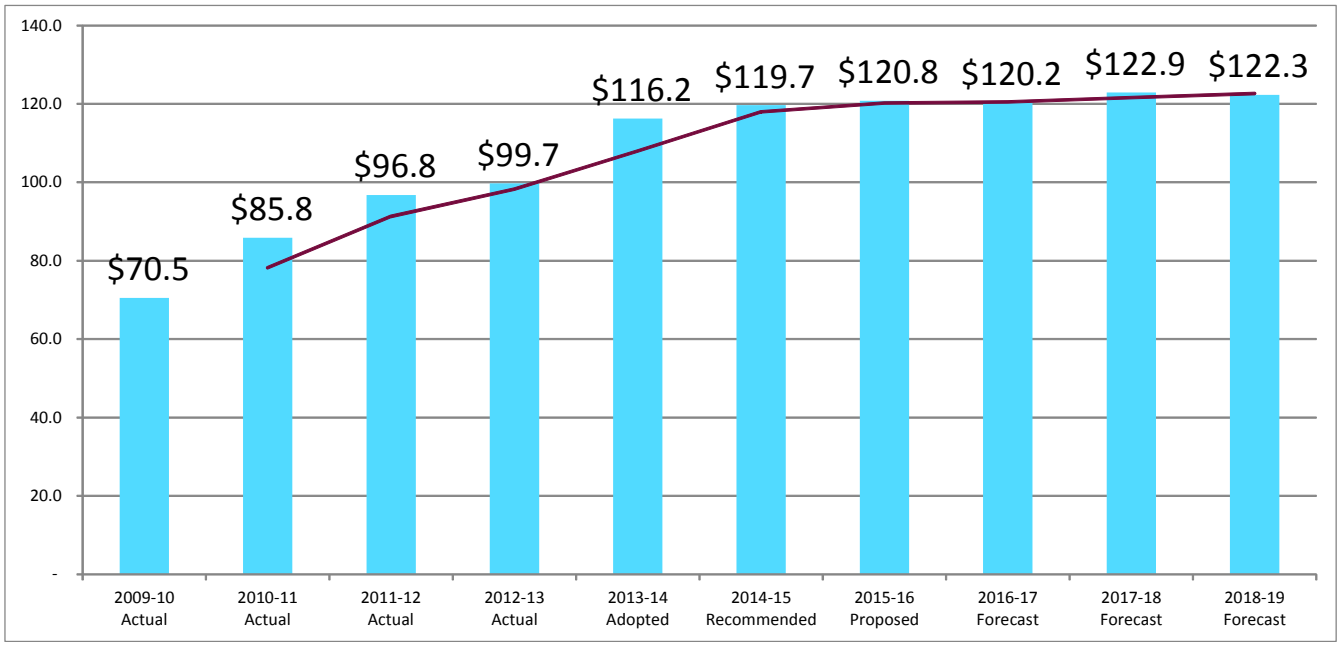
Inquiry Number: 13

Department: CEO
Date: 6/9/14
Page(s) of Budget Book/PowerPoint: Slide 17, Budget Overview

Request/Question: Retirement Chart: From the Budget in Brief presentation add 3-5 years to the projections

Response Prepared by: Joseph Toney, Fiscal and Policy Analyst

Response:
The attached retirement chart includes three forecasted out years. The countywide retirement contribution assumes the Actuarial Valuation Projections on page B-24 and a 2.25% growth in Salaries year over year. The FY 2016-17 retirment expense is flat due to a 1% projected decrease in the blended contribution rate, which offsets the projected salary increase. The next scheduled decrease in the contribution rate occurs in FY 2018-19, which is also flat when compared to the prior year.



Budget Hearings Board Inquiry Form

Board Member	
Carbajal	
Wolf	
Farr	X
Adam	
Lavagnino	

Inquiry Number: 14

Department: CEO
Date: 6/9/14
Page(s) of Budget Book/PowerPoint:

Request/Question: Provide RDA funding streams by area.

Response Prepared by: Auditor-Controller property Tax Division

Response: Attached is a summary of the RDA Distribution to the County and other taxing agencies from the seven RDA property tax trust funds. $38.8 million flows to the Trust Fund from affected taxing agencies. Twice annually we distribute funds to Successor Agencies to pay for Oversight Board and State approved Recognized Obligation Schedules (ROPs); required Pass-though to tax agencies and various administrative costs. Residual Balances are then allocated to the County General Fund, County Special Districts, Other Special Districts, Cities and Education. The recommended budget for FY 14-15 is $4,900,000, a 2.3% increase over the prior budget.

Redevelopment Property Tax Trust Fund (RPTTF) Activity

FY 2013-14	Successor Agency BUELLTON CITY RDA	Successor Agency GOLETA CITY RDA	Successor Agency GUADALUPE CITY RDA	Successor Agency LOMPOC CITY RDA	Successor Agency SANTA BARBARA CITY RDA	Successor Agency SANTA BARBARA COUNTY RDA (Isla Vista)	Successor Agency SANTA MARIA CITY RDA	Totals
Property Tax Increment and misc revenue	792,732.96	4,102,674.47	1,627,488.63	2,594,671.39	21,381,546.05	7,386,771.27	928,540.32	38,814,425.09
Residual Balance to Counties	25,480.12	195,920.47	165,958.34	199,893.54	3,389,069.08	799,299.41	241,554.14	5,017,175.10
Residual Balance to Cities	132,792.56	76,710.84	120,693.08	154,528.60	1,664,276.29	46,924.65	107,726.87	2,303,652.89
Residual Balance to Special Districts	83,549.17	174,257.72	83,809.53	45,543.67	316,911.67	862,533.60	47,778.33	1,614,383.69
Residual Balance to K-12 Schools	160,347.70	554,627.55	280,743.10	293,292.31	5,169,333.21	499,592.80	372,051.63	7,329,988.30
Residual Balance to County Education Office	14,854.03	43,464.64	18,123.58	36,068.88	523,200.85	120,065.76	31,120.39	786,898.13
Residual Balance to ERAF	45,555.72	139,926.79	89,979.62	137,319.08	1,159,929.24	612,335.29	25,401.58	2,210,447.32
Residual Balance to Community Colleges	21,509.38	63,264.69	26,285.61	52,151.29	762,059.39	174,751.45	45,116.98	1,145,138.79
	484,088.68	1,248,172.70	785,592.86	918,797.37	12,984,779.73	3,115,502.96	870,749.92	20,407,684.22

Actuals County	5,017,175.10
13-14 Budget	4,809,000.00
Variance	208,175.10
14-15 Budget	4,900,000.00
Based on 13-14 Actuals could increase to	5,100,000.00

14-15 budget was 2.3% growth on 13-14 estimates

Budget Hearings Board Inquiry Form

Board Member	
Carbajal	
Wolf	
Farr	X
Adam	
Lavagnino	

Inquiry Number:15 revised

Department: CEO
Date: 6/9/14
Page(s) of Budget Book/PowerPoint:

Request/Question: Why is supplemental property tax estimate $3.1 million for FY 13-14 and only $2.9 million for FY 14-15.

Response Prepared by: Auditor-Controller and its Property Tax Division

Response:

Attached is a 15 year trend report for supplemental property tax. As you can see it can grow and decline quite rapidly from year to year. The supplemental tax is driven by both the volume of real transactions and the price. FY 13-14 has collections to date of $2,672,012 and May collections not yet posted were $180,000. We would estimate a June accrual of approximately $200,000 for total collections of approximately $3,052,102 which would be about $95,000 short of our budgeted amount of $3,147,000.

In FY 14-15 a change to supplemental property tax allocation factors will reduce the County's on-going apportionment by 20% or approximately $600,000 compared to the prior year ($3,000,000 times 20% for a new base amount of $2,400,000). We then estimated a pretty significant increase of 21% or $500,000 and estimated $2,900,000 in the recommended budget.

The cause of the 20% drop in factors will affect both the County and Cities. The short answer is that since 2004 the Auditor-Controllers around the State have been adjusting supplemental distribution factors as a result of the VLF swap. This was similar to how we were distributing property tax administration fees. In the California Supreme Court decision in the City of Alhambra v. County of Los Angeles; the practice of adjusting property tax administration factors for the VLF swap was deemed incorrect. It has also been determined by the California State Controller office and its legal counsel that the practice of adjusting apportionment factors for supplemental allocations for the VLF Swap is also incorrect.

While the settlement of Property tax administration fees with cities involved significant refunds of prior years, it would appear at this time that this change in factors will not be enforced retroactively on Counties and Cities which would result in multi-million dollar repayment plans.

Report : Revenue Trend

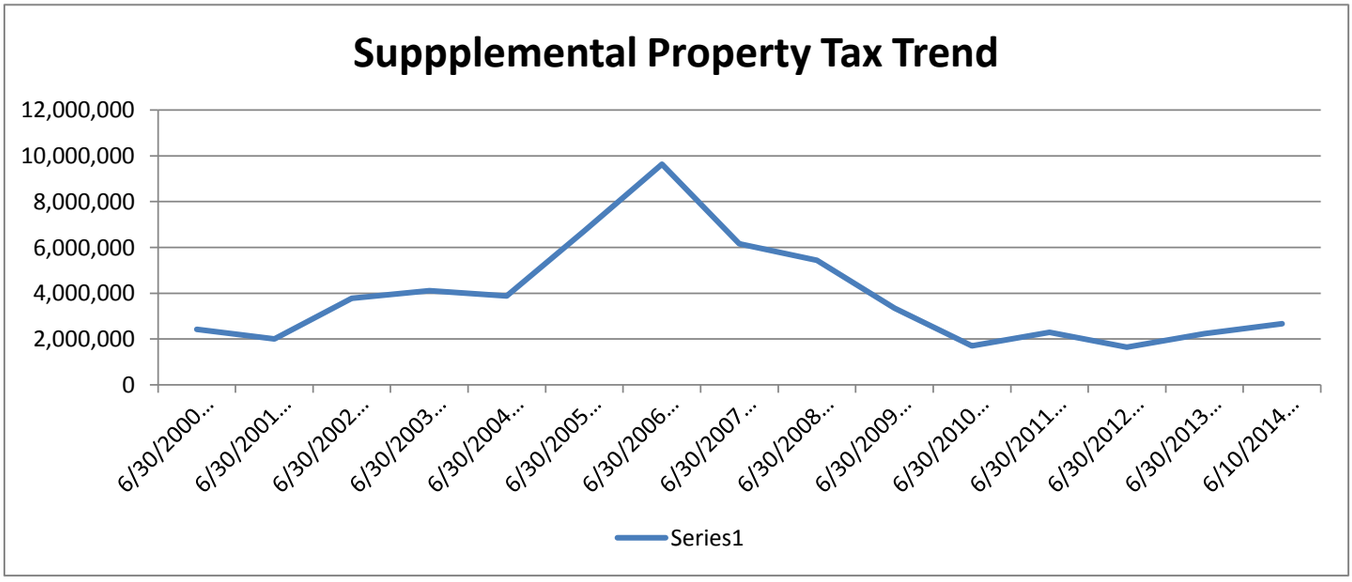
Selection Criteria: LineItemAccount =
Layout Options: Summarized By =
Last Updated: 6/10/2014 3:26:53 AM
As of: 6/10/2014Accounting Period: OPEN

Revenues

Line Item Account	6/30/2000 Year-To-Date Actual	6/30/2001 Year-To-Date Actual	6/30/2002 Year-To-Date Actual	6/30/2003 Year-To-Date Actual	6/30/2004 Year-To-Date Actual
3054 -- Supplemental Pty Tax-Current	2,426,531	2,006,306	3,783,196	4,111,276	3,879,888
3056 -- Supplemental Pty Tax-Prior			-68		
Total Report	2,426,531	2,006,306	3,783,127	4,111,276	3,879,888

	6/30/2005 Year-To-Date Actual	6/30/2006 Year-To-Date Actual	6/30/2007 Year-To-Date Actual	6/30/2008 Year-To-Date Actual	6/30/2009 Year-To-Date Actual
3054 -- Supplemental Pty Tax-Current	6,722,213	9,651,826	6,138,404	5,437,834	3,342,356
3056 -- Supplemental Pty Tax-Prior		-17,756	20,979	-99	
Total Taxes	6,722,213	9,634,070	6,159,383	5,437,735	3,342,356

	6/30/2010 Year-To-Date Actual	6/30/2011 Year-To-Date Actual	6/30/2012 Year-To-Date Actual	6/30/2013 Year-To-Date Actual	6/10/2014 Year-To-Date Actual
3054 -- Supplemental Pty Tax-Current	1,706,258	2,294,753	1,570,892	2,125,067	2,474,263
3056 -- Supplemental Pty Tax-Prior	-9,811	-1,251	76,826	108,860	197,749
Total Taxes	1,696,447	2,293,502	1,647,718	2,233,927	2,672,012



Budget Hearings Board Inquiry Form

Board Member	
Carbajal	X
Wolf	
Farr	
Adam	
Lavagnino	

Inquiry Number: 16

Department: DSS
Date: 6/9/14
Page(s) of Budget Book/PowerPoint:

Request/Question: CWS caseload per caseworker, compare to benchmark Counties and what adding 1 more would do to caseload per worker

Response Prepared by: Daniel Nielson

Response: See attached report

County of Santa Barbara
DEPARTMENT OF SOCIAL SERVICES
234 Camino del Remedio, Santa Barbara CA 93110-1369 (805) 681-4401 Fax (805) 681-4403

Daniel Nielson
Director

To: Board of Supervisors
From: Daniel Nielson, Director
Date: June 9, 2014
Re: Social Worker Caseload in Child Welfare

C: Mona Miyasato, CEO
Terri Maus-Nisich, ACEO

Honorable Supervisors,

At this morning's Budget hearing I was asked questions about Social Worker caseload size in the Child Welfare program. This memo and attachments attempt to address those questions.

As I indicated to you in my memo to your Board on June 2, 2014 –the Social Work staff in the area of Child Welfare has increased by approximately 20% since 2012, inclusive of Social Services Case Aides, Social Services Supervisors, Social Workers and Social Services Practitioners. This includes the addition of 11 Social Services Practitioners and two Social Services Supervisors. We propose to add four positions in Child Welfare in FY 14-15 as part of our expansion request (1 Supervisor, 2 Social Workers and 1 Social Services Practitioner).

Due to the fact that every county assigns work in a different manner (e.g. work assigned to a lower level Social Worker in one county might be assigned to a Case Aide in a different county; work done by a higher level Social Worker in one county might be done by a Supervisor or Analyst in another county) it is impossible to do a cross-county comparison of workers and workload in Child Welfare beyond what we have achieved in the attached chart.

The attached chart indicates where we stand in comparison to some of our comparator counties and Ventura. It gives you a sense of workload versus caseload but is not the definitive assessment given the multiple ways work is assigned to Social Workers and other staff in various counties, as previously mentioned.

I also want to attempt to address the question I thought I heard about what the ideal size workforce is related to caseload in Child Welfare – and how many staff I would like to have in an ideal world.

Child Welfare Directors or Social Services Directors have historically tried to afford as many staff as we can in Child Welfare as we know that the more time Social Workers can spend assessing, guiding and responding to families and children the better outcomes those families will achieve. We work to make sure our resources are used to maximum efficiency and effectiveness.

The 2030 Study completed in the year 2000 (the first few pages are attached) in response to SB 2030 quantified recommended standards for best practice but the state never funded Child Welfare to achieve those suggested case standards. **With the passage of 14 years and many changes in practice I do not believe the study is still relevant, though I do believe the underlying proposition that a reduction in caseload size will result in better outcomes.** At the present time our staff carry approximately 6-7 cases/referrals more than the Minimum Recommended Standard of the 2030 Study in each of the program areas. To reach the Minimum Recommended Caseload of the 2030 Study we would need an additional 20-25 Social Workers.

CWS Workload vs Social Worker FTE Comparison of Counties					
County	Total Open Cases May 2014	Total Referrals Received May 2014	Total Workload	Total CWS Social Worker FTE	Average Workload Per Social Worker FTE
Santa Barbara	696	485	1181	68.5	17
San Luis Obispo	469	359	828	49	17
Santa Cruz	361	281	642	51	12.5
Solano	610	313	923	73	12.5
Sonoma	908	174	1082	86.5	12.5
Placer	515	313	828	34	24
Ventura	1324	838	2162	130	16.5

SB 2030
CHILD WELFARE SERVICES WORKLOAD STUDY

FINAL REPORT

APRIL 2000

PROJECT TEAM

American Humane Association
John D. Fluke, Ph.D.
Myles T. Edwards, Ph.D.
Amy Winterfeld, J.D.
Gregory D. Tooman, M.A.
Dana M. Hollinshead, M.P.A., M.A.
Marian Bussey, Ph.D.
Melvin R. Conley, Jr.
Judith A. Rausch
Melaina Callahan
Kim Ribich
Judy Wise
Vicky C. Bollenbacher, Ph.D.

Walter R. McDonald & Associates, Inc.
Walter R. McDonald
Larry L. Shannon, M.S.
John Hedderson, Ph.D.
Vijay Mopuru
Donald H. Graham, J.D./M.A.
Sabrina M. Johnson, M.S.W.
Jeffrey Johnson
Gayleen R. Hight

Leon Tuttle, CPA

Consultants
Homer D. Kern, Ph.D.
Louisa Moore

AMERICAN HUMANE ASSOCIATION Children's Division
63 Inverness Drive East
Englewood, Colorado 80112-5117

Executive Summary

Introduction and Background

The resources required by county Child Welfare Services (CWS) to provide services to abused and neglected children in California are considerable. Each month caseworkers investigate some 40 thousand reports of maltreatment. Roughly 60 thousand family members receive services designed to improve the capacity of families to safely care for their children. Of over 100 thousand children in foster care, California is responsible for almost 75 thousand children who are in a long-term permanent placement. In addition to these basic services, caseworkers and other staff provide a range of services needed to prevent the need for more intensive care and to work with others at the community level and between counties to insure that the needs of children and families are met.

California's current method for allocating basic Child Welfare Services (CWS) resources is based on caseload standards and average monthly case counts. This leads to estimates of the number of workers or Full Time Equivalent (FTE) required to provide the basic Child Welfare Services. The method provides both the total budget of the basic program statewide and the allocation of this budget across counties which are responsible for administering the program. In the 15 years since the current model was adopted, there have been extensive changes in the delivery of social services as a result of numerous legislative, demographic, programmatic, administrative, and/or technical changes affecting the practice of CWS that necessitate a review of this process. Passage of Senate Bill (SB) 2030 required that the California Department of Social Services (CDSS) undertake an evaluation of workload and budgeting methodologies and set forth certain requirements for such a study. This report summarizes the recommendations emerging from the evaluation that was conducted from June 15, 1999, through December 15, 1999.

The four goals pertaining to the scope of the SB 2030 evaluation are stated below in order of priority:

1. To understand the routine activities of child welfare staff[1] in fulfilling their duties;
2. To understand the time needed to complete all mandated practice activities; and

[1] Clerical and administrative functions were not a focus of the study results and recommendations per se, but are addressed by the recommended budgetary approach.

3. To estimate the time required to engage in child welfare practice that can be considered best practice or state-of-the-art (as referenced in the SB 2030 legislation) (California Department of Human Services, RFP 99-03, p.4).
4. Review of the budgetary methodology for statewide Child Welfare Services and for county-level allocations.

The legislation also established the statewide advisory group consisting of caseworkers, administrators and other stakeholders. Broad representation from within CDSS and the county agencies was mandated. The role of the advisory group was to help refine expectations, review proposals and help select the contractor, provide guidance and assistance to the SB 2030 Project Team, and review the study results and recommendations in this report.

To address these goals a workload measurement and analysis process was conducted. All 58 counties participated with over 13,000 staff supplying workload study data for a 2-week period. Other study recommendations and results derive from reviews of laws and policies. Other qualitative data were gathered through focus groups held throughout the state and with participation of staff from most counties. This summary provides a description of the study recommendations and results of the evaluation. For a more detailed discussion of these recommendations, please refer to the recommendations section of the full report.

Study Recommendations

Recommended Standards from the Core Workload Study and Focus Groups

The average time per month it takes to provide service to a case is critical to the resource allocation budget model used by CDSS to set the annual budget request and to allocate funds to the counties. The table below shows the current Proposed County Administrative Budget (PCAB) caseload standards and the recommended changes to these standards for the five basic CWS program areas. The first number in each cell of the table is the average hours per month per case, the second number found in parentheses, is the cases of that type that one worker can carry. The current workload standard column provides the values that have been used since 1984 for budget allocations. Measured workload time is derived from the workload study which captured work for 13,584 eligible CWS case-carrying staff at the county level who performed 1,140,667.6, hours of work during the study. The difference between current standards and measured work reflects the efforts that workers are utilizing compared to the theoretical time that

was allocated by the PCAB method. There are many explanations for this difference including the possibility that some cases are not served each month, the use of overtime, and differences in how the counties have implemented the CWS basic program. Minimum and optimum times reflect the results from the review of laws, policies, standard-setting focus groups, and outcome expectations. Caseloads are calculated based on the study finding that 116.10 hours per month, on average, are available for workers to provide direct services to cases. The main project report contains a more detailed discussion of the study methods and the workload study results.

Comparison of CWS Time per Case Standards
Hours per Case per Month and Cases per Worker

CWS Basic Program Area	Current Workload Standard	Measured Workload Time*	Composite Minimum Recommended Standard Time	Composite Optimum Recommended Standard Time
Screening/Hotline/Intake (ERA)	0.36	0.78	1.00	1.69
Caseload per Worker	(322.50)	(148.85)	(116.10)	(68.70)
Emergency Response (ER)	7.35	7.19	8.91	11.75
Caseload per Worker	(15.80)	(16.15)	(13.03)	(9.88)
Family Maintenance (FM)	3.32	3.97	8.19	11.44
Caseload per Worker	(34.97)	(29.24)	(14.18)	(10.15)
Family Reunification (FR)	4.30	4.97	7.45	9.72
Caseload per Worker	(27.00)	(23.36)	(15.58)	(11.94)
Permanent Placement (PP)	2.15	2.37	4.90	7.07
Caseload per Worker	(54.00)	(48.99)	(23.69)	(16.42)

* "Measured Workload Time" based on a 1-month calculation. Except for Screening/Hotline/ Intake (ERA), which represents a 2-week time value.

Budget Hearings Board Inquiry Form

Board Member	
Carbajal	
Wolf	X
Farr	
Adam	
Lavagnino	

Inquiry Number: 17

Department: CEO
Date: 06/10/14
Page(s) Board Letter P 6

Request/Question: Of the five bulleted items on page 6 of the Budget Hearing Board letter under the sub-heading "Roads" please indicate which ones are paid for with ongoing General Fund contributions.

Response Prepared by: Chris Sneddon, Public Works Deputy Director-Transportation
John Jayasinghe, CEO Fiscal and Policy Analyst

Response:

From Page 6 of the 6/9/14 Board Letter for the Budget hearings:

[Brackets] added

Recommended Funding for Maintenance for FY 2014-15 - The Recommended Budget includes the following in proposed spending from General Fund and special revenue funds to address [road] maintenance needs for FY 2014-15.

Roads
- o $3.6 M deferred road maintenance
  [Ongoing - GFC $0.5 M, Measure A $2.6 M, Gas Tax $0.3 M and other $0.2 M]
- o $10.4 M corrective road maintenance
  [Ongoing - GFC $1.8 M for Measure A MOE, Measure A $2.8 M and Gas Tax $5.8 M]
- o $1.1 M* roads maintenance needs ([Onetime] GF – additional - CEO recommended expansion)
- o $0.9 M* federal match ([Onetime] GF – additional – allocated by BOS from contingency to be spent in FY 2014-15)
- o $3.7 M* federal grant ([Onetime] Federal – additional - to be spent in FY 2014-15) for access to federal lands

As noted above in brackets there is a total of $2.3 million of ongoing GFC and $2.0 million of onetime General Fund sources to address road maintenance needs for FY 2014-15.

Budget Hearings Board Inquiry Form

Board Member	
Carbajal	
Wolf	
Farr	
Adam	
Lavagnino	

Inquiry Number: 18

Department:
Date: 6/10/14
Page(s) of Budget Book/PowerPoint:

Request/Question: Please clarify the funding request from Casa Esperanza and how much we currently fund.

Response Prepared by: Teri Maus-Nisich

Response:
As part of the requests from outside agencies for fiscal year 14/15 Casa Esperanza originally requested $380,000 from the County in order to is continuing work to stabilize their funding and service delivery. For fiscal year 14/15 it is estimated that the County of Barbara will provide over $480,000 in funding to Casa Esperanza through compensation for bed days contracted by various departments as well as shelter monies derived from Housing and Community Development.

In conversations with Mr. Bob Bogel and Mr. Rob Person, it is understood that Casa will revise the FY 14/15 budget request downward to $200,000 at the June 11, 2014 hearing.

The City of Santa Barbara allocated an additional $125,000 to Casa during their budget hearings. However, only $60,000 was set for distribution as of July 1. The remainder is to be considered later in the fiscal year.

In a recent meeting with the City of Santa Barbara, County of Santa Barbara and Casa Esperanza, County staff continued to express concern regarding the multiple changes to the Casa budget and lack of definitive documentation on costs and resulting bed rates. It was determined that City staff and County staff would work in concert with Casa to better understand their fiscal outlook, budgeting and rate structure so that appropriate reasoned recommendations could be made to the respective governing bodies. Additional time is needed for these conversations to occur.

Budget Hearings Board Inquiry Form

Board Member	
Carbajal	
Wolf	X
Farr	
Adam	
Lavagnino	

Inquiry Number: 19

Department: CEO
Date: 6/9/14

Page(s) of Budget Book/PowerPoint:

Request/Question: What is the budget development policy for funding maintenance?

Response Prepared by: Richard Morgantini.

Response: It's in the Adopted Budget Development Policies, Policy 7 b, stated below. Also, see attached Budget Development Policies.

7) Capital and Infrastructure

Provide funding for necessary capital improvements and maintenance of existing facilities (deferred, preventative and predictive maintenance).

a) Capital Plans will identify necessary capital improvements and maintenance needs. Prioritization and funding strategies will be developed to address these needs through a Facilities Condition Assessment and Maintenance Management and Preservation Plans.

b) A minimum of $3.0 million will be recommended for capital improvements and infrastructure maintenance. This contribution will be adjusted based on the plan developed in 7a.

FISCAL YEARS 2014 – 2016 OPERATING PLAN
BUDGET DEVELOPMENT POLICIES

Building a More Accountable Government

Policy Statement	Fiscal Strategies
1) Accountability / Transparency	
Information about how public monies are spent and the outcomes they achieve are to be clear, transparent and understandable.	a) Budget information will include recommended expenditures by category and program. Sources of revenue will be identified as well as staffing trends. b) Maintain consistent oversight of spending, contracts and grants through financial and program monitoring
2) Policy-Based Budgeting	
Allocations from the General Fund to departments will be distributed according to Board policy direction, historical spending and Federal/State mandates.	a) Allocate resources in a manner that supports Board strategic and programmatic goals without across-the-board cuts or increases.
3) Balanced Budget / Fiscal Stability	
A structurally balanced budget (ongoing revenues equal to ongoing expenditures) for all County operating funds will be presented to the Board of Supervisors for scheduled public hearings.	a) Fund ongoing operations with ongoing revenue. Onetime revenues should be dedicated for onetime expenditures. The use of onetime funds may be permitted to ease the transition to downsized or reorganized operations, but strongly discouraged. b) Recommend organization-wide cost-saving strategies such as mandate relief, reorganizations, consolidations, reengineering, public-private partnerships, information technology innovations and other efficiency efforts. c) Enhance revenue through efforts that stimulate economic vitality which will result in an increased tax base. d) Ensure appropriate maximum reimbursement of Federal and State programs and user fees that fully offset service costs as allowed by law. e) Program increase requests are strongly discouraged. All requests must fully document the need and new ongoing funding source.

Policy Statement	Fiscal Strategies
4) Identify and Mitigate Fiscal Risks	
The County Executive Office, in coordination with County Departments, will identify fiscal issues, events and circumstances which pose significant risks and reduce the impact of those risks.	a) **Future New Jail Operations** – Consistent with the funding plan presented at the June 2013 Budget Hearings, a General Fund contribution of $4.6 million will be recommended for future jail operations in the FY 2014-15 budget. Additionally, an ongoing request to increase this allocation each fiscal year will be recommended, until such time as the annual jail operations funding equals the incremental annual operating cost of the new facility. b) **Retirement** - It is anticipated that retirement costs will increase as the assumed rate of return decreases in the coming years. The FY 2013-15 Operating Plan assumed a 0.25% decrease in the assumed rate of return, which resulted in an approximate 5% increase in retirement costs (as a percentage of covered payroll). c) **Other Post-Employment Benefits (OPEB)** - OPEB costs have been funded on a "pay as you go method" and funding needs are expected to increase in the coming years. The FY 2014-15 OPEB funding is proposed to increase by 0.25% of covered payroll (approximately $750,000), bringing the total OPEB rate to 3.5% of covered payroll. d) **Workers' Compensation Costs** – To counter rising Workers' Compensation costs, a strategy to spread these increases over a fixed seven year period was implemented in FY 2012-13 and will continue until FY 2018-19. e) **Employee Health Insurance Costs** – Health insurance costs continue to rise each year; however, internal efforts to reduce costs, such as on-site health clinics and participation in California State Association of Counties' (CSAC's) Excess Insurance Authority pooled risk insurance program appear to be working and will be continued. f) **Fire Operations** – Operating costs for the Fire Department have been rising faster than revenues for the past several years. In 2012, the Board authorized a tax shift whereby the Fire Department was allocated 25% of the County's growth in property taxes until their portion equals 17% of property taxes within its boundaries. It is expected that this tax shift will enable the Fire Department to meet its capital and operational needs in the coming years; however, their financial condition will need to be monitored as their revenues gradually increase. g) **Alcohol, Drug and Mental Health Services (ADMHS) Operations** - For many years, the funding of mental health services, including funding of audit settlements, was inadequate and additional General Fund Contributions have been required. $1 million per year will be added to the audit exception reserve to set aside funds for audit settlements until such time as audit liabilities are fully funded.

Policy Statement	Fiscal Strategies
5) Reserves	
Establish and maintain a strategic reserve equal to 8% of the General Fund operating revenue (approximately 30 days working capital). Once the target is achieved, any excess, unassigned General Funds will lapse to the Program Restoration committed fund balance account for future Board appropriation.	a) A minimum $1 million annual strategic reserve contribution will be recommended, until the Strategic Reserve target has been met.

Focusing on Service to Customers

Policy Statement	Fiscal Strategies
6) Service Levels	
Service level impacts, positive or negative will be identified in departmental budget requests and communicated to the public.	a) Each recommended departmental budget will identify the major programs, services and outcomes for each department. Significant service level impacts will be detailed and presented to the Board prior to Budget Hearings.
7) Capital and Infrastructure	
Provide funding for necessary capital improvements and maintenance of existing facilities (deferred, preventative and predictive maintenance).	a) Capital Plans will identify necessary capital improvements and maintenance needs. Prioritization and funding strategies will be developed to address these needs through a Facilities Condition Assessment and Maintenance Management and Preservation Plans. b) A minimum of $3.0 million will be recommended for capital improvements and infrastructure maintenance. This contribution will be adjusted based on the plan developed in 7a.
8) Employee Retention (NEW)	
Attract, retain and develop a high performing workforce committed to excellent customer service.	a) Design future compensation and benefits strategies to ensure Santa Barbara County employees are fairly and adequately compensated in alignment with their job markets. b) Implement a Countywide Wellness Productivity Program, Respect in the Workplace Policy and annual strategies to increase employee engagement potential. c) Continue to provide training and development programs designed to develop skills, competencies, and leadership potential.

FY 2014-15 Attachment E - Board Adjustments to FY 2014-15 Recommended Budget - FINAL

Dept	Description	Ongoing Amount	One-Time Amount	Carbajal	Wolf	Farr	Adam	Lavagnino
	Funding Sources:							
	Program Restoration	**180,000**	**1,119,000**	**1,299,000**	**1,299,000**	**1,299,000**	**1,299,000**	**1,299,000**
P&D Projects Existing Fund Balance			**150,000**					
Increase Prop Tax Rev Est (3010)		**310,700**						
Increase Prop Tax Rev Est (3010)		**311,000**						
	Total Sources:	**801,700**	**1,269,000**	**1,299,000**	**1,299,000**	**1,299,000**	**1,299,000**	**1,299,000**
Remaining Funding Sources		**$ -**	**60,200**					
	Board Recommended							
P&D	LRP Ongoing (Attach A-1)	311,000						
CC	Paralegal	44,000		44,000	44,000	44,000		
CC	Services							
CEO	Software	9,100		9,100	9,100	9,100		9,100
CEO	PIO		40,000	40,000	40,000	40,000		
CEO	COB Records		25,000		25,000	25,000		25,000
CSD	IT Support				64,000	64,000		
CSD	Cabins		160,000		160,000	160,000		160,000
CSD	Renewal		200,000	200,000	200,000		938,000	
DA	Witness	100,000		100,000	100,000	100,000		100,000
GCP	211		49,700	49,000	50,000	49,000		
GS	LED		130,000	130,000	130,000			130,000
GS	Sustainability							
GS	Purchasing	143,200		143,200	143,200		143,200	
GS	Construction						106,000	
GS	Software		100,000		100,000		100,000	100,000
Outside	RHMTF		2,500	2,500	2,500	2,500		
Outside	Social Justice		10,000	10,000	10,000	10,000		
Outside	Coastal Housing		12,600	12,600	12,600	12,600		
Outside	Entrepreneurship				26,500	26,500		
Outside	Legal Aid		35,000	34,500	35,000	35,000		35,000
Outside	TVSB							
Outside	Visit							
Outside	Casa Esperanza		120,000	120,000	120,000	120,000		
Outside	UC Coop		9,000	9,000		9,000		9,000
Outside	Los Alamos					26,000		26,000
P&D	Study GHC		50,000	50,000	50,000	50,000		
P&D	Montecito		30,000	30,000	30,000	30,000		
P&D	Gaviota		150,000	150,000	150,000	150,000		
PD	LOP	75,400		75,400	75,400	75,400		75,400
Prob	Field Training	119,000		119,000	119,000	119,000		119,000
Prob	Deputy Probation							
PW	IV Lights		85,000	85,000	85,000	85,000		
	Total Uses	**$ 801,700**	**1,208,800**	**1,413,300**	**1,781,300**	**1,242,100**	**1,287,200**	**788,500**