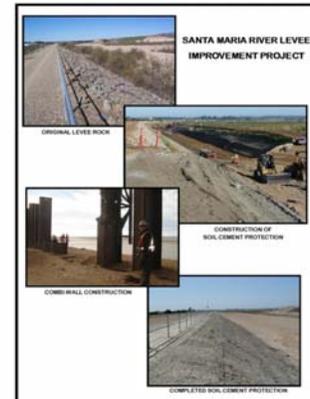


# 2014-2016 BUDGET WORKSHOP

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## Public Works



## Public Works Summary

- ∂ Operating \$99,322,110
- ∂ Capital \$25,510,000
- ∂ General Fund \$2,947,200
- ∂ FTE 279.3
- ∂ One Time Use of Fund Balance \$0
- ∂ Service Level Reductions \$133,800
- ∂ Expansion Requests \$9,133,800

# Public Works Summary

## ∂ Capital Major Projects

- ∂ San Pedro/Las Vegas Creek, \$6,650,000, Construction of railroad bridges to improve drainage, capacity and reduce flooding.
- ∂ Mission Creek, \$3,250,000, On-going project to widen the creek providing additional capacity and reduce flooding.
- ∂ Tajiguas Liner Phase 3B, \$3,999,000, Provide additional capacity to the landfill in accordance with approved expansion plan.
- ∂ Laguna Sanitation District Sludge Beds, \$1,914,000, Increase solids holding capacity to permitted levels.
- ∂ Public Works Capital Equipment Replacement, \$6,141,000, Scheduled replacement of equipment for all funds.

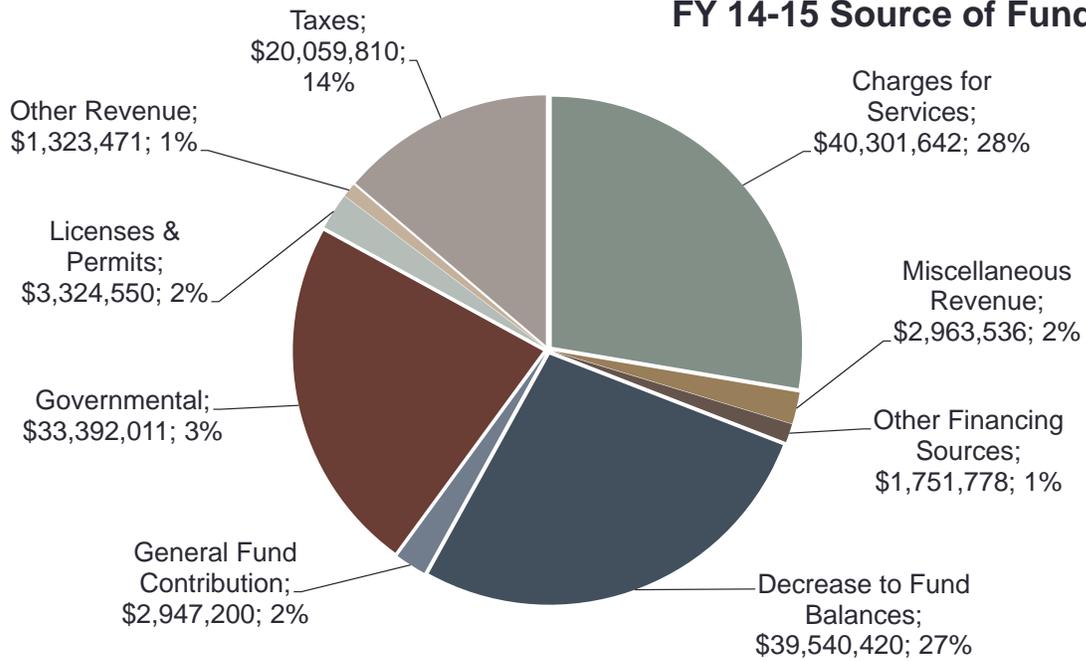
# Public Works Summary

## ∂ Transportation Projects \$18,196,375

- ∂ Bridge Replacement/Repairs, \$9,098,974, Rehabilitation and/or replacement of twelve bridge projects.
- ∂ Pavement Preservation, \$4,891,401, Consists of surface treatment, road rehabilitation and capital maintenance projects.
- ∂ New Capacity & Enhancements, \$2,806,000, Added capacity to circulation element, enhancements to interchanges and pathways.
- ∂ Hardscape Repairs, \$660,000, Provides replacement of sidewalks, medians, ADA transition program and tree partnership program.
- ∂ Major Infrastructure Repairs, \$422,000, Improvements to Rincon Hill, Phase 1 Calle Real Sidewalks and Betteravia safety improvements.
- ∂ Bridge Scour Repairs, \$318,000, Provide structural repairs to bridge foundations.

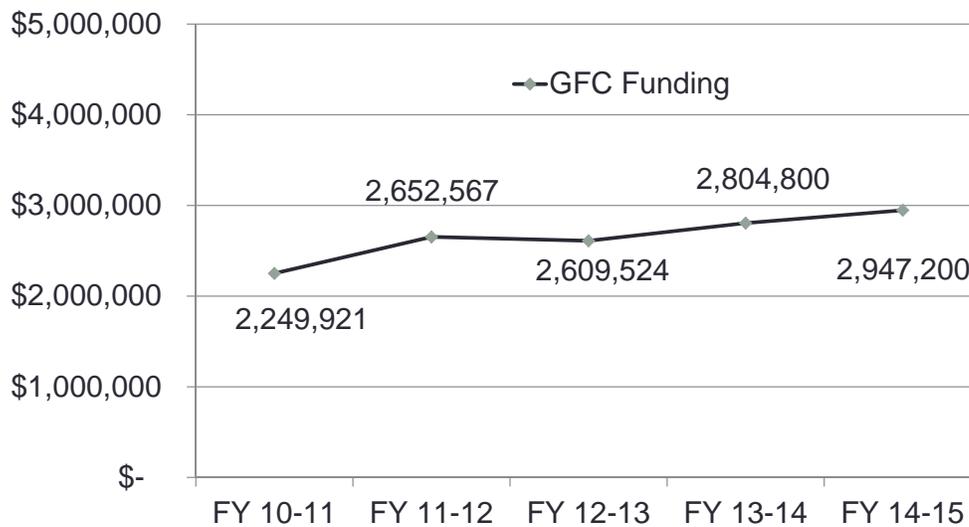
# Public Works

FY 14-15 Source of Funds



# Public Works

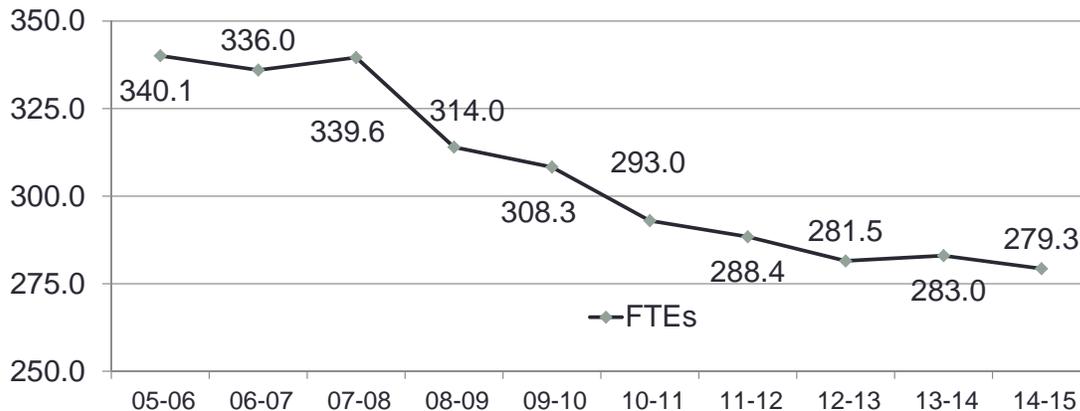
## GFC 5 Year Summary



# Public Works

## Staffing Summary

- ∅ 282.95 FTE FY 13-14 Adopted
- ∅ 279.25 FTE FY 14-15 Recommended



# Public Works

## FY 2013-14 Anticipated Accomplishments

- Prepare EIR for public review for the Resource Recovery Project proposed at Tajiguas Landfill.
- Successfully applied for \$5 million in grant funding including a Federal Lands Access Program grant totaling approximately \$4 million for county road reconstruction in FY14-15.
- Reviewed, recorded or filed over 340 maps and corner records.
- Completed Coordination of Las Vegas / San Pedro Creek Capacity Project resulting in Caltrans awarding construction.

# Public Works

## FY 2014-15 Objectives

- Complete the Goleta Transportation Improvement Plan administrative update and send to the Board for approval.
- Lead the Surveyor's Office through the proposed organizational changes and implement department's budget plan.
- Secure 10 Year Maintenance Regional General Permit to allow creek and debris basins maintenance, reducing flood hazards.
- Certify EIR for the Resource Recovery Project proposed at Tajiguas Landfill.
- Implement outreach opportunities to our customers in the community through Facebook and other social media outlets.

# Public Works

## FY 2015-16 Objectives

- Negotiate/execute contract with vendor for the Resource Recovery Project proposed at Tajiguas.
- Review and update permit fee rates for Transportation Encroachments.
- Continue to work on addressing deferred maintenance backlog and long term funding stability.
- Review & upgrade Surveyor electronic data available to the general public and professional surveyors.
- Integrate new Flood Control Property Database / Viewer into Division Operations.

# Public Works

## Performance Measures

Description	2012-13 Actual	FY 13-14 Estimated Actual	FY 14-15 Recommended
Average Pavement Condition Index (PCI) for the County Maintained Road System	61	61	60
Average number of days to complete development project reviews	26	46	60
Percentage of flood control maintenance requests responded to within 48 hours	98%	98%	90%
Percentage of waste diversion (recycling), as calculated by Cal Recycle	73%	73%	73%
Percentage of departmental Back to Work issues resolved by Risk Management within 180 days in accordance with County program	33%	38%	100%

# Public Works

## FY 14-15 Financial Changes & Related Service Level Reductions

### Financial Changes Causing the SLR:

Description	\$ Amount	Ongoing
Surveyor's Office expenditures outpacing General Fund Contribution (GFC).	\$133,800	Mandated fees set by the state and increase in development review time which will impact customer service.

### Service Level Reductions:

Program	FTEs	\$ Amount	Service Level Reduction
Surveyor's Office	1	\$133,800	Increase the time from submittal to issuance for examining a record of survey; provide support for maintaining the index of recorded certificates of correction and amending maps; endorse and sign corner record submitted to the county surveyor in compliance with the Business and Professions Code.

# Public Works

## FY 14-15 Efficiency Changes

- Upfront emergency contracts for winter response that have labor and equipment costs determined in advance.
- Accept credit cards at transfer stations to improve customer satisfaction and ease of use.
- Web based Scale House Account Management allowing commercial accounts, such as Franchise haulers, and cities to access tonnage reports directly.
- Re-structured the duties for department's safety program.
- Re-organized departmental real estate and field survey services.

# Public Works

## Key Challenges and Emerging Issues

- Provide timely processing in the Surveyor's Office with current staffing levels.
- Implement Laguna Sanitation Master Plan
- Implement long-term waste management solution
- Transportation infrastructure funding

### Budget Enhancement Requests (\$9,133,800)

- \$9,000,000 Pavement Preservation Program

Appropriate funding for pavement preservation allows the County to reduce its liability exposure, provides for safer streets and ensures a conduit for economic development.

- 1 FTE - \$133,800 Survey Specialist

Reduce the time from submittal for issuance of record of survey, shorten the time for map recordings and support the Surveyor's Office to come into compliance with state law.

# Public Works Summary

- Stable funding for transportation infrastructure
- Develop long-term waste management solution
- Implement Laguna Sanitation Master Plan
- Fund survey resources to meet State Mandates
- Effective flood response and maintenance in all zones in the County

# Public Works

## SANTA MARIA RIVER LEVEE IMPROVEMENT PROJECT



ORIGINAL LEVEE ROCK



CONSTRUCTION OF  
SOIL CEMENT PROTECTION



COMBI-WALL CONSTRUCTION



COMPLETED SOIL CEMENT PROTECTION

# Public Works

## Budget & Full-Time Equivalent (FTEs) Summary

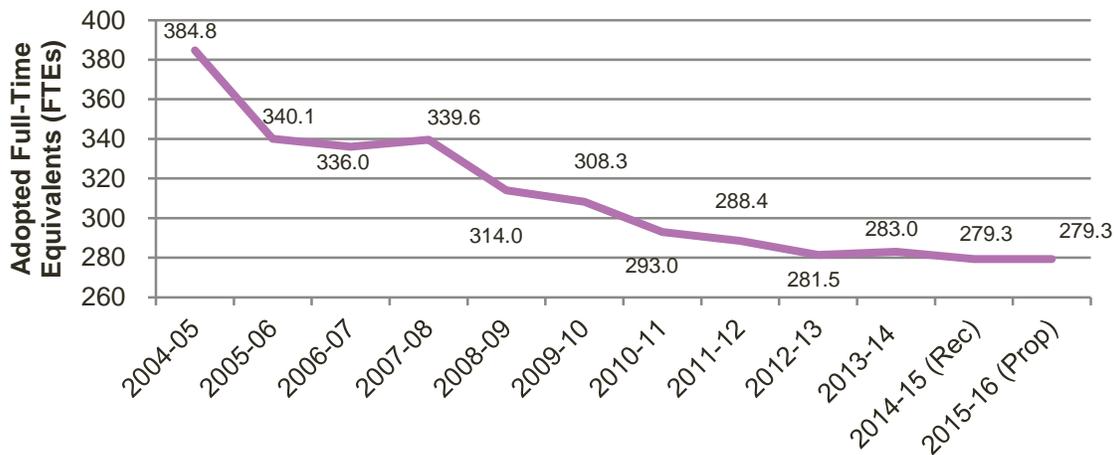
Operating	\$ 99,322,110
Capital	\$ 25,510,000
FTEs	279.3

## Budget Programs Chart



## Staffing Trend

The staffing trend values will differ from prior year budget books in order to show amounts without the impact of any vacancy factors.



# Public Works

## ***Mission Statement***

To efficiently provide, operate and maintain Public Works infrastructure, facilities, and services to make everyday life as safe and convenient as possible for the public we serve.

## ***Department Description***

The Public Works Department enhances the health and safety of residents through a variety of critical activities and oversees 42 funds. The Public Works Department consists of five Budget Programs: Administration, Transportation, Surveyor, Water Resources, and Resource Recovery & Waste Management - with approximately 279 full-time equivalent (FTE) staffing at sixteen locations throughout the County. Public Works is responsible for: County-maintained roads, traffic engineering, review and permitting of private land development, design engineering and construction management, land surveying and map processing, water supply planning, storm water permitting activities and flood protection, solid waste planning, engineering and management, inactive landfill management, wastewater systems management, and special districts.

## ***2013-14 Anticipated Accomplishments***

### **Administration & Support**

- Implemented revised Public Works policies and procedures and monitored compliance to these policies.
- Re-assessed duties and structure for the Department's safety program.
- Completed and filed the Federal Emergency Management Agency second appeal of the 2005 Storm validating all costs associated with reimbursement.

- Provided financial review of the Resource Recovery & Waste Management Conversion Technology (CT) proposals and assisted with negotiations.

### **Transportation**

- Developed a long-term budget to maximize retention of service levels by balancing annual costs with available funding.
- Updated Road Maintenance Annual Plan (RdMAP) based on new district boundaries and revisited Board of Supervisors funding distribution formulas.
- Successfully applied for approximately \$5M in grant funding, including a Federal Lands Access Program grant totaling almost \$4M for county road reconstruction.
- Updated disaster response procedures based on new policies from Federal Emergency Management Agency and Federal Highway Administration.

### **Surveyor**

- Added hydrographic surveying to the list of field survey services we provide to the Public Works Department.
- Improved dataset completeness and performance of the Interactive Surveyor Map Web Search Application which resulted in more than 80,000 page views in 2013.
- Performed over 470 project reviews for compliance with the state laws and local ordinances.
- Recorded or filed over 340 maps, corner records and documents.

### **Water Resources/Flood Control**

- Completed Water Supply Projection Model on Cachuma Reservoir.
- Initiated Study to review Water Supply options for Cachuma and Identify Cachuma's safe yield.

# Public Works

- Secured a \$3.08 million Proposition 84- 2006 Safe Water Drinking Act grant for local projects.
- Completed Coordination of Las Vegas / San Pedro Capacity Project resulting in Caltrans Awarding Construction.

## **Resource Recovery & Waste Management**

- Prepare EIR for public review for the Resource Recovery Project proposed at Tajiguas Landfill.
- Continued project development of the Resource Recovery CT project at Tajiguas Landfill to provide a sustainable future alternative to burying the communities' municipal solid waste including the creation of a joint powers authority.
- Completed solicitation for Phase 1 Plant Upgrade improvements, which includes Finalized plans, specifications & estimates for sludge beds upgrade and initiation of 2-year California Tiger Salamander study.
- Retrofitted Street Lighting in Isla Vista, which enhanced public safety and improved the quality of life for this low to moderate income community in Santa Barbara County.
- Completed process with the City of Santa Barbara and CSA 12 with regards to Mission Canyon Sewer Rates and revisions to the existing agreement.

## **2014-16 Objectives**

### **Administration & Support**

- Develop training courses associated with the disaster recovery process and Public Works disaster response.
- Complete fee study of Transportation Encroachment Permits.
- Explore outreach opportunities to the various target audiences in the community such as Facebook and other social media outlets.
- Streamline and improve Board letter process and quality control.

### **Transportation**

- Continue to work on addressing deferred maintenance backlog and long term funding stability.
- Complete the Orcutt Transportation Improvement Plan (OTIP) update and take the Goleta Transportation Improvement Plan (GTIP) Administrative update to the Board for approval upon approval of the Goleta Community Plan (GCP).
- Continue to seek new funding sources and new methods and processes to help perform the mission of the division with limited resources.

### **Surveyor**

- Increase number, completeness, and consistency of dataset available to the general public and professional surveyors using an interactive Geographic Information System (GIS) as the primary customer service tool.
- Lead the Division through the anticipated organizational changes and implement Department's budget plan.
- Provide mandated surveying services to the County Government, survey professional and general public, as required by the California Government Code, California Business and Professions Code and Santa Barbara County Code.

### **Water Resources/Flood Control**

- Secure 10 Year Maintenance Regional General Permit to allow creek and debris basins maintenance, reducing flood hazards.
- Monitor Water Supply / Drought Issues Closely, Support CEO as Needed.
- Integrate new Flood Control Property Database / Viewer into Division Operations.
- Initiate Water Supply Alternatives Study as directed by the Board for future Water Supply options for the County.

# Public Works

## Resource Recovery & Waste Management

- Certify EIR for the Resource Recovery Project proposed at Tajiguas Landfill.
- Negotiate contract with vendor for the Resource Recovery Project proposed at Tajiguas including preparation of necessary documents, review of financial and technical information.
- Construct the next liner phase at the Tajiguas Landfill.

## ***Changes & Operational Impact: 2013-14 Adopted to 2014-15 Recommended***

## Staffing

- Decrease of -3.7 FTEs
  - -6.0 positions in Surveyor: -5.0 positions in Field Operations due to lack of work (loss of revenue from: Statewide Transportation Improvement Program (STIP), Regional Surface Transportation Program (RSTP), and Federal earmarks) and -1.0 position in Surveyor Office due to lack of funding.
  - -1.0 position in Administration Division: lack of work (loss of revenue from: STIP, RSTP, and Federal earmarks).
  - +0.1 position in Transportation: +1.0 position for engineering support for capital projects and +0.1 position for administrative support to full-time, -1.0 position heavy equipment operator in utility crew.
  - +2.0 positions in Resource Recovery: 1.0 for engineering services for capital projects and 1.0 position for landfill survey support.
  - +1.2 positions in Flood Control: 1.0 position for Bathymetric survey support and 0.2 positions for project manager to full-time.

## Expenditures

- Net operating expenditure increase of \$5,137,000;
  - +\$566,000 increase in Salaries and Employee benefits consisting of:
    - +\$1,165,000 increase in salary, retirement and health costs.
    - -\$599,000 decrease due to a reduction in staffing.
  - -\$735,000 decrease in Services and Supplies due to:
    - -\$1,897,000 decrease for capital projects and maintenance in Transportation including deferred maintenance projects and reductions in overlay and scrub micro projects.
    - +\$181,000 increase in Laguna Sanitation for maintenance repairs.
    - +\$981,000 increase in Water Fund for drought related expenditures.
  - +\$5,306,000 increase in Other Charges due to:
    - +\$3,003,000 increase for capital project pass-through funded by Proposition 84- 2006 Safe Water Drinking Act grant to offset local share of Levee Construction.
    - +\$1,800,000 increase in resource Recovery for post closure costs.
    - +\$503,000 increase in depreciation costs in Resource Recovery.
- Net non-operating expenditure decrease of \$3,976,000;
  - +\$2,714,000 increase in Capital Assets consisting of:
    - +\$1,782,000 increase in equipment replacement.
    - +\$1,005,000 increase in Flood Zone projects due to Santa Maria Unit II channel improvements and Las Vegas Creek/Encina Drainage project.

# Public Works

- -\$73,000 decrease for the implementation of the Laguna County Sanitation District's master plan.
- -\$5,194,000 decrease in Other Financing Uses due to:
  - -\$5,057,000 decrease in transfers between Transportation funds.
  - -\$136,000 decrease in transfers between Flood District and Water Agency.
  - These uses are offset by Other Financing Sources and Decreases to Fund Balances which are related to capital project financing activities.
- -\$21,000 decrease in Intrafund Expenditure Transfers (+) for transfers between divisions within Public Works offset with corresponding Intrafund Expenditure Transfers (-).
- -\$1,474,000 decrease in contribution to Fund Balances, from \$17.7 million in FY 2013-14 to \$16.3 million in FY 2014-15, consisting of:
  - -\$7,861,000 decrease to Transportation funds for capital project work from previous FY to another FY 2014-15.
  - +\$5,887,000 increase to Flood Zone funds for capital project work from previous FY to another FY 2014-15.
  - +500,000 increase to Laguna Sanitation District.
  - These increases are partially offset with decreases in fund balances as project funds are required.
- +\$745,000 increase of TDA Tax for Alternative Transportation.
- +\$606,000 increase in property taxes primarily in Flood funds.
- +\$446,000 increase of Measure "A" Sales Tax for Transportation.
- +\$214,000 increase in Licenses, Permits, and Franchises due to increased franchise fee and roll-off revenue from haulers.
- -\$110,000 decrease in Use of Money and Property across all funds due to reduced interest rates.
- +\$510,000 increase in Intergovernmental Revenues consisting of:
  - +\$2,105,000 increase in Water Resources Prop 84 pass-through grants associated with the recently completed Integrated Regional Water Management Plan.
  - +\$1,544,000 increase in gas tax related revenues.
  - -\$434,000 in capital grants for transportation.
  - -\$1,040,000 decrease in Prop 1B state funding for transportation.
  - -\$1,665,000 decrease in federal funding for Santa Maria Levee project.
- +2,019,000 increase in Charges for Services due to:
  - +\$2,147,000 increase to Resource Recovery for environmental review and on-going operations.
  - +\$1,333,000 increase to rates at Laguna Sanitation consistent with the Master Plan.
  - -\$868,000 decrease in Surveyor internal charges.
  - -\$427,000 decrease in Transportation service charges for capital projects.

These changes result in recommended operating expenditures of \$99,322,000, non-operating expenditures of \$46,382,000 and total expenditures of \$145,704,000. Non-operating expenditures primarily include capital assets, transfers, and increases to fund balances.

## Revenues

- Net operating revenue increase of \$4,151,000
  - +\$1,797,000 increase in Taxes due to:

- Net non-operating revenue increase of \$2,991,000:
  - -\$7,007,000 decrease in Other Financing Sources due to:

# Public Works

- -\$6,898,000 decrease in transfers between Transportation funds.
- -\$109,000 decrease in transfers between Flood and Resource Recovery funds.
- These sources are offset by Other Financing Uses.
- -\$21,000 decrease in Intrafund Expenditures Transfers (-) for transfers between divisions within Public Works offset with corresponding expenditures.
- +\$3,895,000 increase in Decreases to Fund Balances consisting of:
  - +\$6,988,000 increase in Flood Zone funds for capital projects.
  - +\$2,240,000 increase to Resource Recovery due to capital projects.
  - +\$1,402,000 increase in Water Agency for drought related expenditures.
  - +\$185,000 increase in various other Public Works funds.
  - -\$405,000 decrease in Laguna Sanitation for capital projects.
  - -\$7,182,000 decrease to Transportation funds for capital projects.
- +\$142,000 increase in General Fund Contribution for Salaries and Benefits increases to Surveyor, Project Clean Water and Measure "A" road improvement efforts.

These changes result in recommended operating revenues of \$100,764,000, non-operating revenues of \$44,940,000 and total revenues of \$145,704,000. Non-operating revenues primarily include General Fund Contribution, transfers and decreases to fund balances.

## ***Changes & Operational Impact: 2014-15 Recommended to 2015-16 Proposed***

- Operating expenditures are decreasing \$5,515,000 and total net expenditures are

projected to decrease of \$19,214,000. These are comprised of:

- +579,000 increase in Salaries and Employee Benefits, which includes increases in health and retirement contributions.
- -\$2,131,000 decrease in Services and Supplies due to:
  - -\$1,440,000 decrease in capital maintenance in Transportation.
  - -\$1,299,000 decrease in South Coast channel maintenance.
  - -\$948,000 decrease in Laguna Sanitation District maintenance.
  - -\$385,000 decrease in Water Agency special projects.
  - +\$1,940,000 increase in Resource Recovery for environmental review.
- -\$3,963,000 decrease in Other Charges primarily due to the completion of Proposition 84 pass-through grants.
- -\$12,224,000 decrease in Capital Assets due to:
  - -\$6,780,000 decrease for South Coast flood projects.
  - -\$3,523,000 decrease in Laguna Sanitation District projects.
  - -\$2,242,000 decrease in Resource Recovery for liner project.
  - +\$321,000 increase in Transportation equipment replacement.
- -\$805,000 decrease in Other Financing Uses due to a reduction transfers between Transportation funds, for capital related project activities.
- -\$611,000 decrease in Fund Balances due to:
  - -\$5,416,000 decrease in flood zones capital projects.
  - +\$2,045,000 increase in capital projects for the Transportation Budget Program.
  - +\$2,760,000 increase in Laguna Sanitation capital projects for implementing Master Plan.

# Public Works

## ***Related Links***

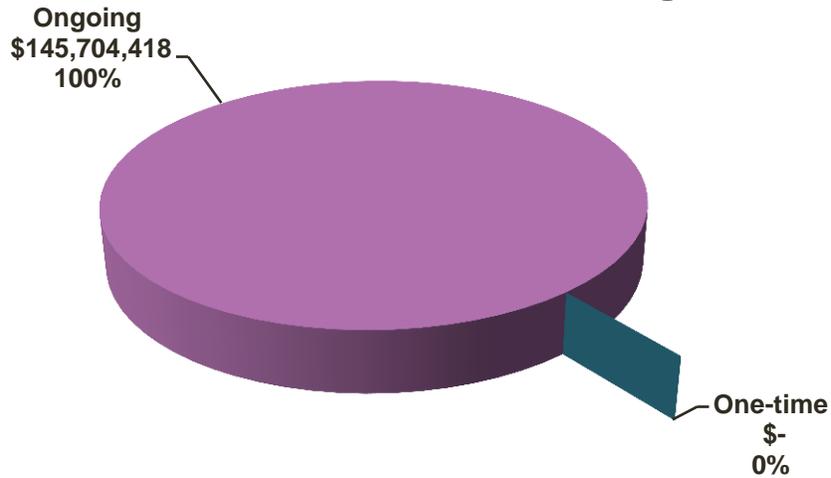
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For more information on the Public Works Department, refer to the department's web site at <http://www.countyofsb.org/pwd> or "Like" us on Facebook at County of SB - Public Works <https://www.facebook.com/CountyOfSbPublicWorks>

# Public Works

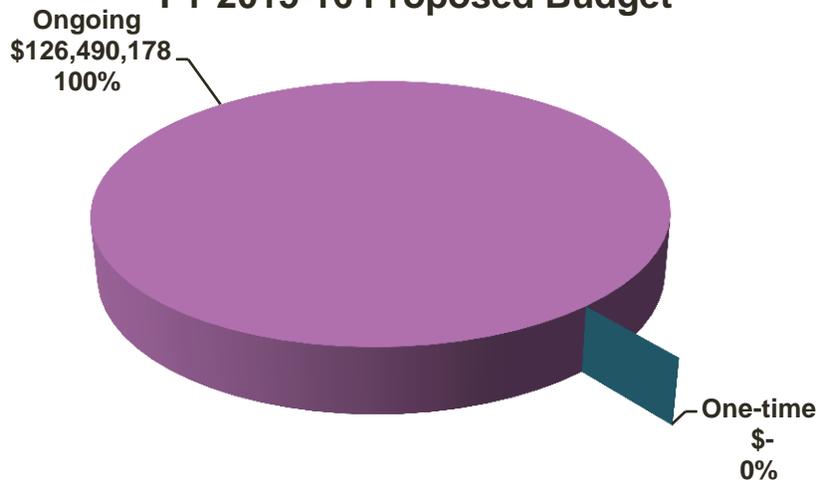
## Gap Charts

### FY 2014-15 Recommended Budget



The FY 2014-15 Proposed Budget is balanced and did not rely on one-time sources to fund any of the Department's ongoing operations.

### FY 2015-16 Proposed Budget



The FY 2015-16 Proposed Budget is balanced and did not rely on one-time sources to fund any of the Department's ongoing operations.

# Public Works

## Performance Measures Continued

Description	FY 2011-12 Actual	FY 2012-13 Actual	FY 2013-14 Estimated	FY 2014-15 Recommended	FY 2015-16 Proposed
<b>Budget Program 1: Administration &amp; Support</b>					
Percentage of department workforce "Lost Time"	5.3%	5.4%	5.8%	5.2%	5.2%
Percentage of departmental Information Technology requests resolved within 4 working hours	97.5%	97.9%	96.7%	95%	95%
Percentage of California State Association of Counties randomly selected employees tested for Drugs & Alcohol within the quarter	92%	91%	85%	100%	100%
Number of Masters Service Agreements processed within a year  (New Measure 14/15)	N/A	N/A	63	190	190
Percentage of departmental Back to Work issues resolved by Risk Management within 180 days in accordance with County program	N/A	33%	38%	100%	100%
<b>Budget Program 2: Transportation</b>					
Average Pavement Condition Index (PCI) for the County Maintained Road System	65	61	61	60	60
Percentage of Transportation service requests responded to within 48 hours	99.5%	98.7%	98.4%	95%	95%

# Public Works

## Performance Measures Continued

Description	FY 2011-12 Actual	FY 2012-13 Actual	FY 2013-14 Estimated	FY 2014-15 Recommended	FY 2015-16 Proposed
Percentage of design and construction administration costs for completed pavement preservation project costs  (New Measure 14/15)	N/A	N/A	20%	20%	20%
Percentage of school zone traffic control pavement markings refreshed annually	57%	100%	48%	25%	25%
<b>Budget Program 3: Surveyor</b>					
Percentage of Record of Surveys & Corner Records reviewed within 20 days per government code requirements	72%	57%	47%	30%	30%
Average number of days to complete development project reviews	18	26	46	60	76
Average number of days to publish recorded maps on the County web site	35	40	73	93	113
<b>Budget Program 4: Water Resources/Flood Control</b>					
Percentage of planned flood control maintenance projects completed	98%	99%	97%	95%	95%
Percentage of water quality inquiries responded to within 24 hours	100%	100%	100%	90%	90%
Percentage of flood control maintenance requests responded to within 48 hours	97%	98%	98%	90%	90%

# Public Works

## *Performance Measures Continued*

<u>Description</u>	<u>FY 2011-12 Actual</u>	<u>FY 2012-13 Actual</u>	<u>FY 2013-14 Estimated</u>	<u>FY 2014-15 Recommended</u>	<u>FY 2015-16 Proposed</u>
Percentage of plan check submittals completed within two weeks	100%	100%	100%	90%	90%
<b>Budget Program: Resource Recovery &amp; Waste Management</b>					
Percentage of waste diversion (recycling) , as calculated by Cal Recycle	73%	73%	73%	70%	70%
Percentage of Laguna County Sanitation's sewer system flushed and/or videoed annually	25.2%	18.0%	15.0%	20%	20%
Average annual cost per pound of household hazardous waste disposed	\$1.64	\$1.64	\$1.84	\$1.70	\$1.70
Achieve 1,000 pounds compaction at the Tajiguas Landfill to maximize capacity	1,130	1,270	1,080	1,000	1,000

# Public Works

## Budget Overview

	2012-13 Actual	2013-14 Adopted	Change from FY13-14 Ado to FY14-15 Rec	2014-15 Recommended	2015-16 Proposed
<b>Staffing By Budget Program</b>					
Administration & Support	15.19	15.00	(1.00)	14.00	14.00
Transportation	117.31	119.90	0.10	120.00	120.00
Surveyor	9.23	10.00	(6.00)	4.00	4.00
Water Resources/Flood Control	44.71	45.80	1.20	47.00	47.00
Resource Recovery & Waste Management	90.11	92.25	2.00	94.25	94.25
Unallocated	1.12	-	-	-	-
Total	<u>277.67</u>	<u>282.95</u>	<u>(3.70)</u>	<u>279.25</u>	<u>279.25</u>
<b>Budget By Budget Program</b>					
Administration & Support	\$ 3,620,858	\$ 3,799,341	\$ (10,680)	\$ 3,788,661	\$ 3,841,248
Transportation	31,957,323	42,446,065	(1,657,674)	40,788,391	39,285,274
Surveyor	1,342,833	1,615,827	(868,742)	747,085	746,977
Water Resources/Flood Control	21,959,767	17,032,138	4,518,359	21,550,497	16,767,369
Resource Recovery & Waste Management	26,857,508	29,291,834	3,155,642	32,447,476	33,165,901
Unallocated	13,744	-	-	-	-
Total	<u>\$ 85,752,033</u>	<u>\$ 94,185,205</u>	<u>\$ 5,136,905</u>	<u>\$ 99,322,110</u>	<u>\$ 93,806,769</u>
<b>Budget By Categories of Expenditures</b>					
Salaries and Employee Benefits	\$ 30,196,778	\$ 32,989,748	\$ 566,159	\$ 33,555,907	\$ 34,134,499
Services and Supplies	39,858,729	53,137,896	(735,240)	52,402,656	50,271,678
Other Charges	15,696,526	8,057,561	5,305,986	13,363,547	9,400,592
Total Operating Expenditures	<u>85,752,033</u>	<u>94,185,205</u>	<u>5,136,905</u>	<u>99,322,110</u>	<u>93,806,769</u>
Capital Assets	14,611,622	22,796,500	2,713,500	25,510,000	13,286,500
Other Financing Uses	8,077,138	9,281,518	(5,194,103)	4,087,415	3,282,015
Intrafund Expenditure Transfers (+)	128,728	555,482	(20,896)	534,586	476,212
Increases to Fund Balances	9,379,981	17,724,708	(1,474,401)	16,250,307	15,638,682
Fund Balance Impact (+)	-	-	-	-	-
Total	<u>\$ 117,949,503</u>	<u>\$ 144,543,413</u>	<u>\$ 1,161,005</u>	<u>\$ 145,704,418</u>	<u>\$ 126,490,178</u>
<b>Budget By Categories of Revenues</b>					
Taxes	\$ 19,561,420	\$ 18,262,331	\$ 1,797,479	\$ 20,059,810	\$ 20,121,970
Licenses, Permits and Franchises	3,442,385	3,210,967	213,583	3,424,550	3,472,400
Fines, Forfeitures, and Penalties	-	-	-	-	-
Use of Money and Property	54,147	898,920	(110,035)	788,885	767,059
Intergovernmental Revenue	33,285,602	32,882,079	509,932	33,392,011	28,680,151
Charges for Services	36,805,423	38,116,041	2,019,176	40,135,217	42,146,918
Miscellaneous Revenue	4,460,427	3,242,227	(278,691)	2,963,536	2,964,175
Total Operating Revenues	<u>97,609,405</u>	<u>96,612,565</u>	<u>4,151,444</u>	<u>100,764,009</u>	<u>98,152,673</u>
Other Financing Sources	6,270,296	8,758,359	(7,006,581)	1,751,778	1,033,135
Intrafund Expenditure Transfers (-)	128,728	555,482	(20,896)	534,586	476,212
Decreases to Fund Balances	10,928,729	35,812,206	3,894,639	39,706,845	23,621,758
General Fund Contribution	2,696,126	2,804,800	142,400	2,947,200	3,206,400
Fund Balance Impact (-)	316,218	1	(1)	-	-
Total	<u>\$ 117,949,503</u>	<u>\$ 144,543,413</u>	<u>\$ 1,161,005</u>	<u>\$ 145,704,418</u>	<u>\$ 126,490,178</u>

# Public Works

## Staffing Detail

Staffing Detail By Budget Program	2012-13 Actual	2013-14 Adopted	Change from FY13-14 Ado to FY14-15 Rec	2014-15 Recommended	2015-16 Proposed
<b>Administration &amp; Support</b>					
DIRECTOR	1.00	1.00	-	1.00	1.00
DEPUTY DIRECTOR	1.00	1.00	-	1.00	1.00
CIVIL ENGINEERING MANAGER	1.00	1.00	-	1.00	1.00
IT MANAGER	1.00	1.00	-	1.00	1.00
PROJECT MANAGER	0.88	1.00	-	1.00	1.00
EDP SYS & PROG ANLST SR	1.00	1.00	-	1.00	1.00
ACCOUNTANT	0.12	-	-	-	-
EDP SYS & PROG ANLST	1.00	1.00	-	1.00	1.00
ADMIN OFFICE PRO	3.12	3.00	-	3.00	3.00
REAL PROPERTY AGENT	1.00	1.00	(1.00)	-	-
COMPUTER SYSTEMS SPEC	1.00	1.00	-	1.00	1.00
EXECUTIVE SECRETARY	1.00	1.00	-	1.00	1.00
SAFETY OFFICER-DEPT	1.08	1.00	-	1.00	1.00
SAFETY OFFICER-DIVISIONAL	1.00	1.00	-	1.00	1.00
<b>Administration &amp; Support Total</b>	<b>15.19</b>	<b>15.00</b>	<b>(1.00)</b>	<b>14.00</b>	<b>14.00</b>
<b>Transportation</b>					
ASST DIRECTOR	0.96	1.00	-	1.00	1.00
CIVIL ENGINEER SPECIALIST	2.15	3.00	-	3.00	3.00
CIVIL ENGINEERING MANAGER	1.88	2.00	-	2.00	2.00
MAINT SUPERINTENDENT	3.00	3.00	-	3.00	3.00
PROGRAM MANAGER	3.88	4.00	-	4.00	4.00
TEAM/PROJECT LDR-GEN	0.12	-	-	-	-
TRANSPORTATION PLANNER SUPV	1.00	1.00	-	1.00	1.00
PROJECT MANAGER	1.00	1.00	1.00	2.00	2.00
ROAD MAINT MANAGER	1.00	1.00	-	1.00	1.00
DIVISION MANAGER	-	1.00	(1.00)	-	-
ENGINEERING GEOLOGIST	1.00	1.00	-	1.00	1.00
CIVIL ENGINEER	2.00	3.00	-	3.00	3.00
GEOLOGIST REGISTERED	1.00	1.00	-	1.00	1.00
ACCOUNTANT	2.00	2.00	-	2.00	2.00
ENG ENVIRON PLANNER SR.	1.00	1.00	-	1.00	1.00
COST ANALYST	1.00	1.00	-	1.00	1.00
FINANCIAL OFFICE PRO	2.00	2.00	1.00	3.00	3.00
ADMIN OFFICE PRO	6.00	6.90	(0.90)	6.00	6.00
CIV ENGINEERING ASSOC	9.04	10.00	-	10.00	10.00
ENGINEERING TECH SPEC	6.00	6.00	1.00	7.00	8.00
URBAN FORESTRY SUPV	1.00	1.00	-	1.00	1.00
MAINTENANCE SUPV	3.00	3.00	1.00	4.00	4.00
MAINTENANCE LEADER	12.00	12.00	(1.00)	11.00	10.00
ENGINEERING TECH	3.79	4.00	-	4.00	4.00
URBAN FORESTRY INSP	1.00	1.00	-	1.00	1.00
HEAVY EQUIP OPERATOR	7.81	8.00	(1.00)	7.00	7.00
MAINTENANCE WORKER	38.08	38.00	-	38.00	38.00
TRAFFIC SIGNAL TECHNICIAN	1.00	1.00	-	1.00	1.00
MAINT WORKER APPRENTICE	0.35	1.00	-	1.00	1.00
EXTRA HELP	3.25	-	-	-	-
<b>Transportation Total</b>	<b>117.31</b>	<b>119.90</b>	<b>0.10</b>	<b>120.00</b>	<b>120.00</b>

# Public Works

## Staffing Detail Continued

Staffing Detail By Budget Program	2012-13 Actual	2013-14 Adopted	Change from FY13-14 Ado to FY14-15 Rec	2014-15 Recommended	2015-16 Proposed
<b>Surveyor</b>					
COUNTY SURVEYOR	1.00	1.00	-	1.00	1.00
SURVEY PARTY CHIEF	2.88	3.00	(3.00)	-	-
SURVEY SUPERVISOR	1.00	1.00	-	1.00	1.00
SURVEY SPECIALIST	2.00	3.00	(1.00)	2.00	2.00
ENGINEERING TECH	2.01	2.00	(2.00)	-	-
EXTRA HELP	0.34	-	-	-	-
<b>Surveyor Total</b>	<b>9.23</b>	<b>10.00</b>	<b>(6.00)</b>	<b>4.00</b>	<b>4.00</b>
<b>Water Resources/Flood Control</b>					
DEPUTY DIRECTOR	1.00	1.00	-	1.00	1.00
CIVIL ENGINEER SPECIALIST	1.00	1.00	-	1.00	1.00
CIVIL ENGINEERING MANAGER	1.00	1.00	-	1.00	1.00
MAINT SUPERINTENDENT	1.00	1.00	-	1.00	1.00
DIVISION MANAGER	0.80	0.80	0.20	1.00	1.00
OPERATIONS MANAGER	1.00	1.00	-	1.00	1.00
WATER AGENCY MANAGER	1.00	1.00	-	1.00	1.00
CIVIL ENGINEER	1.00	1.00	-	1.00	1.00
HYDROLOGIST SENIOR	2.00	2.00	-	2.00	2.00
ACCOUNTANT	1.00	1.00	-	1.00	1.00
ENG ENVIRON PLANNER SR.	2.00	2.00	-	2.00	2.00
FINANCIAL OFFICE PRO	1.00	1.00	-	1.00	1.00
ADMIN OFFICE PRO	3.00	3.00	-	3.00	3.00
ENGINEERING TECH SUPV	1.00	1.00	-	1.00	1.00
CIV ENGINEERING ASSOC	3.62	4.00	-	4.00	4.00
PUBLIC WORKS PRGM SPEC SR	2.00	2.00	-	2.00	2.00
ENGINEERING TECH SPEC	2.00	2.00	1.00	3.00	3.00
MAINTENANCE SUPV	1.81	2.00	-	2.00	2.00
PUBLIC WORKS PRGM SPEC	1.00	1.00	-	1.00	1.00
MAINTENANCE LEADER	4.62	5.00	-	5.00	5.00
ENGINEERING TECH	0.92	1.00	-	1.00	1.00
MAINT WELDER-MECHANIC	1.00	1.00	-	1.00	1.00
HEAVY EQUIP OPERATOR	5.00	5.00	-	5.00	5.00
PESTICIDE SPECIALIST	0.12	1.00	-	1.00	1.00
MAINTENANCE WORKER	2.92	3.00	-	3.00	3.00
MAINT WORKER APPRENTICE	1.08	1.00	-	1.00	1.00
EXTRA HELP	0.83	-	-	-	-
<b>Water Resources/Flood Control Total</b>	<b>44.71</b>	<b>45.80</b>	<b>1.20</b>	<b>47.00</b>	<b>47.00</b>
<b>Resource Recovery &amp; Waste Management</b>					
DEPUTY DIRECTOR	1.00	1.00	-	1.00	1.00
CIVIL ENGINEERING MANAGER	1.00	1.00	-	1.00	1.00
SURVEY PARTY CHIEF	-	-	1.00	1.00	1.00
PROGRAM MANAGER	-	-	1.00	1.00	1.00
PROGRAM/BUS LDR-GEN	-	1.00	(1.00)	-	-
PROJECT MANAGER	0.98	1.00	-	1.00	1.00
OPERATIONS MANAGER	0.73	1.00	-	1.00	1.00
PERMITTING-ENGINEERING MANAGER	1.00	1.00	-	1.00	1.00
CIVIL ENGINEER	0.62	2.00	(1.00)	1.00	1.00
ACCOUNTANT	1.00	1.00	-	1.00	1.00

# Public Works

## Staffing Detail Continued

Staffing Detail By Budget Program	2012-13 Actual	2013-14 Adopted	Change from FY13-14 Ado to FY14-15 Rec	2014-15 Recommended	2015-16 Proposed
ENG ENVIRON PLANNER SR.	1.00	1.00	-	1.00	1.00
COST ANALYST	1.00	-	-	-	-
ADMIN OFFICE PRO	5.81	5.00	1.00	6.00	6.00
FINANCIAL OFFICE PRO	2.00	3.00	(1.00)	2.00	2.00
CIV ENGINEERING ASSOC	-	-	1.00	1.00	1.00
WASTEWTR PLANT OPER CHIEF	1.00	1.00	-	1.00	1.00
PUBLIC WORKS PRGM SPEC SR	1.00	1.00	-	1.00	1.00
STAFF ANALYST	1.00	1.00	-	1.00	1.00
ENGINEERING TECH SPEC	0.46	1.00	1.00	2.00	2.00
WASTEWTR PLANT OPER SUPV	1.00	1.00	-	1.00	1.00
REFUSE SUPERVISOR	2.69	3.00	-	3.00	3.00
PUBLIC WORKS PRGM SPEC	3.06	3.75	-	3.75	3.75
WASTEWTR PLANT OPER	9.00	9.00	-	9.00	9.00
REFUSE LEADER	4.73	5.00	-	5.00	5.00
SHOP SUPERVISOR	1.00	1.00	-	1.00	1.00
ENGINEERING TECH	1.54	1.00	-	1.00	1.00
EQUIPMENT MECHANIC	4.00	4.00	-	4.00	4.00
HEAVY EQUIP OPERATOR	11.00	11.00	-	11.00	11.00
REFUSE INSPECTOR	2.00	2.00	-	2.00	2.00
HEAVY TRUCK DRIVER	10.81	11.00	-	11.00	11.00
REFUSE CHECKER SUPERVISOR	1.00	1.00	-	1.00	1.00
MAINTENANCE WORKER	3.46	4.00	2.00	6.00	6.00
STOREKEEPER	1.00	1.00	-	1.00	1.00
REFUSE CHECKER	7.62	8.50	-	8.50	8.50
RECYCLE WORKER	2.00	2.00	-	2.00	2.00
MAINT WORKER APPRENTICE	-	2.00	(2.00)	-	-
EXTRA HELP	4.61	-	-	-	-
<b>Resource Recovery &amp; Waste Management Total</b>	<b>90.11</b>	<b>92.25</b>	<b>2.00</b>	<b>94.25</b>	<b>94.25</b>
<b>Unallocated</b>					
ADMIN OFFICE PRO	0.62	-	-	-	-
HEAVY TRUCK DRIVER	0.35	-	-	-	-
MAINTENANCE WORKER	0.12	-	-	-	-
REFUSE CHECKER	0.04	-	-	-	-
<b>Unallocated Total</b>	<b>1.12</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Department Total</b>	<b>277.67</b>	<b>282.95</b>	<b>(3.70)</b>	<b>279.25</b>	<b>279.25</b>