

General County Programs





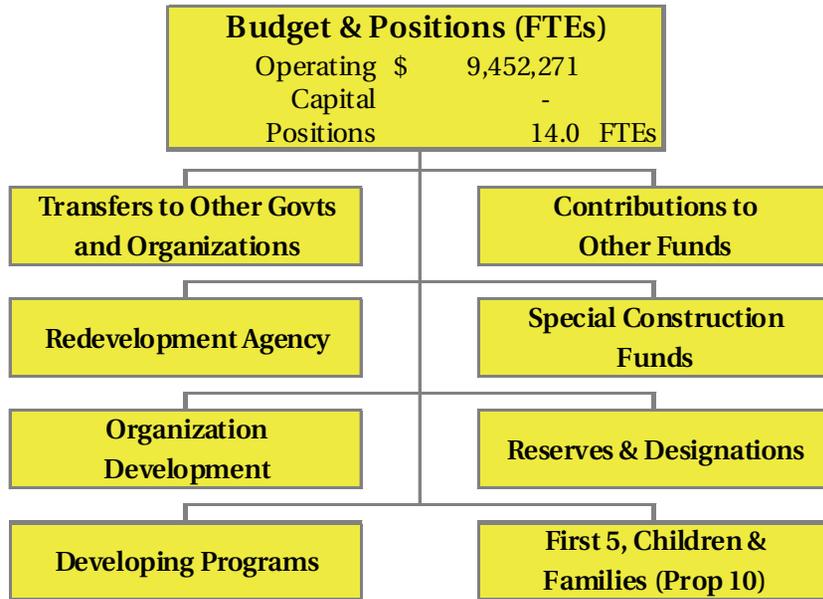
GENERAL COUNTY PROGRAMS

Use of Funds	Actual FY 08-09	Adopted FY 09-10	Est. Actual FY 09-10	Recommended FY 10-11
Operating Expenditures	\$ 22,212,064	\$ 21,741,055	\$ 17,392,579	\$ 9,452,271
Capital Equipment & Improvements	3,434,698	35,000	1,276,000	--
Designated for Future Uses	32,014,130	10,994,221	19,231,181	11,569,722
Operating Transfers Out	9,469,081	16,732,088	19,054,639	14,724,164
Total Use of Funds	\$ 67,129,973	\$ 49,502,364	\$ 56,954,399	\$ 35,746,157

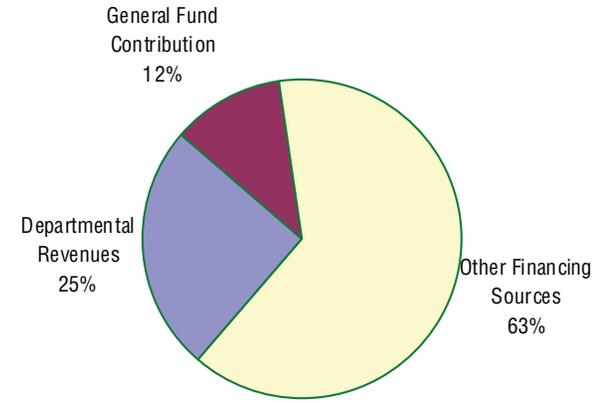
Source of Funds	Actual FY 08-09	Adopted FY 09-10	Est. Actual FY 09-10	Recommended FY 10-11
Operating Expenditures	\$ 15,872,451	\$ 12,235,587	\$ 14,082,785	\$ 7,172,179
General Fund Contribution	24,363,055	15,142,916	14,082,232	10,505,084
Use of Designations/Prior Fund Balances	26,514,331	21,370,597	21,297,589	17,351,284
Operating Transfers In	379,536	753,264	7,491,793	717,610
Other Miscellaneous Financing Sources	600	--	--	--
Total Source of Funds	\$ 67,129,973	\$ 49,502,364	\$ 56,954,399	\$ 35,746,157

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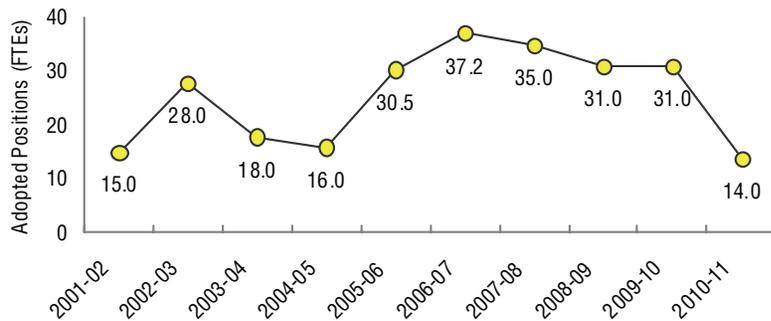
GENERAL COUNTY PROGRAMS



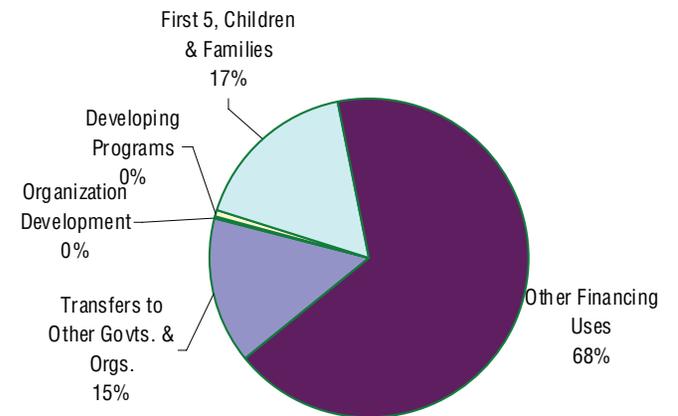
SOURCE OF FUNDS



STAFFING TREND



USE OF FUNDS



GENERAL COUNTY PROGRAMS

Department Summary

	Actual FY 08-09	Adopted FY 09-10	Est. Actual FY 09-10	Recommended FY 10-11
Use of Funds Summary				
<i>Operating Expenditures</i>				
Transfers to Other Govts. & Orgs.	\$ 4,202,585	\$ 4,074,632	\$ 4,338,367	\$ 4,267,195
Contributions to Other Funds	1,483	--	1,800	--
Redevelopment Agency	8,201,716	9,104,620	4,121,276	--
Organization Development	447,988	606,651	512,527	100,000
Developing Programs	2,121,275	1,679,099	2,033,866	138,050
First 5, Children & Families	7,840,284	6,276,053	6,384,743	4,947,026
Operating Sub-Total	22,815,331	21,741,055	17,392,579	9,452,271
Less: Intra-County Revenues	(603,267)	--	--	--
Operating Total	22,212,064	21,741,055	17,392,579	9,452,271
<i>Non-Operating Expenditures</i>				
Capital Assets	3,434,698	35,000	1,276,000	--
Expenditure Total	25,646,762	21,776,055	18,668,579	9,452,271
<i>Other Financing Uses</i>				
Operating Transfers	9,469,081	16,732,088	19,054,639	14,724,164
Designated for Future Uses	32,014,130	10,994,221	19,231,181	11,569,722
Department Total	\$ 67,129,973	\$ 49,502,364	\$ 56,954,399	\$ 35,746,157

Character of Expenditures

	Actual FY 08-09	Adopted FY 09-10	Est. Actual FY 09-10	Recommended FY 10-11
<i>Operating Expenditures</i>				
Regular Salaries	\$ 2,222,243	\$ 2,522,849	\$ 2,328,262	\$ 1,150,013
Overtime	45,099	4,950	4,537	--
Extra Help	49,137	26,000	24,964	--
Benefits	849,154	997,772	1,050,139	518,784
Salaries & Benefits Sub-Total	3,165,633	3,551,571	3,407,902	1,668,797
Services & Supplies	19,232,236	17,448,249	12,164,816	7,547,274
Contributions	417,462	741,235	1,819,861	236,200
Operating Sub-Total	22,815,331	21,741,055	17,392,579	9,452,271
Less: Intra-County Revenues	(603,267)	--	--	--
Operating Total	22,212,064	21,741,055	17,392,579	9,452,271
<i>Non-Operating Expenditures</i>				
Capital Assets	3,434,698	35,000	1,276,000	--
Expenditure Total	\$ 25,646,762	\$ 21,776,055	\$ 18,668,579	\$ 9,452,271

Note: Presentation of the individual program amounts for fiscal years 2008-09 and 2009-10 have been adjusted to provide a consistent level of detail with the fiscal year 2010-11 budget, however, the totals for 2008-09 and 2009-10 have not been changed.

	Actual FY 08-09	Adopted FY 09-10	Est. Actual FY 09-10	Recommended FY 10-11
Source of Funds Summary				
<i>Departmental Revenues</i>				
Interest	\$ 584,380	\$ 410,500	\$ 308,001	\$ 98,817
Federal & State Revenues	5,037,230	4,398,826	6,116,744	4,606,329
Other Charges for Services	404,278	590,415	706,557	--
Miscellaneous Revenue	10,449,830	6,835,846	6,951,483	2,467,039
Revenue Sub-Total	16,475,718	12,235,587	14,082,785	7,172,179
Less: Intra-County Revenues	(603,267)	--	--	--
Revenue Total	15,872,451	12,235,587	14,082,785	7,172,179
General Fund Contribution	24,363,055	15,142,916	14,082,232	10,505,084
<i>Other Financing Sources</i>				
Operating Transfers	379,536	753,264	7,491,793	717,610
Sale of Property	600	--	--	--
Use of Prior Fund Balances	26,514,331	21,370,597	21,297,589	17,351,284
Department Total	\$ 67,129,973	\$ 49,502,364	\$ 56,954,399	\$ 35,746,157

	Actual FY 08-09		Adopted FY 09-10		Est. Actual FY 09-10		Recommended FY 10-11	
	Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Position Summary								
<i>Permanent</i>								
Redevelopment Agency	4.0	2.1	4.0	4.1	4.0	3.0	--	--
Organization Development	1.2	1.7	2.0	1.9	2.0	2.0	--	--
Developing Programs	11.0	9.5	11.0	10.0	11.0	10.0	--	--
Children & Families First (Prop 10)	16.0	15.0	16.0	15.0	16.0	14.5	14.0	14.0
Total Permanent	32.2	28.3	33.0	31.0	33.0	29.5	14.0	14.0
<i>Non-Permanent</i>								
Extra Help	--	1.3	--	--	--	0.7	--	--
Total Positions	32.2	29.6	33.0	31.0	33.0	30.2	14.0	14.0

Note: FTE and position totals may not sum correctly due to rounding.

GENERAL COUNTY PROGRAMS

Department Summary (cont'd)

Budget Organization

The General County Programs budget contains those programs and projects which are not directly associated with one specific department. These General County Programs are identified as Transfers to Other Governments and Organizations (LAFCO, Libraries), Contributions to Other Funds, Redevelopment Agency (RDA), Special Construction Funds, Organization Development (Board Support, General Expenditures, Performance Management and Reporting, General Administration), Reserves and Designations, Developing Programs (Public and Educational Access, Public Information Office, County of Santa Barbara Television [CSBTV], Emergency Operations), and First 5 Children and Families Commission (Prop 10).

The Redevelopment Agency, which has been administered by the Housing and Community Development (HCD) Department, will be budgeted in that department in FY 2010-11.

Per Board request during the budget workshops, most of Organization Development (Board Support, General Expenditures, Performance Management and Reporting, General Administration) and Developing Programs (Public Information Office, County of Santa Barbara Television [CSBTV], Emergency Operations) will move out of General County Programs in FY 2010-11 and consolidated with the Board of Supervisors (Board Support) and County Executive Office (all other programs).

There are 14.0 positions in one of the eight Divisions within General County Programs. With the movement of RDA and Developing Programs, there is only one division, First 5, remaining within General County Programs that contains staff (14 FTE).

Significant Changes (FY 2009-10 Adopted to FY 2009-10 Estimated Actual)

Expenditures

The Fiscal Year 2009-10 Estimated Actual operating expenditures decreased \$4,348,000 to \$17,393,000 from the Fiscal Year 2009-10 Adopted Budget of \$21,741,000. This 20% decrease is the result of:

- -\$4,650,000 – Deferral of RDA funded street improvements and delays in private development agreement in Isla Vista;
- -\$1,500,000 – Delays in project approvals for El Colegio Road Phase II, partially funded by RDA;
- +\$1,221,000 – Increase in RDA ERAP payments to the State;
- +\$329,000 – Increased purchases of equipment and safety training by Emergency Operations using Homeland Security grant funding (fully reimbursable);
- +\$268,000 – Increased contributions to libraries for book purchases and the Goleta Library survey, and the Children’s Health Initiative;
- -\$105,000 – Reduced Board Support project expenditures;
- +\$89,000 – Other minor miscellaneous increases.

The Fiscal Year 2009-10 Estimated Actual non-operating expenditures increased \$1,241,000 to \$1,276,000 from the Fiscal Year 2009-10 Adopted Budget of \$35,000. This increase is the result of:

- +\$900,000 – Completion of the solar parking lot in Isla Vista by the RDA;

- +\$346,000 – Major equipment and software purchases in Emergency Operations using Homeland Security grant funding (fully reimbursable), including the countywide records management (COPLINK) system and command van.

The Fiscal Year 2009-10 Estimated Actual other financing uses increased \$10,560,000 to \$38,286,000 from the Fiscal Year 2009-10 Adopted Budget of \$27,726,000. This 38.1% increase is the result of:

- +\$4,215,000 – A transfer to General Services (GS) for the Emergency Operations Center (EOC) project (these funds have been returned);
- +\$4,215,000 – A return of funding to the Capital Designation from GS for the EOC project;
- -\$3,918,000 – Decreased contribution to Alcohol, Drug and Mental Health Services;
- +\$2,127,000 – Increased contribution to the Audit Exceptions designation for use by Social Services for the potential MISC liability;
- +\$1,693,000 – RDA designation of funds for carryover to next fiscal year;
- +\$1,000,000 – A transfer to Housing & Community Development for the Municipal Energy Finance Program (AB611);
- +\$500,000 – Various miscellaneous transfers and increases to designation;
- +\$400,000 – Increased contribution to the Courts for revenue shortfalls and to pay for indigent defense cases;
- +\$322,000 – A transfer of Homeland Security funding for the EOC communications system and Fire repeater projects.

Operating Transfers Detail

Operating Transfers move monies from the fund receiving revenue to the fund where the expenditure will be made. Operating Transfers from this department, as shown in the Use of Funds Summary on the previous page, are also shown in the table below:

Amount	From/To	For
\$ 550,765	General Fund to Debt Service Fund	General Fund COP Debt
3,351	First 5 Fund to Debt Service Fund	Photocopier Debt
5,000,000	General Fund to Housing & Community Development Special Fund	Municipal Energy Finance Program (emPower SBC)
1,000,000	General Fund to Social Services	In lieu of GFC
6,220,078	General Fund to ADMHS	Additional contribution
1,367,881	Criminal Justice Facilities Fund to General, Capital, and Debt Funds	Jail Maintenance, design and construction costs
<u>582,089</u>	Courthouse Construction Fund to Capital and Debt Service Funds	Santa Maria Courthouse and Court Parking Debt
\$ 14,724,164	Total All Funds	

For example, the first item in the table is a \$551,000 transfer from the General Fund to the Debt Service Fund. This is the amount of General Fund contribution required to amortize certificates of participation (COPs) in FY 2010-11.

GENERAL COUNTY PROGRAMS

Department Summary (cont'd)

Revenues

The Fiscal Year 2009-10 Estimated Actual operating revenues increased \$1,847,000 to \$14,083,000 from the Fiscal Year 2009-10 Adopted Budget of \$12,236,000. This 15.1% increase is the result of:

- +\$1,400,000 – Increased reimbursement to Emergency Operations from State Homeland Security for grant expenditures (Records management system, command van, repeater radios, satellite phones, generators, medical supplies, training, wireless remote robot and decontamination unit);
- +\$446,000 – Increased receipt of First 5 funding from the State, School Readiness Coordination, AB 212 Stipend project and donations from the Orfalea Foundations;
- -\$215,000 – Decreased collection of Fines, Forfeitures and Penalties revenue for special construction funds;
- +\$172,000 – Transfer to the General Fund of Operational Area Emergency Services funds for the development and purchase of an EOC communications system;
- -\$122,000 – Decreased reimbursement to the General Fund from the RDA Operating Fund for salaries and benefits costs of RDA staff due to vacancies;
- +\$112,000 – Increased tax increment funds for the RDA;
- -\$102,000 – Decreased interest income on investments due to lower interest rates.

The Fiscal Year 2009-10 Estimated Actual other financing sources increased \$6,656,000 to \$28,789,000 from the Fiscal Year 2009-10 Adopted Budget of \$22,134,000. This 30.1% increase is the result of:

- +\$4,215,000 – A transfer from General Services for the EOC project (to return funding to the Capital designation);
- +\$2,127,000 – A transfer from Social Services for the potential MISC liability (to be designated in the Audit Exceptions designation);
- +\$125,000 – A transfer of Comcast funds from the Information Technology Department to CSBTv for future purchases of television and communications equipment.

Significant Changes (FY 2009-10 Estimated Actual to FY 2010-11 Recommended)

Expenditures

The Fiscal Year 2010-11 Recommended Budget operating expenditures will decrease \$7,940,000 to \$9,452,000 from the Fiscal Year 2009-10 Estimated Actual of \$17,393,000. This 45.7% decrease is the result of:

- -\$4,121,000 – The move of the Redevelopment Agency (RDA), including four positions, from General County Programs to Housing & Community Development;
- -\$1,438,000 – Decreased expenditures for First 5 for School Readiness, consulting contracts, leaving one position vacant and unfunded, and program expenditures;
- -\$1,208,000 – Transfer of the Office of Emergency Services (OES), including seven positions, from General County Programs to the County Executive Office;
- -\$640,000 – Transfer of the Communications and Public Information Office, including four positions, from General County Programs to the County Executive Office;
- -\$413,000 – Transfer of one accounting position to the County Executive Office, elimination of one analyst position, and the elimination of all Organization Development division expenditures (project reporting, performance measures);
- -\$103,000 – No additional payments to the Goleta Library for books or surveys.

The Fiscal Year 2010-11 Recommended Budget non-operating expenditures will decrease \$1,276,000 to \$0 from the Fiscal Year 2009-10 Estimated Actual of \$1,276,000. This decrease is the result of:

- -\$900,000 – Transfer of RDA capital project expenditures to Housing & Community Development and the completion of the solar parking lot;
- -\$376,000 – Transfer of the Office of Emergency Services to the County Executive Office and not needing to use Homeland Security funding to buy capital equipment.

The Fiscal Year 2010-11 Recommended Budget other financing uses will decrease \$11,992,000 to \$26,294,000 from the Fiscal Year 2009-10 Estimated Actual of \$38,286,000. This 31.3% decrease is the result of:

- -\$5,215,000 – No transfer of funding to General Services and Housing & Community Development for the EOC and Municipal Energy Finance Program (emPower SBC) projects;
- +\$5,000,000 – Transfer of funding to Housing & Community Development for the emPower SBC project;
- -\$4,215,000 – No additional contribution to the Capital designation;

GENERAL COUNTY PROGRAMS

Department Summary (cont'd)

- -\$4,027,000 – The move of the RDA designations and transfers to Housing & Community Development;
- +\$2,734,000 – Increased contribution to the Audit Exceptions designation for use by Alcohol, Drug and Mental Health Services;
- -\$2,127,000 – No additional contribution by Social Services to the Audit Exceptions designation for potential MISC liability;
- -\$2,103,000 – No contribution to the Strategic Reserve;
- -\$1,949,000 – Decrease in Debt Service COP principal and interest payments for the Beteravia and Santa Barbara Social Services buildings;
- +\$1,000,000 – Increases to the Capital and Roads designations;
- +\$1,000,000 – Increases to the Deferred Maintenance designation;
- +\$1,000,000 – Transfer to Social Services in lieu of increased General Fund Contribution;
- -\$949,000 – Not having a large fund balance for First 5 to designate;
- -\$942,000 – Decrease in principal and interest payments using special construction funding for the Santa Maria Courthouse;
- -\$589,000 – No contribution to the ARRA Designation;
- +\$496,000 – Increase to designation for excess Fines, Forfeitures and Penalties revenue for the Courthouse Construction Fund;
- -\$472,000 – No transfers or increases to designation for Emergency Operations and the Communications and Public Information Office due to these programs moving to the County Executive Office;
- -\$400,000 – No additional contribution to the Courts for indigent defense cases or revenue shortfalls;
- -\$326,000 – Decreased contribution to Alcohol, Drug and Mental Health Services;
- +\$178,000 – Increase in principal and interest payments for the Court Facilities Deficiencies program.

Revenues

The Fiscal Year 2010-11 Recommended Budget operating revenues will decrease \$6,911,000 to \$7,172,000 from the Fiscal Year 2009-10 Estimated Actual of \$14,083,000. This 49.1% decrease is the result of:

- -\$4,637,000 – The Redevelopment Agency (RDA) move to Housing & Community Development and its associated revenue (interest, tax increment);

- -\$1,831,000 – Reduction to revenue for the Office of Emergency Services' move to the County Executive Office (Homeland Security, Oil and Gas revenue, Emergency Management Planning grant, Nuclear Preparedness Planning grant);

- -\$384,000 – Decrease in First 5 funding from private agencies and School Readiness.

The Fiscal Year 2010-11 Recommended Budget other financing sources will decrease \$10,720,000 to \$18,069,000 from the Fiscal Year 2009-10 Estimated Actual of \$28,789,000. This 37.2% reduction is the result of:

- +\$6,164,000 – Increase in the use of the Strategic Reserve to transfer to the Audit Exceptions designation for Alcohol, Drug and Mental Health Services liabilities;
- -\$4,411,000 – No use of designation for the RDA due to its move to Housing & Community Development;
- -\$4,215,000 – No transfer from General Services for the EOC project;
- -\$3,278,000 – Decrease in the release of Capital designation to fund projects;
- -\$2,127,000 – No transfer from Social Services for the potential MISC settlement;
- -\$1,975,000 – No use of designation by First 5;
- +\$1,917,000 – Increase in the use of the Strategic Reserve to balance the General Fund for FY 2010-11;
- -\$400,000 – No budgeted use of the Strategic Reserve to fund Courts;
- -\$352,000 – No use of Salary and Benefits designation for funding of salaries;
- -\$322,000 – Decrease in the use of designation to fund Construction Fund COP projects;
- -\$270,000 – Decrease in the use of the Audit Exception designation by Alcohol, Drug and Mental Health Services;
- -\$264,000 – No transfers for the close out of the Garden Street and Juvenile Court projects;
- -\$155,000 – No transfer of Comcast funds from the Information Technology Department to CSBTv for television and equipment purchases.

GENERAL COUNTY PROGRAMS

Transfers to Other Govts. & Orgs.

	Actual FY 08-09	Adopted FY 09-10	Est. Actual FY 09-10	Recommended FY 10-11
Use of Funds Summary				
<i>Operating Expenditures</i>				
Libraries	\$ 3,094,728	\$ 3,004,951	\$ 3,229,596	\$ 3,154,458
Other Transfers	1,107,857	1,069,681	1,108,771	1,112,737
Expenditure Total	4,202,585	4,074,632	4,338,367	4,267,195
<i>Other Financing Uses</i>				
Operating Transfers	285,000	--	63,000	--
Division Total	\$ 4,487,585	\$ 4,074,632	\$ 4,401,367	\$ 4,267,195

Character of Expenditures

<i>Operating Expenditures</i>				
Services & Supplies	4,105,123	3,975,632	4,241,947	4,168,995
Contributions	97,462	99,000	96,420	98,200
Expenditure Total	\$ 4,202,585	\$ 4,074,632	\$ 4,338,367	\$ 4,267,195

Source of Funds Summary

<i>Departmental Revenues</i>				
Other Charges for Services	\$ 20,000	\$ --	\$ 77,121	\$ --
Miscellaneous Revenue	--	--	25,000	--
Revenue Total	20,000	--	102,121	--
<i>General Fund Contribution</i>	4,130,549	3,907,401	4,132,015	3,601,302
<i>Other Financing Sources</i>				
Operating Transfers	337,036	167,231	167,231	665,893
Division Total	\$ 4,487,585	\$ 4,074,632	\$ 4,401,367	\$ 4,267,195

SERVICE DESCRIPTION

Transfers of funds to cities for library services in the unincorporated and incorporated areas, funding of the Children's Health Initiative program, reimbursement to the Montecito Fire District related to the Westmont Housing Annexation, and County contributions to LAFCO (Local Agency Formation Commission).

Significant Changes (FY 2009-10 Adopted to FY 2009-10 Estimated Actual)

Expenditures

The Fiscal Year 2009-10 Estimated Actual operating expenditures increased \$264,000 to \$4,338,000 from the Fiscal Year 2009-10 Adopted Budget of \$4,075,000. This 6.5% increase is the result of:

- +\$123,000 – Libraries being under-budgeted;
- +\$77,000 – One-time payment to the Goleta Library for the purchase of books and materials;
- +\$43,000 – Children's Health Initiative being under-budgeted;
- +\$25,000 – One-time payment for the Goleta Library survey.

The Fiscal Year 2009-10 Estimated Actual other financing uses increased \$63,000 to \$63,000 from the Fiscal Year 2009-10 Adopted Budget of \$0. This increase is the result of:

- +\$33,000 – Transfer to General Services for the cost of the Toro Canyon property acquisition;
- +\$30,000 – Transfer to General Services for the additional cost of lead remediation at the Russell Ranch shooting range.

Revenues

The Fiscal Year 2009-10 Estimated Actual other financing sources shows no change from the Fiscal Year 2009-10 Adopted Budget of \$167,000.

Significant Changes (FY 2009-10 Estimated Actual to FY 2010-11 Recommended)

Expenditures

The Fiscal Year 2010-11 Recommended Budget operating expenditures will decrease \$71,000 to \$4,267,000 from the Fiscal Year 2009-10 Estimated Actual of \$4,338,000. This 1.6% decrease is the result of:

- -\$103,000 – No additional payments to libraries for books or surveys;
- +\$17,000 – Increase to the libraries due to per capita growth;
- +\$10,000 – Increase in cost for property insurance for libraries.
- +\$2,000 – Increase in cost for property insurance for the Santa Maria Stepping Stones child-care program;
- +\$2,000 – Increase to LAFCO;
- -\$1,000 – Reduction to property taxes paid to the Montecito Fire District for houses burned during last the Tea or Jesusita fires.

The Fiscal Year 2010-11 Recommended Budget other financing uses will decrease \$63,000 to \$0 from the Fiscal Year 2009-10 Estimated Actual of \$63,000. This decrease is the result of:

- -\$33,000 – Not needing to fund the cost of the Toro Canyon property acquisition;
- -\$30,000 – Not needing to fund lead remediation at the Russell Ranch shooting range.

Revenues

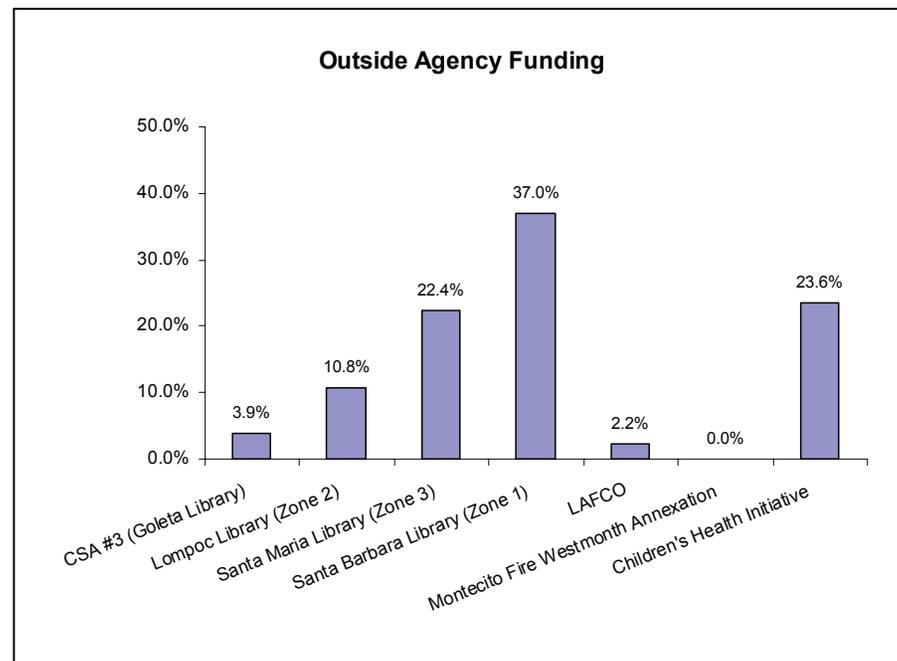
The Fiscal Year 2010-11 Recommended Budget other financing sources will increase \$499,000 to \$666,000 from the Fiscal Year 2009-10 Estimated Actual of \$167,000. This increase is the result of:

- +\$500,000 – Transfer of TSAC Endowment funding from Public Health to partially fund the Children’s Health Initiative.

SANTA BARBARA COUNTY		FUNDING
<u>FY 10-11 Library Budget</u>		
CSA #3 (Goleta Area)		165,893
Lompoc		458,393
Santa Maria		950,176
Santa Barbara		<u>1,570,072</u>
Sub-Total Libraries		\$3,144,534
<u>FY 10-11 Other</u>		
LAFCO		95,000
Montecito Fire Westmont Annexation		3,200
Children’s Health Initiative		<u>1,000,000</u>
Sub-Total Other Transfers		\$1,098,200

The above indicates the funding provided to outside agencies by General County Programs.

GENERAL COUNTY PROGRAMS Transfers to Other Govts. & Orgs. (cont'd)



Funding to Outside Agencies, by percentage.

Countywide Free Library System

The County contracts with the cities of Lompoc, Santa Barbara and Santa Maria for the provision of library services throughout the County via zones as follows:

- Library **Zone 1**, administered by the City of Santa Barbara, includes the cities and unincorporated areas surrounding Carpinteria, Goleta, Isla Vista, Los Olivos, Montecito, Santa Barbara, Santa Ynez and Solvang;
- Library **Zone 2**, administered by the City of Lompoc, includes the cities and unincorporated areas surrounding Buellton, Lompoc, Mission Hills, Vandenberg Village and all of Vandenberg Air Force Base; and,
- Library **Zone 3**, administered by the City of Santa Maria, includes the cities and unincorporated areas surrounding Cuyama, Guadalupe, Orcutt and Santa Maria.

CSA #3 in the Goleta Area is a benefit assessment levied on properties as a result of a voter initiative in the '90s. Contributions to the Zones are based on a per capita formula at the dis-

GENERAL COUNTY PROGRAMS

Transfers to Other Govts. & Orgs. (cont'd)

cretion of the Board of Supervisors.

Library services are provided through each City's main library and branch locations as a way to efficiently use existing facilities and utilize the technical expertise of the librarians rather than creating a County-operated library system.

Santa Barbara Public Library System (Zone 1)

Current Year (FY 09-10 Accomplishments)

- Renovated the main reading room of the Eastside Library using funds from a bequest.
- Received an \$18,000 grant from the National Endowment for the Arts (NEA) for Santa Barbara Reads
- Focus on youth literacy
 - Bilingual storytimes at Eastside and Central branches
 - Carpinteria Homework Center
 - Partnership with Junior League to increase program for youth literacy, and,
 - Reading is Fundamental program distributes free books to students in eight schools from Carpinteria to Isla Vista

Proposed Key Projects

- Capital project to reorganize the Central Library including the expansion of the children's library, reconfiguration of functional units and construction of public bathrooms for children's library (funding through Fenton Davison Trust and partnership with Junior League of Santa Barbara)
- Introduction of self-check and RFID at Eastside and Goleta branches
- Introduction of RFID inventory system at Central, Eastside and Goleta branches

Budget Information

The economic downturn has impacted all branches of the library in reduced fines and fees revenues, which are down more than 18% in the Solvang, Carpinteria and Montecito branches. The State of California has reduced its support of interlibrary transactions by 30%. A hiring freeze has caused several positions to remain vacant at the Central Library. Overnight travel will not be allowed in Fiscal Year 2010-11. Increased usage at all branches has resulted in some service level declines with respect to timeliness of response. A combination of use of gift funds and expenditure reductions will be used to rebalance the budgets for all branches.

A reduction of up to 12% in the City's allocation to general fund departments is possible. Fines and fees projections for all branches have been reduced to reflect the current trend. The reduced revenue projections coupled with increased personnel and operating costs affecting all branches

of the City of Santa Barbara Public Library System will require significant service changes, which are reflected in the proposed targets for Fiscal Year 2010-11.

The recommended budget for the coming fiscal year includes Monday closure for the Central and Eastside libraries. However, via use of gift monies, the Montecito Branch Library will resume Monday hours and the Goleta Library will remain open Mondays due to continued contributions from the Friends of the Library.

Lompoc Public Library System (Zone 2)

Current Year (FY 09-10 Accomplishments)

- Focus on providing better customer service by redesign of public service desks, improving signage, shifting of bookshelves and collections to make the Lompoc Library more user-friendly. New combined checkout/in desk installed in December 2009 using one-time County allocation received in 2008.
- Branches: Focus on being community gathering spaces with new programs added at the Buellton and Vandenberg Village libraries.

Proposed Key Project

- Strategic development of book collections and materials in other formats to meet community needs. Decisions will be based on patron request and indicators provided through statistical research of patron usage patterns. A new Integrated Library System (ILS) purchased by the Black Gold Cooperative in 2009 provides targeted report capability for collection development.

Budget Information

The City of Lompoc budget for the 2009-11 cycle includes a 10% reduction in the allocation for library service. In this fiscal year cycle, all full-time employees are assessed 13 furlough days per year. The Lompoc Library will remain closed on Sundays in Fiscal Year 2010-11, reducing part-time staff hours. No changes in hours are predicted at the branch libraries. Travel will be restricted in Fiscal Year 2010-11 for all staff.

Santa Maria Public Library System (Zone 3)

Current Year (FY 09-10 Accomplishment)

- The new Main Library has been open since August 23, 2008. The community has responded with overwhelming usage of all library programs and services:

GENERAL COUNTY PROGRAMS
Transfers to Other Govts. & Orgs. (cont'd)

- Internet usage is 250,000 sessions per year
- Daily walk-in traffic has increased from 1,000 per day in the old Main Library to 1,850 per day in the new Main Library
- Attendance of Adult programs has gone from 125 in FY 2008-09 to 3,500 in FY 2009-10

Proposed Key Project

- Utilize Library Volunteers and Friends of the Library groups to seek grant funding and support from outside agencies for library programs and services.

Budget Information

A furlough program was initiated in January 2010 for all City of Santa Maria employees. It is anticipated that the City library budget will be reduced by 9% for Fiscal Year 2010-11. Reductions will be accomplished by the elimination of vacant positions and reducing the library materials budget by 60%.

Activity Indicators	Actual FY 08-09	Projected FY 09-10	Target FY 10-11
Circulation of Materials			
Santa Barbara	1,602,547	1,442,448	1,374,114
Lompoc	332,186	300,000	350,000
Santa Maria	575,827	600,000	625,000
Registration of Patrons			
Santa Barbara	158,059	164,455	169,455
Lompoc	36,723	39,500	43,000
Santa Maria	78,298	82,000	84,000
Attendance at Youth Programs			
Santa Barbara	68,252	52,275	49,000
Lompoc	8,637	8,800	9,100
Santa Maria	2,087	7,000	8,000

GENERAL COUNTY PROGRAMS

Transfers to Other Govts. & Orgs. (cont'd)

Community Use of County Property

The County owned land, property and buildings listed below are used by public agencies and non-profit organizations, per approval by the Board of Supervisors under Government Code, Section 26227. (The board of supervisors of any county may appropriate and expend money from the general fund of the county to establish county programs or to fund other programs deemed by the board of supervisors to be necessary to meet the social needs of the population of the county.) The County must make a finding that the County-owned property will not be needed for County purposes for the next few years, and that specific organization has a contractual obligation to provide the County with a service or program to the community. The values are estimates and, in most cases, hypothetical, as the value to that specific user also takes into account the benefit to the community. As long as the specific program or service is being provided, the actual need and value are periodically reevaluated.

Description	Current Rent Per Year	Estimated In-Use Value Per Year
<u>Community Organizations</u>		
Community Action Commission	\$1	\$12,000
Land-Buellton Senior Citizens Center		\$12,000
Land-Growing Solutions (SB)		\$10,000
Land-Santa Maria YMCA	\$25	\$50,000
Land-Solvang Senior Center		\$3,600
Montecito Association	\$8,400	\$36,000
	<hr/>	<hr/>
	\$8,426	\$123,600
<u>Education</u>		
SB County Educational Service Center*		\$995,000
<u>Environmental</u>		
Land-U.S. Forest Service, New Cuyama		\$12,000

Description	Current Rent Per Year	Estimated In-Use Value Per Year
<u>Health & Human Services</u>		
Casa at Santa Barbara		\$18,000
Land-Alpha Resource Center*		\$45,000
Land-Food Bank of SB*		\$41,000
Land-Food Bank of SM*		\$26,250
Land-Transition Farms, SM*		\$19,500
Santa Barbara Community Housing Corp (Casa del Mural)		\$30,000
Shelter Services for Women*		\$42,000
Stepping Stones Child Center, SM*		\$90,000
		<hr/>
		\$311,750
<u>Recreation/Cultural Enrichment</u>		
Carpinteria Historical Society Museum		\$60,000
Land-Cachuma Resource Consv District*	\$1	\$19,800
Land-Cachuma UCSB Rowing Team		\$2,500
Land-Cachuma, United Boys Club*		\$10,000
Land-Goleta Youth Sports Center*		\$60,000
Land-Hearts Adaptive Riding*		\$20,000
Land-Little League at Vandenberg		\$30,000
Land-Orcutt Babe Ruth League*		\$3,500
Santa Barbara Art Museum		\$500,000
Santa Barbara County Bowl		\$100,000
Santa Barbara Historical Society Museum	\$1	\$75,000
	<hr/>	<hr/>
	\$2	\$880,800
	<hr/>	<hr/>
Total	\$8,428	\$2,323,150

Items with an * have been reevaluated since last year due to:

- Decrease to the amount of square footage being used
- Shorter term remaining on contract changes the value of the lease
- Only land is owned by the County. When the agency vacates the building or the lease expires, the ownership of the building will revert to the County
- Long term lease that cannot be reevaluated until changes are made to the lease or the lease expires

County Contribution to Redevelopment Agencies (RDAs)

Another form of subsidy occurs through the loss of property tax increments to redevelopment agencies. Six of the seven RDAs in the County are within incorporated cities. When a redevelopment agency is created, the new incremental taxes generated in the redevelopment area remain within the agency, to be plowed back into the projects for a stipulated period of years to help jump start economic activities and thereby generate future tax growth. Once the RDA expires, the new tax increment reverts to the taxing jurisdictions per the normal apportionment formula. One problem is that RDAs extend the length of their redevelopment projects, and other taxing jurisdictions do not receive any benefit for decades. In effect, this is a subsidy by the other taxing jurisdictions to the RDAs. In the past ten years, the County has forgone over \$46 million in property taxes attributable to the various City RDAs. The largest amount is related to the Santa Barbara City RDA. The distribution for FY 2009-10 is described below.

	09-10	09-10	09-10	09-10
	<u>Santa Barbara</u>	<u>Isla Vista</u>	<u>Goleta</u>	<u>Sum of South County RDAs</u>
General Fund	5,233,366	1,004,546	566,504	6,804,416
Flood Control Districts	342,496	74,142	49,274	465,912
Water Agency	79,745	17,940	11,995	109,680
Fire District	0	611,926	411,101	1,023,027
Lighting District	0	0	0	0
Sub-Total County	5,655,607	1,708,554	1,038,874	8,403,035
Non-county Agencies	14,253,173	4,322,704	2,538,705	21,114,582
Total RDA	19,908,780	6,031,258	3,577,579	29,517,617
% of County Contribution	28.4%	28.3%	29.0%	28.5%

Total County Contribution
to RDAs for 2009-2010
\$9,914,683
27.8%

	09-10	09-10	09-10	09-10	09-10
	<u>Santa Maria III/IV</u>	<u>Lompoc I/II/III</u>	<u>Guadalupe</u>	<u>Buellton</u>	<u>Sum of North County RDAs</u>
General Fund	295,194	596,594	266,881	96,154	1,254,823
Flood Control Districts	24,227	44,056	16,895	5,601	90,779
Water Agency	4,064	10,322	4,146	2,518	21,050
Fire District	0	0	378	86,309	86,687
Lighting District	0	0	58,309	0	58,309
Sub-Total County	323,485	650,972	346,609	190,582	1,511,648
Non-County Agencies	807,407	2,087,372	1,159,444	604,430	4,658,653
Total RDA	1,130,892	2,738,344	1,506,053	795,012	6,170,301
% of County Contribution	28.6%	23.8%	23.0%	24.0%	24.5%

GENERAL COUNTY PROGRAMS

Contributions to Other Funds

	Actual FY 08-09	Adopted FY 09-10	Est. Actual FY 09-10	Recommended FY 10-11
Use of Funds Summary				
<i>Operating Expenditures</i>				
Contributions to Other Funds	\$ 1,483	\$ --	\$ 1,800	\$ --
Expenditure Total	1,483	--	1,800	--
<i>Other Financing Uses</i>				
Operating Transfers	5,516,035	12,966,632	9,446,406	7,770,843
Designated for Future Uses	45	--	38,025	--
Division Total	<u>\$ 5,517,563</u>	<u>\$ 12,966,632</u>	<u>\$ 9,486,231</u>	<u>\$ 7,770,843</u>
Character of Expenditures				
<i>Operating Expenditures</i>				
Regular Salaries	1,520	--	--	--
Overtime	(565)	--	--	--
Benefits	528	--	--	--
Salaries & Benefits Sub-Total	1,483	--	--	--
Services & Supplies	--	--	1,800	--
Expenditure Total	<u>\$ 1,483</u>	<u>\$ --</u>	<u>\$ 1,800</u>	<u>\$ --</u>
Source of Funds Summary				
<i>Departmental Revenues</i>				
Miscellaneous Revenue	\$ 51,346	\$ --	\$ 9,325	\$ --
Revenue Total	51,346	--	9,325	--
<i>General Fund Contribution</i>				
	5,466,172	12,413,599	8,885,848	7,719,126
<i>Other Financing Sources</i>				
Operating Transfers	--	553,033	553,033	51,717
Use of Prior Fund Balances	45	--	38,025	--
Division Total	<u>\$ 5,517,563</u>	<u>\$ 12,966,632</u>	<u>\$ 9,486,231</u>	<u>\$ 7,770,843</u>

Significant Changes (FY 2009-10 Adopted to FY 2009-10 Estimated Actual)

Expenditures

The Fiscal Year 2009-10 Estimated Actual other financing uses decreased \$3,482,000 to \$9,484,000 from the Fiscal Year 2009-10 Adopted Budget of \$12,967,000. This 26.9% decrease is the result of:

- -\$3,918,000 – Decreased contribution to Alcohol, Drug and Mental Health Services;
- +\$400,000 – Increased contribution to the Courts to cover revenue shortfalls and to pay for indigent defense cases;
- +\$38,000 – Increases to designation for imprest cash balances.

SERVICE DESCRIPTION

Transfers of funds to non-General Fund departments for operating expenses.

Revenues

The Fiscal Year 2009-10 Estimated Actual General Fund contribution decreased \$3,528,000 to \$8,886,000 from the Fiscal Year 2009-10 Adopted Budget of \$12,414,000. This 28.4% decrease is the result of:

- -\$3,918,000 – Decreased contribution to Alcohol, Drug and Mental Health Services;
- +\$400,000 – Increased contribution to the Courts to pay for indigent defense cases and to cover revenue shortfalls.

Significant Changes (FY 2009-10 Estimated Actual to FY 2010-11 Recommended)

Expenditures

The Fiscal Year 2010-11 Recommended Budget other financing uses will decrease \$1,714,000 to \$7,771,000 from the Fiscal Year 2009-10 Estimated Actual of \$9,484,000. This 18.1% decrease is the result of:

- -\$2,049,000 – Decreased Debt Service COP principal and interest payments for the Betteravia and Santa Barbara Social Services buildings;
- +\$1,000,000 – Transfer to Social Services in lieu of General Fund Contribution;
- -\$400,000 – Decreased contribution to the Courts;
- -\$326,000 – Decreased contribution to Alcohol, Drug and Mental Health Services;
- +\$98,000 – Movement of the Naomi Schwartz Building COP debt to the General Fund;
- -\$38,000 – No increases to designation for imprest (petty) cash.

Revenues

The Fiscal Year 2010-11 Recommended Budget General Fund contribution will decrease \$1,167,000 to \$7,719,000 from the Fiscal Year 2009-10 Estimated Actual of \$8,886,000. This increase is the result of:

- -\$2,049,000 – Decreased Debt Service COP principal and interest payments for the Betteravia and Santa Barbara Social Services Buildings;
- +\$1,000,000 – Additional contribution to Social Services;
- -\$326,000 – Decreased contribution to Alcohol, Drug and Mental Health Services;
- +\$98,000 – Move of the Naomi Schwartz Building COP debt to the General Fund.

SERVICE DESCRIPTION

The Santa Barbara County Redevelopment Agency manages redevelopment activities within the 423 acre Isla Vista Redevelopment Project Area. The Project Area, formed by the Board of Supervisors in 1990, is bounded on two sides by the University of California, Santa Barbara (UCSB) campus, the City of Goleta to the north, and the Pacific Ocean to the south. The Isla Vista Redevelopment Plan objectives are to eliminate blight, encourage housing rehabilitation, develop public infrastructure improvements, address parking issues, acquire environmentally sensitive property, construct a community center and increase public open space.

	Actual FY 08-09	Adopted FY 09-10	Est. Actual FY 09-10	Recommended FY 10-11
Use of Funds Summary				
<i>Operating Expenditures</i>				
Isla Vista Redevelopment Agency	\$ 8,201,716	\$ 9,104,620	\$ 4,121,276	\$ --
Operating Sub-Total	8,201,716	9,104,620	4,121,276	--
Less: Intra-County Revenues	(590,413)	--	--	--
Operating Total	7,611,303	9,104,620	4,121,276	--
<i>Non-Operating Expenditures</i>				
Capital Assets	3,310,977	--	900,000	--
Expenditure Total	10,922,280	9,104,620	5,021,276	--
<i>Other Financing Uses</i>				
Operating Transfers	1,117,418	1,184,057	1,308,383	--
Designated for Future Uses	16,659,326	1,026,311	2,719,080	--
Division Total	\$ 28,699,024	\$ 11,314,988	\$ 9,048,739	\$ --

Character of Expenditures

<i>Operating Expenditures</i>				
Regular Salaries	224,003	337,733	245,960	--
Overtime	505	--	156	--
Extra Help	--	--	7,184	--
Benefits	87,386	133,157	100,215	--
Salaries & Benefits Sub-Total	311,894	470,890	353,515	--
Services & Supplies	7,889,822	8,117,495	2,230,320	--
Contributions	--	516,235	1,537,441	--
Operating Sub-Total	8,201,716	9,104,620	4,121,276	--
Less: Intra-County Revenues	(590,413)	--	--	--
Operating Total	7,611,303	9,104,620	4,121,276	--
<i>Non-Operating Expenditures</i>				
Capital Assets	3,310,977	--	900,000	--
Expenditure Total	\$ 10,922,280	\$ 9,104,620	\$ 5,021,276	\$ --

GENERAL COUNTY PROGRAMS

Redevelopment Agency

	Actual FY 08-09	Adopted FY 09-10	Est. Actual FY 09-10	Recommended FY 10-11
Source of Funds Summary				
<i>Departmental Revenues</i>				
Interest	\$ 319,534	\$ 99,500	\$ 185,238	\$ --
Federal & State Revenues	233	--	(23)	--
Other Charges for Services	306,951	479,415	357,124	--
Miscellaneous Revenue	7,143,216	3,982,905	4,094,880	--
Revenue Sub-Total	7,769,934	4,561,820	4,637,219	--
Less: Intra-County Revenues	(590,413)	--	--	--
Revenue Total	7,179,521	4,561,820	4,637,219	--
<i>General Fund Contribution</i>				
	6,314	(4,916)	23	--
<i>Other Financing Sources</i>				
Use of Prior Fund Balances	21,513,189	6,758,084	4,411,497	--
Division Total	\$ 28,699,024	\$ 11,314,988	\$ 9,048,739	\$ --

	Actual FY 08-09		Adopted FY 09-10		Est. Actual FY 09-10		Recommended FY 10-11	
	Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Position Summary								
<i>Permanent</i>								
Isla Vista Redevelopment Agency	4.0	2.1	4.0	4.1	4.0	3.0	--	--
Total Permanent	4.0	2.1	4.0	4.1	4.0	3.0	--	--
<i>Non-Permanent</i>								
Extra Help	--	--	--	--	--	0.1	--	--
Total Positions	4.0	2.1	4.0	4.1	4.0	3.1	--	--

Note: The administration of the Redevelopment Agency will transfer to the Housing and Community Development Department in FY 2010-11. Information for FY 2010-11 is reflected in the D-pages for this department, in the Community Resources & Public Facilities section of the D-pages.

GENERAL COUNTY PROGRAMS

Redevelopment Agency (cont'd)

The Santa Barbara County Redevelopment Agency manages efforts to rehabilitate and revitalize Isla Vista. The Agency is a separate political entity from the County although its Board of Directors is comprised of the same five elected officials as the Board of Supervisors. The Agency’s objectives in Isla Vista include:

- Develop a balanced, robust and economically viable commercial core
- Create attractive housing to meet the needs of residents and appeal to a range of housing sizes and income levels
- Improve deficient public infrastructure
- Eliminate blight

The Agency’s proposed budget is entirely funded with existing tax-increment revenue and reserves, with no impact on the County General Fund. The Agency is responsible for the expenditure of two funds; the General Redevelopment Fund, and the Low and Moderate Income Housing Fund (L/M Fund). The General Redevelopment Fund is used for physical improvements in Isla Vista and the L/M Fund is used to help develop new, and rehabilitate existing, affordable housing.

Current Year (FY 2009-10) Accomplishments

- Isla Vista Master Plan 3rd response to Coastal Commission comments submitted
- Completed downtown parking lot project, a “green” demonstration project with the inclusion of a solar trellis system
- Completed underground parking facility feasibility analysis
- Planning permits obtained for the Loop at Trigo Road private project
- Planning permits obtained for Icon private project
- Planning permits obtained for Camino Del Sur apartments
- Completed two façade improvements in partnership with local businesses
- Completed regulatory and development agreements for six affordable units in Paradise Ivy private projects
- Completed adoption of Ordinance and Resolution for Outdoor Dining Program
- Completed Ordinance amendment, resolution for Isla Vista Car Share Program
- Obtained Phase II planning permits for El Colegio Road improvements

Significant Changes (FY 2009-10 Adopted to FY 2009-10 Estimated Actual)

Expenditures

The Fiscal Year 2009-10 Estimated Actual operating expenditures decreased \$4,893,000 to \$4,121,000 from the Fiscal Year 2009-10 Adopted Budget of \$9,105,000. This 54.7% decrease is the result of:

- -\$2,650,000 – Deferral of street improvements;
- -\$2,000,000 – Delays in private development agreements;
- -\$1,500,000 – Delays in project approvals for El Colegio Road Phase II;
- +\$1,221,000 – Increase in ERAP payments to the State.

The Fiscal Year 2009-10 Estimated Actual non-operating expenditures increased \$900,000 to \$900,000 from the Fiscal Year 2009-10 Adopted Budget of \$0. This increase is the result of:

- +\$900,000 – Completion of the solar parking lot.

The Fiscal Year 2009-10 Estimated Actual other financing uses increased \$1,817,000 to \$4,027,000 from the Fiscal Year 2009-10 Adopted Budget of \$2,210,000. This 82.2% increase is the result of:

- +\$1,693,000 – Designating funds for carryover to next fiscal year;
- +\$124,000 – Increase for the early payment of the 1990 County COP loan.

Revenues

The Fiscal Year 2009-10 Estimated Actual operating revenues increased \$75,000 to \$4,637,000 from the Fiscal Year 2009-10 Adopted Budget of \$4,562,000. This 1.7% increase is the result of:

- +\$112,000 – Increased tax increment revenue;
- -\$122,000 – Reduced reimbursement to the General Fund from the RDA Operating Fund for salaries and benefits costs of RDA staff due to vacancies;
- +\$86,000 – Increased interest income on investments and housing loans.

The Fiscal Year 2009-10 Estimated Actual Other Financing Sources decreased \$2,347,000 to \$4,411,000 from the Fiscal Year 2009-10 Adopted Budget of \$6,758,000. This 34.7% decrease is the result of:

- -\$2,346,000 – Reduced use of designation to pay for delayed projects.

	Actual FY 08-09	Adopted FY 09-10	Est. Actual FY 09-10	Recommended FY 10-11
	Pos.	Pos.	Pos.	Pos.
Position Detail				
Isla Vista Redevelopment Agency				
Project Manager	1.0	1.0	1.0	--
Program Manager	--	1.0	1.0	--
	2.0	1.0	1.0	--
Redevelopment Specialist I	1.0	1.0	1.0	--
Sub-Division Total	4.0	4.0	4.0	--
Division Total	4.0	4.0	4.0	--

SERVICE DESCRIPTION

The Criminal Justice Facility Construction Fund provides funds to purchase, lease, construct, rehabilitate or maintain criminal justice and court facilities and criminal justice information systems. The Courthouse Construction Fund provides funds to purchase, construct, or rehabilitate court facilities.

	Actual FY 08-09	Adopted FY 09-10	Est. Actual FY 09-10	Recommended FY 10-11
Criminal Justice Facility Fund				
Use of Funds Summary				
Intra-County Revenues	\$ (3,364)	\$ -	\$ -	\$ -
<i>Other Financing Uses</i>				
District Attorney Building, Santa Barbara	561,182	572,326	559,931	572,236
Jail HVAC - SB	17,365	18,788	18,353	18,689
Juvenile Court Attorneys, Santa Maria	96,117	97,758	95,694	97,693
Juvenile Hall Expansion, Santa Maria	446,341	454,151	454,078	454,263
Jail Maintenance and Operations	225,000	225,000	225,000	225,000
Designated for Future Uses	4,826	1,746	3,249	--
Sub-Division Total	<u>\$ 1,347,467</u>	<u>\$ 1,369,769</u>	<u>\$ 1,356,305</u>	<u>\$ 1,367,881</u>
Source of Funds Summary				
Intra County Revenues	\$ (3,364)	\$ -	\$ -	\$ -
<i>Departmental Revenues</i>				
Fines, Forfeitures, and Penalties	1,116,783	1,135,000	1,050,000	1,075,000
Use of Money and Property	15,224	20,000	1,920	5,069
Revenue Total	<u>1,128,643</u>	<u>1,155,000</u>	<u>1,051,920</u>	<u>1,080,069</u>
<i>Other Financing Sources</i>				
Operating Transfers			106,159	
Use of Prior Fund Balances	218,824	214,769	198,226	287,812
Sub-Division Total	<u>\$ 1,347,467</u>	<u>\$ 1,369,769</u>	<u>\$ 1,356,305</u>	<u>\$ 1,367,881</u>

Revenues for the Criminal Justice Facility Construction Fund and the Courthouse Construction Fund are generated by collections of fines, penalties, and forfeitures for criminal offenses and traffic violations. For example, each fund receives \$1.00 for each traffic school enrollment, \$1.50 for each parking violation and \$3.50 for each moving violation. The Superior Court, Cities, County Sheriff and County Probation Department collect the payments and deposit the revenue with the County Treasurer-Tax Collector.

The Board of Supervisors has established an advisory committee to the County Executive Officer, called the Courthouse Construction and Criminal Justice Facilities Construction Advisory Committee, to assess needs and recommended priorities among the various eligible uses of these funds. The Board of Supervisors ultimately approves all appropriations.

GENERAL COUNTY PROGRAMS

Special Construction Funds

Criminal Justice Facility Construction Fund

Significant Changes (FY 2009-10 Adopted to FY 2009-10 Estimated Actual)

Expenditures

The Fiscal Year 2009-10 Estimated Actual other financing uses decreased \$13,000 to \$1,356,000 from the Fiscal Year 2009-10 Adopted Budget of \$1,370,000. This 1.0% decrease is the result of:

- -\$12,000 – Decreased principal and interest payments for the Santa Barbara District Attorney Building;
- +\$1,000 – Increase to designation for Unrealized Gains on Investments.

Revenues

The Fiscal Year 2009-10 Estimated Actual operating revenues decreased \$103,000 to \$1,052,000 from the Fiscal Year 2009-10 Adopted Budget of \$1,155,000. This 8.9% decrease is the result of:

- -\$85,000 – Decreased collection of Fines, Forfeitures and Penalties revenue;
- -\$15,000 – Decreased interest income on Investments.

The Fiscal Year 2009-10 Estimated Actual other financing sources increased \$90,000 to \$304,000 from the Fiscal Year 2009-10 Adopted Budget of \$215,000. This 41.7% increase is the result of:

- +\$106,000 – Return of Garden Street and Juvenile Court project funds from General Services Capital Projects Fund for the completed projects;
- -\$21,000 – Decreased use of designation for project costs.

Significant Changes (FY 2009-10 Estimated Actual to FY 2010-11 Recommended)

Expenditures

The Fiscal Year 2010-11 Recommended Budget other financing uses will increase \$12,000 to \$1,368,000 from the Fiscal Year 2009-10 Estimated Actual of \$1,356,000. This 0.9% increase is not material.

Revenues

The Fiscal 2010-11 Recommended Budget operating revenues will increase \$28,000 to \$1,080,000 from the Fiscal Year 2009-10 Estimated Actual of \$1,052,000. This 2.7% increase is the result of:

- +\$25,000 – Increased collection of Fines, Forfeitures and Penalties revenue.

The Fiscal Year 2010-11 Recommended Budget other financing sources will decrease \$17,000 to \$288,000 from the Fiscal Year 2009-10 Estimated Actual of \$304,000. This 5.4% decrease is the result of:

- -\$106,000 – No transfer from General Services for completed projects;
- +\$90,000 – Increased use of designation to cover expenses.

GENERAL COUNTY PROGRAMS
Special Construction Funds (cont'd)

	Actual FY 08-09	Adopted FY 09-10	Est. Actual FY 09-10	Recommended FY 10-11
Courthouse Construction Fund				
Use of Funds Summary				
<i>Other Financing Uses</i>				
Courthouse COP, Santa Maria	\$ 792,794	\$ 801,250	\$ 942,218	\$ --
Juvenile Court Expansion, Santa Maria	129,542	133,831	130,002	133,996
SB 1732 Court Facilities Deficiencies Program	277,026	273,000	270,036	448,093
Designated for Future Uses	7,154	76	1,858	497,911
Sub-Division Total	<u>\$ 1,206,516</u>	<u>\$ 1,208,157</u>	<u>\$ 1,344,114</u>	<u>\$ 1,080,000</u>

Source of Funds Summary

<i>Departmental Revenues</i>				
Fines, Forfeitures, and Penalties	\$ 1,131,236	\$ 1,135,000	\$ 1,036,000	\$ 1,075,000
Use of Money and Property	10,898	15,000	2,324	5,000
Revenue Total	<u>1,142,134</u>	<u>1,150,000</u>	<u>1,038,324</u>	<u>1,080,000</u>
<i>Other Financing Sources</i>				
Operating Transfers			157,439	
Use of Prior Fund Balances	64,382	58,157	148,351	--
Sub-Division Total	<u>\$ 1,206,516</u>	<u>\$ 1,208,157</u>	<u>\$ 1,344,114</u>	<u>\$ 1,080,000</u>

Courthouse Construction Fund

Significant Changes (FY 2009-10 Adopted to FY 2009-10 Estimated Actual)

Expenditures

The Fiscal Year 2009-10 Estimated Actual other financing uses increased \$136,000 to \$1,344,000 from the Fiscal Year 2009-10 Adopted Budget of \$1,208,000. This 11.3% increase is the result of:

- +\$142,000 – Prepayment of principal and interest for the Santa Maria Courthouse project.

Revenues

The Fiscal Year 2009-10 Estimated Actual operating revenues decreased \$112,000 to \$1,038,000 from the Fiscal Year 2009-10 Adopted Budget of \$1,150,000. This 9.7% decrease is the result of:

- -\$99,000 – Decreased collection of Fines, Forfeitures and Penalties revenue;
- -\$12,000 – Decreased interest income on Investments.

The Fiscal Year 2009-10 Estimated Actual other financing sources increased \$248,000 to \$306,000 from the Fiscal Year 2009-10 Adopted Budget of \$58,000. This increase is the result of:

- +\$157,000 – Return of Garden Street and Juvenile Court project funds from General Services Capital Project Fund.
- +\$90,000 – Increased release of designation to cover revenue shortfalls.

Significant Changes (FY 2009-10 Estimated Actual to FY 2010-11 Recommended)

Expenditures

The Fiscal Year 2010-11 Recommended Budget other financing uses will decrease \$264,000 to \$1,080,000 from the Fiscal Year 2009-10 Estimated Actual of \$1,344,000. This 19.6% decrease is the result of:

- -\$942,000 – Early payment of the Santa Maria Courthouse COP in FY 2009-10;
- +\$496,000 – Increase to designation for excess Fines, Forfeitures and Penalties revenue;
- +\$178,000 – Increased COP payment of principal and interest for the Court Facilities Deficiencies program.

Revenues

The Fiscal Year 2010-11 Recommended Budget operating revenues will increase \$42,000 to \$1,080,000 from the Fiscal Year 2009-10 Estimated Actual of \$1,038,000. This 4.0% increase is the result of:

- +\$39,000 – Increased collection of Fines, Forfeitures and Penalties revenue.

The Fiscal Year 2010-11 Recommended Budget other financing sources will decrease \$306,000 to \$0 from the Fiscal Year 2009-10 Estimated Actual of \$306,000. This decrease is the result of:

- -\$157,000 – No transfer from General Services;
- -\$148,000 – No use of designation.

SERVICE DESCRIPTION

Appropriations established to support special programs and projects directed by the Board of Supervisors that have no direct relationship to one individual department.

	Actual FY 08-09	Adopted FY 09-10	Est. Actual FY 09-10	Recommended FY 10-11
Use of Funds Summary				
<i>Operating Expenditures</i>				
Board Support	\$ 162,467	\$ 205,848	\$ 139,518	\$ 100,000
General Expenditures	119,885	108,217	112,055	--
Project Management Tracking	142,084	280,799	255,707	--
General Administration	23,552	11,787	5,247	--
Operating Total	447,988	606,651	512,527	100,000
<i>Non-Operating Expenditures</i>				
Capital Assets	--	5,000	--	--
Expenditure Total	447,988	611,651	512,527	100,000
<i>Other Financing Uses</i>				
Operating Transfers	436	457	457	--
Designated for Future Uses	98,807	--	--	--
Division Total	\$ 547,231	\$ 612,108	\$ 512,984	\$ 100,000

Character of Expenditures

	Actual FY 08-09	Adopted FY 09-10	Est. Actual FY 09-10	Recommended FY 10-11
<i>Operating Expenditures</i>				
Regular Salaries	132,094	154,350	125,878	--
Overtime	1,619	--	--	--
Extra Help	530	--	1,231	--
Benefits	52,021	63,261	106,712	--
Salaries & Benefits Sub-Total	186,264	217,611	233,821	--
Services & Supplies	261,724	389,040	278,706	100,000
Operating Total	447,988	606,651	512,527	100,000
<i>Non-Operating Expenditures</i>				
Capital Assets	--	5,000	--	--
Expenditure Total	\$ 447,988	\$ 611,651	\$ 512,527	\$ 100,000

GENERAL COUNTY PROGRAMS

Organization Development

	Actual FY 08-09	Adopted FY 09-10	Est. Actual FY 09-10	Recommended FY 10-11
Source of Funds Summary				
<i>Departmental Revenues</i>				
Federal & State Revenues	\$ 1,424	\$ --	(35)	\$ --
Miscellaneous Revenue	29	--	--	--
Revenue Total	1,453	--	(35)	--
<i>General Fund Contribution</i>	533,498	529,615	452,124	100,000
<i>Other Financing Sources</i>				
Operating Transfers	2,500	3,000	3,000	--
Use of Prior Fund Balances	9,780	79,493	57,895	--
Division Total	\$ 547,231	\$ 612,108	\$ 512,984	\$ 100,000

	Actual FY 08-09		Adopted FY 09-10		Est. Actual FY 09-10		Recommended FY 10-11	
	Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Position Summary								
<i>Permanent</i>								
General Expenditures	1.0	1.0	1.0	0.9	1.0	1.0	--	--
Project Management Tracking	0.2	0.7	1.0	1.0	1.0	1.0	--	--
Total Permanent	1.2	1.7	2.0	1.9	2.0	2.0	--	--
<i>Non-Permanent</i>								
Extra Help	--	0.0	--	--	--	0.1	--	--
Total Positions	1.2	1.7	2.0	1.9	2.0	2.1	--	--

Note: FTE and position totals may not sum correctly due to rounding.

GENERAL COUNTY PROGRAMS
Organization Development (cont'd)

Significant Changes (FY 2009-10 Adopted to FY 2009-10 Estimated Actual)

Expenditures

The Fiscal Year 2009-10 Estimated Actual operating expenditures decreased \$94,000 to \$513,000 from the Fiscal Year 2009-10 Adopted Budget of \$607,000. This 15.5% decrease is the result of:

- -\$105,000 – Reduced Board Support project expenditures;
- +\$39,000 – Increase to expenditures for the installation and ongoing maintenance costs of the Board of Supervisors security system;
- -\$25,000 – Reduced project expenditures for project reporting and performance measures;
- -\$6,000 – Reduced use of contractual services for annexations;
- +\$4,000 – One-time payment to the Santa Barbara County Employees' Retirement System due to the retirement incentive program which offered two years of additional service credit to vested employees over 60 years of age who were otherwise eligible for retirement. One staff accepted the payment.

The Fiscal Year 2009-10 Estimated Actual non-operating expenditures decreased \$5,000 to \$0 from the Fiscal Year 2009-10 Adopted Budget of \$5,000. This 100% decrease is the result of:

- -\$5,000 – Not purchasing computer equipment for the performance measures project.

Revenue

The Fiscal Year 2009-10 Estimated Actual operating revenues show no significant changes from the Fiscal Year 2009-10 Adopted Budget of \$0.

The Fiscal Year 2009-10 Estimated Actual general fund contribution decreased \$77,000 to \$452,000 from the Fiscal Year 2009-10 Adopted Budget of \$530,000. This 14.6% decrease is the result of:

- -\$66,000 – Reduced Board Support project expenditures;
- -\$11,000 – Other minor reductions to services & supplies expenditures.

Significant Changes (FY 2009-10 Estimated Actual to FY 2010-11 Recommended)

Expenditures

The Fiscal Year 2010-11 Recommended Budget operating expenditures will decrease \$413,000 to \$100,000 from the Fiscal Year 2009-10 Estimated Actual of \$513,000. This 80.5% decrease is the result of:

- -\$240,000 – Elimination of one Fiscal & Policy Analyst and related project costs in the Project Management Tracking program;
- -\$100,000 – Transfer of one accounting position to the County Executive Office;
- -\$40,000 – Transfer of miscellaneous, ongoing Board Support expenditures to the Board of Supervisors budget;
- -\$18,000 – Elimination of miscellaneous services and supplies, per Board direction;
- -\$15,000 – Transfer of miscellaneous, ongoing project reporting expenditures to the County Executive Office budget.

Revenue

The Fiscal Year 2010-11 Recommended Budget general fund contribution will decrease \$352,000 to \$100,000 from the Fiscal Year 2009-10 Estimated Actual of \$452,000. This 77.9% decrease is the result of:

- -\$352,000 – Reduction to General County Programs expenditures due to elimination of positions, programs and transfers of remaining, ongoing expenditures to the County Executive Office and Board of Supervisors' budgets.

Board Support

Board Support was established to fund unanticipated Board of Supervisors costs that are not normally directly related to the specific district or day-to-day operation of any individual supervisor's office. Costs include operating expenses for the two Board of Supervisors' Hearing Rooms (utilities, communications), countywide memberships, supplies in support of Board meetings and funding of special projects. However, beginning on July 1, 2011, all but the funding of special district projects has been consolidated into the 2010-11 Board of Supervisors budget, per Board direction.

General Expenditures

General Expenditures was developed to capture costs not associated with one office or department. A Fiscal Analyst, who supports countywide applications and the County Executive Office, the Board of Supervisors, Redevelopment Agency, CSBTV and the Office of Emergency Services is funded here. Also funded here is the County's contract with the consultant who provides

assistance to all County departments for the SB 90 State Mandate reimbursement process. This entire program, except for RDA, including the accounting position, has been consolidated into the 2010-11 County Executive Office budget, per Board direction.

Performance Management and Reporting

Performance Management and Reporting is a single position program under the auspices of the County Executive Office. The program involves managing high profile, complex projects often countywide in nature, as well as providing oversight of the County’s Project Reporting System (PRS). Examples of recent projects include: working with the vendor and departmental staff to implement performance measures software and hardware, and implementation of the Blue Ribbon Budget Task Force’s recommendations. For 2010-11, the position has been deleted and only minor operating expenses totaling less than \$25,000 have been consolidated into the County Executive Office budget, per Board direction.

- **Project Reporting System:** The County has a project reporting system that enables executives and the budget team to monitor the completion progress of capital and other projects undertaken in the County. The system provides a means of receiving information about the schedule and expenditures relating to a project and an opportunity to apprise key staff members of any anomalies or unanticipated issues early in the project completion phase and prior to the point of large cost overruns.

In late 2005-06 staff began looking as software vendors to determine if there is a system available that can update or replace the existing system to enhance the purposes of project reporting and facilitate its use among project managers. This project has been put on hold until a vendor can be selected or the system developed internally.

- **Performance Management:** The County Executive Office, in order to support the County’s strategic goal to be: *An Efficient and Responsive Government – An efficient professionally managed government able to anticipate and to effectively respond to the needs of the community* and enhance operational efficiencies, has started an upgrade of both the performance measure and project management databases including a thorough review of all performance measures. The County Executive Office is currently reviewing its options regarding the next phase of the development of a performance management system.

The budget execution process translates the County’s strategic goals and plan for addressing critical issues into action through the funding of staff, programs, capital improvement projects and community grants based on performance information.

- **Blue Ribbon Budget Task Force:** The Blue Ribbon Budget Task Force was created by the Board of Supervisors in 2005 to examine the County’s budget and processes. The Task Force presented its recommendations to the Board of Supervisors in May 2006 and the Board prioritized the recommendations and directed the County Executive Officer to begin implementing certain recommendations. The County Executive Office has been working with departments to implement the recommendations and periodically reports to the Board on the status of the implementation process.

GENERAL COUNTY PROGRAMS
Organization Development (cont'd)

General Administration

General Administration was developed to separate support costs associated with General County Programs. Operating expenses used in support of computer applications for the Board of Supervisors, County Executive Office and thirty-one staff within the General County Programs Department, was previously budgeted here. The position that provides the IT support was moved to the IT Department in FY 2008-09 to meet the County’s goal of a centralized IT function. This position continues to provide support to the above named customers, although the operating supplies budget will be consolidated into the County Executive Office budget in FY 2010-11, per Board direction.

With the exception of a small amount remaining in Board Support, all programs and one accounting position are being incorporated into the CEO and Board of Supervisors departments and budgets. One Project Manager position is being eliminated due to Board direction and fiscal constraints.

	Actual FY 08-09 <u>Pos.</u>	Adopted FY 09-10 <u>Pos.</u>	Est. Actual FY 09-10 <u>Pos.</u>	Recommended FY 10-11 <u>Pos.</u>
Position Detail				
General Expenditures				
Fiscal Analyst	--	1.0	1.0	--
Departmental Analyst	<u>1.0</u>	<u>--</u>	<u>--</u>	<u>--</u>
Sub-Division Total	1.0	1.0	1.0	--
Project Management Tracking				
Project Manager	0.2	--	--	--
Fiscal & Policy Analyst	<u>--</u>	<u>1.0</u>	<u>1.0</u>	<u>--</u>
Sub-Division Total	0.2	1.0	1.0	--
 Division Total	 <u>1.2</u>	 <u>2.0</u>	 <u>2.0</u>	 <u>--</u>

GENERAL COUNTY PROGRAMS

Developing Programs

	Actual FY 08-09	Adopted FY 09-10	Est. Actual FY 09-10	Recommended FY 10-11
Use of Funds Summary				
<i>Operating Expenditures</i>				
Public and Educational Access	\$ 320,050	\$ 126,050	\$ 186,026	\$ 138,050
Communications Office	222,232	232,313	210,409	--
Information Systems	138,866	--	--	--
Emergency Operations	963,771	878,631	1,207,558	--
County Santa Barbara TV(CSBTV)	476,356	442,105	429,873	--
Operating Sub-Total	2,121,275	1,679,099	2,033,866	138,050
Less: Intra-County Revenues	(9,680)	--	--	--
Operating Total	2,111,595	1,679,099	2,033,866	138,050
<i>Non-Operating Expenditures</i>				
Capital Assets	123,721	30,000	376,000	--
Expenditure Total	2,235,316	1,709,099	2,409,866	138,050
<i>Other Financing Uses</i>				
Operating Transfers	1,476	1,487	322,991	--
Designated for Future Uses	106,495	3,459	148,373	--
Division Total	\$ 2,343,287	\$ 1,714,045	\$ 2,881,230	\$ 138,050

Character of Expenditures

<i>Operating Expenditures</i>				
Regular Salaries	786,284	867,576	858,495	--
Overtime	40,007	2,000	2,081	--
Extra Help	34,887	26,000	16,549	--
Benefits	298,736	337,440	337,226	--
Salaries & Benefits Sub-Total	1,159,914	1,233,016	1,214,351	--
Services & Supplies	641,361	320,083	633,515	50
Contributions	320,000	126,000	186,000	138,000
Operating Sub-Total	2,121,275	1,679,099	2,033,866	138,050
Less: Intra-County Revenues	(9,680)	--	--	--
Operating Total	2,111,595	1,679,099	2,033,866	138,050
<i>Non-Operating Expenditures</i>				
Capital Assets	123,721	30,000	376,000	--
Expenditure Total	\$ 2,235,316	\$ 1,709,099	\$ 2,409,866	\$ 138,050

Source of Funds Summary

	Actual FY 08-09	Adopted FY 09-10	Est. Actual FY 09-10	Recommended FY 10-11
<i>Departmental Revenues</i>				
Interest	\$ 45,463	\$ 26,000	\$ 25,000	\$ 10,000
Federal & State Revenues	386,411	130,000	1,566,695	--
Other Charges for Services	77,327	111,000	272,312	--
Miscellaneous Revenue	13,373	1,800	(6,466)	--
Revenue Sub-Total	522,574	268,800	1,857,541	10,000
Less: Intra-County Revenues	(9,680)	--	--	--
Revenue Total	512,894	268,800	1,857,541	10,000
General Fund Contribution	1,351,083	1,311,736	621,673	--
<i>Other Financing Sources</i>				
Operating Transfers	30,000	30,000	163,276	--
Use of Prior Fund Balances	449,310	103,509	238,740	128,050
Division Total	\$ 2,343,287	\$ 1,714,045	\$ 2,881,230	\$ 138,050

	Actual FY 08-09		Adopted FY 09-10		Est. Actual FY 09-10		Recommended FY 10-11	
	Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Position Summary								
<i>Permanent</i>								
Communications Office	1.0	1.0	1.0	1.0	1.0	1.0	--	--
Emergency Operations	7.0	5.5	7.0	6.0	7.0	6.0	--	--
County Santa Barbara TV(CSBTV)	3.0	3.0	3.0	3.0	3.0	3.0	--	--
Total Permanent	11.0	9.5	11.0	10.0	11.0	10.0	--	--
<i>Non-Permanent</i>								
Extra Help	--	1.0	--	--	--	0.5	--	--
Total Positions	11.0	10.6	11.0	10.0	11.0	10.5	--	--

Note: FTE and position totals may not sum correctly due to rounding.

SERVICE DESCRIPTION

New programs to the County that are in the developing state of their life-cycle. When fully developed and stabilized they may transition to a department for management.

Significant Changes (FY 2009-10 Adopted to FY 2009-10 Estimated Actual)

Expenditures

The Fiscal Year 2009-10 Estimated Actual operating expenditures increased \$355,000 to \$2,034,000 from the Fiscal Year 2009-10 Adopted Budget of \$1,679,000. This 21.1% increase is the result of:

- +\$329,000 – Purchases of equipment and safety training in Emergency Operations using Homeland Security grant funding (fully reimbursable);
- +\$60,000 – Increased draw on operating funds (non-General Fund) by Public and Educational Access for equipment purchases;
- -\$34,000 – Decreased spending in the Communications and Public Information Office (CPIO) on services and supplies.

The Fiscal Year 2009-10 Estimated Actual non-operating expenditures increased \$346,000 to \$376,000 from the Fiscal Year 2009-10 Adopted Budget of \$30,000. This increase is the result of:

- +\$346,000 – Major equipment and software purchases in Emergency Operations using Homeland Security grant funding (fully reimbursable), including the countywide records management (COPLINK) system and command van.

The Fiscal Year 2009-10 Estimated Actual other financing uses increased \$466,000 to \$471,000 from the Fiscal Year 2009-10 Adopted Budget of \$5,000. This increase is the result of:

- +\$172,000 – Transfer to General Services of Homeland Security funding for the development of the EOC Communications System;
- +\$150,000 – Transfer to the Information Technology Department of Homeland Security funding for partial funding of the Fire repeater project;
- +\$130,000 – Increases to designation for Comcast funds being transferred from the Information Technology (IT) Department to CSBTv for future purchases of television and communications equipment;
- +\$8,000 – Increases to designation for excess radio funds returned to Emergency Operations by the IT Department.

Revenue

The Fiscal Year 2009-10 Estimated Actual operating revenues increased \$1,589,000 to \$1,858,000 from the Fiscal Year 2009-10 Adopted Budget of \$269,000. This increase is the result of:

GENERAL COUNTY PROGRAMS

Developing Programs (cont'd)

- +\$1,400,000 – Reimbursement from Homeland Security of grant expenditures (Records management system, command van, repeater radios, satellite phones, generators, medical supplies, training, wireless remote robot, and decontamination unit);
- +\$172,000 – Transfer to the General Fund of Operational Area Emergency Services funds for the development and purchase of an EOC communications system.

The Fiscal Year 2009-10 Estimated Actual other financing sources increased \$269,000 to \$402,000 from the Fiscal Year 2009-10 Adopted Budget of \$134,000. This increase is the result of:

- +\$130,000 – Transfer of Comcast funds from the Information Technology Department to CSBTv for future purchases of television and communications equipment;
- +\$76,000 – Needing to release additional designation to fund increased Public and Educational Access operating expenses;
- +\$59,000 – Needing to release designation to pay for ongoing Jesusita Fire Recovery efforts.

Significant Changes (FY 2009-10 Estimated Actual to FY 2010-11 Recommended)

Expenditures

The Fiscal Year 2010-11 Recommended Budget operating expenditures will decrease \$1,896,000 to \$138,000 from the Fiscal Year 2009-10 Estimated Actual of \$2,034,000. This 93.2% decrease is the result of:

- -\$1,208,000 – Transfer of the Emergency Operations program from General County Programs to the County Executive Office, per Board request;
- -\$640,000 – Transfer of the Communications and Public Information Office, including CSBTv, from General County Programs to the County Executive Office, per Board request;
- -\$48,000 – Decrease to requested funding for Public and Educational Access.

The Fiscal Year 2010-11 Recommended Budget non-operating expenditures will decrease \$376,000 to \$0 from the Fiscal Year 2009-10 Estimated Actual of \$376,000. This 100% decrease is the result of:

- -\$376,000 – Not purchasing capital equipment using Homeland Security funding for Emergency Operations.

The Fiscal Year 2010-11 Recommended Budget other financing uses will decrease \$471,000 to \$0 from the Fiscal Year 2009-10 Estimated Actual of \$471,000. This decrease is the result of:

- -\$471,000 – Not budgeting for transfers or increases to designation for Emergency Operations and the Communications and Public Information Office due to these programs moving to the County Executive Office.

GENERAL COUNTY PROGRAMS

Developing Programs (cont'd)

Revenue

The Fiscal Year 2010-11 Recommended Budget operating revenues will decrease \$1,848,000 to \$10,000 from the Fiscal Year 2009-10 Estimated Actual of \$1,858,000. This 99.5% decrease is the result of:

- -\$1,832,000 – No revenues for Emergency Operations and the Communications and Public Information Office due to the move to the County Executive Office;
- -\$15,000 – Reduced interest income for Public and Educational Access due to lower interest rates and reduced investments.

The Fiscal Year 2010-11 Recommended Budget Other Financing Sources will decrease \$274,000 to \$128,000 from the Fiscal Year 2009-10 Estimated Actual of \$402,000. This 68.1% decrease is the result of:

- -\$274,000 – No use of designation or transfers to fund Emergency Operations and the Communications and Public Information Office due to the move out of General County Programs to the County Executive Office;
- -\$58,000 – Decreased use of designation to fund Public and Educational Access operations.

Office of Emergency Services

In accordance with the California Emergency Services Act, the Office of Emergency Services (OES) serves as the lead emergency management agency for the Santa Barbara County Operational Area. The Operational Area includes all cities and other political subdivisions located within the County of Santa Barbara. In working with the various jurisdictions, non-profits and interested members of the community, the OES provides leadership in preparing for and administering disaster response and coordinating homeland security grant programs. In an effort to better respond, the OES conducts planning, risk and threat assessment, and provides information to the general public on how they can be better prepared. When disasters occur within the Operational Area, the OES works with the affected jurisdiction in recovery efforts by serving as the conduit with state and federal disaster agencies. This entire program, including the seven positions, will be consolidated into the 2010-11 County Executive Office budget, per Board direction during budget workshops.

Focus Area: Effective Leadership as measured by:

Current Year (FY 09-10) Accomplishments

- Infrastructure-Emergency Operations Center (EOC)
 - The OES, working with the General Services Department and expert architects/engineers, finalized the design and specifications of a new permanent Operational Area EOC.
 - With a financial \$2 million partnership from the Aware & Prepare Initiative, the Board authorized a “turn-key” EOC with a total project cost of \$7.4 million.
 - On January 5, 2010, the Board of Supervisors awarded the EOC construction contract to Melchiori Construction, a local vendor, and ground breaking occurred on February 12, 2010.

- Communications
 - Assisted the Santa Barbara Community Awareness Emergency Response (CAER) in obtaining a radio system grant to improve industry emergency communications.
 - Through the Homeland Security Grant Program, obtained approximately 65 satellite telephones (approximately \$85,000) to be used in assisting emergency responders, department operating centers (DOCs), and EOCs in communicating during communication system failures.
 - Obtained funding (\$295,000) for a new emergency management computer software system for all Operational Area jurisdictions that will assist with information sharing and response.
 - Working with multiple law enforcement agencies obtained funding to improve law enforcement jurisdictions sharing critical real-time information through a computerized information sharing network (COPLINK).
 - With Homeland Security funding, contracted with an expert communications consultant to examine and report on the Operational Area’s existing emergency and first responder communication systems and project the potentials of developing an interoperable communications system in the future.
 - To improve information sharing during emergency and non-emergency situations, the OES has been working with the Information Technologies Department and local jurisdictions to implement a video conferencing system between local EOCs and DOCs. The system would complement the OES’ existing system with the Secretary of the California Emergency Management Agency.
- Planning/Agreements
 - Updated and distributed an Operational Area EOC Activation Plan.
 - Working with the local chapter of the American Red Cross and other County departments, updated the sheltering MOU for emergencies.
 - Amateur Radio Emergency Services (ARES) is a critical Operational Area communications resource. The MOU with ARES was revised and updated to be consistent with operational procedures.
 - OES staff finalized a model Operational Area Joint Information Center plan working with Operational Area jurisdictions. The plan will serve as a model for activating a Joint Information Center (JIC) by a local jurisdiction or the Operational Area.
 - Have actively assisted local non-profits in the formation of a Volunteers and Others Assisting in Disasters (VOAD) Committee; including integration of volunteer services into the EOC structure during activations. The model now has OES staff working with the Governor’s Office for Volunteers on a state-wide model.
 - Conducted final review of Operational Area Tsunami Plan that includes sign plans, pre-identified inundation zones with staging areas and pre-scripted emergency messages. OES hosted, with the state, a conference for local Tsunami-risk jurisdictions to discuss Tsunami planning efforts.
- Training/Exercises
 - Provided EOC training to County staff to improve Geospatial Information Systems (GIS) integration.
 - Worked with Santa Barbara City and Carpinteria City to provide EOC training.
 - Integrated Operational Area leadership with federal response agencies during training on biohazard incidents.

GENERAL COUNTY PROGRAMS
Developing Programs (cont'd)

- Cooperated and worked with the Bureau of Reclamation in conducting an exercise regarding a Bradbury Dam incident.
- Updated emergency response plans for local oil and gas facilities under OES' purview.
- Tested siren system, in conjunction with Reverse 9-1-1® system, for the western Goleta Valley.
- Conducted numerous drills and exercises with off-shore and on-shore oil and gas facilities to test plans and notification systems.
- Response & Recovery
 - Served as the lead coordinating department for the Jesusita recovery.
 - Provided leadership and technical input for Tea and Jesusita incidents by participating in recovery groups that were assisting survivors with financial distributions.
 - Staff served as a member-expert in a federally-funded Wildland-Urban Interface Colloquium examining the results from the Operational Area fires.
 - Working with local affected jurisdictions, participated in several community meetings regarding the threat from flooding due to burned areas surrounding urbanized populations.
 - Activated the interim EOC for La Brea Fire and several flood warnings.

	Actual FY 08-09	Adopted FY 09-10	Est. Actual FY 09-10	Recommended FY 10-11
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Recurring Performance Measures

Emergency Operations

Conduct 1 Emergency Operations Center exercise that addresses a contemporary emergency management scenario.	Yes	Yes	Yes	N/A
Conduct 1 tabletop disaster exercise for the Diablo Canyon Nuclear Preparedness Plan that addresses a congregate care and shelter management scenario.	Yes	Yes	Yes	N/A
Conduct NIMS/SEMS training for county staff assigned to Emergency Operations Center functions.	183% 110 60	100% 45 45	100% 45 45	N/A
Coordinate 2 combined SEMS/NIMS trainings for 8 operational area cities.	150% 3 2	100% 2 2	200% 4 2	N/A

	Actual FY 08-09	Adopted FY 09-10	Est. Actual FY 09-10	Recommended FY 10-11
Recurring Performance Measures				
Emergency Operations				
Conduct site visits with operational area cities to ensure that city emergency plans are in coordination with the County's Emergency Plan.	100% 8 8	100% 8 8	100% 8 8	N/A
Promote disaster preparedness within the community through attendance at public events and forums.	120% 12 10	100% 10 10	100% 15 15	N/A
Conduct Basic Standardized SEMS training segments for EU "Business of Local Government" new employee orientation courses.	60% 3 5	100% 5 5	100% 5 5	N/A
Conduct emergency response plan exercises for conditioned oil and gas energy facilities.	Yes	Yes	Yes	N/A
Conduct monthly tests of the Emergency Alert System (EAS) to ensure readiness.	100% 12 12	100% 12 12	100% 12 12	N/A
Conduct monthly set-ups of the Emergency Operations Center (EOC) to ensure readiness.	100% 12 12	100% 12 12	100% 12 12	N/A

Note: Information for Recommended FY 10-11 Performance Measures may be found in the County Executive Office D-pages.

GENERAL COUNTY PROGRAMS

Developing Programs (cont'd)

Communications and Public Information Office (CPIO)

The Communications and Public Information Office (CPIO) completes its third year of operations during the 2009-10 fiscal year. The 2010-11 fiscal year represents the CPIO's fourth year of funded activities and marks a transition time for the Office as it moves out of the General County Programs budget area and into the County Executive Office organizational structure.

Working directly with the Board of Supervisors, the CEO and Department Directors, or other key County staff, the County's Communications Director operates the Communications and Public Information Office and serves as a primary media spokesperson for the County. The Communications Director also assumes the duties and responsibilities as the Chief Public Information Officer for the County during countywide emergencies when the County Emergency Operations Center is activated or during other large-scale incidents or special events that require the coordination of emergency news or public information from multiple county departments and/or other government agencies within the County.

The County Communications Director also continues to fill multiple roles for the County, performing special duties as assigned on behalf of the Board and the CEO or in conjunction with County departments. The Communications Director continues to have executive oversight for the County's cable television government station, Channel 20, and serves as the County's Cable Franchise Officer, including representing the County on the Santa Barbara Channels Board of Directors for public access cable television stations Channels 17 and 21.

The primary day-to-day objective for the Communications and Public Information Office is to help the Board of Supervisors, all County departments and the CEO manage and provide accurate, timely public information on the wide range of programs, services, special events, public affairs, large emergencies, and other County issues and existing policies.

The Communications Director responds daily to calls for information from the news media based throughout the world and routinely manages and responds to all forms of media inquiries by the local, national and international members of the press from television, newspapers, radio, magazines, online outlets and other social media formats. As a result, the Communications Director successfully provides the County with a coordinated message or "voice", to the news media and is accessible to the press around the clock, a key factor in the County's overall public communications strategy that is necessary in today's deadline-driven, information-hungry, 24/7 unending news cycle.

The Communications Office helps direct, coordinate, create, produce and distribute the County's public information, emergency data and important messages about the wide range of county programs and services through issuance of official press releases; original public information programs on the County's government cable television station; radio announcements; advertising and marketing materials; special events and press conferences, Public Service Announcements (PSAs) and through the coordination of consistent public information on the County's website and press release pages.

The Communications and Public Information Office helps all County departments, programs and services by being able to leverage messaging opportunities on a countywide basis and by helping departments to work collaboratively to achieve public information goals. For example, the County's outreach and public information goals for the 2010 U.S. Census by the Long Range Planning Division of the Planning and Development Department to reach so-called "hard to count" areas of the County were achieved through the assistance of the Communications Director, who negotiated advertising agreements, oversaw production of the Public Service Announcement television campaign and collaborated with staff from the County's First Five, Children and Families Commission to bring in extensive Spanish-language radio programming opportunities already being used by First Five to directly benefit the Census outreach.

In addition, the Communications Director was able to assist the County's Census outreach efforts with extensive use of programming opportunities at the County's cable television station and also through networking with the City-operated government cable television stations throughout the County. Production costs for the County-paid Public Service Announcements, meanwhile, were reduced by utilizing the Communication Director's professional affiliations for studio time at The Channels (public access) television station and also by providing strategic planning on the timely distribution of press releases, media advisories and fact sheets. As a result, hard to count areas, including historically undercounted areas of Isla Vista, are showing positive count rates that meet or exceed totals from a decade ago during the 2000 census.

Early return rates shown here (as of April 12, 2010) for Isla Vista's Census Tracts show two of the three areas have already met or exceeded counts from a decade ago, even before Census workers go into the field for follow up work collecting information door-to-door. The communications work, in concert with the door-to-door interviews, is expected to produce significantly higher counts in Isla Vista from the 2000 Census 10 years ago. A full count is critical to the County as higher and more accurate counts translate into thousands more dollars in eligible state and federal funding for County programs and services.

Census Tract	Description	2010 Participation	2000 Participation
06083002902	Western Isla Vista	59%	64%
06083002912	Central Isla Vista	63%	51%
06083002911	Eastern Isla Vista	62%	52%

Another important example of how the Communications Director leverages public information opportunities to benefit the County and County residents include the groundbreaking ceremonies for the Santa Maria River Levee Improvement Project and the new County Emergency Operations Center. The Communications Director played a key role in helping both the Public Works Department and the Office of Emergency Services create successful special events by generating extensive, positive press coverage from most commercial television stations and newspapers in the County. The Communications Director also used these groundbreaking events as training

opportunities for County television Channel 20 that allowed the station’s manager and staff to complete their first-ever live broadcasts from remote locations. These events were the first time in the history of the County’s television station that live, remote broadcasts occurred on Channel 20. The results have greatly enhanced the station’s capabilities to provide live broadcasts from remote locations for press conferences during widespread emergencies.

Current Year (FY 09-10) Accomplishments:

- Coordinated comprehensive, bilingual countywide emergency public information during the Jesusita Fire and La Brea Fire emergencies, including televised press briefings, issuing bilingual press releases, and coordinating emergency public information with county departments, the U.S. Forest Service and CalFire agencies, while also responding to press inquiries from around the world.
- Coordinated positive worldwide public information from the County regarding the death and burial of singer/entertainer Michael Jackson – due to Jackson’s ties to Santa Barbara County while he lived at his “Neverland Ranch” in the Santa Ynez Valley. Due to the intense, worldwide news media and public interest, this was a sustained effort carried out by the Communications Director for about six weeks that was similar to the emergency public information operations involved during a large-scale emergency, but without the activation or support of the Emergency Operations Center.
- Produced Santa Barbara County’s first County Exhibit at the California State Fair in more than a decade. The exhibit won the State Fair’s Blue Ribbon Medal for Best Marketing from among the 35 other county exhibits at the 2009 State Fair and won a Gold Ribbon Medal for Overall Excellence in Design & Presentation. The California State Fair is a tourism goldmine that attracts up to 1 million visitors each year who view the County exhibits for tourism destination ideas and economic data.
- Continued coordinating with the Office of Emergency Services regarding operational readiness for a Joint Information Center (JIC) that can be established at the Emergency Operations Center. Worked collaboratively with OES staff and outside agencies to produce the JIC Manual for use during EOC activations.
- Continued to be Executive Producer for the ongoing series of information videos about the positive benefits of the County’s \$1.4 billion agricultural industry.
- Exercised, refined and strengthened the use of a Memorandum of Understanding with local radio broadcasters for distribution of emergency public information.
- Continued coordinating with a network of County Public Information Officers for improved public communications.
- Wrote and distributed approximately 100 press releases or media advisories issued through the County Executive Office (in addition to the emergency news releases for the fires).
- Oversaw and coordinated the distribution and electronic posting of approximately 900 press releases from various county departments or other government agencies working in Santa Barbara County.
- Ribbon Cutting ceremonies for the Tepusquet Road Bridge and Isla Vista Solar Power Parking Lot projects.
- Groundbreaking Ceremonies for the Santa Maria River Levee Improvement Project and the Emergency Operations Center projects.
- Assisted Public Health Department with public and media issues for the H1N1 Flu Pandemic and Flu Shot Clinics.

GENERAL COUNTY PROGRAMS

Developing Programs (cont'd)

- Served as Chair of the County Steering Committee for County’s Annual Charitable Giving Campaign for United Way, raising more than \$225,000.
- Featured as Expert Panelist on Social Media Trends & Issues at annual meeting of the California State Association of Counties (CSAC).
- Designed and produced the FY 2009-10 *Budget Facts & Figures* companion booklet to the annual budget document.

	Actual FY 08-09	Adopted FY 09-10	Est. Actual FY 09-10	Recommended FY 10-11
Recurring Performance Measures				
Public Information Office				
Oversee production and distribution of a quarterly employee newsletter.	50%	100%	0%	
	2	4	0	N/A
	4	4	4	
Produce and/or aid other departments in the production of, on average, one to three press releases per week about County programs, services, special events or other activities.	480%	100%	577%	
	250	52	300	N/A
	52	52	52	
Produce and/or assist with quarterly meetings with news media representatives, emergency communicators and others to help improve the County’s press relationships and effectiveness to distribute information during emergencies.	100%	100%	100%	
	4	4	4	N/A
	4	4	4	
Provide quarterly training and emergency exercise opportunities for County and local radio stations in conjunction with the Office of Emergency Services to maintain operational readiness of emergency public information capabilities.	100%	100%	100%	
	4	4	4	N/A
	4	4	4	

Note: Information for Recommended FY 10-11 Performance Measures may be found in the County Executive Office D-pages.

GENERAL COUNTY PROGRAMS

Developing Programs (cont'd)

County of Santa Barbara TV (CSBTv), Channel 20

The County of Santa Barbara Government Television Station, Channel 20, is the countywide cable television station that provides news and information, emergency announcements and public meeting coverage for and about Santa Barbara County. The signal is carried to all households and businesses throughout the County, including the cities, that receive a cable television signal via Cox or Comcast as part of the County Cable Franchise agreements with those providers.

Executive oversight for the station continues to be with the Communications and Public Information Office as part of the County Executive Office under the County Communications Director. The alignment provides for a coordinated approach to developing and distributing timely and accurate public information, emergency announcements and other information done in concert with official press releases, website postings and in collaboration with city government television stations and the news media.

The primary mission for CSBTv Channel 20 is to be prepared to provide emergency news and information to the public as quickly as possible; to provide quality live coverage of public meetings by the Board of Supervisors and other County Boards and Commissions, and to generate original broadcast material.

Channel 20 maintains a rigorous coverage schedule of public hearings, meetings and special events, and uses many of them as training opportunities for staff for emergency preparedness purposes. During the past year the station provided critical emergency public information about the Jesusita and La Brea Fires, and, more significantly, completed live remote-site broadcasts of special events in which the audio or the full broadcast signal from CSBTv was made available to commercial television and radio stations for a direct feed to their listeners. This was the first time in the history of the station that a remote, off-site signal was provided by CSBTv and these efforts represent a significant advancement in the station's emergency preparedness efforts and planning.

Also, for the first time in the station's history, CSBTv staff won several peer-recognition awards from the National Association of Telecommunications Officers, California Chapter, including a First Place for the Public Service Announcement to remind the public about planning for their pets during emergencies.

Original program highlights include a new series of stories about the positive economic benefits of Santa Barbara County's agricultural industry, extensive coverage of the Amgen Tour of California Bicycle Time Trials in Solvang, emergency news and preparedness information of fire and floods and post-fire recovery efforts; production of Public Service Announcements for the U.S. Census, and public information about the H1N1 flu..

"CSTV – CH 20: Your Channel for County News and Information" has become our slogan and our mission. Keep watching Channel 20 for another year of locally produced programs about the County that you cannot find on any other TV station.

Current Year (FY 09-10) Accomplishments:

- The station dedicated significant time and resources to partner with the Public Health Department for education campaign and public awareness about H1N1 and Flu Shots/Clinics. The station produced numerous videos, including weekly updates and announcements about H1N1, mass vaccination clinics and special education video.
- The 2010 Census campaign partnership with the Office of Long Range Planning of the Planning and Development Department where various events were covered and a series of Public Service Announcements were produced and televised on Channel 20 and networked to City government cable television stations.
- For the first time, CSBTv provided original coverage of the County's participation in the 2009 California State Fair in Sacramento, including coverage of the County's award-winning County exhibit and on many of the young people from the County who participate in the State Fair's 4-H and other agriculture programs to showcase livestock.
- In October 2009, CSBTv successfully provided its first live audio broadcast to the media, on the Santa Maria River Levee Improvement Project Groundbreaking. The capability of providing live information to the media and the public is critical during an emergency.
- In February 2010, the station expanded the live coverage with video and audio during the ground breaking ceremony of the county's new Emergency Operations Center.
- The station practiced and conducted several exercises to better respond and inform the residents during an emergency situation. The station also coordinated with all other cities and public TV stations to assist distributing emergency information during disasters.

	Actual FY 08-09	Adopted FY 09-10	Est. Actual FY 09-10	Recommended FY 10-11
Recurring Performance Measures				
County of Santa Barbara TV – Channel 20				
Broadcast approximately 360 live and tape-delayed public hearings of the County Board of Supervisors' meetings, County Planning Commission meetings and meetings of other public agencies on Channel 20.	N/A	360	360	N/A
Provide 100% availability of the remote, two-way video testimony system in conjunction with all televised meetings produced by Channel 20.	N/A	Yes	Yes	N/A

GENERAL COUNTY PROGRAMS
Developing Programs (cont'd)

	Actual FY 08-09	Adopted FY 09-10	Est. Actual FY 09-10	Recommended FY 10-11
Recurring Performance Measures				
County of Santa Barbara TV – Channel 20 (Cont'd)				
Produce weekly news and information videos about County programs, services, special events or other County-related activities for broadcast on Channel 20.	N/A	100% 52	100% 12	N/A
Provide quarterly training and/or emergency exercise opportunities for Channel 20 staff to remain prepared for emergency broadcast support at the County's Emergency Operations Center.	N/A	100% 4	100% 4	N/A

Note: Information for Recommended FY 10-11 Performance Measures may be found in the County Executive Office D-pages.

Public and Educational Access (Community Media Access)

Community Media Access is a South Coast program initiated by the County's Franchise Agreement with Cox Communications. A non-profit entity, the South Coast Community Media Access Center (CMAC), manages the Public Access channel utilizing funding provided by South Coast cities, the County and Cox as provided in the Franchise Agreement.

	Actual FY 08-09 Pos.	Adopted FY 09-10 Pos.	Est. Actual FY 09-10 Pos.	Recommended FY 10-11 Pos.
Position Detail				
Communications Office				
Communications Director	1.0	1.0	1.0	--
Sub-Division Total	1.0	1.0	1.0	--
Emergency Operations				
Emergency Operations Chief	1.0	1.0	1.0	--
Emergency Services Manager	1.0	1.0	1.0	--
Emergency Operations Manager	4.0	4.0	4.0	--
Admin Office Pro	1.0	1.0	1.0	--
Sub-Division Total	7.0	7.0	7.0	--
County Santa Barbara TV(CSBTV).				
CSBTV Manager	1.0	1.0	1.0	--
Electronics Systems Tech	1.0	1.0	1.0	--
Cable TV Staff Assistant	1.0	1.0	1.0	--
Sub-Division Total	3.0	3.0	3.0	--
Division Total	11.0	11.0	11.0	--

GENERAL COUNTY PROGRAMS

Children & Families First (Prop 10)

	Actual FY 08-09	Adopted FY 09-10	Est. Actual FY 09-10	Recommended FY 10-11
Use of Funds Summary				
<i>Operating Expenditures</i>				
Administration	\$ 860,909	\$ 784,579	\$ 876,389	\$ 757,935
Prop 10 Programs	2,891,179	1,929,916	1,814,193	2,222,595
State Initiatives	1,013,345	633,441	482,518	236,032
Foundation Programs	2,103,145	2,062,720	2,062,831	780,000
Early Care and Education	971,706	865,397	1,148,812	950,464
Operating Sub-Total	7,840,284	6,276,053	6,384,743	4,947,026
Less: Intra-County Revenues	190	--	--	--
Expenditure Total	7,840,474	6,276,053	6,384,743	4,947,026
<i>Other Financing Uses</i>				
Operating Transfers	3,349	3,351	3,351	3,351
Designated for Future Uses	902,038	984,495	1,000,807	51,733
Division Total	\$ 8,745,861	\$ 7,263,899	\$ 7,388,901	\$ 5,002,110

Character of Expenditures

<i>Operating Expenditures</i>				
Regular Salaries	1,078,342	1,163,190	1,097,929	1,150,013
Overtime	3,533	2,950	2,300	--
Extra Help	13,720	--	--	--
Benefits	410,483	463,914	505,986	518,784
Salaries & Benefits Sub-Total	1,506,078	1,630,054	1,606,215	1,668,797
Services & Supplies	6,334,206	4,645,999	4,778,528	3,278,229
Operating Sub-Total	7,840,284	6,276,053	6,384,743	4,947,026
Less: Intra-County Revenues	190	--	--	--
Expenditure Total	\$ 7,840,474	\$ 6,276,053	\$ 6,384,743	\$ 4,947,026

Source of Funds Summary

	Actual FY 08-09	Adopted FY 09-10	Est. Actual FY 09-10	Recommended FY 10-11
<i>Departmental Revenues</i>				
Interest	\$ 197,405	\$ 250,000	\$ 90,000	\$ 78,748
Federal & State Revenues	4,649,162	4,268,826	4,550,107	4,606,329
Miscellaneous Revenue	989,703	581,141	746,263	317,033
Revenue Sub-Total	5,836,270	5,099,967	5,386,370	5,002,110
Less: Intra-County Revenues	190	--	--	--
Revenue Total	5,836,460	5,099,967	5,386,370	5,002,110
<i>General Fund Contribution</i>	31,000	27,300	27,311	--
<i>Other Financing Sources</i>				
Operating Transfers	10,000	--	--	--
Sale of Property	600	--	--	--
Use of Prior Fund Balances	2,867,801	2,136,632	1,975,220	--
Division Total	\$ 8,745,861	\$ 7,263,899	\$ 7,388,901	\$ 5,002,110

Position Summary

	Actual FY 08-09		Adopted FY 09-10		Est. Actual FY 09-10		Recommended FY 10-11	
	Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
<i>Permanent</i>								
Administration	4.0	4.6	4.0	4.0	4.0	4.2	4.0	4.0
Prop 10 Programs	4.0	3.0	5.0	4.5	5.0	4.1	5.0	4.3
State Initiatives	2.0	2.0	2.0	1.3	2.0	0.8	--	0.7
Foundation Programs	--	0.5	--	--	--	0.0	--	--
Early Care and Education	6.0	5.0	5.0	5.2	5.0	5.4	5.0	5.0
Total Permanent	16.0	15.0	16.0	15.0	16.0	14.5	14.0	14.0
<i>Non-Permanent</i>								
Extra Help	--	0.3	--	--	--	--	--	--
Total Positions	16.0	15.2	16.0	15.0	16.0	14.5	14.0	14.0

Note: FTE and position totals may not sum correctly due to rounding.

SERVICE DESCRIPTION

To support children, prenatal up through age 5, and their families by creating a comprehensive and integrated system of information and services to promote early childhood development.

BUDGET ORGANIZATION

The First 5, Children and Families Commission, is a division within General County Programs organized into six sub-divisions: Administration, Proposition 10 Programs, State Initiatives, Commission Funded Initiatives, Leveraging, and Early Care and Education, with a staff of 16 in FY 2009-10 and 14 in FY 2010-11.

Significant Changes (FY 2009-10 Adopted to FY 2009-10 Estimated Actual)

Expenditures

The Fiscal Year 2009-10 Estimated Actual operating expenditures increased \$109,000 to \$6,385,000 from the Fiscal Year 2009-10 Adopted Budget of \$6,276,000. This 1.7% increase is the result of:

- +\$144,000 – Increases to the Administration program for completion of accelerated strategic planning process, and decreases to training and travel and special project expenses;
- -\$24,000 – Decrease to Prop 10, salaries and benefits, due to the Retirement Incentive Program (RIP) and staff vacancies;
- -\$11,000 – Decreases to telephone and reprographic services and motor pool.

The Fiscal Year 2009-10 Estimated Actual other financing uses increased \$16,000 to \$1,004,000 from the Fiscal Year 2009-10 Adopted Budget of \$988,000. This 1.7% increase is the result of:

- +\$16,000 – Increase to designation for fund balance.

Revenues

The Fiscal Year 2009-10 Estimated Actual operating revenues increased \$286,000 to \$5,386,000 from the Fiscal Year 2009-10 Adopted Budget of \$5,100,000. This 5.6% decrease is the result of:

- +\$198,650 – Increased receipt of State revenue and School Readiness Coordination funds;
- +\$166,850 – Increased receipt of funds for the AB 212 Stipend project;
- -\$160,000 – Decreased interest income on investments;
- +\$80,900 – Increased donations from the Orfaea Foundation for workforce development, DOULA for the Super-WEB project and ARRA planning dollars.

The Fiscal Year 2009-10 Estimated Actual other financing sources decreased \$161,000 to \$1,975,000 from the Fiscal Year 2009-10 Adopted Budget of \$2,137,000. This 7.6% decrease is the result of:

- -\$161,000 – Decreased release of designation due to increased receipt of revenue.

GENERAL COUNTY PROGRAMS

Children & Families First (Prop 10) (cont'd)

Significant Changes (FY 2009-10 Estimated Actual to FY 2010-11 Recommended)

Expenditures

The Fiscal Year 2010-11 Recommended Budget operating expenditures will decrease \$1,438,000 to \$4,947,000 from the Fiscal Year 2009-10 Estimated Actual of \$6,385,000. This 22.5% decrease is the result of:

- -\$934,200 – Decreased program funding;
- -\$274,900 – Decreased School Readiness funding (two contracts end in FY 2009-10);
- -\$228,900 – Decreased special project expenditures, decreases to consulting contracts, decreases to operational expenditures, not funding one position and decreases to contracted services.

The Fiscal Year 2010-11 Recommended Budget other financing uses will decrease \$949,000 to \$55,000 from the Fiscal Year 2009-10 Estimated Actual of \$1,004,000. This 94.5% decrease is the result of:

- -\$949,000 – Not having a large fund balance to designate.

Revenue

The Fiscal Year 2010-11 Recommended Budget operating revenues will decrease \$384,000 to \$5,002,000 from the Fiscal Year 2009-10 Estimated Actual of \$5,386,000. This 7.1% decrease is the result of:

- -\$429,200 – Decreased receipt of funding from private agencies and School Readiness;
- +\$56,200 – Increased funding from State revenue;
- -\$11,200 – Decreased interest income on investments.

The Fiscal Year 2010-11 Recommended Budget other financing sources will decrease \$1,975,000 to \$0 from the Fiscal Year 2009-10 Estimated Actual of \$1,975,000. This decrease is the result of:

- -\$1,975,000 – Decreased release of designation due to a reduction to operational and programmatic expenditures.

Departmental Priorities and Their Alignment With County Goals

In November 1998, California voters passed Proposition 10 – The California Children and Families Act, to help make sure that the County's youngest children get the best possible start in life. The 13-member Commission (nine commissioners and 4 alternates), along with its Advisory Board has established a role as a community partner, catalyst and a convener to bring together families, individuals, local community-based organizations, public agencies and the community-at-large. First 5 is aligned with the Board of Supervisors Strategic Plan, Goal No. 6: Families and Children: *"A Community that Fosters the Safety and Well-being of Individuals, Families and Children."*

GENERAL COUNTY PROGRAMS

Children & Families First (Prop 10) (cont'd)

The first five years matter because a child's brain develops more in the first five years than at any other time in his or her life. What parents and caregivers do during these first years of life can make a profound difference on the brain development of the child and can impact the rest of their lives.

Since its inception, First 5 has developed four strategic plans, with the current plan for 2010-2015 being passed in the fall of 2009. First 5 has invested over \$45 million in local programs serving children. During those years, First 5 has funded a wide range of programs and partnerships and has formed alliances with other funders to increase sustainability of critical investments.

Decreasing revenues from Proposition 10 and the economic crisis have led to a redesign of existing strategies and the development of a new targeted Community Collaborative model of funding for long-term results in communities of greatest need.

At this time in history, families in the country, state and in Santa Barbara County face unprecedented challenges. The number of families facing economic hardships is increasing while government and community-based services are being significantly affected by the poor economy. First 5's Community Collaborative model facilitates the development and expansion of community-based or place-based collaboratives in high need communities or neighborhoods across Santa Barbara County. The Community Collaborative model builds on all that First 5 has learned in over ten years of work and its goal to deepen both the impact and the sustainability of the work. As First 5 moves into the new era with an increased focus on serving those in greatest need, it has become even more imperative to use community outreach and education strategies. A coordinated approach to community outreach and education will be integrated into both countywide services and the Community Collaboratives.

First 5 will continue to invest in a wide range of health, education and family support services on a countywide basis. These services will include Newborn Home Visitation, Children's Health and Safety, Family Strengthening, Early Care and Education, and Community Outreach and Education. Throughout each of the countywide strategies, First 5 will focus on expanding partnerships to ensure services reach children and families. First 5 continues to deliver direct services to the community through its Early Care and Education Division (ECED), which works in partnership with community agencies and provides leadership to increase support for a strong system of childcare and early learning for all children.

Focus Area: Safety and Well-Being of Families and Children:

Current Year (FY 09-10) Accomplishments

- Developed the 2010 Strategic Plan and Fiscal Plan.
- Developed and launched a new website with bilingual support for parents and caregivers.
- Provided technical support to funded programs on enhanced outcomes and Results-Based Accountability.



GENERAL COUNTY PROGRAMS

Children & Families First (Prop 10) (cont'd)

- Helped the Carpinteria Main School Family Resource Center provide a one-stop school readiness site for local families.
- Assisted the Downtown Santa Barbara Employer Child Care Partnership to analyze workforce child care needs and strategies for business.
- Through partnerships with agencies and municipalities, developed policy and individual technical assistance to increase the number of childcare facilities.
- Supported accreditation and professional development, resulting in higher quality child care services for young children.
- Developed a weekly bilingual radio show to broadcast in the Santa Maria Valley in Mixtec, focusing on the vital role parents have in their child's early development, education and health.
- In partnerships with United Way and private foundations to coordinate funding, targeted programs with the greatest impact.
- Co-sponsored community conferences and events for families and providers.
- Continued health insurance coverage and health screenings for children.
- Continued the longitudinal study of children's school readiness with Santa Maria-Bonita School District.
- In partnership with local agencies, implemented the Family Development Matrix project to improve services for children and families.
- Streamlined and revised evaluation tools to best track program results and improve services.
- Implemented the Differential Response effort in partnership with Child Welfare Services to support families in crisis.

Proposed Strategic Actions:

- Coordinate and train across focus areas on key best practices and strategies.
- Continue strategic countywide community media outreach campaign in Spanish, English and Mixtec, with key messages to support parents as their child's first teacher.
- Increase support for the Early Care Higher Education Scholarship Fund and other resources to support the early care and education workforce.
- Link parent support programs to provide a continuum of services through age 3.
- Offer comprehensive support services to child care programs, increasing the quality and number of child care spaces in the county.

Proposed Key Projects:

- Implement the First 5 Santa Barbara County 2010-2015 Strategic Plan.
- Establish Public/Private Partnerships for funding services for young children throughout the county.

Programmatic Cost Center and Ongoing Responsibilities:

Administration

The Administration Program has been established to identify the general administration and operation costs of the First 5 Santa Barbara Children and Families Commission. Administrative functions of all programs are allocated here.

	Actual FY 08-09	Adopted FY 09-10	Est. Actual FY 09-10	Recommended FY 10-11
Recurring Performance Measures				
Administration				
As an efficient and responsive government, the County will maintain a productive workforce through a Departmental lost time rate of 3.0% or less when measuring lost hours to total budgeted hours.	2.8% 875 31,040	3.0% 940 31,300	3.8% 1,175 31,000	3.0% 875 29,200
As an efficient and responsive government, the County will maintain a quality workforce through completing 100% of departmental Employee Performance Reviews (EPRs) by the anniversary due date.	47% 7 15	100% 15 15	100% 15 15	100% 14 14
Provide technical assistance opportunities annually to all First 5 funded agencies, organized by 6 topic specific initiatives such as evaluation, sustainability, community outreach and service integration.	100% 10 10	100% 10 10	100% 10 10	100% 10 10
Prepare a chart to monitor services provided for children ages 0-5 within our 7 geographical areas that receive First 5 funds proportionate to the 0-5 age group population in Santa Barbara County.	Yes	Yes	Yes	Yes
Complete 100% of site visits to contracted agencies to ensure program and fiscal accountability.	100% 20 20	100% 20 20	100% 20 20	100% 15 15
Prepare and publish an Annual Report.	Yes	Yes	Yes	Yes
Prepare and publish an Evaluation Report.	Yes	Yes	Yes	Yes

GENERAL COUNTY PROGRAMS
Children & Families First (Prop 10) (cont'd)

Prop 10 Programs

The Prop 10 Program has been established to identify contracts awarded to the community as well as the provision of program support. These programs include community outreach and education, early care and education, health care, service integrations, family services, program planning and evaluation.

State Initiatives

The State Initiatives Program has been established to identify programs approved by the State under the Children and Families Commission. These programs include School Readiness and Quality Improvement for Child Care funding.

Commission Funded Initiatives

The Commission Funded Initiative Program has been established to identify primary initiatives and projects established by the Commission.

Leveraging

The Leveraging Program was established to track Commission-sponsored leveraging to draw down qualifying federal dollars for direct and administrative costs.

Early Care and Education

This program merged with First 5, Children and Families Commission in July 2004 and provides the leadership and continuity needed to attain the goal of quality, affordable and accessible child care and early learning experiences for all children in Santa Barbara County.

	Actual FY 08-09	Adopted FY 09-10	Est. Actual FY 09-10	Recommended FY 10-11
Recurring Performance Measures				
Early Care and Education				
Support individuals in the early care and education (ECE) workforce to receive provider accreditation.	100% 18 18	100% 18 18	100% 18 18	100% 18 18
Support individuals in the early care and education (ECE) workforce to continue their professional development	100% 200 200	100% 200 200	100% 200 200	100% 200 200

	Actual FY 08-09 Pos.	Adopted FY 09-10 Pos.	Est. Actual FY 09-10 Pos.	Recommended FY 10-11 Pos.
Position Detail				
Administration				
Children & Family Svcs Dir	1.0	1.0	1.0	1.0
Business Manager	1.0	1.0	1.0	1.0
Admin Office Pro	--	2.0	2.0	1.0
Financial Office Pro	--	--	--	1.0
Departmental Assistant	2.0	--	--	--
Sub-Division Total	4.0	4.0	4.0	4.0
Prop 10 Programs				
Project Manager	1.0	1.0	1.0	1.0
First 5 Program Specialist	1.0	1.0	1.0	2.0
Dept Business Specialist	--	1.0	1.0	1.0
Admin Office Pro	--	2.0	2.0	1.0
Departmental Analyst	1.0	--	--	--
Administrative Secretary	1.0	--	--	--
Sub-Division Total	4.0	5.0	5.0	5.0
State Initiatives				
First 5 Program Specialist	1.0	1.0	1.0	--
Admin Office Pro	--	1.0	1.0	--
Departmental Assistant	1.0	--	--	--
Sub-Division Total	2.0	2.0	2.0	--
Early Care and Education				
Program Manager	1.0	1.0	1.0	1.0
First 5 Program Specialist	1.0	1.0	1.0	1.0
Admin Office Pro	--	3.0	3.0	3.0
Departmental Assistant	3.0	--	--	--
Administrative Secretary	1.0	--	--	--
Sub-Division Total	6.0	5.0	5.0	5.0
Division Total	16.0	16.0	16.0	14.0

GENERAL COUNTY PROGRAMS

Reserves & Designations

The information below describes the designations on the following page:

Capital: Provides one-time funds to support unexpected and unbudgeted capital projects that arise during the fiscal years. Recent examples include environmental lead remediation at a Sheriff's Department outdoor shooting range; sewer line replacement at the County Jail and land acquisitions arising from legal settlements. The Fiscal Year 2009-10 estimate includes \$4,215,000 in reimbursements from COP proceeds. The COP proceeds may be higher due to other potential reimbursable costs. In addition, the Board has directed the County to pursue COP financing for other capital projects in order to enhance the Board's ability to maintain funding for preservation of service levels. The Fiscal Year 2010-11 Recommended Budget appropriates capital designation funds to maintain services in accordance with the Board's direction.

Roads: This designation supplements other Roads revenues for additional maintenance. The recommended \$500,000 funding achieves the Board's adopted budget principles. The funds are used for unbudgeted, high-profile maintenance projects that help prevent further declines in the County's pavement management index.

Litigation: This contains funds for potential litigation settlements not covered by the County Liability Self-Insurance Fund, giving the County the ability to address unforeseen settlements without negatively impacting the adopted Operating Budget.

ARRA Matching: A funding category necessary to help assist with local matching requirements to receive funding via the American Recovery and Reinvestment Act.

Salary and Benefits Reductions: Contains savings set aside from Fiscal Year 2008-09 furloughs for layoff prevention. An estimated projected balance of \$114,000 is due to an unanticipated vacancy in the Agriculture & Cooperative Extension Department.

Salaries and Retirement Offset: A designated fund to cover potential unanticipated salary and benefit cost increases. For Fiscal Year 2009-10 and Fiscal Year 2010-11, the designations are appropriated to the District Attorney's Office and the Public Defender's Office to maintain service levels.

Deferred Maintenance & Repair: Designated for the backlog of deferred maintenance and repairs at County buildings and parks. The recommended General Fund Contribution achieves the Board's adopted budget principles by allocating \$2.25 million to General Services and \$750,000 to Parks Department that is anticipated to be entirely spent during Fiscal Year 2010-11. This funding is key to addressing capital maintenance backlogs.

Audit Exceptions: This contains funds to address potential audit exceptions such as the possible ADMHS liability of \$12.7 million and the Multi-agency Integrated System of Care (MISC) adjustments of \$12.2 million. The ADMHS liability is being allocated over two fiscal years to the Mental Health Services Fund to maintain the legally required fund balance. The projected balanced for June 30, 2011 includes the Department of Social Services' portion of the potential MISC liability, but not the Public Health Department's portion of \$1,107,775, which will be transferred into this Audit Exceptions fund. The Strategic Reserve has been identified as the source for the General Fund portion of the MISC liability of \$9,370,416 while the non-General Fund portion of potential MISC liability is estimated to be \$3,234,691.

Contingency: Used to cover additional unforeseen financial situations during the fiscal year that cannot be covered by a department's existing budget. The projected balance of \$800,000 achieves the Board's adopted budget principles.

Strategic Reserve: In Fiscal Year 2006-07, the Board's \$25 million goal for the Strategic Reserve established in Fiscal Year 1997-98 was achieved. During Fiscal Year 2007-08, the Board used \$10.3 million in the Strategic Reserve for funding operations primarily in ADMHS and the Sheriff's Department. In keeping with the Board's direction, Fiscal Year 2010-11 includes appropriations from the Strategic Reserve of \$3,593,000 to maintain County programs and services; \$6,220,000 to meet ADMHS liability obligations and \$3,495,000 for other funding recommendations, the largest being start-up capital for the emPowerSBC municipal energy financing program. The Fiscal Year 2010-11 Recommended budget does not allocate any new funding to the Strategic Reserve due to fiscal constraints.

GENERAL COUNTY PROGRAMS

Reserves & Designations (cont'd)

General Fund Designations Detail							
Designation	6-30-2009 Ending Balance	2009-2010 Estimated Changes	2009-2010 Estimated Changes (Detail)	6-30-2010 Estimated Balance	2010-2011 Recommended Changes	2010-2011 Recommended Changes (Detail)	6-30-2011 Projected Balance
Capital	\$6,438,975	(\$2,063,000)	(\$2,000,000) TTC - tax system subject to BoS approval (\$4,277,739) EOC and \$63,000 for other projects \$4,214,739 COPrefunding (est.)	\$4,375,975	(\$2,887,300)	(\$1,161,800) PHD - maintain service levels (\$1,000,000) Parks - maintain service levels (\$225,500) HCD - maintain service levels (\$1,000,000) DSS - maintain service levels \$500,000 GFC per Budget Principles	\$1,488,675
Roads	\$0	\$0		\$0	\$500,000	\$500,000 GFC per Budget Principles	\$500,000
Litigation	\$3,795,291	(\$100,000)	(\$100,000) CoCo - legal appropriations	\$3,695,291	(\$1,000,000)	(\$500,000) CoCo - legal appropriations (\$500,000) CoCo - maintain service levels	\$2,695,291
American Recovery and Reinvestment Act of 2009 (ARRA) Matching	\$0	\$580,383	(\$8,617) DA \$589,000 GFC - per Budget Principles	\$580,383	\$0	\$0	\$580,383
Salary & Benefits Reductions	\$1,343,240	(\$1,229,240)	(\$185,844) CoCo - layoff prevention (\$131,554) P&D - layoff prevention (\$388,575) PD - layoff prevention (\$95,267) Fire - layoff prevention (\$76,000) PHD - layoff prevention (\$352,000) Hearings - (Att. E, balancing)	\$114,000	\$0	\$0	\$114,000
Salaries & Retirement Offset	\$2,232,926	(\$876,000)	(\$748,000) DA - maintain service levels (\$500,000) PD - maintain service levels \$372,000 Mid-year addition	\$1,356,926	(\$1,225,675)	(\$1,225,675) PD - maintain service levels	\$131,251
Deferred Maintenance & Repair	\$292,472	(\$292,472)	(\$500,000) Parks - maintenance or repair projects (\$1,792,472) GS - maintenance or repair projects \$2,000,000 GFC - per Budget Principles	\$0	\$0	(\$750,000) Parks - maintenance or repair projects (\$2,250,000) GS - maintenance or repair projects \$3,000,000 GFC - per Budget Principles	\$0
Audit Exceptions	\$3,003,951	(\$877,035)	(\$6,489,951) ADMHS - liability \$2,126,916 DSS - MISC \$3,486,000 GFC for ADMHS liability	\$2,126,916	\$0	(\$6,220,078) ADMHS - liability \$6,220,078 GFC for ADMHS liability	\$2,126,916
Contingencies	\$0	\$0	(\$100,000) DA - witness expenses (\$40,000) PHD - homeless services (\$75,000) GCP - Court house fountain (\$7,400) GCP - Imprest Cash net adj. (\$577,600) Unanticipated uses \$800,000 GFC	\$0	\$800,000	\$800,000 GFC	\$800,000
Strategic Reserve	\$22,395,981	(\$1,332,628)	(\$500,000) DA - maintain service levels (\$434,000) TTC - tax system subject to BoS approval (\$1,000,000) HCD - emPowerSBC loan (\$400,070) Courts - revenue MOE (\$56,481) ADMHS - liability \$533,183 P&D - loan return (\$1,578,394) GF - balancing \$2,103,134 GF - 09-10 year-end Fund Balance	\$21,063,353	(\$11,934,142)	(\$1,293,528) DA - maintain service levels (\$1,233,698) Prbtn - maintain service levels (\$1,064,571) Shrrf - maintain service levels (\$6,220,078) ADMHS - liability \$1,373,000 CRA - Election return (\$3,495,267) GF - balancing Note: Potential GF portion of MISC liability is \$9.4M.	\$9,129,211
TOTAL	\$39,502,836	(\$6,189,992)	(\$6,189,992)	\$33,312,844	(\$15,747,117)	(\$15,747,117)	\$17,565,727