

General County Programs





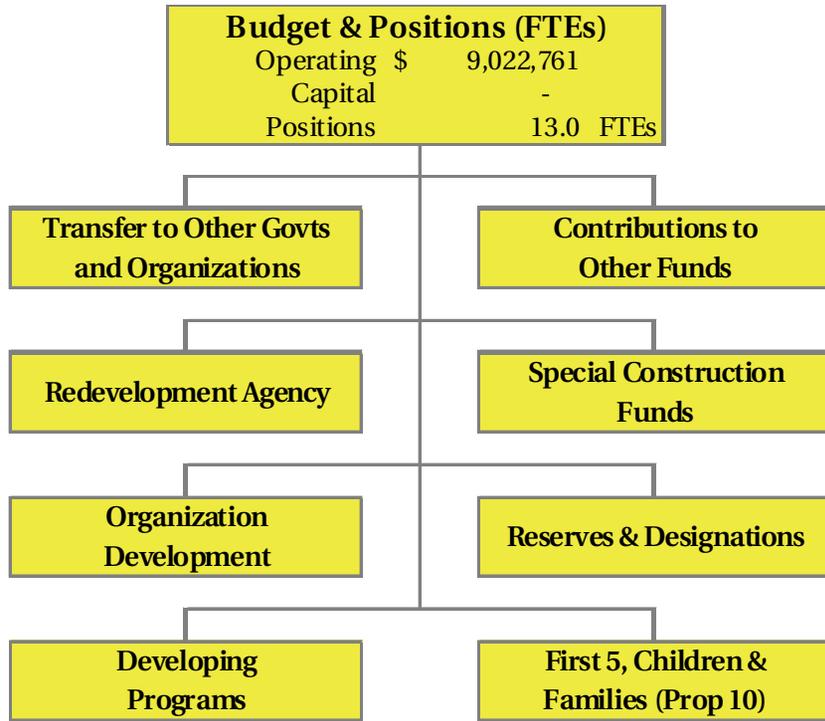
GENERAL COUNTY PROGRAMS

Use of Funds	Actual FY 09-10	Adopted FY 10-11	Est. Actual FY 10-11	Recommended FY 11-12
Operating Expenditures	\$ 17,238,435	\$ 9,460,571	\$ 9,903,283	\$ 9,022,761
Capital Equipment & Improvements	1,300,136	--	--	--
Designated for Future Uses	20,410,839	30,303,584	26,421,192	6,455,772
Operating Transfers Out	13,858,718	19,300,887	13,812,612	11,138,377
Total Use of Funds	\$ 52,808,128	\$ 59,065,042	\$ 50,137,087	\$ 26,616,910

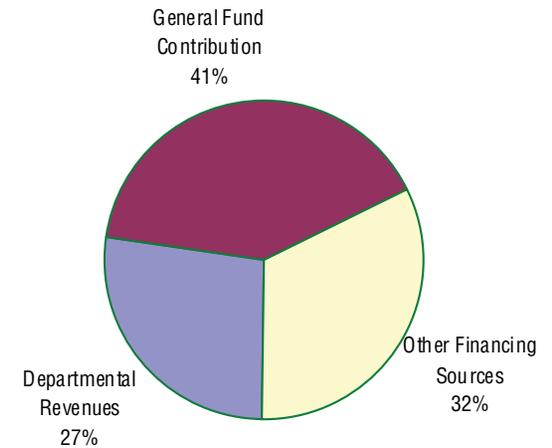
Source of Funds	Actual FY 09-10	Adopted FY 10-11	Est. Actual FY 10-11	Recommended FY 11-12
Operating Expenditures	\$ 13,069,846	\$ 7,580,986	\$ 8,153,011	\$ 7,244,620
General Fund Contribution	17,808,984	17,922,990	19,512,390	10,891,012
Use of Designations/Prior Fund Balance	13,510,763	31,243,454	20,203,990	8,313,392
Operating Transfers In	8,418,535	2,317,612	2,267,696	167,886
Other Miscellaneous Financing Sources	--	--	--	--
Total Source of Funds	\$ 52,808,128	\$ 59,065,042	\$ 50,137,087	\$ 26,616,910

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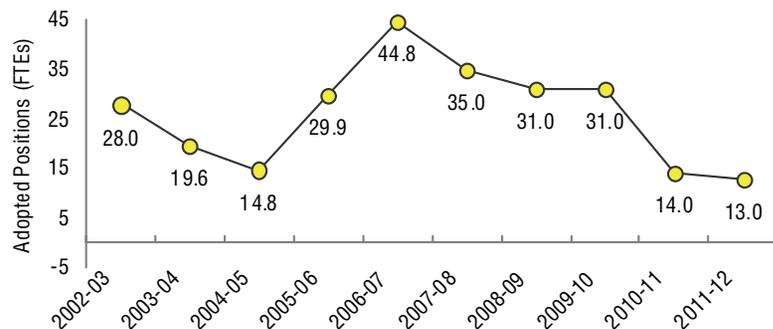
GENERAL COUNTY PROGRAMS



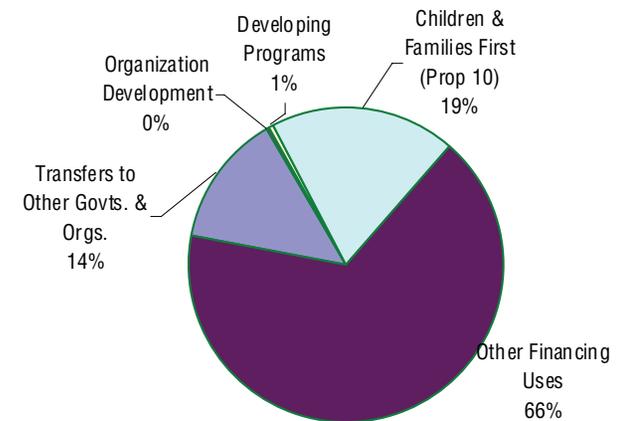
SOURCE OF FUNDS



STAFFING TREND



USE OF FUNDS



GENERAL COUNTY PROGRAMS

Department Summary

	Actual FY 09-10	Adopted FY 10-11	Est. Actual FY 10-11	Recommended FY 11-12
Use of Funds Summary				
<i>Operating Expenditures</i>				
Transfers to Other Govts. & Orgs.	\$ 4,331,257	\$ 4,267,197	\$ 4,544,562	\$ 3,697,981
Contributions to Other Funds	1,018	--	--	--
Redevelopment Agency	4,218,476	--	--	--
Organization Development	576,855	162,434	92,760	75,500
Developing Programs	2,020,085	138,050	168,050	165,050
Children & Families First (Prop 10)	6,454,987	4,892,890	5,193,813	5,084,230
Operating Sub-Total	<u>17,602,678</u>	<u>9,460,571</u>	<u>9,999,185</u>	<u>9,022,761</u>
Less: Intra-County Revenues	(364,243)	--	(95,902)	--
Operating Total	<u>17,238,435</u>	<u>9,460,571</u>	<u>9,903,283</u>	<u>9,022,761</u>
<i>Non-Operating Expenditures</i>				
Capital Assets	1,300,136	--	--	--
Expenditure Total	<u>18,538,571</u>	<u>9,460,571</u>	<u>9,903,283</u>	<u>9,022,761</u>
<i>Other Financing Uses</i>				
Operating Transfers	13,858,718	19,300,887	13,812,612	11,138,377
Designated for Future Uses	20,410,839	30,303,584	26,421,192	6,455,772
Department Total	<u>\$ 52,808,128</u>	<u>\$ 59,065,042</u>	<u>\$ 50,137,087</u>	<u>\$ 26,616,910</u>
Character of Expenditures				
<i>Operating Expenditures</i>				
Regular Salaries	\$ 2,364,122	\$ 1,120,053	\$ 981,635	\$ 1,085,925
Overtime	3,686	--	1,500	500
Extra Help	30,898	--	56,151	--
Benefits	1,059,314	505,256	439,403	549,817
Salaries & Benefits Sub-Total	<u>3,458,020</u>	<u>1,625,309</u>	<u>1,478,689</u>	<u>1,636,242</u>
Services & Supplies	12,324,797	7,599,062	8,249,835	7,118,519
Contributions	1,819,861	236,200	270,661	268,000
Operating Sub-Total	<u>17,602,678</u>	<u>9,460,571</u>	<u>9,999,185</u>	<u>9,022,761</u>
Less: Intra-County Revenues	(364,243)	--	(95,902)	--
Operating Total	<u>17,238,435</u>	<u>9,460,571</u>	<u>9,903,283</u>	<u>9,022,761</u>
<i>Non-Operating Expenditures</i>				
Capital Assets	1,300,136	--	--	--
Expenditure Total	<u>\$ 18,538,571</u>	<u>\$ 9,460,571</u>	<u>\$ 9,903,283</u>	<u>\$ 9,022,761</u>

Note: Presentation of the individual program amounts for fiscal years 2009-10 and 2010-11 have been adjusted to provide a consistent level of detail with the fiscal year 2011-12 budget, however, the totals for 2009-10 and 2010-11 have not been changed.

	Actual FY 09-10	Adopted FY 10-11	Est. Actual FY 10-11	Recommended FY 11-12
Source of Funds Summary				
<i>Departmental Revenues</i>				
Interest	\$ 253,064	\$ 98,817	\$ 66,942	\$ 93,182
Federal & State Revenues	5,418,257	5,015,136	4,734,868	4,514,033
Other Charges for Services	721,080	--	365,902	--
Miscellaneous Revenue	7,041,688	2,467,033	3,081,201	2,637,405
Revenue Sub-Total	<u>13,434,089</u>	<u>7,580,986</u>	<u>8,248,913</u>	<u>7,244,620</u>
Less: Intra-County Revenues	(364,243)	--	(95,902)	--
Revenue Total	<u>13,069,846</u>	<u>7,580,986</u>	<u>8,153,011</u>	<u>7,244,620</u>
General Fund Contribution	17,808,984	17,922,990	19,512,390	10,891,012
<i>Other Financing Sources</i>				
Operating Transfers	8,418,535	2,317,612	2,267,696	167,886
Use of Prior Fund Balances	13,510,763	31,243,454	20,203,990	8,313,392
Department Total	<u>\$ 52,808,128</u>	<u>\$ 59,065,042</u>	<u>\$ 50,137,087</u>	<u>\$ 26,616,910</u>

	Actual FY 09-10		Adopted FY 10-11		Est. Actual FY 10-11		Recommended FY 11-12	
	Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Position Summary								
<i>Permanent</i>								
Redevelopment Agency	4.0	3.0	--	--	--	--	--	--
Organization Development	2.0	1.5	--	--	--	--	--	--
Developing Programs	11.0	10.0	--	--	--	--	--	--
Children & Families First (Prop 10)	16.0	14.0	14.0	14.0	14.0	14.3	13.0	13.0
Total Permanent	<u>33.0</u>	<u>28.5</u>	<u>14.0</u>	<u>14.0</u>	<u>14.0</u>	<u>14.3</u>	<u>13.0</u>	<u>13.0</u>
<i>Non-Permanent</i>								
Extra Help	--	0.8	--	--	--	0.6	--	--
Total Positions	<u>33.0</u>	<u>29.3</u>	<u>14.0</u>	<u>14.0</u>	<u>14.0</u>	<u>14.9</u>	<u>13.0</u>	<u>13.0</u>

Note: FTE and position totals may not sum correctly due to rounding.

GENERAL COUNTY PROGRAMS

Department Summary (cont'd)

Budget Organization

The General County Programs budget contains those programs and projects which are not directly associated with one specific department. These General County Programs are identified as Transfers to Other Governments and Organizations (LAFCO, Libraries), Contributions to Other Funds, Special Construction Funds, Organization Development (Board Support, General Expenditures, Performance Management and Reporting, General Administration), Reserves and Designations, Developing Programs (Public and Educational Access) and First 5 Children and Families Commission (Prop 10).

There are 13.0 positions in First 5, Children & Families (Prop 10).

Notes:

The Redevelopment Agency moved out of General County Programs in FY 10-11 and consolidated with the Planning and Development Department.

The Organization Development (Board Support, General Expenditures, Performance Management and Reporting, General Administration) and Developing Programs (Public Information Office, County of Santa Barbara Television [CSBTv], Emergency Operations) moved out of General County Programs in FY 10-11 and consolidated with the Board of Supervisors (Board Support) and County Executive Office (all other programs) departments.

Significant Changes (FY 2010-11 Adopted to FY 2010-11 Estimated Actual)

Expenditures

The Fiscal Year 2010-11 Estimated Actual operating expenditures increased \$539,000 to \$9,999,000 from the Fiscal Year 2010-11 Adopted Budget of \$9,461,000. This 5.7% increase is the result of:

- +\$234,000 – Increased spending on contractual services by First 5;
- +\$270,000 – One-time payment using Quimby Development Impact Fees to the City of Santa Maria for the Orcutt library remodel;
- +\$79,000 – Increased rent costs for First 5 (relocation to a new office building);
- -\$70,000 – Reduced Board Support project expenditures and;
- +\$30,000 – Additional draw on the Public and Educational Access funds by Santa Barbara Channels for salaries and equipment.

The Fiscal Year 2010-11 Estimated Actual other financing uses decreased \$9,370,000 to \$40,234,000 from the Fiscal Year 2010-11 Adopted Budget of \$49,604,000. This 18.9% decrease is the result of:

- -\$7,230,000 – A portion of the contribution to Alcohol, Drug and Mental Health Services (ADMHS) being delayed until next fiscal year;
- -\$5,000,000 – No increase to the Receivable Reserve due to funding the emPower program through other sources;
- +\$1,237,000 – Increased contribution to Social Services in lieu of General Fund Contribution (GFC) and for the 05-06 Multi-agency Integrated System of Care (MISC) audit settlement;
- +\$800,000 – Increase to the Strategic Reserve for year-end fund balances;
- +\$550,000 – A transfer to General Services for miscellaneous capital projects;
- +\$237,000 – Increased contribution to Public Health for the 05-06 MISC audit settlement;
- +\$96,000 – Increase to contingency per Board of Supervisors direction from cell site revenue and;
- -\$55,000 – A reduction to the cost of the Certificates of Participation (COPs) debt repayment costs.

Operating Transfers Detail

Operating Transfers move monies from the fund receiving revenue to the fund where the expenditure will be made. Operating Transfers from this department, as shown in the Use of Funds Summary on the previous page, are also shown in the table below:

Amount	From/To	For
\$ 1,683,672	General Fund to Debt Service Fund	General Fund Debt
7,529,575	General Fund to ADMHS	Additional contribution
1,142,160	Criminal Justice Facilities Fund to General, Capital, and Debt Funds	District Attorney building, Juvenile Hall construction costs
<u>782,969</u>	Courthouse Construction Fund to Capital and Debt Service Funds	Santa Maria Courthouse and Court Parking Debt
\$ 11,138,377	Total All Funds	

For example, the first item in the table is a \$1,684,000 transfer from the General Fund to the Debt Service Fund. This is the amount of General Fund contribution required to amortize certificates of participation (COPs) in FY 2011-12.

GENERAL COUNTY PROGRAMS

Department Summary (cont'd)

Revenues

The Fiscal Year 2010-11 Estimated Actual operating revenues increased \$668,000 to \$8,249,000 from the Fiscal Year 2010-11 Adopted Budget of \$7,581,000. This 8.8% increase is the result of:

- +\$442,000 – Increased receipt of First 5 funding from the Orfalea Foundation, Collaborative Implementation and Healthy Access for All;
- -\$280,000 – A reduction to the federal and state revenue for First 5;
- +\$270,000 – A one-time draw on the Quimby Development Impact Fees for the Orcutt library remodel;
- +\$113,000 – Other miscellaneous First 5 revenue from various funding sources;
- +\$96,000 – A one-time payment from Southern California Edison for cell site revenue;
- +\$59,000 – The receipt of funding from Social Services for the Casa Nueva COP and;
- -\$32,000 – Decreased interest income on investments due to lower interest rates.

The Fiscal Year 2010-11 Estimated Actual other financing sources decreased \$11,089,000 to \$22,472,000 from the Fiscal Year 2010-11 Adopted Budget of \$33,561,000. This 33.0% increase is the result of:

- -\$12,371,000 – Reduced release of various designations (Strategic Reserve, Capital, American Recovery and Reinvestment Act [ARRA], Audit Exceptions) to fund ADMHS and capital expenses;
- +\$1,200,000 – Use of the Salaries & Benefits designation by ADMHS and Social Services to prevent layoffs (employee concessions made) and;
- +\$115,000 – Increased draw on the First 5 Endowment designation to fund operating expenses.

Significant Changes (FY 2010-11 Estimated Actual to FY 2011-12 Recommended)

Expenditures

The Fiscal Year 2011-12 Recommended Budget operating expenditures will decrease \$976,000 to \$9,023,000 from the Fiscal Year 2010-11 Estimated Actual of \$9,999,000. This 9.8% decrease is the result of:

- -\$427,000 – A 15% reduction to the contribution to the libraries per the budget development policy;
- -\$270,000 – No additional payment for the Orcutt library remodel;
- -\$150,000 – A 15% reduction to the Children's Health Initiative per the budget development policy and;
- -\$110,000 – A reduction to First 5 expenditures for contractual and professional services.

The Fiscal Year 2011-12 Recommended Budget other financing uses will decrease \$22,640,000 to \$17,594,000 from the Fiscal Year 2010-11 Estimated Actual of \$40,234,000. This 56.3% decrease is the result of:

- -\$22,175,000 – Reduced increases to designations (Capital, Strategic Reserve, Salary & Benefit Reductions, Audit Exceptions, Program Restoration, and Contingency) due to budget constraints;
- -\$3,905,000 – No additional contribution to Social Services in lieu of GFC;
- +\$2,500,000 – Increases to designations (Roads, Deferred Maintenance, Jail Operations);
- +\$2,230,000 – Increased contribution to ADMHS for audit settlements not paid last fiscal year;
- -\$574,000 – No transfer to Public Health and Social Services for the 05-09 MISC/CEC audit settlement;
- -\$550,000 – No budgeted transfer to General Services for unanticipated capital projects;
- -\$263,000 – Reduced increase to the Courthouse Construction designation for early payoff of COP project and;
- +\$137,000 – Increased COP payments for the 2010 issuance.

Revenues

The Fiscal Year 2011-12 Recommended Budget operating revenues will decrease \$1,004,000 to \$7,245,000 from the Fiscal Year 2010-11 Estimated Actual of \$8,249,000. This 12.2% decrease is the result of:

- -\$442,000 – No budgeted receipt of First 5 funding from the Orfalea Foundation, Collaborative Implementation and Healthy Access for All
- -\$270,000 – No draws on the Quimby Development Impact Fees for the Orcutt remodel;
- -\$231,000 – A decrease to State revenue for First 5 due to state budget constraints;
- -\$96,000 – No payments from Southern California Edison for cell sites and;
- +\$26,000 – Increased interest income.

The Fiscal Year 2011-12 Recommended Budget other financing sources will decrease \$13,991,000 to \$8,481,000 from the Fiscal Year 2010-11 Estimated Actual of \$22,472,000. This 62.3% reduction is the result of:

- -\$13,434,000 – No budgeted release of designations in the General Fund
- +\$2,530,000 – Increased release of designation to fund ADMHS audit settlements
- -\$1,600,000 – No repayment from General Services for COP funds given to begin capital projects
- -\$1,200,000 – No use of the Salaries & Benefits designation by ADMHS and Social Services to prevent layoffs (employee concessions made)
- -\$500,000 – No anticipated transfer from the Tobacco Settlement Advisory Committee (TSAC) Endowment to partially fund the Children's Health Initiative
- +\$427,000 – Increased release of designation by First 5 to fund operations
- -\$190,000 – Reduced release of designation to fund Criminal Justice Facility and Courthouse Construction projects and;
- -\$24,000 – Other miscellaneous reductions.

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GENERAL COUNTY PROGRAMS

Transfers to Other Govts. & Orgs.

	Actual FY 09-10	Adopted FY 10-11	Est. Actual FY 10-11	Recommended FY 11-12
Use of Funds Summary				
<i>Operating Expenditures</i>				
Libraries	\$ 3,227,651	\$ 3,154,460	\$ 3,426,268	\$ 2,729,132
Other Transfers	1,103,606	1,112,737	1,118,294	968,849
Expenditure Total	4,331,257	4,267,197	4,544,562	3,697,981
<i>Other Financing Uses</i>				
Operating Transfers	63,000	--	--	--
Division Total	\$ 4,394,257	\$ 4,267,197	\$ 4,544,562	\$ 3,697,981
Character of Expenditures				
<i>Operating Expenditures</i>				
Services & Supplies	4,234,837	4,168,997	4,441,901	3,594,981
Contributions	96,420	98,200	102,661	103,000
Expenditure Total	\$ 4,331,257	\$ 4,267,197	\$ 4,544,562	\$ 3,697,981
Source of Funds Summary				
<i>Departmental Revenues</i>				
Other Charges for Services	\$ 77,121	\$ --	\$ 270,000	\$ --
Miscellaneous Revenue	25,000	--	--	--
Revenue Total	102,121	--	270,000	--
<i>General Fund Contribution</i>	4,124,905	3,601,302	3,606,866	3,530,095
<i>Other Financing Sources</i>				
Operating Transfers	167,231	665,895	667,696	167,886
Division Total	\$ 4,394,257	\$ 4,267,197	\$ 4,544,562	\$ 3,697,981

SERVICE DESCRIPTION

Transfers of funds to cities for library services in the unincorporated and incorporated areas, funding of the Children's Health Initiative program, reimbursement to the Montecito Fire District related to the Westmont Housing Annexation, and County contributions to LAFCO (Local Agency Formation Commission).

Significant Changes (FY 2010-11 Adopted to FY 2010-11 Estimated Actual)

Expenditures

The Fiscal Year 2010-11 Estimated Actual operating expenditures increased \$278,000 to \$4,545,000 from the Fiscal Year 2010-11 Adopted Budget of \$4,267,000. This 6.5% increase is the result of:

- +\$270,000 – One-time payment using Quimby Development Impact Fees to the City of Santa Maria for the Orcutt library remodel;
- +\$4,000 – Increased payment to LAFCO and;
- +\$2,000 – One-time payment to the Goleta Library for prior year CSA 3 revenue not paid to the library.

Revenues

The Fiscal Year 2010-11 Estimated Actual other financing sources (operating transfers) increased \$2,000 to \$668,000 from the Fiscal Year 2010-11 Adopted Budget of \$666,000. This increase is not material.

Significant Changes (FY 2010-11 Estimated Actual to FY 2011-12 Recommended)

Expenditures

The Fiscal Year 2011-12 Recommended Budget operating expenditures will decrease \$847,000 to \$3,698,000 from the Fiscal Year 2010-11 Estimated Actual of \$4,545,000. This 18.6% decrease is the result of:

- -\$427,000 – A 15% reduction to the contribution to the libraries per the budget development policy;
- -\$270,000 – No additional payment for the Orcutt library remodel and;
- -\$150,000 – A 15% reduction to the Children's Health Initiative per the budget development policy.

Revenues

The Fiscal Year 2011-12 Recommended Budget other financing sources will decrease \$500,000 to \$168,000 from the Fiscal Year 2010-11 Estimated Actual of \$668,000. This 74.9% decrease is the result of:

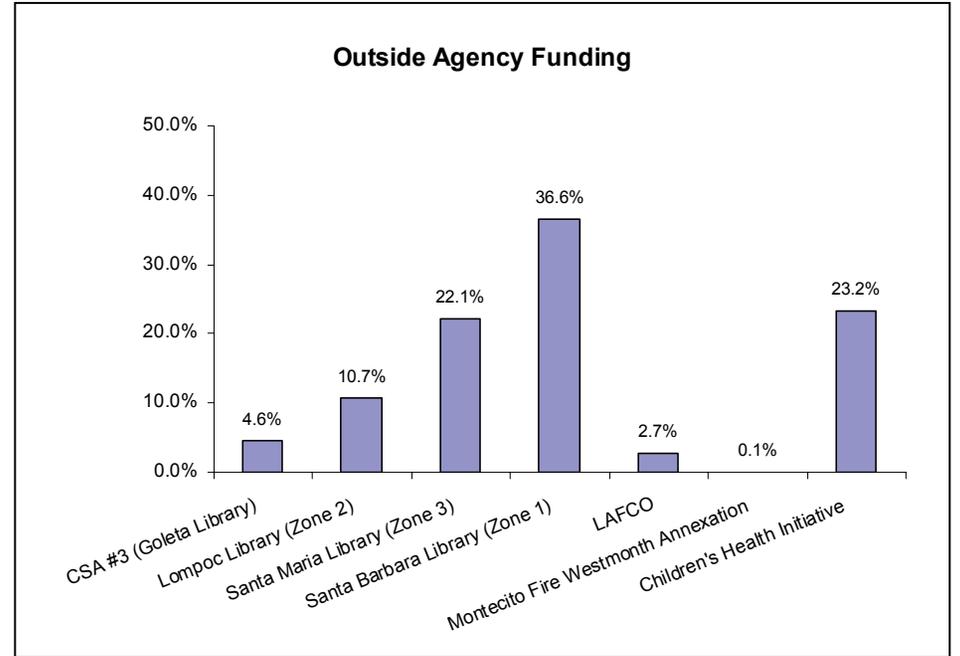
-\$500,000 – Elimination of the TSAC Endowment funding to partially fund the Children’s Health Initiative.

SANTA BARBARA COUNTY	FUNDING
<u>FY 11-12 Library Budget</u>	
CSA #3 (Goleta Area)	167,886.00
Lompoc	391,887.00
Santa Maria	813,112.00
Santa Barbara	<u>1,345,404.00</u>
Sub-Total Libraries	\$2,718,289.00
<u>FY 11-12 Other</u>	
LAFCO	99,000.00
Montecito Fire Westmont Annexation	4,000.00
Children’s Health Initiative	<u>850,000.00</u>
Sub-Total Other Transfers	\$953,000.00

The above indicates the funding provided to outside agencies by General County Programs.

Note: There is a General Liability payment of \$10,843 budgetd for the County library buildings and a General Liability payment of \$15,849 budgeted for the childcare center in Santa Maria that will be paid to General Services and not distributed to the libraries or other agencies. This explains the difference between the above chart and the amounts shown on the previous page.

GENERAL COUNTY PROGRAMS
Transfers to Other Govts. & Orgs. (cont'd)



Funding to Outside Agencies, by percentage.

Countywide Free Library System

The County contracts with the cities of Lompoc, Santa Barbara and Santa Maria for the provision of library services throughout the County via zones as follows:

- Library **Zone 1**, administered by the City of Santa Barbara, includes the cities and unincorporated areas surrounding Carpinteria, Goleta, Los Olivos, Montecito, Santa Barbara, Santa Ynez and Solvang;
- Library **Zone 2**, administered by the City of Lompoc, includes the cities and unincorporated areas surrounding Buellton, Lompoc, Mission Hills, Vandenberg Village and all of Vandenberg Air Force Base; and,
- Library **Zone 3**, administered by the City of Santa Maria, includes the cities and unincorporated areas surrounding Cuyama, Guadalupe, Orcutt and Santa Maria.

Library services are provided through each City’s main library and branch locations as a way to efficiently use existing facilities and utilize the technical expertise of the librarians rather than creating a County-operated library system.

GENERAL COUNTY PROGRAMS

Transfers to Other Govts. & Orgs. (cont'd)

Santa Barbara Public Library System

Current Year (FY 10-11 Accomplishments)

- Continued focus on youth literacy
 - Bilingual storytimes at Eastside, Goleta and Central branches
 - Early literacy stations at Central Library include 50 educational software programs spanning seven curricular areas
 - Carpinteria branch Homework Center
 - Partnership with Junior League to increase programs for youth literacy
- Library system received \$308,000 in donations and bequests
- Library E-Newsletter introduced to promote library services and programs is now distributed to more than 2,500 subscribers
- One-on-one volunteer computing coaching has expanded to five days a week at the Central Library

Proposed Key Projects

- Continuation of the capital project to reorganize the Central Library including the expansion of the children's library, reconfiguration of functional units and construction of public bathrooms for children's library (funding through Fenton Davison bequest and partnership with Junior League of Santa Barbara)
- Implementation of Radio Frequency Identification (RFID) and self-check systems in Central, Eastside and Goleta libraries
- Implementation of vendor supplied cataloging and processing for new adult books

Budget Information

The proposed budget for Fiscal Year 2011-2012 anticipates reductions in funding from the County of Santa Barbara and the elimination of funding from the State of California. The proposed 15% reduction in the County per capita contribution will result in a loss of \$237,222 to the library system. The elimination of the Public Library Fund (PLF) grant, as proposed by the Governor, would result in a loss of \$78,446. Additionally, the Adult Literacy program, also recommended for defunding, would lose approximately \$45,000.

The proposed elimination of State funding for public libraries also impacts the Black Gold Cooperative Library System, of which the Santa Barbara Public Library System is a member. At risk is the funding that pays for the delivery service that moves materials between libraries when requested by library patrons. To offset the anticipated increase in the cost to the Santa Barbara Public Library jurisdiction for providing this service, the library has recommended increasing the fee for requesting an item (hold fee) from 50 cents to one dollar. The City of Santa Barbara budget for

the 2011-2012 fiscal year will likely continue the current schedule that includes Monday closures at Central and Eastside Libraries. It is also likely that the full-time employees will be furloughed; the number of days has yet to be determined.

Despite the continued use of gift monies, bequests and reserves to balance several of the branch budgets, the combined impacts of these revenue losses may necessitate significant service level reductions. The recommended budget for the coming fiscal year includes reduction of hours at various libraries as well as elimination of online database subscriptions. As of the preparation of the budget, cities and friends groups were continuing to assess the combined impacts of funding reductions on branches and opportunities to stabilize hours of operation.

Lompoc Public Library System

Current Year (FY 10-11 Accomplishments)

- Added two new facility use areas for children in the Lompoc Library: the Dick DeWees Early Learning Center for infants through preschool children (May 2010); and Robby's Learning Lab for children up to age 13, with 7 new computers and new furnishings (November 2010).
- Added a small Early Learning Center at the Vandenberg Village Library.
- Established a Buellton Friends of the Library group (January 2011).

Proposed Key Project

- Development of a Strategic Plan for the Lompoc Library System that aligns with the City of Lompoc economic development effort and the city of Buellton visioning process.

Budget Information

Loss of State Library funding in Lompoc would result in a reduction of \$28,400 to the Literacy Program, jeopardizing the program after 21 years. The Black Gold Library System's funding for routing of materials would be eliminated, along with the Transaction Based Reimbursement (TBR) which reimburses libraries for loaning materials. It is possible that the recommendation of the Joint Budget Committee will be adopted, saving 50% of public library funding, with the greatest allocation going to literacy programs statewide.

The City of Lompoc budget for the 2011-12 cycle will likely continue the 10% reduction in the allocation for library services. Full-time Library employees will be assessed 13 furlough days per year. Employee health insurance cost increases will also likely continue, and further cost shifts to employees are possible. The Lompoc Library will remain closed on Sundays. A 15% reduction

GENERAL COUNTY PROGRAMS

Transfers to Other Govts. & Orgs. (cont'd)

in County funding, when factored in with other revenue losses, will lead to closure of the Lompoc Library on Mondays, leaving 38 open hours per week.

The Village Library faces a 27% (\$24,000) revenue reduction, due to proposed decreases in State and County funding, combined with the depletion of a private operations donation of \$12,500 per year for the past four years. The branch will drop from 41 to 31 open hours per week, and will rely on Friends of the Library funding to purchase new materials. Approximately \$8,000 in reserve funds will also be required to fund the branch at the level described.

The Buellton Library will be able to maintain its current hours by reducing the materials budget by 50%. The facility will be open 6 days per week (47 hours).

Santa Maria Public Library System

Current Year (FY 10-11 Accomplishments)

The rousing success of the new Main Library has continued the past year. The community has embraced the facility as a community hub. Shepard Hall, the primary public meeting room, showed increased usage, despite budget-mandated furlough days (13 closed days per year, which began in January 2010 and are continuing in 2011). The Main Library was open 60 hours weekly in “non-furlough” weeks. California Public Library Survey statistics for FY 2009-10 document that more than 397,500 people came into the library for the services available, with total circulation exceeding 552,800. Computer uses total 523,530. Adult and juvenile library programming continued to be well-received (99 programs combined with total attendance of 2,722). The system-reported Main Library patron count as of January 26, 2011 was 50,583 (a “patron purge” was conducted of the Main Library and branch library patron files to delete patron records with no activity for the past 5 years and owing under \$10 in fines or other charges. 14,713 were deleted in the January 2011 purge).

The Cuyama branch circulated 2,702 items in FY 09-10 and was open 3 days per week for a total of 11 hours. Technology needs and overall distribution of materials to patrons from larger branches is a primary goal.

The Orcutt Branch Library, strongly supported by a vibrant Friends group, manages to do its best to meet the needs of its growing community. Circulation of items totaled 75,753. The branch was open 40 hours per week. Similar to the situation in Cuyama, the need of library space has outgrown the current location. This year, with the assistance of the County, City of Santa Maria and the Friends of the Orcutt Library, the Orcutt branch will be moving to a new facility across town

in “Old Orcutt,” an area currently being revitalized with new construction. The new facility will boast a size of 4,500 sq. ft., a considerable increase over the current facility’s 2,500 sq. ft. The Orcutt Friends, in a gesture of community support for the project, pledged to provide \$30,000 toward the move, as well as additional fundraising support. The new library facility is scheduled to open in the fall of 2011.

The Guadalupe Branch Library continues to serve the needs of its community. In the last fiscal year, July 2009 to June 2010, the library circulated 7,230 items. The branch was open 37 hours per week, with 13 of those hours directly funded by the Friends of the Guadalupe Library (Assistant Clerk position at \$7,760 per year). Friends group fundraising activities continue to support the library’s effort to keep the collection relevant and in line with the needs of its users.

Activity Indicator

	Actual FY 09-10	Projected FY 10-11	Target FY 11-12
Circulation of Materials			
Santa Barbara	1,539,448	1,481,500	1,450,000
Lompoc	322,784	325,000	325,000
Santa Maria	552,861	554,900	552,000
Registration of Patrons			
Santa Barbara	162,924	143,000	152,000
Lompoc	36,723	32,550	36,700
Santa Maria	84,494	85,500	87,000
Attendance at Youth Programs			
Santa Barbara	61,836	49,000	34,300
Lompoc	8,223	9,000	9,000
Santa Maria	2,533	2,700	2,500

GENERAL COUNTY PROGRAMS

Transfers to Other Govts. & Orgs. (cont'd)

Community Use of County Property

The County owned land, property and buildings listed below are used by public agencies and non-profit organizations, per approval by the Board of Supervisors under Government Code, Section 26227. (The Board of Supervisors of any county may appropriate and expend money from the general fund of the county to establish county programs or to fund other programs deemed by the Board of Supervisors to be necessary to meet the social needs of the population of the county.) The County must make a finding that the County-owned property will not be needed for County purposes for the next few years, and that specific organization has a contractual obligation to provide the County with a service or program to the community. The values are estimates and, in most cases, hypothetical, as the value to that specific user also takes into account the benefit to the community. As long as the specific program or service is being provided, the actual need and value are periodically reevaluated.

Description	Current Rent Per Year	Estimated In-Use Value Per Year	Description	Current Rent Per Year	Estimated In-Use Value Per Year
<u>Community Organizations</u>			<u>Health & Human Services</u>		
Community Action Commission	\$1	\$12,000	Casa at Santa Barbara		\$18,000
Land-Buellton Senior Citizens Center		\$12,000	Land-Alpha Resource Center		\$45,000
Land-Growing Solutions (SB)		\$10,000	Land-Food Bank of SB		\$41,000
Land-Santa Maria YMCA	\$25	\$50,000	Land-Food Bank of SM		\$26,250
Land-Solvang Senior Center		\$3,600	Land-Transition Farms, SM		\$19,500
Montecito Association	\$8,400	\$36,000	Santa Barbara Community Housing Corp (Casa del Mural)		\$30,000
	\$8,426	\$123,600	Domestic Violence Solutions		\$42,000
			Children Choice Child Center, SM		\$90,000
					\$311,750
<u>Education</u>			<u>Recreation/Cultural Enrichment</u>		
SB County Educational Service Center		\$995,000	Carpinteria Historical Society Museum		\$60,000
			Land-Cachuma Resource Conserv. District	\$1	\$19,800
<u>Environmental</u>			Land-Cachuma UCSB Rowing Team		\$2,500
Land-U.S. Forest Service, New Cuyama		\$12,000	Land-Cachuma, United Boys Club		\$10,000
			Land-Goleta Youth Sports Center		\$60,000
			Land-Hearts Adaptive Riding		\$20,000
			Land-Little League at Vandenberg		\$30,000
			Land-Orcutt Babe Ruth League		\$3,500
			Santa Barbara Art Museum		\$500,000
			Santa Barbara County Bowl		\$100,000
			SB Historical Society Museum		\$75,000
				\$1	\$880,800
				\$2	
					\$2,323,150
					-8,428
			Total Rent Subsidies		\$2,314,722

County Contribution to Redevelopment Agencies (RDAs)

Another form of subsidy occurs through the loss of property tax increments to redevelopment agencies. Six of the seven RDAs in the County are within incorporated cities. When a redevelopment agency is created, the new incremental taxes generated in the redevelopment area remain within the agency, to be plowed back into the projects for a stipulated period of years to help jump start economic activities and thereby generate future tax growth. Once the RDA expires, the new tax increment reverts to the taxing jurisdictions per the normal apportionment formula. One problem is that RDAs extend the length of their redevelopment projects, and other taxing jurisdictions do not receive any benefit for decades. In effect, this is a subsidy by the other taxing jurisdictions to the RDAs. In the past ten years, the County has forgone over \$46 million in property taxes attributable to the various City (and County) RDAs. The largest amount is related to the Santa Barbara City RDA. The distribution for FY 2010-11 is described below.

	10-11	10-11	10-11	10-11
	<u>Santa Barbara</u>	<u>Isla Vista</u>	<u>Goleta</u>	<u>Sum of South County RDAs</u>
General Fund	5,213,347	1,023,317	593,380	6,830,044
Flood Control Districts	341,045	75,462	51,406	467,913
Water Agency	79,394	18,262	12,517	110,173
Fire District	0	622,924	428,860	1,051,784
Lighting District	0	0	0	0
Sub-Total County	5,633,786	1,739,965	1,086,163	8,459,914
Non-county Agencies	14,183,287	4,401,428	2,651,348	21,236,063
Total RDA	19,817,073	6,141,393	3,737,511	29,695,977
% of County Contribution	28.4%	28.3%	29.1%	28.5%

Total County Contribution to RDAs for 2010-2011

\$9,965,035

27.8%

	10-11	10-11	10-11	10-11	10-11
	<u>Santa Maria III/IV</u>	<u>Lompoc I/II/III</u>	<u>Guadalupe</u>	<u>Buellton</u>	<u>Sum of North County RDAs</u>
General Fund	297,017	577,701	275,667	96,516	1,246,901
Flood Control Districts	24,310	42,693	17,468	5,620	90,091
Water Agency	4,066	10,008	4,300	2,527	20,901
Fire District	0	0	377	86,627	87,004
Lighting District	0	0	60,224	0	60,224
Sub-Total County	325,393	630,402	358,036	191,290	1,505,121
Non-County Agencies	802,315	2,026,109	1,205,668	606,001	4,640,093
Total RDA	1,127,708	2,656,511	1,563,704	797,291	6,145,214
% of County Contribution	28.9%	23.7%	22.9%	24.0%	24.5%

GENERAL COUNTY PROGRAMS

Contributions to Other Funds

	Actual FY 09-10	Adopted FY 10-11	Est. Actual FY 10-11	Recommended FY 11-12
Use of Funds Summary				
<i>Operating Expenditures</i>				
Contributions to Other Funds	\$ 1,018	\$ --	\$ --	\$ --
Expenditure Total	1,018	--	--	--
<i>Other Financing Uses</i>				
Operating Transfers	4,203,403	17,347,566	11,325,503	9,213,248
Designated for Future Uses	38,025	--	--	--
Division Total	<u>\$ 4,242,446</u>	<u>\$ 17,347,566</u>	<u>\$ 11,325,503</u>	<u>\$ 9,213,248</u>

Character of Expenditures

<i>Operating Expenditures</i>				
Regular Salaries	(462)	--	--	--
Overtime	(158)	--	--	--
Benefits	(162)	--	--	--
Salaries & Benefits Sub-Total	(782)	--	--	--
Services & Supplies	1,800	--	--	--
Expenditure Total	<u>\$ 1,018</u>	<u>\$ --</u>	<u>\$ --</u>	<u>\$ --</u>

Source of Funds Summary

<i>Departmental Revenues</i>				
Federal & State Revenues	\$ --	\$ 408,807	\$ 408,807	\$ 419,290
Miscellaneous Revenue	60,558	--	53,517	59,019
Revenue Total	60,558	408,807	462,324	478,309
<i>General Fund Contribution</i>	3,643,863	16,887,042	4,663,179	1,205,364
<i>Other Financing Sources</i>				
Operating Transfers	500,000	51,717	--	--
Use of Prior Fund Balances	38,025	--	6,200,000	7,529,575
Division Total	<u>\$ 4,242,446</u>	<u>\$ 17,347,566</u>	<u>\$ 11,325,503</u>	<u>\$ 9,213,248</u>

Significant Changes (FY 2010-11 Adopted to FY 2010-11 Estimated Actual)

Expenditures

The Fiscal Year 2010-11 Estimated Actual other financing uses decreased \$6,022,000 to \$11,326,000 from the Fiscal Year 2010-11 Adopted Budget of \$17,348,000. This 34.7% decrease is the result of:

- -\$7,442,000 – A portion of the contribution to Alcohol, Drug and Mental Health Services being delayed until next fiscal year;
- +\$1,237,000 – Increased contribution to Social Services in lieu of GFC and for the 05-06 MISC/CEC audit settlement;

SERVICE DESCRIPTION

Transfers of funds to non-General Fund departments for operating expenses.

- +\$237,000 – Increased contribution to Public Health for the 05-06 MISC/CEC audit settlement; and
- -\$55,000 – Decreased debt service COP principal payments for various buildings.

Revenues

The Fiscal Year 2010-11 Estimated Actual general fund contribution decreased \$12,224,000 to \$4,663,000 from the Fiscal Year 2010-11 Adopted Budget of \$16,887,000. This 72.4% decrease is the result of:

- -\$12,742,000 – Decreased contribution to ADMHS due to carryover of expenses to next fiscal year and the use of Audit Exceptions designation to fund part of the current year expense and;
- +\$671,000 – Increased contribution to the Courts to cover revenue shortfalls and to pay for indigent defense cases; and
- -\$56,000 – Reduced cost to fund the debt service COP principal and interest payments.

Significant Changes (FY 2010-11 Estimated Actual to FY 2011-12 Recommended)

Expenditures

The Fiscal Year 2011-12 Recommended Budget other financing uses will decrease \$2,112,000 to \$9,213,000 from the Fiscal Year 2010-11 Estimated Actual of \$11,325,000. This 18.7% decrease is the result of:

- -\$3,905,000 – No additional contribution to Social Services in lieu of GFC;
- +\$2,230,000 – Increased contribution to ADMHS for audit settlements not paid last fiscal year;
- -\$574,000 – No transfer to Public Health and Social Services for the 05-09 MISC/CEC audit settlement; and
- +\$137,000 – Increased COP payments for the 2010 issuance.

Revenues

The Fiscal Year 2011-12 Recommended Budget general fund contribution will decrease \$3,458,000 to \$1,205,000 from the Fiscal Year 2010-11 Estimated Actual of \$4,663,000. This 74.2% decrease is the result of:

- -\$3,905,000 – No additional contribution to Social Services in lieu of GFC;
- +\$2,230,000 – Increased contribution to ADMHS for audit settlements not paid last fiscal year;
- -\$671,000 – No additional contribution to the Courts;
- -\$574,000 – No transfer to Public Health and Social Services for the 05-09 MISC/CEC audit settlement;
- -\$254,000 – Reduction to the contribution to Public Works-Roads;
- +\$121,000 – Increased COP payments for the 2010 issuance; and
- +\$16,000 – Increased miscellaneous revenue to offset COP payments.

SERVICE DESCRIPTION

The Santa Barbara County Redevelopment Agency manages redevelopment activities within the 423 acre Isla Vista Redevelopment Project Area. The Project Area, formed by the Board of Supervisors in 1990, is bounded on two sides by the University of California, Santa Barbara (UCSB) campus, the City of Goleta to the north, and the Pacific Ocean to the south. The Isla Vista Redevelopment Plan objectives are to eliminate blight, encourage housing rehabilitation, develop public infrastructure improvements, address parking issues, acquire environmentally sensitive property, construct a community center and increase public open space. The administration of the Redevelopment Agency transferred to the Planning and Development Department effective July 1, 2010. Information is displayed here for historical purposes only.

	Actual FY 09-10	Adopted FY 10-11	Est. Actual FY 10-11	Recommended FY 11-12
Use of Funds Summary				
<i>Operating Expenditures</i>				
Isla Vista Redevelopment Agency	\$ 4,218,476	\$ --	\$ --	\$ --
Operating Sub-Total	4,218,476	--	--	--
Less: Intra-County Revenues	(356,828)	--	--	--
Operating Total	3,861,648	--	--	--
<i>Non-Operating Expenditures</i>				
Capital Assets	776,097	--	--	--
Expenditure Total	4,637,745	--	--	--
<i>Other Financing Uses</i>				
Operating Transfers	1,292,343	--	--	--
Designated for Future Uses	1,234,874	--	--	--
Division Total	\$ 7,164,962	\$ --	\$ --	\$ --
Character of Expenditures				
<i>Operating Expenditures</i>				
Regular Salaries	247,818	--	--	--
Overtime	155	--	--	--
Extra Help	4,411	--	--	--
Benefits	101,894	--	--	--
Salaries & Benefits Sub-Total	354,278	--	--	--
Services & Supplies	2,326,757	--	--	--
Contributions	1,537,441	--	--	--
Operating Sub-Total	4,218,476	--	--	--
Less: Intra-County Revenues	(356,828)	--	--	--
Operating Total	3,861,648	--	--	--
<i>Non-Operating Expenditures</i>				
Capital Assets	776,097	--	--	--
Expenditure Total	\$ 4,637,745	\$ --	\$ --	\$ --

GENERAL COUNTY PROGRAMS

Redevelopment Agency

	Actual FY 09-10	Adopted FY 10-11	Est. Actual FY 10-11	Recommended FY 11-12
Source of Funds Summary				
<i>Departmental Revenues</i>				
Interest	\$ 155,756	\$ --	\$ --	\$ --
Federal & State Revenues	(23)	--	--	--
Other Charges for Services	356,828	--	--	--
Miscellaneous Revenue	4,100,103	--	--	--
Revenue Sub-Total	4,612,664	--	--	--
Less: Intra-County Revenues	(356,828)	--	--	--
Revenue Total	4,255,836	--	--	--
<i>General Fund Contribution</i>	1,082	--	--	--
<i>Other Financing Sources</i>				
Use of Prior Fund Balances	2,908,044	--	--	--
Division Total	\$ 7,164,962	\$ --	\$ --	\$ --

	Actual FY 09-10		Adopted FY 10-11		Est. Actual FY 10-11		Recommended FY 11-12	
	Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Position Summary								
<i>Permanent</i>								
Isla Vista Redevelopment Agency	4.0	3.0	--	--	--	--	--	--
Total Permanent	4.0	3.0	--	--	--	--	--	--
<i>Non-Permanent</i>								
Extra Help	--	0.2	--	--	--	--	--	--
Total Positions	4.0	3.2	--	--	--	--	--	--

Note: The administration of the Redevelopment Agency transferred to Planning and Development in FY 2010-11. Information for FY 2010-11 and FY 2011-12 is reflected in the D-pages for this department, in the Community Resources & Public Facilities section of the D-pages.

GENERAL COUNTY PROGRAMS

Special Construction Funds

	Actual FY 09-10	Adopted FY 10-11	Est. Actual FY 10-11	Recommended FY 11-12
Criminal Justice Facility Fund				
Use of Funds Summary				
Intra-County Revenues	\$ -	\$ -	\$ -	\$ -
<i>Other Financing Uses</i>				
District Attorney Building, Santa Barbara	557,312	572,236	565,066	571,856
Jail HVAC - SB	18,239	18,689	18,161	18,845
Juvenile Court Attorneys, Santa Maria	95,297	97,693	96,519	97,412
Juvenile Hall Expansion, Santa Maria	442,570	454,263	448,731	454,047
Jail Maintenance and Operations	225,000	225,000	225,000	--
Designated for Future Uses	110,841	6	6	3,584
Sub-Division Total	<u>\$ 1,449,259</u>	<u>\$ 1,367,887</u>	<u>\$ 1,353,483</u>	<u>\$ 1,145,744</u>
Source of Funds Summary				
Intra County Revenues	\$ -	\$ -	\$ -	\$ -
<i>Departmental Revenues</i>				
Fines, Forfeitures, and Penalties	1,084,814	1,075,000	1,124,400	1,100,058
Use of Money and Property	1,940	5,069	4,083	4,000
Revenue Total	<u>1,086,754</u>	<u>1,080,069</u>	<u>1,128,483</u>	<u>1,104,058</u>
<i>Other Financing Sources</i>				
Operating Transfers	106,159	--	--	--
Use of Prior Fund Balances	256,346	287,818	225,000	41,686
Sub-Division Total	<u>\$ 1,449,259</u>	<u>\$ 1,367,887</u>	<u>\$ 1,353,483</u>	<u>\$ 1,145,744</u>

Revenues for the Criminal Justice Facility Construction Fund and the Courthouse Construction Fund are generated by collections of fines, penalties, and forfeitures for criminal offenses and traffic violations. For example, each fund receives \$1.00 for each traffic school enrollment, \$1.50 for each parking violation and \$3.50 for each moving violation. The Superior Court, Cities, County Sheriff and County Probation Department collect the payments and deposit the revenue with the County Treasurer-Tax Collector.

The Board of Supervisors has established an advisory committee to the County Executive Officer, called the Courthouse Construction and Criminal Justice Facilities Construction Advisory Committee, to assess needs and recommended priorities among the various eligible uses of these funds. The Board of Supervisors ultimately approves all appropriations.

Significant Changes (FY 2010-11 Adopted to FY 2010-11 Estimated Actual)

Expenditures

The Fiscal Year 2010-11 Estimated Actual other financing uses decreased \$14,000 to \$1,353,000 from the Fiscal Year 2010-11 Adopted Budget of \$1,368,000. This 1.1% decrease is due to:

- -\$13,000 – Decreased principal and interest payments for the District Attorney Building and Juvenile Hall Expansion.

SERVICE DESCRIPTION

The Criminal Justice Facility Construction Fund provides funds to purchase, lease, construct, rehabilitate or maintain criminal justice and court facilities and criminal justice information systems. The Courthouse Construction Fund provides funds to purchase, construct, or rehabilitate court facilities.

Revenues

The Fiscal Year 2010-11 Estimated Actual operating revenues increased \$48,000 to \$1,128,000 from the Fiscal Year 2010-11 Adopted Budget of \$1,080,000. This 4.5% increase is the result of:

- +\$49,000 – Increased collection of Fines, Forfeitures and Penalties revenue;
- -\$1,000 – Decreased interest income on Investments.

The Fiscal Year 2010-11 Estimated Actual other financing sources decreased \$63,000 to \$225,000 from the Fiscal Year 2010-11 Adopted Budget of \$288,000. This 21.8% decrease is the result of:

- -\$63,000 – Decreased use of designation for project costs.

Significant Changes (FY 2010-11 Estimated Actual to FY 2011-12 Recommended)

Expenditures

The Fiscal Year 2011-12 Recommended Budget other financing uses will decrease \$208,000 to \$1,146,000 from the Fiscal Year 2010-11 Estimated Actual of \$1,354,000. This 15.3% decrease is the result of:

- -\$225,000 – Elimination of the Jail Maintenance and Operations funding due to budget constraints;
- +\$17,000 – Increases to principal and interest payments for all other projects.

Revenues

The Fiscal 2011-12 Recommended Budget operating revenues will decrease \$24,000 to \$1,104,000 from the Fiscal Year 2010-11 Estimated Actual of \$1,128,000. This 2.2% decrease is the result of:

- -\$24,000 – Decreased collection of Fines, Forfeitures and Penalties revenue.

The Fiscal Year 2011-12 Recommended Budget other financing sources will decrease \$183,000 to \$42,000 from the Fiscal Year 2010-11 Estimated Actual of \$225,000. This 81.5% decrease is the result of:

- -\$183,000 – Decreased use of designation to fund expenses.

GENERAL COUNTY PROGRAMS
Special Construction Funds (cont'd)

Significant Changes (FY 2010-11 Estimated Actual to FY 2011-12 Recommended)

Expenditures

The Fiscal Year 2011-12 Recommended Budget other financing uses will decrease \$64,000 to \$1,110,000 from the Fiscal Year 2010-11 Estimated Actual of \$1,174,000. This 5.5% decrease is the result of:

- -\$267,000 – Decreases to the COP payment of principal and interest for the Court Facilities Deficiencies project;
- -\$201,000 – Reduced increase to designation for excess Fines, Forfeitures and Penalties revenue.

Revenues

The Fiscal Year 2011-12 Recommended Budget operating revenues will decrease \$64,000 to \$1,110,000 from the Fiscal Year 2010-11 Estimated Actual of \$1,174,000. This 5.5% decrease is the result of:

- -\$40,000 – Decreased interest income on investments;
- -\$24,000 – Decreased collection of Fines, Forfeitures and Penalties revenue.

	Actual FY 09-10	Adopted FY 10-11	Est. Actual FY 10-11	Recommended FY 11-12
Courthouse Construction Fund				
Use of Funds Summary				
<i>Other Financing Uses</i>				
Courthouse COP, Santa Maria	\$ 942,036	\$ --	\$ --	\$ --
Juvenile Court Expansion, Santa Maria	130,046	133,996	132,189	133,856
SB 1732 Court Facilities Deficiencies Program	272,937	448,093	448,092	649,113
Designated for Future Uses	160,118	497,911	594,119	327,089
Sub-Division Total	<u>\$ 1,505,137</u>	<u>\$ 1,080,000</u>	<u>\$ 1,174,400</u>	<u>\$ 1,110,058</u>
Source of Funds Summary				
<i>Departmental Revenues</i>				
Fines, Forfeitures, and Penalties	\$ 1,070,919	\$ 1,075,000	\$ 1,124,400	\$ 1,100,058
Use of Money and Property	2,102	5,000	50,000	10,000
Revenue Total	<u>1,073,021</u>	<u>1,080,000</u>	<u>1,174,400</u>	<u>1,110,058</u>
<i>Other Financing Sources</i>				
Operating Transfers	157,439	--	--	--
Use of Prior Fund Balances	274,677	--	--	--
Sub-Division Total	<u>\$ 1,505,137</u>	<u>\$ 1,080,000</u>	<u>\$ 1,174,400</u>	<u>\$ 1,110,058</u>

Significant Changes (FY 2010-11 Adopted to FY 2010-11 Estimated Actual)

Expenditures

The Fiscal Year 2010-11 Estimated Actual other financing uses increased \$94,000 to \$1,174,000 from the Fiscal Year 2010-11 Adopted Budget of \$1,080,000. This 8.7% increase is the result of:

- +96,000 – Increase to designation for increased fine and forfeiture and interest income revenue.

Revenues

The Fiscal Year 2010-11 Estimated Actual operating revenues increased \$94,000 to \$1,174,000 from the Fiscal Year 2010-11 Adopted Budget of \$1,080,000. This 8.7% increase is the result of:

- +\$94,000 – Increased fine and forfeiture and interest income revenue.

GENERAL COUNTY PROGRAMS

Organization Development

	Actual FY 09-10	Adopted FY 10-11	Est. Actual FY 10-11	Recommended FY 11-12
Use of Funds Summary				
<i>Operating Expenditures</i>				
Board Support	\$ 173,414	\$ 100,000	\$ 30,326	\$ 25,000
General Expenditures	113,641	--	--	--
Project Management Tracking	285,961	--	--	--
General Administration	3,839	62,434	62,434	50,500
Expenditure Total	576,855	162,434	92,760	75,500
<i>Other Financing Uses</i>				
Operating Transfers	456	--	--	--
Division Total	\$ 577,311	\$ 162,434	\$ 92,760	\$ 75,500

Character of Expenditures

	Actual FY 09-10	Adopted FY 10-11	Est. Actual FY 10-11	Recommended FY 11-12
<i>Operating Expenditures</i>				
Regular Salaries	130,051	--	--	--
Extra Help	2,411	--	1,966	--
Benefits	110,137	--	(65)	--
Salaries & Benefits Sub-Total	242,599	--	1,901	--
Services & Supplies	334,256	162,434	90,859	75,500
Expenditure Total	\$ 576,855	\$ 162,434	\$ 92,760	\$ 75,500

Note: Presentation of the individual program amounts for fiscal years 2009-10 and 2010-11 have been adjusted to provide a consistent level of detail with the fiscal year 2011-12 budget, however, the totals for 2009-10 and 2010-11 have not been changed.

SERVICE DESCRIPTION

Appropriations established to support special programs and projects directed by the Board of Supervisors that have no direct relationship to one individual department.

	Actual FY 09-10	Adopted FY 10-11	Est. Actual FY 10-11	Recommended FY 11-12
Source of Funds Summary				
<i>Departmental Revenues</i>				
Federal & State Revenues	(35)	--	--	--
Miscellaneous Revenue	232	--	(47)	--
Revenue Total	197	--	(47)	--
<i>General Fund Contribution</i>				
	519,219	162,434	92,807	75,500
<i>Other Financing Sources</i>				
Use of Prior Fund Balances	57,895	--	--	--
Division Total	\$ 577,311	\$ 162,434	\$ 92,760	\$ 75,500

	Actual FY 09-10		Adopted FY 10-11		Est. Actual FY 10-11		Recommended FY 11-12	
	Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Position Summary								
<i>Permanent</i>								
General Expenditures	1.0	0.5	--	--	--	--	--	--
Project Management Tracking	1.0	1.0	--	--	--	--	--	--
Total Permanent	2.0	1.5	--	--	--	--	--	--
<i>Non-Permanent</i>								
Extra Help	--	0.1	--	--	--	0.2	--	--
Total Positions	2.0	1.6	--	--	--	0.2	--	--

Note: FTE and position totals may not sum correctly due to rounding.

GENERAL COUNTY PROGRAMS
Organization Development (cont'd)

Significant Changes (FY 2010-11 Adopted to FY 2010-11 Estimated Actual)

Expenditures

The Fiscal Year 2010-11 Estimated Actual operating expenditures decreased \$70,000 to \$93,000 from the Fiscal Year 2010-11 Adopted Budget of \$162,000. This 42.9% decrease is the result of:

- -\$70,000 – Reduced Board Support project expenditures.

Revenue

The Fiscal Year 2010-11 Estimated Actual general fund contribution decreased \$70,000 to \$93,000 from the Fiscal Year 2010-11 Adopted Budget of \$162,000. This 42.9% decrease is the result of:

- -\$70,000 – Reduced Board Support project expenditures.

Significant Changes (FY 2010-11 Estimated Actual to FY 2011-12 Recommended)

Expenditures

The Fiscal Year 2011-12 Recommended Budget operating expenditures will decrease \$17,000 to \$76,000 from the Fiscal Year 2010-11 Estimated Actual of \$93,000. This 18.6% decrease is the result of:

- -\$12,000 – Elimination of one-time funding for the jail counseling center program;
- -\$5,000 – Reduction to Board Support project expenditures due to budget constraints.

Revenue

The Fiscal Year 2011-12 Recommended Budget general fund contribution will decrease \$17,000 to \$76,000 from the Fiscal Year 2010-11 Estimated Actual of \$93,000. This 18.6% decrease is the result of:

- -\$12,000 – Elimination of one-time funding for the jail counseling center program;
- -\$5,000 – Reduction to Board Support project expenditures due to budget constraints.

In Fiscal Year 2010-11, most programs in the Organization Development Division were moved to the Board of Supervisor and County Executive Office budgets or eliminated entirely. The only programs remaining in Organization Development are Board Support and General Administration.

Board Support

Board Support was established to fund unanticipated Board of Supervisors costs that are not normally directly related to the specific district or day-to-day operation of any individual supervisor's office. Costs include operating expenses for the two Board of Supervisors' Hearing Rooms (utilities, communications), countywide memberships, supplies in support of Board meetings and funding of special projects. Beginning on July 1, 2010, all but the funding of special district projects has been consolidated into the Board of Supervisors budget, per Board direction.

General Administration

General Administration was developed to separate support costs associated with General County Programs. The only items currently budgeted in this program are Board support of the South Coast Youth Gang Task Force and Jail Counseling Center Program.

With the exception of a small amount remaining in Board Support, all programs and one accounting position are being incorporated into the CEO and Board of Supervisors departments and budgets. One Project Manager position is being eliminated due to board direction and fiscal constraints.

	Actual FY 09-10 <u>Pos.</u>	Adopted FY 10-11 <u>Pos.</u>	Est. Actual FY 10-11 <u>Pos.</u>	Recommended FY 11-12 <u>Pos.</u>
Position Detail				
General Expenditures				
Fiscal Analyst	1.0	--	--	--
Sub-Division Total	1.0	--	--	--
Project Management Tracking				
Fiscal & Policy Analyst	1.0	--	--	--
Sub-Division Total	1.0	--	--	--
 Division Total	 2.0	 --	 --	 --

GENERAL COUNTY PROGRAMS

Developing Programs

	Actual FY 09-10	Adopted FY 10-11	Est. Actual FY 10-11	Recommended FY 11-12
Use of Funds Summary				
<i>Operating Expenditures</i>				
Public and Educational Access	\$ 186,026	\$ 138,050	\$ 168,050	\$ 165,050
Public Information Officer	224,254	--	--	--
Emergency Operations	1,153,063	--	--	--
County Santa Barbara TV(CSBTV).	456,742	--	--	--
Operating Sub-Total	2,020,085	138,050	168,050	165,050
Less: Intra-County Revenues	(7,415)	--	--	--
Operating Total	2,012,670	138,050	168,050	165,050
<i>Non-Operating Expenditures</i>				
Capital Assets	524,039	--	--	--
Expenditure Total	2,536,709	138,050	168,050	165,050
<i>Other Financing Uses</i>				
Operating Transfers	322,991	--	--	--
Designated for Future Uses	27,915	397	2,840	--
Division Total	\$ 2,887,615	\$ 138,447	\$ 170,890	\$ 165,050

Character of Expenditures

<i>Operating Expenditures</i>				
Regular Salaries	887,654	--	--	--
Overtime	1,935	--	--	--
Extra Help	24,076	--	--	--
Benefits	349,192	--	--	--
Salaries & Benefits Sub-Total	1,262,857	--	--	--
Services & Supplies	571,228	50	50	50
Contributions	186,000	138,000	168,000	165,000
Operating Sub-Total	2,020,085	138,050	168,050	165,050
Less: Intra-County Revenues	(7,415)	--	--	--
Operating Total	2,012,670	138,050	168,050	165,050
<i>Non-Operating Expenditures</i>				
Capital Assets	524,039	--	--	--
Expenditure Total	\$ 2,536,709	\$ 138,050	\$ 168,050	\$ 165,050

Source of Funds Summary

	Actual FY 09-10	Adopted FY 10-11	Est. Actual FY 10-11	Recommended FY 11-12
<i>Departmental Revenues</i>				
Interest	\$ 19,344	\$ 10,000	\$ 12,859	\$ 10,000
Federal & State Revenues	1,052,895	--	--	--
Other Charges for Services	287,131	--	--	--
Miscellaneous Revenue	(2,978)	--	(5,000)	--
Revenue Sub-Total	1,356,392	10,000	7,859	10,000
Less: Intra-County Revenues	(7,415)	--	--	--
Revenue Total	1,348,977	10,000	7,859	10,000
General Fund Contribution	1,250,388	--	--	--
<i>Other Financing Sources</i>				
Operating Transfers	38,276	--	--	--
Use of Prior Fund Balances	249,974	128,447	163,031	155,050
Division Total	\$ 2,887,615	\$ 138,447	\$ 170,890	\$ 165,050

Position Summary

	Actual FY 09-10		Adopted FY 10-11		Est. Actual FY 10-11		Recommended FY 11-12	
	Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
<i>Permanent</i>								
Public Information Officer	1.0	1.0	--	--	--	--	--	--
Emergency Operations	7.0	6.0	--	--	--	--	--	--
County Santa Barbara TV(CSBTV).	3.0	3.0	--	--	--	--	--	--
Total Permanent	11.0	10.0	--	--	--	--	--	--
<i>Non-Permanent</i>								
Extra Help	--	0.5	--	--	--	--	--	--
Total Positions	11.0	10.5	--	--	--	--	--	--

Note: FTE and position totals may not sum correctly due to rounding.

SERVICE DESCRIPTION

New programs to the County that are in the developing state of their life-cycle. When fully developed and stabilized they may transition to a department for management.

Significant Changes (FY 2010-11 Adopted to FY 2010-11 Estimated Actual)

Expenditures

The Fiscal Year 2010-11 Estimated Actual operating expenditures increased \$30,000 to \$168,000 from the Fiscal Year 2010-11 Adopted Budget of \$138,000. This 21.7% increase is the result of:

- +\$30,000 – Increased draw on operating funds (non-General Fund) by Public and Educational Access for equipment purchases.

The Fiscal Year 2010-11 Estimated Actual other financing uses increased \$2,000 to \$2,000 from the Fiscal Year 2010-11 Adopted Budget of \$0. This increase is the result of:

- +\$2,000 – Increases to designation for interest income on non-General Fund Public and Educational Access investments.

Revenue

The Fiscal Year 2010-11 Estimated Actual operating revenues decreased \$2,000 to \$8,000 from the Fiscal Year 2010-11 Adopted Budget of \$10,000. This 21.4% decrease is the result of:

- -\$5,000 – Unrealized losses on investments;
- +\$3,000 – Increase to interest income on non-General Fund Public and Educational Access investments.

The Fiscal Year 2010-11 Estimated Actual other financing sources increased \$35,000 to \$163,000 from the Fiscal Year 2010-11 Adopted Budget of \$128,000. This 26.9% increase is the result of:

+ \$35,000 – Needing to release additional designation to fund increased Public and Educational Access operating expenses and revenue shortfalls.

GENERAL COUNTY PROGRAMS

Developing Programs (cont'd)

Significant Changes (FY 2010-11 Estimated Actual to FY 2011-12 Recommended)

Expenditures

The Fiscal Year 2011-12 Recommended Budget operating expenditures will decrease \$3,000 to \$165,000 from the Fiscal Year 2010-11 Estimated Actual of \$168,000. This 1.8% decrease is the result of:

- -\$3,000 – Decrease to requested funding for Public and Educational Access.

The Fiscal Year 2011-12 Recommended Budget other financing uses will decrease \$3,000 to \$0 from the Fiscal Year 2010-11 Estimated Actual of \$3,000. This decrease is the result of:

- -\$3,000 – Not budgeting an increase to designation for Public and Educational Access since it is anticipated there will be no excess revenue to designate.

Revenue

The Fiscal Year 2011-12 Recommended Budget operating revenues will increase \$2,000 to \$10,000 from the Fiscal Year 2010-11 Estimated Actual of \$8,000. This 27.2% increase is the result of:

- +\$2,000 – Maintaining the budgeted interest income at the same level with no anticipated unrealized losses on investments.

The Fiscal Year 2011-12 Recommended Budget Other Financing Sources will decrease \$8,000 to \$155,000 from the Fiscal Year 2010-11 Estimated Actual of \$163,000. This 4.9% decrease is the result of:

-\$8,000 – Decreased use of designation to fund Public and Educational Access operations.

Public and Educational Access (Community Media Access)

Community Media Access is a South Coast program initiated by the County's Franchise Agreement with Cox Communications. A non-profit entity, the South Coast Community Media Access Center (CMAC), manages the Public Access channel utilizing funding provided by South Coast cities, the County and Cox as provided in the Franchise Agreement. This is the only program remaining in this division due to the move of the other programs in FY 2010-11 to the County Executive Office.

GENERAL COUNTY PROGRAMS
Children & Families First (Prop 10)

	Actual FY 09-10	Adopted FY 10-11	Est. Actual FY 10-11	Recommended FY 11-12
Use of Funds Summary				
<i>Operating Expenditures</i>				
Administration	\$ 971,039	\$ 745,864	\$ 828,280	\$ 630,228
Prop 10 Programs	1,884,333	2,200,698	2,315,329	2,537,789
State Initiatives	504,585	233,120	236,033	88,555
Foundation Programs	2,029,071	780,000	795,050	683,500
Early Care and Education	1,065,959	933,208	1,019,121	1,144,158
Expenditure Total	<u>6,454,987</u>	<u>4,892,890</u>	<u>5,193,813</u>	<u>5,084,230</u>
<i>Other Financing Uses</i>				
Operating Transfers	3,349	3,351	3,351	--
Designated for Future Uses	782,622	127,749	69,500	45,046
Division Total	<u>\$ 7,240,958</u>	<u>\$ 5,023,990</u>	<u>\$ 5,266,664</u>	<u>\$ 5,129,276</u>

Character of Expenditures

<i>Operating Expenditures</i>				
Regular Salaries	1,099,061	1,120,053	981,635	1,085,925
Overtime	1,754	--	1,500	500
Extra Help	--	--	54,185	--
Benefits	498,253	505,256	439,468	549,817
Salaries & Benefits Sub-Total	<u>1,599,068</u>	<u>1,625,309</u>	<u>1,476,788</u>	<u>1,636,242</u>
Services & Supplies	4,855,919	3,267,581	3,717,025	3,447,988
Expenditure Total	<u>\$ 6,454,987</u>	<u>\$ 4,892,890</u>	<u>\$ 5,193,813</u>	<u>\$ 5,084,230</u>

Source of Funds Summary

	Actual FY 09-10	Adopted FY 10-11	Est. Actual FY 10-11	Recommended FY 11-12
<i>Departmental Revenues</i>				
Interest	\$ 71,100	\$ 78,748	\$ --	\$ 69,182
Federal & State Revenues	4,365,420	4,606,329	4,326,061	4,094,743
Miscellaneous Revenue	705,862	317,033	758,630	378,270
Revenue Total	<u>5,142,382</u>	<u>5,002,110</u>	<u>5,084,691</u>	<u>4,542,195</u>
General Fund Contribution	27,311	--	--	--
<i>Other Financing Sources</i>				
Use of Prior Fund Balances	2,071,265	21,880	181,973	587,081
Division Total	<u>\$ 7,240,958</u>	<u>\$ 5,023,990</u>	<u>\$ 5,266,664</u>	<u>\$ 5,129,276</u>

Position Summary

	Actual FY 09-10		Adopted FY 10-11		Est. Actual FY 10-11		Recommended FY 11-12	
	Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
<i>Permanent</i>								
Administration	4.0	4.2	4.0	4.0	4.0	3.9	3.0	3.0
Prop 10 Programs	5.0	4.1	5.0	4.3	5.0	5.3	5.0	4.7
State Initiatives	2.0	0.5	--	0.7	--	--	--	--
Foundation Programs	--	0.0	--	--	--	--	--	--
Early Care and Education	5.0	5.3	5.0	5.0	5.0	5.1	5.0	5.4
Total Permanent	<u>16.0</u>	<u>14.0</u>	<u>14.0</u>	<u>14.0</u>	<u>14.0</u>	<u>14.3</u>	<u>13.0</u>	<u>13.0</u>
<i>Non-Permanent</i>								
Extra Help	--	--	--	--	--	0.4	--	--
Total Positions	<u>16.0</u>	<u>14.0</u>	<u>14.0</u>	<u>14.0</u>	<u>14.0</u>	<u>14.7</u>	<u>13.0</u>	<u>13.0</u>

Note: FTE and position totals may not sum correctly due to rounding.

SERVICE DESCRIPTION

To support children, prenatal up through age 5, and their families by creating a comprehensive and integrated system of information and services to promote early childhood development.

BUDGET ORGANIZATION

The First 5, Children and Families Commission, is a division within General County Programs organized into six sub-divisions: Administration, Proposition 10 Programs, State Initiatives, Commission Funded Initiatives, Leveraging, and Early Care and Education, with a staff of thirteen.

Significant Changes (FY 2010-11 Adopted to FY 2010-11 Estimated Actual)

Expenditures

The Fiscal Year 2010-11 Estimated Actual operating expenditures increased \$301,000 to \$5,194,000 from the Fiscal Year 2010-11 Adopted Budget of \$4,893,000. This 6.2% increase is the result of:

- +\$115,000 – Increase in Program subdivision expenditures due to external grant revenue received for special projects;
- +\$86,000 – Increase in Early Care and Education expenditures due to funds received for Quality Workforce Project;
- +\$82,000 – Increase in Administration subdivision for costs associated with office relocation and decrease to salaries and benefits for a staff vacancy;
- +\$15,000 – Increase in Foundation subdivision expenditures due to community collaborative planning grants received to fund projects and;
- +\$3,000 – Increase in State Initiatives subdivision expenditures due to adjusted amount received for program coordination dollars.

The Fiscal Year 2010-11 Estimated Actual other financing uses decreased \$58,000 to \$73,000 from the Fiscal Year 2010-11 Adopted Budget of \$131,000. This 44.4% increase is the result of:

- -\$58,000 – Reduced increase to designation.

Revenues

The Fiscal Year 2010-11 Estimated Actual operating revenues increased \$83,000 to \$5,085,000 from the Fiscal Year 2010-11 Adopted Budget of \$5,002,000. This 1.7% increase is the result of:

- +\$83,000 – Increase in Prop 10 revenue and miscellaneous revenue increase due to grants and donations received to fund family matrix strategies, quality workforce development and community collaborative planning and implementation.

GENERAL COUNTY PROGRAMS

Children & Families First (Prop 10) (cont'd)

The Fiscal Year 2010-11 Estimated Actual other financing sources increased \$160,000 to \$182,000 from the Fiscal Year 2010-11 Adopted Budget of \$22,000. This increase is the result of:

+\$160,000 – Increased release of designation to fund services and supplies.

Significant Changes (FY 2010-11 Estimated Actual to FY 2011-12 Recommended)

Expenditures

The Fiscal Year 2011-12 Recommended Budget operating expenditures will decrease \$110,000 to \$5,084,000 from the Fiscal Year 2010-11 Estimated Actual of \$5,194,000. This 2.1% decrease is the result of:

- -\$110,000 – Decrease in program expenditures, reduction to operating costs and decreased spending on special projects.

The Fiscal Year 2011-12 Recommended Budget other financing uses will decrease \$28,000 to \$45,000 from the Fiscal Year 2010-11 Estimated Actual of \$73,000. This 38.2% decrease is the result of:

- -\$24,000 – Reducing the increase to designation for fund balance;
- -\$3,000 – No operating transfer for the purchase of the photocopier.

Revenue

The Fiscal Year 2011-12 Recommended Budget operating revenues will decrease \$542,000 to \$4,542,000 from the Fiscal Year 2010-11 Estimated Actual of \$5,084,000. This 10.7% decrease is the result of:

- -\$611,000 – Decreased receipt of Prop 10 revenue and the fact that state school readiness site funding is sun setting;
- +\$69,000 – Increased receipt of interest income on investments.

The Fiscal Year 2011-12 Recommended Budget other financing sources will increase \$405,000 to \$587,000 from the Fiscal Year 2010-11 Estimated Actual of \$182,000. This increase is the result of:

- +\$405,000 – Increased release of designation to fund programmatic expenditures.

GENERAL COUNTY PROGRAMS

Children & Families First (Prop 10) (cont'd)

Mission Statement: The First 5, Children and Families Commission of Santa Barbara County is committed to working with families and communities to improve the lives of young children and their families through a countywide comprehensive, integrated and sustainable system of support and services that promotes optimal childhood development.

Departmental Priorities and Their Alignment With County Goals

In November 1998, California voters passed Proposition 10 – The California Children and Families Act, to help ensure that the County’s youngest children receive the best possible start in life. The 13-member Commission (nine commissioners and four alternates), along with its Advisory Board has established a role as a community partner, catalyst and a convener to bring together families, individuals, local community-based organizations, public agencies and the community-at-the large. First 5 is aligned with the Board of Supervisors Strategic Plan, Goal No. 6: Families and Children: *“A Community that Fosters the Safety and Well-being of Individuals, Families and Children.”*

The first five years matter because a child’s brain develops more in the first five years than at any other time in his or her life. What parents and caregivers do during these first years of life can make a profound difference in the brain development of the child and can impact the rest of their lives. Consequently, the overarching objective of First 5 is to provide support during those crucial years so that each child in Santa Barbara County is ready to start school. All the Commission’s work is intended to drive toward that result. Since its inception, First 5 has invested over \$45 million in local programs serving children. During those years, First 5 has funded a wide range of programs and partnerships and has formed alliances with other funders to increase sustainability of critical investments.

Fiscal Year 2010-2011 kicked off the first year of the 2010-2015 budget cycle for First 5. Based on recognition of the need to further refine service delivery to benefit targeted high-need populations, First 5 moved to an integrated strategy that includes both countywide services and a new, more targeted community collaborative model within selected neighborhoods. The end result leverages the best First 5 experiences to date while accommodating the financial reality of decreasing Proposition 10 revenues, and unprecedented challenges of families and communities.

Countywide services include Newborn Home Visiting, Family Strengthening, Children’s Health and Safety, Early Care and Education, and Community Outreach and Education. The new Community Collaborative model is a place-based approach that targets communities of greatest need where investments have been made and strategies tried, but where children continue to have poor outcomes on kindergarten readiness indicators.

The Community Collaboratives will implement the more cost effective school readiness strategies, prenatal to age five, which will prepare children for the rigors of elementary school and contribute to overall child and family success.

As First 5 develops these strategies, multiple private funders have been engaged to form an Early Care and Education Collaborative of Funders focused on investing in early child development within an outcome-based framework in partnership with school districts. First 5 serves as the operational partner of this Collaborative of Funders and, as such, oversees the contract management, evaluation and technical assistance of the projects.

First 5 continues to deliver direct services to the community through its Early Care and Education Division (ECED), which works in partnership with community agencies and provides leadership to increase support for a strong system of childcare and early learning for all children.

Focus Area: Safety and Well-Being of Families and Children:

Current Year (FY 10-11) Accomplishments

- Implemented the First 5 Santa Barbara County 2010-2015 Strategic Plan.
- Established a Public/Private Partnership for funding services for young children throughout the county.
- Coordinated and trained across focus areas on key best practices and strategies.
- Continued a successful strategic, targeted radio campaign in Spanish and Mixtec, with key messages to support parents as their child’s first teacher.
- Increased support for the Early Care Higher Education Scholarship Fund and other resources to increase accessibility to higher education degree programs by the early care and education workforce.
- Continued the expansion and enhancement of the Differential Response System in coordination with Child Welfare Services to provide early intervention and support to families and reducing the incidence of young children placed in the foster care system.
- Implemented two Community Collaborative sites in Carpinteria and Santa Barbara. The planning process of three additional communities including Isla Vista, a Santa Maria neighborhood and Guadalupe were coordinated.
- Established the AVANCE Parent Education program at four Santa Barbara sites.
- Continued comprehensive support services to child care programs, increasing the quality and number of child care spaces in the county.
- Continue strategic countywide news media outreach, legislative advocacy and public efforts in coordination with multiple County departments.

Proposed Key Projects:

- Continue outreach partnerships with community agencies who serve young children and families.
- Continue strategic countywide news media outreach, legislative advocacy and public efforts.
- Expand coordination with national and local funders to enhance comprehensive services for young children.

GENERAL COUNTY PROGRAMS

Children & Families First (Prop 10) (cont'd)

- Continue Child Care Quality Networks focusing on quality improvements in the areas of environment and program operations including the attainment of national accreditation, effective teaching and professional development.
- Increase the number of child care spaces by providing technical assistance to start up new child care programs, and to save current programs from closing or losing spaces.
- Increase the education level and teacher effectiveness of early care and education providers through stipends, specialized training and professional development support.
- Increase professional development support by continued expansion of self-help and resources available on the website for early care and education providers and programs.

Programmatic Cost Center and Ongoing Responsibilities:

Administration

The Administration Program has been established to identify the general administration and operation costs of the First 5 Santa Barbara Children and Families Commission.

	Actual FY 09-10	Adopted FY 10-11	Est. Actual FY 10-11	Recommended FY 11-12
Recurring Performance Measures				
Administration				
As an efficient and responsive government, the County will maintain a productive workforce through a Departmental lost time rate of 3.0% or less when measuring lost hours to total budgeted hours.	3.4% 984 28,992	3.0% 875 29,200	2.9 821 27,840	3.0% 811 27040
As an efficient and responsive government, the County will maintain a quality workforce through completing 100% of departmental Employee Performance Reviews (EPRs) by the anniversary due date.	100% 14 14	100% 15 15	100% 14 14	100% 13 13
Provide technical assistance opportunities annually to all First 5 funded agencies, organized by 6 topic specific initiatives such as evaluation, sustainability, community outreach and service integration.	100% 10 10	100% 10 10	130% 13 10	100% 6 6

	Actual FY 09-10	Adopted FY 10-11	Est. Actual FY 10-11	Recommended FY 11-12
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Recurring Performance Measures

Administration

Prepare a chart to monitor services provided for children ages 0-5 within our 7 geographical areas that receive First 5 funds proportionate to the 0-5 age group population in Santa Barbara County.	Yes	Yes	Yes	Yes
Complete 100% of site visits to contracted agencies to ensure program and fiscal accountability.	100% 15 15	100% 15 15	100% 15 15	100% 12 12
Prepare and publish an Annual Report.	Yes	Yes	Yes	Yes
Prepare and publish an Evaluation Report.	Yes	Yes	Yes	Yes
Support individuals in the early care and education (ECE) workforce to receive provider accreditation.	100% 30 30	100% 18 18	111% 20 20	100% 20 20

Prop 10 Programs

The Prop 10 Program has been established to identify contracts awarded to the community as well as the provision of program support.

State Initiatives

The State Initiatives Program has been established to identify programs approved by the State under the Children and Families Commission.

Commission Funded Initiatives

The Commission Funded Initiative Program has been established to identify primary initiatives and projects established by the Commission.

Early Care and Education

This program merged with First 5, Children and Families Commission in July 2004 and provides the leadership and continuity needed to attain the goal of quality, affordable and accessible child care and early learning experiences for all children in Santa Barbara County.

GENERAL COUNTY PROGRAMS
Children & Families First (Prop 10) (cont'd)

	Actual FY 09-10	Adopted FY 10-11	Est. Actual FY 10-11	Recommended FY 11-12
	<u>Pos.</u>	<u>Pos.</u>	<u>Pos.</u>	<u>Pos.</u>
Position Detail				
Administration				
Children & Family Svcs Director	1.0	1.0	1.0	1.0
Business Manager	1.0	1.0	1.0	1.0
Admin Office Pro	<u>2.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
Sub-Division Total	4.0	3.0	3.0	3.0
Prop 10 Programs				
Program Manager	1.0	1.0	1.0	1.0
Dept Business Specialist	1.0	1.0	1.0	1.0
Admin Office Pro	2.0	1.0	1.0	1.0
First 5 Program Specialist	<u>1.0</u>	<u>2.0</u>	<u>2.0</u>	<u>2.0</u>
Sub-Division Total	5.0	5.0	5.0	5.0
State Initiatives				
Admin Office Pro	1.0	--	--	--
First 5 Program Specialist	<u>1.0</u>	<u>--</u>	<u>--</u>	<u>--</u>
Sub-Division Total	2.0	--	--	--
Early Care and Education				
Program Manager	1.0	1.0	1.0	1.0
Admin Office Pro	3.0	3.0	3.0	3.0
First 5 Program Specialist	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
Sub-Division Total	5.0	5.0	5.0	5.0
Division Total	<u>16.0</u>	<u>14.0</u>	<u>14.0</u>	<u>13.0</u>

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GENERAL COUNTY PROGRAMS

Reserves & Designations

The information below describes the designations on the following page:

Capital: Provides one-time funds to support unexpected and unbudgeted capital projects that arise during the fiscal years. Recent examples include environmental restoration and protection for the California Tiger Salamander as part of a settlement agreement with the U.S. Fish and Wildlife Service, fountain restoration for the historic Santa Barbara County courthouse, and roof repairs for the Lompoc Veterans' Building. The Fiscal Year 2010-11 estimate includes \$2,538,675 in estimated year-end balance. The Fiscal Year 2011-12 Recommended Budget allocates \$500,000 to the capital designation in accordance with the Board's budget development policies.

Roads: This designation supplements other Roads revenues for additional maintenance. The recommended \$500,000 funding achieves the Board's adopted budget development policies. The funds are used for unbudgeted, high-profile maintenance projects that help prevent further declines in the County's pavement management index.

Litigation: This contains funds for potential litigation settlements not covered by the County Liability Self-Insurance Fund, giving the County the ability to address unforeseen settlements without negatively impacting the adopted Operating Budget. The Fiscal Year 2010-11 estimate includes \$1,753,639 in estimated year-end balance. The Fiscal Year 2011-12 Recommended Budget appropriates \$796,400 to County Counsel to maintain services (\$296,400) and to have available for unanticipated litigation (\$500,000) leaving a projected balance of \$957,239 on June 30, 2012.

ARRA Matching: A funding category necessary to help assist with local matching requirements to receive funding via the American Recovery and Reinvestment Act. This budget proposes no change to the designation balance of \$580,383.

Salary and Benefits Reductions: Contained furlough savings set aside in Fiscal Year 2008-09 for layoff prevention and concession savings in Fiscal Year 2010-11 to prevent layoffs. The Fiscal Year 2010-11 estimate includes using the entire balance of this designation for layoff prevention per agreement negotiated with the County's labor bargaining units.

Salaries and Retirement Offset: A designated fund to cover potential unanticipated salary and benefit cost increases. For Fiscal Year 2010-11 the designation was appropriated to the District Attorney's Office and the Public Defender's Office to maintain service levels.

Deferred Maintenance & Repair: Designated for the backlog of deferred maintenance and repairs at County buildings and parks. The recommended General Fund Contribution of \$3 million

achieves the Board's adopted budget principles by allocating \$1.5 million to General Services and \$500,000 to the Parks Department. This funding is key to addressing capital maintenance backlogs. The balance of \$1,836,590 is for projects in-progress and for unanticipated emergency maintenance items.

Audit Exceptions: This contains funds to address potential audit exceptions such as the possible Alcohol, Drug and Mental Health Services (ADMHS) liability of \$12.5 million and contingent liabilities relating to the Multi-agency Integrated System of Care (MISC) program. The ADMHS liability is being allocated over two fiscal years to the Mental Health Services Fund to maintain the legally required fund balance. The projected balance for June 30, 2012 includes the Department of Social Services' and Public Health Department's portions of the potential MISC liability. The Strategic Reserve has been identified as the source for the remaining and potentially General Fund portion of the MISC liability of \$7,764,000.

Contingency: Used to cover additional unforeseen financial situations during the fiscal year that cannot be covered by a department's existing budget. The projected balance of \$1,301,121 achieves the Board's adopted budget development policies.

Strategic Reserve: In Fiscal Year 2006-07, the Board's \$25 million goal for the Strategic Reserve established in Fiscal Year 1997-98 was achieved. During Fiscal Year 2007-08, the Board used \$10.3 million in the Strategic Reserve for funding operations primarily in ADMHS and the Sheriff's Department. Nearly \$2 million was appropriated in Fiscal Year 2010-11 to maintain levels of service in Probation, the Sheriff's Department, and the District Attorney's Office. The District Attorney and Probation Departments were able to use less than the full appropriation of Strategic Reserve in Fiscal Year 2010-11 and this budget recommends re-appropriation of the net amount saved to preserve service levels in these two departments again in Fiscal Year 2011-12. The Board's budget resolution calls for the General Fund balance to add to, or draw from, the Strategic Reserve. Fiscal Year 2009-10 closed with a positive \$643,469 contribution to the Strategic Reserve and the Fiscal Year 2010-11 estimate is a draw from the Strategic Reserve of \$28,274. The Board's Fiscal Year 2011-12 budget development policies call for an allocation of \$1 million to the Strategic Reserve however the full allocation is not available due to fiscal constraints. The Recommended Budget allocates \$580,053 to the Strategic Reserve. The projected balance of the Strategic Reserve is \$17,688,009 which does not include the potential MISC liability of \$7.8 million. If the State demands payment for the full contingent liability and no other sources of repayment are available the projected Strategic Reserve balance would be approximately \$10 million.

See separate document: General Fund Discretionary Designations Detail

GENERAL COUNTY PROGRAMS
Reserves & Designations (cont'd)

General Fund Key Discretionary Designations Detail							
Designation	7-1-2010 Beginning Balance	2010-2011 Estimated Changes	2010-2011 Estimated Changes (Detail)	6-30-2011 Estimated Balance	2011-2012 Recommended Changes	2011-2012 Recommended Changes (Detail)	6-30-2012 Projected Balance
Capital	\$ 4,375,975	\$ (1,837,300)	(1,161,800) PHD - maintain service levels (1,000,000) Parks - maintain service levels (1,000,000) DSS - maintain service levels (400,000) GS - Tiger Salamander project (225,500) HCD - maintain service levels (100,000) GS - Courthouse fountain (50,000) GS - Lompoc Vets building roof 500,000 GFC - per Budget Principles 1,600,000 2010-11 Hearings - Board Adjustments	\$ 2,538,675	\$ 500,000	500,000 GFC per Budget Development Policies	\$ 3,038,675
Roads	\$ -	\$ -		\$ -	\$ 500,000	500,000 GFC per Budget Development Policies	\$ 500,000
Litigation	\$ 3,622,700	\$ (1,869,061)	(425,500) CoCo - legal appropriations (1,443,561) 2010-11 Hearings - Board Adjustments	\$ 1,753,639	\$ (796,400)	(500,000) CoCo - legal appropriations (296,400) CoCo - maintain service levels	\$ 957,239
American Recovery and Reinvestment Act of 2009 (ARRA) Matching	\$ 580,383	\$ -		\$ 580,383	\$ -		\$ 580,383
Salary & Benefits Reductions	\$ 114,010	\$ (114,010)	(1,319,890) GS - layoff prevention (900,000) DSS - layoff prevention (666,549) Fire - layoff prevention (393,055) P&D - layoff prevention (300,387) Sheriff - layoff prevention (300,000) ADMHS - layoff prevention (24,072) DA - layoff prevention 3,789,943 General Fund Concessions	\$ -	\$ -	-	\$ -
Salaries & Retirement Offset	\$ 2,365,926	\$ (2,365,926)	(1,225,675) PD - maintain service levels (1,140,251) 2010-11 Hearings - Board Adjustments	\$ 0	\$ -	-	\$ 0
Deferred Maintenance and Repair	\$ 836,590	\$ -	(1,500,000) GS - maintenance & repair projects (500,000) Parks - maintenance & repair projects 2,000,000 GFC - per Budget Principles	\$ 836,590	\$ 1,000,000	(1,500,000) GS - maintenance & repair projects (500,000) Parks - maintenance & repair projects 3,000,000 GFC per Budget Development Policies	\$ 1,836,590
Audit Exceptions	\$ 8,779,382	\$ 702,499	(5,000,000) ADMHS liability (336,584) DSS - MISC (237,476) PHD - MISC 6,276,559 GFC for ADMHS liability	\$ 9,481,881	\$ (7,529,575)	(7,529,575) (\$7,529,575) ADMHS liability \$1,952,306 for DSS and PHD MISC	\$ 1,952,306
New Jail Operations	\$ -	\$ -	-	\$ -	\$ 1,000,000	1,000,000 Ongoing GFC commitment for future jail operations	\$ 1,000,000
Program Restoration	\$ -	\$ 382,516	(1,300,000) Sheriff - Santa Maria Jail (1,005,103) DSS - In-Home Supportive Services (300,000) ADMHS - Medication mgmt (indigent) (272,000) PHD - Human Services/Warming Shelters (250,000) CoCo - layoff prevention (152,500) Fire - mobile data computers (147,484) CRA - Capital equip/Special election (100,000) HCD - Film Commission/Homeless Shelters 3,909,603 2010-11 Hearings - Board Adjustments	\$ 382,516	\$ -	-	\$ 382,516
Contingencies	\$ 227,650	\$ 573,471	(227,650) 2010-11 Hearings - Board Adjustments (65,000) HR - Cheiron project (29,781) PHD - homeless services 95,902 So Ca Edison - cell site revenue 800,000 GFC - per Budget Principles	\$ 801,121	\$ 500,000	500,000 GFC per Budget Development Policies	\$ 1,301,121
Strategic Reserve	\$ 21,045,713	\$ (2,345,953)	(6,276,559) GFC for ADMHS liability (1,203,267) Prbtn - MISC/CEC Audit Settlement (1,064,571) Shrrf - maintain service levels (810,720) Prbtn - maintain service levels (105,031) DA - maintain service levels (28,274) 6/30/2011 FYE Balancing 643,469 6/30/2010 FYE Fund Balance 1,373,000 CRA - Reim. special election 5,126,000 2010-11 Hearings - Board Adjustments	\$ 18,699,760	\$ (1,011,751)	(1,188,497) DA - maintain service levels (403,307) Prbtn - maintain service levels 580,053 GFC per Budget Development Policies	\$ 17,688,009
TOTAL	\$ 41,948,329	\$ (6,873,764)	(6,873,764)	\$ 35,074,565	\$ (5,837,726)	\$ (5,837,726) Note: Potential GF portion of MISC liability is \$7.8M.	\$ 29,236,839