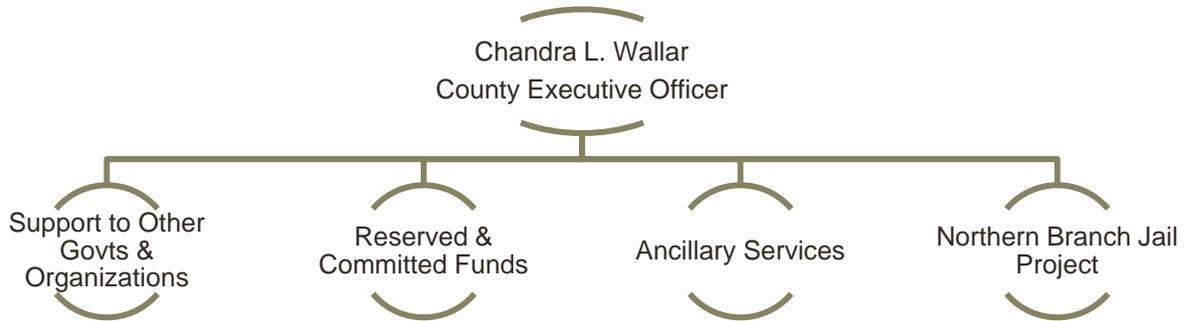


General County Programs

Budget & Full-Time Equivalent (FTEs) Summary

Operating	\$	3,926,650
Capital	\$	-
FTEs		-

Budget Programs Chart



General County Programs

Mission Statement

Deliver County services in accordance with the Board of Supervisors' strategic goals, operational priorities, and budgeted resources.

Department Description

The General County Programs budget contains those programs and projects which are not directly associated with one specific department. Programs may move into or out of General County Programs from other departments as they become established and a more appropriate department structure is identified. These General County programs currently include:

- Support to Other Governments & Organizations including the Children's Health Initiative, LAFCO, Montecito Fire Westmont Annexation and support to the Betteravia Child Care Center.
- Reserved & Committed Funds consisting of increases and decreases to committed fund balance and Criminal Justice Facilities and Courthouse Construction debt service payments.
- Ancillary Services which consists of debt service payments for General Fund projects, Public and Educational Access, Board support, Gang Task Force support, and general administration.
- Northern Branch Jail Project which is a capital project intended to realize a 376 bed jail facility just outside the City of Santa Maria.

2012-13 Anticipated Accomplishments

Support: Other Governments & Organizations

- Maintained the existing level of funding for \$1 million for the multi-year effort to provide

health insurance to uninsured children in Santa Barbara County.

- Transitioned General Fund Contribution (GFC) for Special Revenue departments to General Revenues as part of a Countywide effort to increase transparency and to monitor performance by recording such GFC in each of the operating departments.

Reserved & Committed Funds

- Set aside funding for future operations of the northern branch jail in the amount of \$2 million, a \$1 million increase from the \$1 million set aside the previous year.
- Set aside funds to committed fund balance for facilities maintenance, capital outlay, strategic reserve, road projects, and contingencies. (See table of Key Discretionary Fund Balance Components below).

Ancillary Services

- Continued supporting the South County Gang Task Force and the Central Coast Collaborative on Homelessness projects.

Northern Branch Jail Project

- Successfully executed a conditional award agreement which provided the County with \$80 million.
- Successfully completed the procurement process for a Project Expert, Project Architect, and a Construction Manager.
- To fund the County's portion of construction costs of the northern branch jail, a new North County Jail Construction Fund was established, with initial funding as follows:
 - +\$3.0 million from the New Jail Operations Fund.
 - +\$5.3 million from the Strategic Reserve
 - +\$600,000 from the Sheriff's fund balance (utilizing Prop 172 funds)

General County Programs

2013-15 Objectives

Support: Other Governments & Organizations

Continue the current level of support of \$1 million to the Children's Healthcare Initiative.

Reserved & Committed Funds

- Continue to fund the New Jail Operations fund in the amounts of \$3.3 million in FY 2013-14 and \$4.6 million in FY 2014-15.
- Fund necessary capital/infrastructure projects based on identified needs, priorities, and available funding sources.
- Identify County deferred maintenance projects in the General Services, Public Works, and the Parks Division of Community Services Departments and develop a long term funding plan to address these needs.
- Continue to build the County's Strategic Reserve.

Ancillary Services

- Continue to support the Central Coast Coalition on Homelessness and the South Coast Gang Task Force projects at the current level of funding.

Northern Branch Jail Project

- Complete the development of the Architectural Program and Design Schematics for the Northern Branch Jail.
- Begin the construction award process for the Northern Branch Jail.
- Refine the Northern Branch Jail operating cost estimates after the design phase is completed and update the adequacy of the cash flow in the existing New Jail Operations Fund plan.

Discretionary Fund Balance Components

The information below describes the fund balance accounts on the following page:

Capital: Provides one-time funds to support unexpected and unbudgeted capital projects that arise during the fiscal years.

Roads: This fund balance account supplements other Roads revenues for additional maintenance funding. As identified in the Public Works Road Maintenance Annual Plan, additional funding is needed to prevent further deterioration of our road infrastructure. These funds provide only a portion of what is needed and a comprehensive long term funding plan for deferred maintenance, including the Roads fund, is planned to be developed in FY 2013-14.

Litigation: This contains funds for potential litigation settlements not covered by the County Liability Self-Insurance Fund, giving the County the ability to address unforeseen settlements without negatively impacting the adopted Operating Budget.

Salary and Benefits Reductions: Contains savings set aside from FY 2011-12 concession savings which are anticipated to be needed to balance FY 2014-15.

Deferred Maintenance & Repair: Designated for the backlog of deferred maintenance and repairs at County buildings and parks.

Audit Exceptions: This reserve was originally established in FY 2007-08 to address potential audit exceptions in the Alcohol, Drug and Mental Health Services (ADMHS) Department associated with Cost Report Settlements and subsequently was increased to include the non-General Fund portion of the Public Health Department's Multi-agency Integrated System of Care (MISC) program. The projected balance of \$2.2 million at June 30, 2013 represents the remaining reserve for these estimated prior liabilities, primarily covering FY 2006-07 through FY 2008-09 MISC program. The Strategic Reserve has been identified as the source for the General Fund portion of the MISC liability, currently estimated at \$2.8 million. ADMHS is subject to audit and potential adjustments for FY 2006-07 through the most recently completed fiscal year, as these audits have not yet occurred.

General County Programs

New Jail Operations: This fund was established in FY 2011-12 to set aside General Funds for the ongoing operations of the new jail, estimated to complete construction in 2017. Each year an increased amount of General Funds will be set aside so that when the jail is operational, the ongoing annual cost of operations will be fully funded with a combination of established annual General Fund Contribution and use of funds from this New Jail Operations fund.

Program Restoration: Designated to fund departmental programs which are a priority for the Board of Supervisors that would otherwise be reduced or eliminated.

Contingency: Used to cover additional unforeseen financial situations during the fiscal year that cannot be covered by a department's existing budget.

Strategic Reserve: In FY 1997-98, the Board established a goal of a \$25 million Strategic Reserve. Subsequently, a Budget Policy was established to have an amount equal to approximately 30 days of operating revenue or about \$28 million. The FY 2012-13 year end Strategic Reserve is projected to be \$26.2 million, after the transfer of \$5.3 million to the New Jail Construction Fund. This balance will be adjusted based on the FY 2012-13 year end results.

Changes & Operational Impact: 2012-13 Adopted to 2013-14 Recommended

Expenditures

- Net operating expenditure increase of \$2,486,000:
 - +\$2,618,000 increase to Services and Supplies comprised of +\$2,544,000 for the Northern Branch Jail Project and ongoing funding for the Homeless Support System merger of +\$74,000

- -\$133,000 decrease to Other Charges for the reduction to funding for the Public and Educational Access program due to depletion of grant funds from Cox Communications.
- Net non-operating expenditure decrease of \$3,996,000 is primarily due to reductions to the set-aside for Strategic Reserve and Facilities Maintenance.

These changes result in recommended operating expenditures of \$3,927,000 and non-operating expenditures of \$13,065,000, resulting in total expenditures of \$16,992,000. Non-operating expenditures primarily include transfers and increases to fund balances.

Revenues

- Net operating revenue decrease of \$243,000:
 - \$140,000 decrease to Fines, Forfeitures, and Penalties revenue due to fewer traffic citations being written, according to the courts, as a result of staff reductions and patrol officers being reassigned to higher priority activities
 - \$101,000 decrease to Use of Money and Property revenue due to the move of cell site revenue to General Revenues.
- Net non-operating revenue decrease of \$1,267,000:
 - -\$4,267,000 decrease in General Fund Contribution due primarily to prior year fund balance being designated to the Strategic Reserve and not having funds available to fund at the same level
 - \$2,646,000 increase use of Fund Balance primarily due to the use of fund balance for the Northern Branch Jail project for architect and design work of +\$2,176,000
 - \$368,000 increase to Other Financing Sources for a Transfer In for the Northern Branch Jail project from the Sheriff's fund balance.

General County Programs

These changes result in recommended operating revenues of \$2,836,000, non-operating revenues of \$14,156,000, resulting in total revenues of \$16,992,000. Non-operating revenues primarily include General Fund Contribution, transfers and decreases to fund balances.

Changes & Operational Impact: 2013-14 Recommended to 2014-15 Proposed

The FY 2014-15 budget is decreasing by \$2,121,000. This is due to decreased expenditures for the pre-construction phase of the Northern Branch Jail project of \$1,032,000 and less being set aside for Program Restoration (-\$2,156,000), partially offset by an increase in the set aside for the New Jail Operations fund (+\$1,300,000).

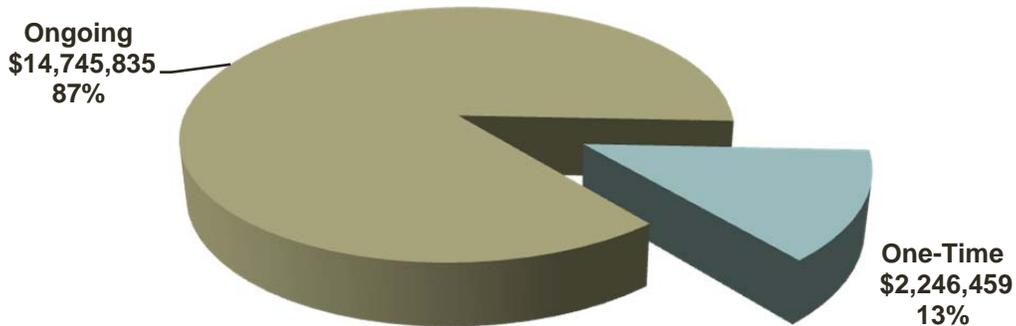
General County Programs

General Fund Key Discretionary Fund Balance Components Detail						
Fund Balance Component	7-1-2012 Beginning Balance	2012-2013 Estimated Changes	6-30-2013 Estimated Balance	2013-2014 Recommended Changes	2013-2014 Recommended Changes (Detail)	6-30-2014 Projected Balance
Capital Outlay	\$ 97,609	\$ 500,000	\$ 597,609	\$ 500,000	500,000 GFC per Budget Development Policies	\$ 1,097,609
Road Projects	\$ 80,902	\$ (80,902)	\$ -	\$ 500,000	500,000 GFC per Budget Development Policies	\$ 500,000
Litigation	\$ 1,801,120	\$ (90,000)	\$ 1,711,120	\$ (570,000)	(500,000) Co-Co-Outside Counsel Fees (70,000) Clerk-Recorder-Assessor	\$ 1,141,120
Salary & Benefits Reductions	\$ 5,126,311		\$ 5,126,311	\$ -		\$ 5,126,311
Deferred Maintenance	\$ 2,054,215	\$ (139,854)	\$ 1,914,361	\$ -	(1,300,000) GS - maintenance & repair projects (500,000) Parks -maintenance & repair projects 1,800,000 GFC per Budget Development Policies	\$ 1,914,361
Audit Exceptions	\$ 5,220,334	\$ (3,039,742)	\$ 2,180,592	\$ -	ADMHS liability	\$ 2,180,592
New Jail Operations	\$ 1,000,000	\$ (1,000,000)	\$ -	\$ 3,300,000	3,300,000 GFC - per Budget Principles	\$ 3,300,000
Program Restoration	\$ 3,776,438	\$ (3,461,698)	\$ 314,740	\$ 1,226,033	2,156,033 GFC per Budget Development Policies (400,000) CoCo - maintain services (380,000) CRA (150,000) TTC	\$ 1,540,773
Contingencies	\$ 1,214,721	\$ (165,953)	\$ 1,048,768	\$ 470,069	500,000 GFC per Budget Development Policies (29,931) P&D	\$ 1,518,837
Strategic Reserve	\$21,830,551	\$ 4,406,932	\$26,237,483	\$ 1,127,202	1,127,202 GFC per Budget Development Policies Note: Potential GF portion of MISC liability is \$7.8M.	\$27,364,685
TOTAL	\$42,202,201	\$ (3,071,217)	\$39,130,984	\$ 6,553,304	\$6,553,304.00	\$ 45,684,288

General County Programs

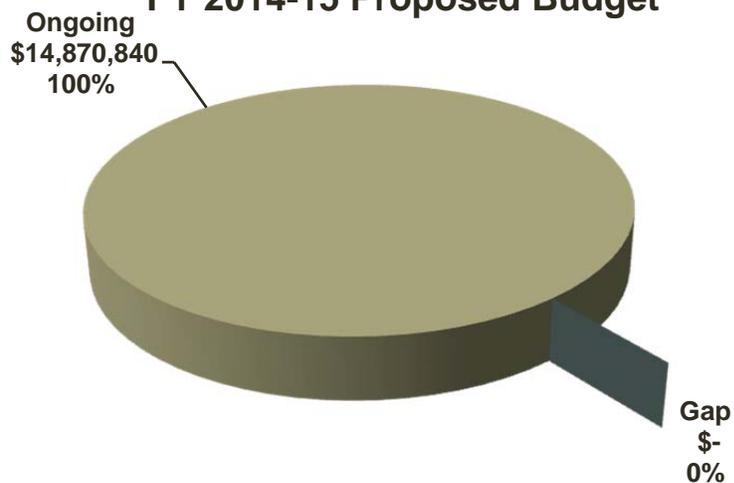
Gap Charts

FY 2013-14 Recommended Budget



The FY 2013-14 Recommended Budget relies on one-time sources of \$2,246,000 to fund 13% of the Department's operations. These funds consist primarily of the use of fund balance of \$2,176,000 for the Northern Branch Jail project, pre-construction related costs that are not ongoing expenditures.

FY 2014-15 Proposed Budget



The FY 2014-15 Proposed Budget is balanced and does not rely on one-time sources to fund any of the Department's ongoing operations.

General County Programs

Budget Overview

Staffing By Budget Program	2011-12 Actual	2012-13 Adopted	Change from FY 12-13 Ado to FY 13-14 Rec	2013-14 Recommended	2014-15 Proposed
Total	-	-	-	-	-
Budget By Budget Program					
Support to Other Governments & Organi	\$ 3,841,792	\$ 1,115,188	\$ (88)	\$ 1,115,100	\$ 1,115,237
Reserved & Committed Funds	24,187,848	15,871,747	(3,995,982)	11,875,765	10,804,000
Ancillary Services	2,305,111	1,515,213	(57,784)	1,457,429	1,407,281
Northern Branch Jail Project	-	-	2,544,000	2,544,000	1,544,322
Fund Balance Impact (+)	1,224	-	-	-	-
Unallocated	(1,224)	-	-	-	-
Total	<u>\$ 30,334,752</u>	<u>\$ 18,502,148</u>	<u>\$ (1,509,854)</u>	<u>\$ 16,992,294</u>	<u>\$ 14,870,840</u>
Budget By Categories of Expenditures					
Salaries and Employee Benefits	\$ 56,855	\$ 60,000	\$ 1,500	\$ 61,500	\$ 61,500
Services and Supplies	3,779,115	1,075,550	2,617,500	3,693,050	2,693,372
Other Charges	333,704	305,188	(133,088)	172,100	140,237
Total Operating Expenditures	4,169,675	1,440,738	2,485,912	3,926,650	2,895,109
Other Financing Uses	3,590,109	3,056,319	126,090	3,182,409	2,802,456
Increases to Fund Balances	22,573,743	14,005,091	(4,121,856)	9,883,235	9,173,275
Fund Balance Impact (+)	1,224	-	-	-	-
Total	<u>\$ 30,334,752</u>	<u>\$ 18,502,148</u>	<u>\$ (1,509,854)</u>	<u>\$ 16,992,294</u>	<u>\$ 14,870,840</u>
Budget By Categories of Revenues					
Fines, Forfeitures, and Penalties	\$ 1,975,107	\$ 2,039,722	\$ (139,719)	\$ 1,900,003	\$ 1,900,000
Use of Money and Property	188,718	105,000	(101,000)	4,000	4,000
Intergovernmental Revenue	419,288	419,288	-	419,288	419,288
Charges for Services	3,546	-	-	-	-
Miscellaneous Revenue	656,529	515,376	(2,451)	512,925	402,286
Total Operating Revenues	3,243,188	3,079,386	(243,170)	2,836,216	2,725,574
Other Financing Sources	(14,743,357)	2,400	368,118	370,518	440,774
Decreases to Fund Balances	20,396,675	(399,067)	2,645,526	2,246,459	1,130,998
General Fund Contribution	21,397,413	15,806,468	(4,267,367)	11,539,101	10,573,494
Fund Balance Impact (-)	40,832	12,961	(12,961)	-	-
Total	<u>\$ 30,334,752</u>	<u>\$ 18,502,148</u>	<u>\$ (1,509,854)</u>	<u>\$ 16,992,294</u>	<u>\$ 14,870,840</u>

General Revenues

Budget Overview

	2011-12 Actual	2012-13 Adopted	Change from FY 12-13 Ado to FY 13-14 Rec	2013-14 Recommended	2014-15 Proposed
Staffing By Budget Program					
Total	-	-	-	-	-
Budget By Budget Program					
General Revenues	\$ 38,511,213	\$ 3,255,742	\$ (3,255,742)	\$ -	\$ -
General Fund Contributions	209,765,292	209,926,228	(5,323,228)	204,603,000	212,926,994
Fund Balance Impact (+)	3,357,054	-	-	-	-
Total	<u>\$ 251,633,559</u>	<u>\$ 213,181,970</u>	<u>\$ (8,578,970)</u>	<u>\$ 204,603,000</u>	<u>\$ 212,926,994</u>
Budget By Categories of Expenditures					
Total Operating Expenditures	-	-	-	-	-
Other Financing Uses	37,415,089	32,089,436	(9,559,560)	22,529,876	26,539,977
Intrafund Expenditure Transfers (+)	209,765,292	181,092,534	980,590	182,073,124	186,387,017
Increases to Fund Balances	1,096,124	-	-	-	-
Fund Balance Impact (+)	3,357,054	-	-	-	-
Total	<u>\$ 251,633,559</u>	<u>\$ 213,181,970</u>	<u>\$ (8,578,970)</u>	<u>\$ 204,603,000</u>	<u>\$ 212,926,994</u>
Budget By Categories of Revenues					
Taxes	\$ 189,718,317	\$ 182,857,902	\$ 4,409,098	\$ 187,267,000	\$ 192,297,000
Licenses, Permits and Franchises	2,949,813	2,715,000	324,000	3,039,000	3,100,000
Fines, Forfeitures, and Penalties	5,282,127	4,561,000	(552,000)	4,009,000	3,528,000
Use of Money and Property	1,047,804	1,097,000	493,000	1,590,000	1,676,000
Intergovernmental Revenue	3,904,004	3,022,000	(1,655,000)	1,367,000	1,374,000
Charges for Services	10,179,015	7,944,465	(1,418,957)	6,525,508	6,525,508
Miscellaneous Revenue	789,810	2,923	608,458	611,381	300,381
Total Operating Revenues	<u>213,870,890</u>	<u>202,200,290</u>	<u>2,208,599</u>	<u>204,408,889</u>	<u>208,800,889</u>
Other Financing Sources	1,129,000	-	-	-	-
Intrafund Expenditure Transfers (-)	108,856	156,612	37,499	194,111	194,111
Decreases to Fund Balances	5,191,842	3,839,859	(3,839,859)	-	-
General Fund Contribution	31,332,972	(584,117)	584,117	-	-
Fund Balance Impact (-)	-	7,569,326	(7,569,326)	-	3,931,994
Total	<u>\$ 251,633,559</u>	<u>\$ 213,181,970</u>	<u>\$ (8,578,970)</u>	<u>\$ 204,603,000</u>	<u>\$ 212,926,994</u>

General Revenues

