

Section C



Summary
Schedules



Summary Schedules



Summary Schedules



Summary Schedules

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Summary Schedules

Introduction

This section of the Recommended Operating Plan (budget book) views budget data on a Countywide level. There are six distinct types of data that are presented that focus on different aspects of the budget. The following table lists the six types of data and their focus.

I. Countywide Budget Overview	This section includes 3 specific schedules showing the “standard format” for 1) all funds combined, 2) just the General Fund, and 3) all other funds outside of the General Fund. <i>Please see below for a description of the “standard format”.</i>
II. Appropriations	This section provides Countywide summary schedules that focus on appropriations only. Appropriations are the budgeted amounts for expenditures and other necessary outflows.
III. Revenues	This section provides Countywide summary schedules that focus on revenues only. Revenues include all sources of available inflows.
IV. General Fund Contribution	This section provides Countywide summary schedules that focus on General Fund Contribution (GFC). General Fund Contribution represents the amount of available general revenue proceeds that are allocable to departments to support their programs.
V. Fund Balances	This section provides schedules on fund balance amounts by fund and purpose.
VI. Staffing	This section provides schedules on staffing trends.

The “standard format” provides for four groupings of data:

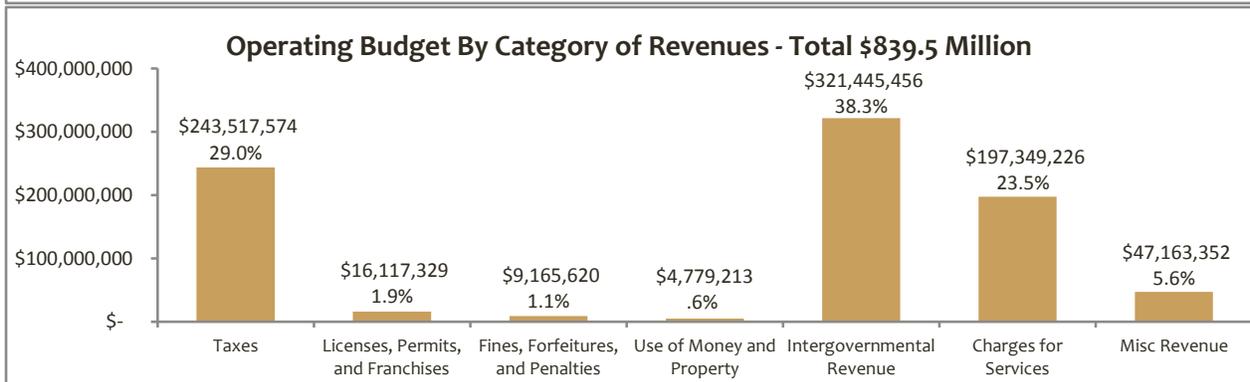
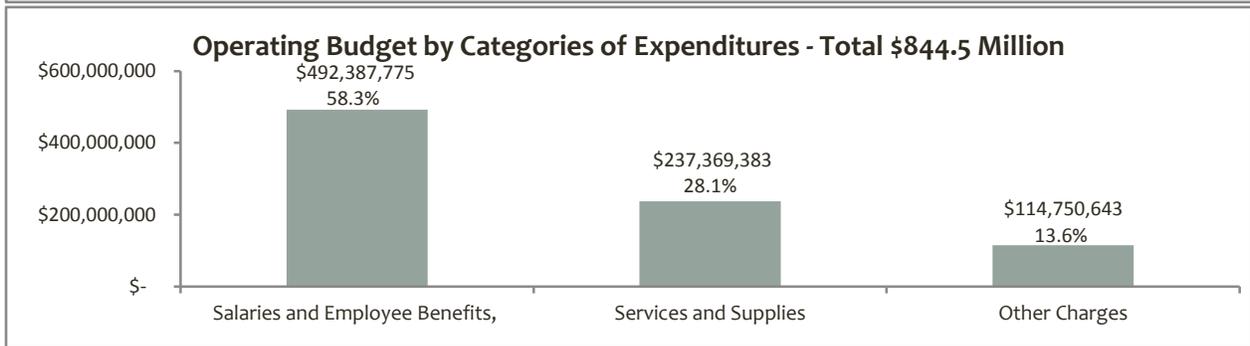
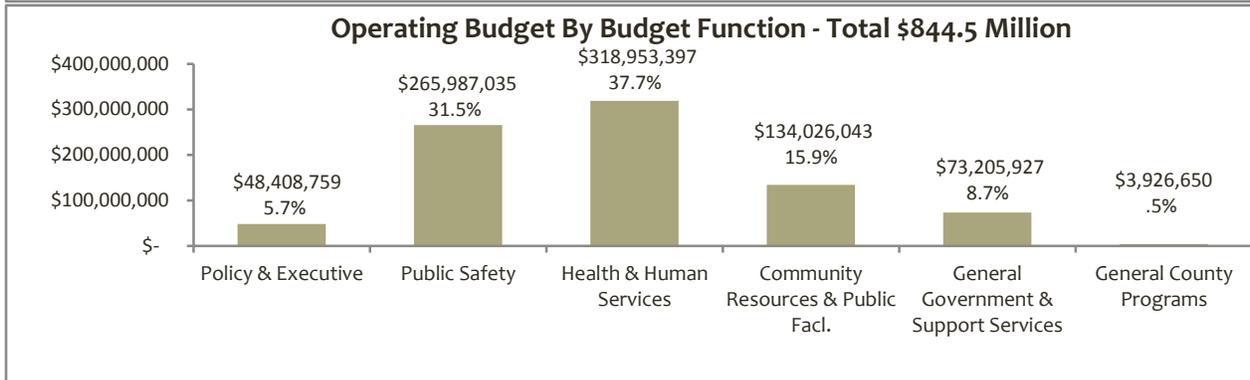
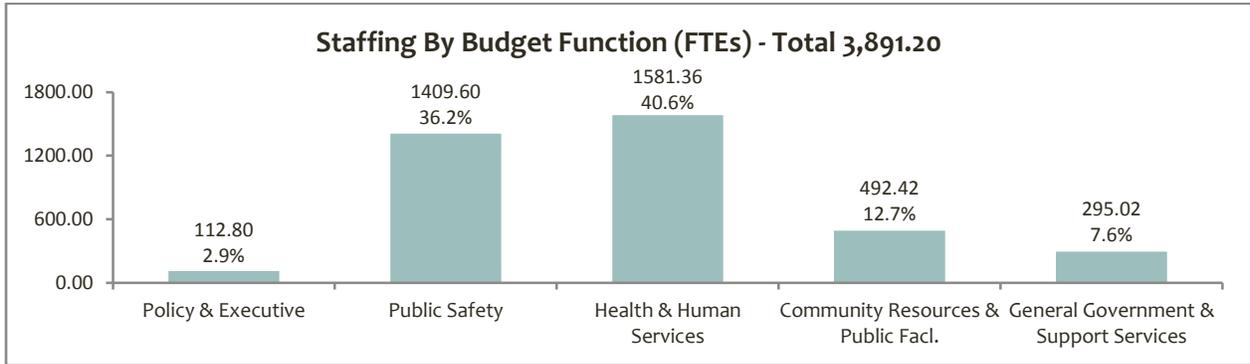
1. **Staffing** – this shows staffing full-time equivalents for the level being reflected (e.g. Function, Budget Program, etc.)
2. **Budget** – this shows the expenditure budget for the level being reflected (e.g. Function, Budget Program, etc.). Please note that these Summary Schedules only show amounts for operating expenditures, whereas in the Functional Summaries and the Department Detail, this data group shows amounts for total appropriations. The difference between the Department pages and these Summary schedules for this group of data is for the nonoperating amounts (transfers, changes to fund balances, and capital).
3. **Budget by Categories of Expenditures** – this shows the nature or category of the expenditure budget (e.g. Salaries & Benefits, Services & Supplies, etc.)
4. **Budget by Categories of Revenues** – this shows the nature or category of the revenue budget (e.g. Taxes, Charges for Services, etc.)

A review of the standard format will show that the totals for groupings 3 & 4 are equal. Also, groupings 3 & 4 provide subtotals to differentiate “operating amounts” from total amounts. For the most part, operating amounts represent amounts that are ongoing in nature. Nonoperating amounts primarily include transfers and changes to fund balances. For expenditures, nonoperating amounts also include capital outflows. The Department detail pages in Section D of this budget book also follow this standard format.

Summary Schedules

Countywide Budget Overview

All Funds Budget Charts



Summary Schedules

All Funds Summary

This schedule shows amounts for the County as a whole and includes all budgeted funds. This schedule is useful in understanding the primary components of the County's expenditures and revenues.

<u>Staffing By Budget Function</u>	Actual FY 11-12	Adopted FY 12-13	Change from FY12-13 Ado to FY13-14 Rec	Recommended FY 13-14	Proposed FY 14-15
Policy & Executive	114.20	115.70	(2.90)	112.80	112.80
Public Safety	1,382.29	1,441.82	(32.22)	1,409.60	1,409.60
Health & Human Services	1,565.20	1,572.95	8.42	1,581.36	1,583.67
Community Resources & Public Fac.	486.37	490.39	2.03	492.42	493.42
General Government & Support Services	297.80	302.85	(7.83)	295.02	294.52
Total	3,845.86	3,923.71	(32.51)	3,891.20	3,894.01
Operating Budget By Budget Function					
Policy & Executive	\$ 47,721,152	\$ 48,244,076	\$ 164,683	\$ 48,408,759	\$ 48,911,085
Public Safety	246,885,949	263,069,277	2,917,758	265,987,035	282,185,754
Health & Human Services	310,984,147	314,788,944	4,164,443	318,953,387	324,583,107
Community Resources & Public Fac.	123,899,453	133,164,261	861,782	134,026,043	127,499,900
General Government & Support Services	67,378,574	72,578,053	627,874	73,205,927	74,698,282
General County Programs	4,169,675	1,440,738	2,485,912	3,926,650	2,895,109
Total Operating Expenditures	\$ 801,038,950	\$ 833,285,349	\$ 11,222,452	\$ 844,507,801	\$ 860,773,237
Budget By Categories of Expenditures					
Salaries and Employee Benefits	\$ 458,110,066	\$ 478,884,624	\$ 13,503,151	\$ 492,387,775	\$ 517,392,216
Services and Supplies	227,385,841	230,022,530	7,346,853	237,369,383	228,454,867
Other Charges	115,543,042	124,378,195	(9,627,552)	114,750,643	114,926,154
Total Operating Expenditures	801,038,950	833,285,349	11,222,452	844,507,801	860,773,237
Capital Assets	47,755,087	39,551,062	(2,541,352)	37,009,710	25,097,337
Other Financing Uses	135,296,770	90,616,225	(37,148,106)	53,468,119	47,232,499
Intrafund Expenditure Transfers (+)	215,926,469	186,577,501	(1,559,619)	185,017,882	189,391,685
Increases to Fund Balances	83,896,646	34,190,578	13,251,512	47,442,090	32,211,203
Fund Balance Impact (+)	8,032,679	3,263,203	(3,242,918)	20,285	611,270
Total Expenditures	\$1,291,946,600	\$1,187,483,918	\$ (20,018,031)	\$ 1,167,465,887	\$ 1,155,317,231
Budget By Categories of Revenues					
Taxes	\$ 238,903,693	\$ 237,158,892	\$ 6,358,682	\$ 243,517,574	\$ 250,740,649
Licenses, Permits and Franchises	15,979,214	15,243,380	873,949	16,117,329	16,517,292
Fines, Forfeitures, and Penalties	10,990,888	10,282,286	(1,116,666)	9,165,620	8,261,073
Use of Money and Property	5,179,585	4,780,033	(820)	4,779,213	4,847,909
Intergovernmental Revenue	311,895,856	306,443,663	15,001,793	321,445,456	319,658,199
Charges for Services	196,996,636	202,825,082	(5,475,856)	197,349,226	202,496,910
Miscellaneous Revenue	56,318,186	38,784,816	8,378,536	47,163,352	44,566,757
Total Operating Revenues	836,264,058	815,518,152	24,019,618	839,537,770	847,088,789
Other Financing Sources	85,517,989	57,421,499	(31,184,953)	26,236,546	16,257,874
Intrafund Expenditure Transfers (-)	6,161,177	5,484,967	(2,540,209)	2,944,758	3,004,668
Decreases to Fund Balances	106,660,959	82,896,938	8,273,221	91,170,159	50,616,191
General Fund Contribution	240,611,056	209,926,228	(5,323,228)	204,603,000	212,926,994
Fund Balance Impact (-)	16,731,361	16,236,134	(13,262,480)	2,973,654	25,422,715
Total Revenues	\$1,291,946,600	\$1,187,483,918	\$ (20,018,031)	\$ 1,167,465,887	\$ 1,155,317,231

Summary Schedules

General Fund Summary

This schedule shows amounts only for the General Fund. The General Fund is the largest fund of the County and in recognition of this fact; this schedule has been created in order to highlight budget items and changes relevant only to the General Fund.

Staffing By Budget Function	Actual FY 11-12	Adopted FY 12-13	Change from FY12-13 Ado to FY13-14 Rec	Recommended FY 13-14	Proposed FY 14-15
Policy & Executive	106.96	107.70	(1.15)	106.55	106.55
Public Safety	1,373.86	1,423.82	(251.22)	1,172.60	1,172.60
Health & Human Services	34.34	31.00	40.00	71.00	71.00
Community Resources & Public Fac.	231.74	227.94	0.53	228.47	229.47
General Government & Support Services	244.82	244.85	(4.33)	240.52	240.02
Total	1,991.72	2,035.31	(216.17)	1,819.14	1,819.64
Operating Budget By Budget Function					
Policy & Executive	\$ 18,280,031	\$ 19,564,672	\$ (714,252)	\$ 18,850,420	\$ 19,351,521
Public Safety	230,082,962	245,592,650	(47,196,089)	198,396,561	210,821,775
Health & Human Services	3,832,670	4,123,917	5,620,570	9,744,487	9,975,047
Community Resources & Public Fac.	34,035,485	37,409,960	490,702	37,900,662	38,621,596
General Government & Support Services	39,081,807	42,179,358	470,464	42,649,822	43,516,660
General County Programs	3,960,899	1,250,688	74,912	1,325,600	1,325,737
Total Operating Expenditures	\$ 329,273,855	\$ 350,121,245	\$ (41,253,693)	\$ 308,867,552	\$ 323,612,336
Budget By Categories of Expenditures					
Salaries and Employee Benefits	\$ 267,816,408	\$ 282,791,225	\$ (35,200,329)	\$ 247,590,896	\$ 261,429,718
Services and Supplies	41,055,188	44,264,106	(3,251,898)	41,012,208	41,695,372
Other Charges	20,402,259	23,065,914	(2,801,466)	20,264,448	20,487,246
Total Operating Expenditures	329,273,855	350,121,245	(41,253,693)	308,867,552	323,612,336
Capital Assets	4,549,054	2,135,229	(617,856)	1,517,373	301,200
Other Financing Uses	41,670,498	36,792,809	(10,685,301)	26,107,508	30,117,408
Intrafund Expenditure Transfers (+)	212,917,763	185,219,831	(1,250,055)	183,969,776	188,323,579
Increases to Fund Balances	38,981,548	15,461,862	(3,174,717)	12,287,145	11,216,291
Fund Balance Impact (+)	3,359,169	-	-	-	-
Total Expenditures	\$ 630,751,887	\$ 589,730,976	\$ (56,981,622)	\$ 532,749,354	\$ 553,570,814
Budget By Categories of Revenues					
Taxes	\$ 190,029,428	\$ 183,141,802	\$ 4,413,198	\$ 187,555,000	\$ 192,585,000
Licenses, Permits and Franchises	12,410,528	11,924,225	818,580	12,742,805	12,962,354
Fines, Forfeitures, and Penalties	6,106,661	5,180,201	(445,611)	4,734,590	4,168,890
Use of Money and Property	2,230,770	2,005,000	378,800	2,383,800	2,469,800
Intergovernmental Revenue	67,648,346	67,101,624	(1,155,872)	65,945,752	67,976,942
Charges for Services	69,044,963	68,053,175	(10,925,206)	57,127,969	58,721,160
Miscellaneous Revenue	8,982,227	3,534,287	271,702	3,805,989	3,186,019
Total Operating Revenues	356,452,923	340,940,314	(6,644,409)	334,295,905	342,070,165
Other Financing Sources	21,211,131	39,236,434	(34,101,180)	5,135,254	5,020,318
Intrafund Expenditure Transfers (-)	3,152,471	4,127,297	(2,230,645)	1,896,652	1,936,562
Decreases to Fund Balances	40,167,955	16,765,071	(7,416,652)	9,348,419	6,145,533
General Fund Contribution	209,767,407	181,092,534	980,590	182,073,124	186,387,017
Fund Balance Impact (-)	-	7,569,326	(7,569,326)	-	12,011,219
Total Revenues	\$ 630,751,887	\$ 589,730,976	\$ (56,981,622)	\$ 532,749,354	\$ 553,570,814

Summary Schedules

Other Funds Summary

This schedule extracts amounts separately from the General Fund. The sum of the amounts in this schedule with the prior General Fund Summary Schedule will provide the All Funds Summary presented earlier.

<u>Staffing By Budget Function</u>	Actual FY 11-12	Adopted FY 12-13	Change from FY12-13 Ado to FY13-14 Rec	Recommended FY 13-14	Proposed FY 14-15
Policy & Executive	7.24	8.00	(1.75)	6.25	6.25
Public Safety	8.43	8.00	229.00	237.00	237.00
Health & Human Services	1,530.86	1,541.95	(31.58)	1,510.36	1,512.67
Community Resources & Public Fac.	254.63	262.45	1.50	263.95	263.95
General Government & Support Services	52.98	58.00	(3.50)	54.50	54.50
Total	1,854.14	1,878.40	193.67	2,072.06	2,074.37
Operating Budget By Budget Function					
Policy & Executive	\$ 29,441,121	\$ 28,679,404	\$ 878,935	\$ 29,558,339	\$ 29,559,564
Public Safety	16,802,987	17,476,627	50,113,847	67,590,474	71,363,979
Health & Human Services	307,151,476	310,665,027	(1,456,127)	309,208,900	314,608,060
Community Resources & Public Fac.	89,863,968	95,754,301	371,080	96,125,381	88,878,304
General Government & Support Services	28,296,767	30,398,695	157,410	30,556,105	31,181,622
General County Programs	208,776	190,050	2,411,000	2,601,050	1,569,372
Total Operating Expenditures	\$ 471,765,095	\$ 483,164,104	\$ 52,476,145	\$ 535,640,249	\$ 537,160,901
Budget By Categories of Expenditures					
Salaries and Employee Benefits	\$ 190,293,658	\$ 196,093,399	\$ 48,703,480	\$ 244,796,879	\$ 255,962,498
Services and Supplies	186,330,654	185,758,424	10,598,751	196,357,175	186,759,495
Other Charges	95,140,783	101,312,281	(6,826,086)	94,486,195	94,438,908
Total Operating Expenditures	471,765,095	483,164,104	52,476,145	535,640,249	537,160,901
Capital Assets	43,206,033	37,415,833	(1,923,496)	35,492,337	24,796,137
Other Financing Uses	93,626,272	53,823,416	(26,462,805)	27,360,611	17,115,091
Intrafund Expenditure Transfers (+)	3,008,706	1,357,670	(309,564)	1,048,106	1,068,106
Increases to Fund Balances	44,915,097	18,728,716	16,426,229	35,154,945	20,994,912
Fund Balance Impact (+)	4,673,510	3,263,203	(3,242,918)	20,285	611,270
Total Expenditures	\$ 661,194,713	\$ 597,752,942	\$ 36,963,591	\$ 634,716,533	\$ 601,746,417
Budget By Categories of Revenues					
Taxes	\$ 48,874,265	\$ 54,017,090	\$ 1,945,484	\$ 55,962,574	\$ 58,155,649
Licenses, Permits and Franchises	3,568,686	3,319,155	55,369	3,374,524	3,554,938
Fines, Forfeitures, and Penalties	4,884,227	5,102,085	(671,055)	4,431,030	4,092,183
Use of Money and Property	2,948,815	2,775,033	(379,620)	2,395,413	2,378,109
Intergovernmental Revenue	244,247,510	239,342,039	16,157,665	255,499,704	251,681,257
Charges for Services	127,951,673	134,771,907	5,449,350	140,221,257	143,775,750
Miscellaneous Revenue	47,335,959	35,250,529	8,106,834	43,357,363	41,380,738
Total Operating Revenues	479,811,136	474,577,838	30,664,027	505,241,865	505,018,624
Other Financing Sources	64,306,857	18,185,065	2,916,227	21,101,292	11,237,556
Intrafund Expenditure Transfers (-)	3,008,706	1,357,670	(309,564)	1,048,106	1,068,106
Decreases to Fund Balances	66,493,004	66,131,867	15,689,873	81,821,740	44,470,658
General Fund Contribution	30,843,649	28,833,694	(6,303,818)	22,529,876	26,539,977
Fund Balance Impact (-)	16,731,361	8,666,808	(5,693,154)	2,973,654	13,411,496
Total Revenues	\$ 661,194,713	\$ 597,752,942	\$ 36,963,591	\$ 634,716,533	\$ 601,746,417

Summary Schedules

Appropriations

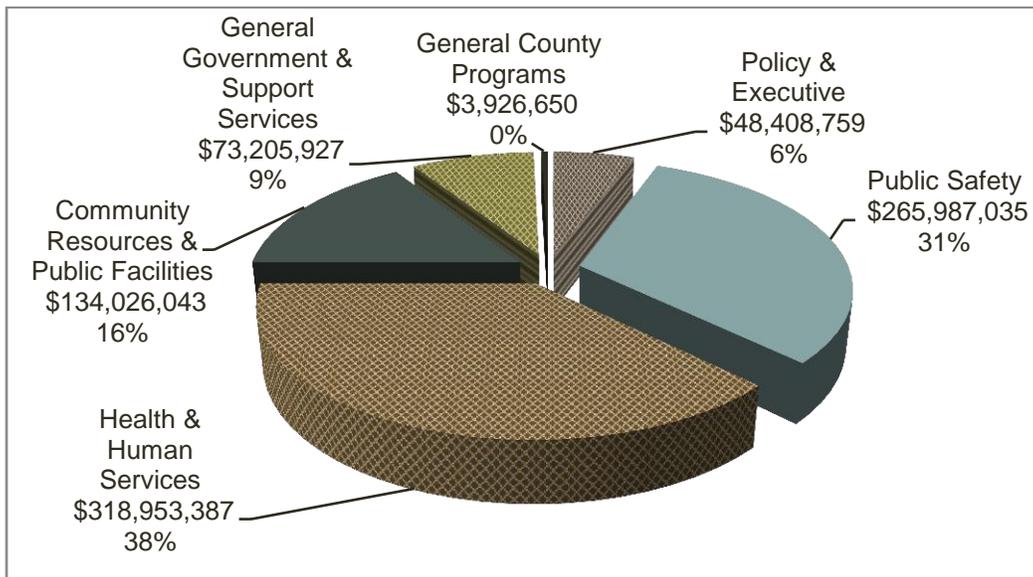
Appropriations are the legally budgeted amount for expenditures. Although two years of anticipated budgets are presented, the Board of Supervisors only adopts the Recommended budget. The Proposed budget column is provided to help show a future perspective for planning needs only. This section of the Summary Schedules focuses on appropriations only by showing them with different sorts and groupings on a Countywide level. "Total Appropriations" includes Operating Expenditures, such as Salaries & Benefits and Services & Supplies, as well as appropriations needed for Capital Assets, Transfers, and Changes to Fund Balances.

Total Appropriations by Category

	Actual FY 11-12	Adopted FY 12-13	Change from FY12-13 Ado to FY13-14 Rec	Recommended FY 13-14	Proposed FY 14-15
Salaries and Employee Benefits	\$ 458,110,066	\$ 478,884,624	\$ 13,503,151	\$ 492,387,775	\$ 517,392,216
Services and Supplies	227,385,841	230,022,530	7,346,853	237,369,383	228,454,867
Other Charges	115,543,042	124,378,195	(9,627,552)	114,750,643	114,926,154
Operating Expenditures	801,038,950	833,285,349	11,222,452	844,507,801	860,773,237
Capital Assets	47,755,087	39,551,062	(2,541,352)	37,009,710	25,097,337
Other Financing Uses	135,296,770	90,616,225	(37,148,106)	53,468,119	47,232,499
Intrafund Expenditure Transfers (+)	215,926,469	186,577,501	(1,559,619)	185,017,882	189,391,685
Increase To Fund Balance	83,896,646	34,190,578	13,251,512	47,442,090	32,211,203
Fund Balance Impact(+)	8,032,679	3,263,203	(3,242,918)	20,285	611,270
Appropriations Total	\$ 1,291,946,600	\$ 1,187,483,918	\$ (20,018,031)	\$ 1,167,465,887	\$ 1,155,317,231

Operating Appropriations by Function

The detail for this pie chart can be found on the following page.



Summary Schedules

Operating Appropriations by Function & Department

This schedule shows operating appropriations only by organizational function, and with the departments that make up the function. This schedule EXCLUDES appropriations needed for Capital Assets, Transfers, and Changes to Fund Balances. The categories of appropriations by function and department are provided in the introduction pages of each function in the Detail Section of the budget book.

	Actual FY 11-12	Adopted FY 12-13	Change from FY12-13 Ado to FY13-14 Rec	Recommended FY 13-14	Proposed FY 14-15
Policy & Executive					
Board of Supervisors	\$ 2,706,573	\$ 2,738,008	\$ 42,492	\$ 2,780,500	\$ 2,881,495
County Executive Office	38,260,618	38,340,993	479,080	38,820,073	39,023,246
County Counsel	6,753,961	7,165,075	(356,889)	6,808,186	7,006,344
Sub-Total	47,721,152	48,244,076	164,683	48,408,759	48,911,085
Public Safety					
Court Special Services	15,241,509	15,864,492	(636,089)	15,228,403	15,228,403
District Attorney	18,806,075	19,501,111	367,454	19,868,565	20,687,483
Fire	50,023,076	51,882,200	(694,646)	51,187,554	54,930,089
Probation	43,227,343	49,158,398	958,016	50,116,414	53,922,449
Public Defender	9,615,972	9,792,673	214,007	10,006,680	10,380,244
Sheriff	109,971,975	116,870,403	2,709,016	119,579,419	127,037,086
Sub-Total	246,885,949	263,069,277	2,917,758	265,987,035	282,185,754
Health & Human Services					
Alcohol, Drug, & Mental Hlth Svcs	80,121,163	76,988,803	1,138,413	78,127,216	78,588,468
Child Support Services	9,504,698	9,467,453	(37,360)	9,430,093	9,773,321
First 5, Children & Families	5,842,384	5,099,214	(29,322)	5,069,892	4,954,132
Public Health	80,221,112	80,692,479	(742,220)	79,950,259	81,605,314
Social Services	135,294,791	142,540,995	3,834,932	146,375,927	149,661,872
Sub-Total	310,984,147	314,788,944	4,164,443	318,953,387	324,583,107
Community Resources & Public Facilities					
Agricultural Commissioner/W&M	3,657,007	3,870,696	339,038	4,209,734	4,403,866
Community Services	18,762,811	19,937,636	3,441,579	23,379,215	19,980,423
Planning & Development	15,122,250	15,845,533	(1,410,929)	14,434,604	14,685,146
Public Works	86,357,386	93,510,396	(1,507,906)	92,002,490	88,430,465
Sub-Total	123,899,453	133,164,261	861,782	134,026,043	127,499,900
General Government & Support Services					
Auditor-Controller	7,120,068	7,641,279	16,689	7,657,968	7,873,660
Clerk-Recorder-Assessor	13,881,794	15,137,927	(45,385)	15,092,542	15,332,507
Debt Service	4,400,750	3,434,627	271,655	3,706,282	3,575,808
General Services	36,011,438	39,686,686	467,100	40,153,786	41,246,687
Treasurer-Tax Collector-Public	5,964,523	6,677,534	(82,185)	6,595,349	6,669,620
Sub-Total	67,378,574	72,578,053	627,874	73,205,927	74,698,282
General County Programs					
General County Programs	4,169,675	1,440,738	2,485,912	3,926,650	2,895,109
Sub-Total	4,169,675	1,440,738	2,485,912	3,926,650	2,895,109
Operating Appropriations Total	\$ 801,038,950	\$ 833,285,349	\$ 11,222,452	\$ 844,507,801	\$ 860,773,237

Summary Schedules

Operating Appropriations by Department & Program

This schedule shows operating appropriations by organizational department, and the programs that make up the department. The categories of appropriations (salaries & benefits, services & supplies, etc.) by department and program are provided in the Detail Section of the budget book.

	Actual FY 11-12	Adopted FY 12-13	Change from FY12-13 Ado to FY13-14 Rec	Recommended FY 13-14	Proposed FY 14-15
Policy & Executive					
Board of Supervisors					
First District	\$ 506,861	\$ 510,075	\$ 12,767	\$ 522,842	\$ 538,910
Second District	495,652	500,248	(4,822)	495,426	516,327
Third District	543,139	564,853	11,342	576,195	603,510
Fourth District	505,505	496,747	(3,800)	492,947	505,534
Fifth District	460,232	442,109	38,365	480,474	501,453
Board Support	195,184	223,976	(11,360)	212,616	215,761
Sub-Total	2,706,573	2,738,008	42,492	2,780,500	2,881,495
County Executive Office					
County Management	3,769,278	4,291,336	(204,537)	4,086,799	4,112,791
Emergency Management	1,469,794	1,577,588	(401,759)	1,175,829	1,219,788
Human Resources	3,614,430	3,792,665	206,441	3,999,106	4,131,103
Risk Management & Employee Insurance	29,408,075	28,679,404	878,935	29,558,339	29,559,564
Unallocated	(960)	-	-	-	-
Sub-Total	38,260,618	38,340,993	479,080	38,820,073	39,023,246
County Counsel					
Administration & Support	816,893	1,259,737	(16,334)	1,243,403	1,423,350
Advisory	2,713,296	2,549,125	(206,094)	2,343,031	2,621,132
Litigation	3,223,683	3,356,213	(134,461)	3,221,752	2,961,862
Unallocated	90	-	-	-	-
Sub-Total	6,753,961	7,165,075	(356,889)	6,808,186	7,006,344
Function Total	\$ 47,721,152	\$ 48,244,076	\$ 164,683	\$ 48,408,759	\$ 48,911,085
Public Safety					
Court Special Services					
Grand Jury	\$ 133,724	\$ 226,608	\$ 3,579	\$ 230,187	\$ 230,187
Court Special Services	12,835,504	13,072,256	(323,137)	12,749,119	12,749,119
Conflict Defense Representation	2,272,280	2,565,628	(316,531)	2,249,097	2,249,097
Sub-Total	15,241,509	15,864,492	(636,089)	15,228,403	15,228,403
District Attorney					
Administration & Support	1,267,289	1,218,294	125,829	1,344,123	1,388,802
Criminal Prosecution	17,284,985	18,025,819	377,356	18,403,175	19,168,610
Civil Prosecution	273,185	256,998	(135,731)	121,267	130,071
Unallocated	(19,384)	-	-	-	-
Sub-Total	18,806,075	19,501,111	367,454	19,868,565	20,687,483
Fire					
Administration & Support	6,250,554	6,449,254	(449,754)	5,999,500	6,257,343
Fire Prevention	1,639,440	1,701,517	67,069	1,768,586	1,908,096
Emergency Operations	40,879,217	42,130,953	1,288,515	43,419,468	46,764,650
Environmental Haz Mat Services	1,258,074	1,600,476	(1,600,476)	-	-
Unallocated	(4,208)	-	-	-	-
Sub-Total	50,023,076	51,882,200	(694,646)	51,187,554	54,930,089

Summary Schedules

Operating Appropriations by Department & Program (cont'd)

	Actual FY 11-12	Adopted FY 12-13	Change from FY12-13 Ado to FY13-14 Rec	Recommended FY 13-14	Proposed FY 14-15
Public Safety cont'd					
Probation					
Administration & Support	\$ 4,911,747	\$ 4,621,745	\$ 243,063	\$ 4,864,808	\$ 5,076,591
Institutions	17,748,361	18,636,423	(423,033)	18,213,390	19,667,199
Juvenile Services	8,281,819	8,796,500	537,484	9,333,984	10,080,944
Adult Services	12,331,124	17,103,730	600,502	17,704,232	19,097,715
Unallocated	(45,707)	-	-	-	-
Sub-Total	43,227,343	49,158,398	958,016	50,116,414	53,922,449
Public Defender					
Administration & Support	1,885,832	2,200,790	66,589	2,267,379	2,355,800
Adult Legal Services	7,398,894	7,027,660	156,725	7,184,385	7,449,460
Juvenile Legal Services	336,307	564,223	(9,307)	554,916	574,984
Unallocated	(5,061)	-	-	-	-
Sub-Total	9,615,972	9,792,673	214,007	10,006,680	10,380,244
Sheriff					
Administration & Support	7,959,680	8,252,911	326,751	8,579,662	8,976,690
Custody Operations	41,861,553	43,857,212	955,366	44,812,578	47,769,939
Countywide Law Enforcement	52,621,767	57,388,316	1,141,471	58,529,787	62,172,945
Court Security Services	7,575,917	7,371,964	285,428	7,657,392	8,117,512
Unallocated	(46,943)	-	-	-	-
Sub-Total	109,971,975	116,870,403	2,709,016	119,579,419	127,037,086
Function Total	\$ 246,885,949	\$ 263,069,277	\$ 2,917,758	\$ 265,987,035	\$ 282,185,754
Health & Human Services					
Alcohol, Drug, & Mental Health Services					
Administration & Support	\$ 9,222,659	\$ 6,677,369	\$ 1,868,280	\$ 8,545,649	\$ 8,536,574
Mental Health Inpatient Services	9,432,559	8,837,137	362,091	9,199,228	9,323,652
Mental Health Outpatient Services	23,933,828	22,505,108	(359,237)	22,145,871	22,376,912
Mental Health Community Services Programs	28,413,025	29,481,659	(1,363,301)	28,118,358	28,119,433
Alcohol & Drug Programs	9,229,135	9,487,530	630,580	10,118,110	10,231,897
Unallocated	(110,044)	-	-	-	-
Sub-Total	80,121,163	76,988,803	1,138,413	78,127,216	78,588,468
Child Support Services					
Case Management & Collections	9,518,716	9,467,453	(37,360)	9,430,093	9,773,321
Unallocated	(14,018)	-	-	-	-
Sub-Total	9,504,698	9,467,453	(37,360)	9,430,093	9,773,321
First 5, Children & Families					
Administration & Support	668,964	661,777	86,961	748,738	766,252
Program Evaluation and Research	400,522	358,292	3,506	361,798	365,723
Children's Wellness and Support	4,772,898	4,079,145	(119,789)	3,959,356	3,822,157
Sub-Total	5,842,384	5,099,214	(29,322)	5,069,892	4,954,132
Public Health					
Administration & Support	7,941,096	8,840,812	54,849	8,895,661	9,054,817
Health Care Centers	39,949,766	39,115,930	(2,642,978)	36,472,952	37,509,374
Indigent Health Programs	10,676,939	10,701,439	(918,607)	9,782,832	9,642,966
Disease Prevention & Health Promotion	11,357,951	11,193,377	603,440	11,796,817	12,130,583
Regulatory Programs & Emergency Preparedness	8,955,349	9,625,324	1,793,812	11,419,136	11,684,713
Tobacco Settlement Health Services	1,393,638	1,215,597	367,264	1,582,861	1,582,861
Unallocated	(53,627)	-	-	-	-
Sub-Total	80,221,112	80,692,479	(742,220)	79,950,259	81,605,314

Summary Schedules

Operating Appropriations by Department & Program (cont'd)

	Actual FY 11-12	Adopted FY 12-13	Change from FY12-13 Ado to FY13-14 Rec	Recommended FY 13-14	Proposed FY 14-15
Health & Human Services cont'd					
Social Services					
Administration & Support	\$ 16,833,861	\$ 16,311,619	\$ 2,213,349	\$ 18,524,968	\$ 19,165,662
Public Assistance and Welfare to Work Activities	58,424,807	63,226,328	(2,706,542)	60,519,786	61,595,065
Medi-Cal Eligibility	13,241,502	13,974,812	3,287,190	17,262,002	18,151,747
Protective Services for Children, Adults, Disabled	46,955,338	49,028,236	1,040,935	50,069,171	50,749,398
Unallocated	(160,717)	-	-	-	-
Sub-Total	135,294,791	142,540,995	3,834,932	146,375,927	149,661,872
Function Total	\$ 310,984,147	\$ 314,788,944	\$ 4,164,443	\$ 318,953,387	\$ 324,583,107
Community Resources & Public Facilities					
Agricultural Commissioner/W&M					
Administration & Support	\$ 484,913	\$ 371,309	\$ (96,520)	\$ 274,789	\$ 285,044
Agriculture	2,748,467	3,069,032	34,826	3,103,858	3,326,768
Weights & Measures	424,901	430,355	400,732	831,087	792,054
Unallocated	(1,273)	-	-	-	-
Sub-Total	3,657,007	3,870,696	339,038	4,209,734	4,403,866
Community Services					
Administration & Support	2,418,725	2,268,642	229,463	2,498,105	2,561,963
Parks & Open Spaces	7,754,952	8,239,402	103,273	8,342,675	8,538,513
Housing & Community Development	6,668,138	4,270,440	3,309,393	7,579,833	3,899,707
Community Support (Arts & Libraries)	1,942,942	5,159,152	(200,550)	4,958,602	4,980,240
Unallocated	(21,946)	-	-	-	-
Sub-Total	18,762,811	19,937,636	3,441,579	23,379,215	19,980,423
Planning & Development					
Administration & Support	2,659,094	2,259,629	(44,138)	2,215,491	2,282,356
Permitting	9,347,052	9,079,779	(93,472)	8,986,307	9,217,271
Coastal Mitigation	688,015	1,925,700	(1,234,803)	690,897	766,805
Code Enforcement	478,676	630,011	(46,574)	583,437	600,462
Long Range Planning	1,958,115	1,950,414	8,058	1,958,472	1,818,252
Unallocated	(8,701)	-	-	-	-
Sub-Total	15,122,250	15,845,533	(1,410,929)	14,434,604	14,685,146
Public Works					
Administration & Support	3,650,215	3,563,054	211,438	3,774,492	3,935,877
Transportation	36,596,433	36,437,769	3,952,689	40,390,458	39,080,191
Surveyor	1,425,872	1,573,177	37,541	1,610,718	1,549,342
Water Resources/Flood Control	18,598,117	22,001,071	(4,999,971)	17,001,100	16,101,409
Resource Recovery & Waste Management	26,165,758	29,935,325	(709,603)	29,225,722	27,763,646
Unallocated	(79,009)	-	-	-	-
Sub-Total	86,357,386	93,510,396	(1,507,906)	92,002,490	88,430,465
Function Total	\$ 123,899,453	\$ 133,164,261	\$ 861,782	\$ 134,026,043	\$ 127,499,900
General Government & Support Services					
Auditor-Controller					
Administration & Support	\$ 644,640	\$ 703,588	\$ 4,267	\$ 707,855	\$ 727,247
Audit Services	636,026	805,552	8,636	814,188	851,038
Accounting Services	4,826,462	5,103,695	(24,611)	5,079,084	5,210,728
Financial Reporting	1,018,889	1,028,444	28,397	1,056,841	1,084,647
Unallocated	(5,950)	-	-	-	-
Sub-Total	7,120,068	7,641,279	16,689	7,657,968	7,873,660

Summary Schedules

Operating Appropriations by Department & Budget (cont'd)

	Actual FY 11-12	Adopted FY 12-13	Change from FY12-13 Ado to FY13-14 Rec	Recommended FY 13-14	Proposed FY 14-15
General Government & Support Services cont'd					
Clerk-Recorder-Assessor					
Administration & Support	\$ 1,210,035	\$ 1,250,963	\$ 99,534	\$ 1,350,497	\$ 1,390,805
Elections	3,201,408	3,605,357	(386,558)	3,218,799	3,235,624
Clerk-Recorder	2,005,798	2,442,697	12,185	2,454,882	2,522,183
Assessor	7,475,749	7,838,910	229,454	8,068,364	8,183,895
Unallocated	(11,195)	-	-	-	-
Sub-Total	13,881,794	15,137,927	(45,385)	15,092,542	15,332,507
Debt Service					
Tax & Revenue Anticipation Notes	587,846	690,000	400,000	1,090,000	1,090,000
Long Term Debt	3,812,904	2,744,627	(128,345)	2,616,282	2,485,808
Sub-Total	4,400,750	3,434,627	271,655	3,706,282	3,575,808
General Services					
Central Services	2,502,875	2,634,780	(252,774)	2,382,006	2,561,326
Capital Improvements	916,511	913,686	128,348	1,042,034	1,059,554
Facilities & Land Management	13,422,633	15,201,972	567,042	15,769,014	15,859,774
Fleet Operations	10,063,809	11,280,693	(442,621)	10,838,072	11,338,316
Information & Communications Technology	9,127,873	9,655,555	467,105	10,122,660	10,427,717
Unallocated	(22,262)	-	-	-	-
Sub-Total	36,011,438	39,686,686	467,100	40,153,786	41,246,687
Treasurer-Tax Collector-Public					
Administration & Support	1,028,127	1,144,847	101,224	1,246,071	1,279,751
Treasury	1,818,888	2,139,500	(384,851)	1,754,649	1,780,766
Tax & Collections	1,587,859	1,793,921	151,192	1,945,113	1,918,779
Public Assistance	1,536,928	1,599,266	50,250	1,649,516	1,690,324
Unallocated	(7,279)	-	-	-	-
Sub-Total	5,964,523	6,677,534	(82,185)	6,595,349	6,669,620
Function Total	\$ 67,378,574	\$ 72,578,053	\$ 627,874	\$ 73,205,927	\$ 74,698,282
General County Programs					
General County Programs					
Support to Other Governments & Organizations	\$ 3,841,792	\$ 1,115,188	\$ (88)	\$ 1,115,100	\$ 1,115,237
Ancillary Services	329,107	325,550	(58,000)	267,550	235,550
Northern Branch Jail Project	-	-	2,544,000	2,544,000	1,544,322
Unallocated	(1,224)	-	-	-	-
Sub-Total	4,169,675	1,440,738	2,485,912	3,926,650	2,895,109
Function Total	\$ 4,169,675	\$ 1,440,738	\$ 2,485,912	\$ 3,926,650	\$ 2,895,109
Operating Appropriations Total	\$ 801,038,950	\$ 833,285,349	\$ 11,222,452	\$ 844,507,801	\$ 860,773,237

Summary Schedules

Capital Budget Summary by Class and Department

The following schedule provides appropriations for capital items by capital asset class and by department. Definitions for each class are provided in Section E. Additionally, more complete information about the Recommended Capital Budget is provided in Section E.

	Actual FY 11-12	Adopted FY 12-13	Change from FY12-13 Ado to FY13-14 Rec	Recommended FY 13-14	Proposed FY 14-15
Land					
General Services	\$ 3,721,000	\$ -	\$ -	\$ -	\$ -
Public Works	10,378	813,000	(754,000)	59,000	250,000
Sub-Total	3,731,378	813,000	(754,000)	59,000	250,000
Structures & Structures Improvements					
General Services	858,179	168,000	(68,000)	100,000	300,000
Public Health	346,790	125,000	(125,000)	-	-
Public Works	7,396,862	4,882,000	3,453,000	8,335,000	4,050,000
Sub-Total	8,601,831	5,175,000	3,260,000	8,435,000	4,350,000
Equipment					
Alcohol, Drug, & Mental Hlth Svcs	-	5,000	5,000	10,000	10,000
Auditor-Controller	-	10,000	-	10,000	10,000
Community Services	76,795	-	50,000	50,000	50,000
County Executive Office	696,591	831,000	(801,000)	30,000	30,000
District Attorney	-	30,000	(30,000)	-	-
Fire	570,781	110,910	331,590	442,500	-
General Services	3,018,436	4,953,168	(902,168)	4,051,000	3,121,000
Probation	181,059	-	-	-	-
Public Health	120,626	-	-	-	-
Public Works	2,932,548	2,637,819	1,721,681	4,359,500	3,469,000
Sheriff	2,382,020	38,000	-	38,000	38,000
Social Services	37,973	-	-	-	-
Treasurer-Tax Collector-Public	127,832	-	-	-	-
Sub-Total	10,144,661	8,615,897	375,103	8,991,000	6,728,000
IT Hardware > \$5K / Software > \$100K					
Alcohol, Drug, & Mental Hlth Svcs	117,787	100,000	-	100,000	100,000
Clerk-Recorder-Assessor	84,569	216,000	(32,255)	183,745	207,200
General Services	619,200	1,648,182	36,955	1,685,137	1,685,137
Public Health	695,255	347,578	(324,578)	23,000	41,000
Sheriff	44,700	16,000	-	16,000	16,000
Social Services	378,589	-	270,000	270,000	50,000
Treasurer-Tax Collector-Public	25,970	-	-	-	-
Sub-Total	1,966,071	2,327,760	(49,878)	2,277,882	2,099,337
Construction In Progress					
Community Services	1,866,744	2,090,800	741,900	2,832,700	1,297,000
General Services	14,155,839	3,113,405	36,595	3,150,000	2,340,000
Public Works	6,505,328	16,621,200	(6,578,200)	10,043,000	8,033,000
Sheriff	491,349	-	-	-	-
Treasurer-Tax Collector-Public	291,886	794,000	427,128	1,221,128	-
Sub-Total	23,311,146	22,619,405	(5,372,577)	17,246,828	11,670,000
Capital Appropriations Total	\$ 47,755,087	\$ 39,551,062	\$ (2,541,352)	\$ 37,009,710	\$ 25,097,337

Summary Schedules

Revenues

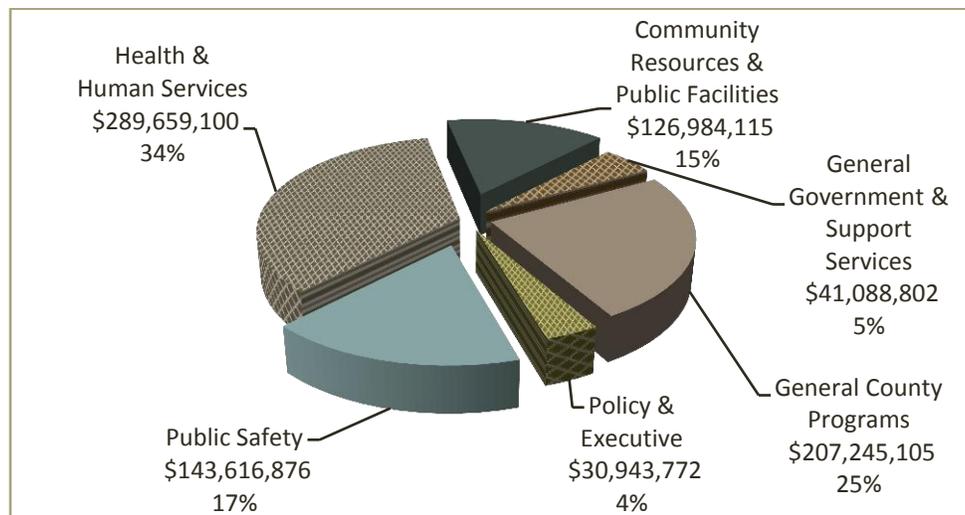
Budgets for revenues are adopted in order to help manage, anticipate, and compare revenue estimates with actual. Additionally, the County Budget Act requires the County to adopt a “balanced budget”, which means that appropriations cannot be adopted without an equal source of revenue. This section of the Summary Schedules focuses on revenues only by showing them with different sorts and groupings on a Countywide level. “Total Revenues” include Operating Revenues, such as Taxes and Charges for Services, as well as amounts anticipated from Transfers, Changes to Fund Balances, and General Fund Contributions.

Total Revenues by Character

	Actual FY 11-12	Adopted FY 12-13	Change from FY12-13 Ado to FY13-14 Rec	Recommended FY 13-14	Proposed FY 14-15
Taxes	\$ 238,903,693	\$ 237,158,892	\$ 6,358,682	\$ 243,517,574	\$ 250,740,649
Licenses, Permits and Franchises	15,979,214	15,243,380	873,949	16,117,329	16,517,292
Fines, Forfeitures, and Penalties	10,990,888	10,282,286	(1,116,666)	9,165,620	8,261,073
Use of Money and Property	5,179,585	4,780,033	(820)	4,779,213	4,847,909
Intergovernmental Revenue	311,895,856	306,443,663	15,001,793	321,445,456	319,658,199
Charges for Services	196,996,636	202,825,082	(5,475,856)	197,349,226	202,496,910
Miscellaneous Revenue	56,318,186	38,784,816	8,378,536	47,163,352	44,566,757
Operating Revenue	836,264,058	815,518,152	24,019,618	839,537,770	847,088,789
Other Financing Sources	85,517,989	57,421,499	(31,184,953)	26,236,546	16,257,874
Intrafund Expenditure Transfers (-)	6,161,177	5,484,967	(2,540,209)	2,944,758	3,004,668
Release of Fund Balance	106,660,959	82,896,938	8,273,221	91,170,159	50,616,191
Fund Balance Impact(-)	16,731,361	16,236,134	(13,262,480)	2,973,654	25,422,715
General Fund Contribution	240,611,056	209,926,228	(5,323,228)	204,603,000	212,926,994
Revenues Total	\$ 1,291,946,600	\$ 1,187,483,918	\$ (20,018,031)	\$ 1,167,465,887	\$ 1,155,317,231

Operating Revenues by Function

The detail for this pie chart can be found on the following pages.



Summary Schedules

Operating Revenues by Function & Department

This schedule shows operating revenues by organizational function, and with the departments that make up the function. This schedule excludes Other Financing Sources, Transfers, General Fund Contributions, and Changes to Fund Balances. The categories of revenues by function and department are provided in the introduction pages of each function in the Detail Section of the budget book.

	Actual FY 11-12	Adopted FY 12-13	Change from FY12-13 Ado to FY13-14 Rec	Recommended FY 13-14	Proposed FY 14-15
Policy & Executive					
Board of Supervisors	\$ -	\$ -	\$ -	\$ -	\$ -
County Executive Office	23,681,516	25,707,354	1,640,432	27,347,786	27,891,801
County Counsel	4,392,525	4,395,037	(799,051)	3,595,986	3,600,986
Sub-Total	28,074,040	30,102,391	841,381	30,943,772	31,492,787
Public Safety					
Court Special Services	7,010,249	7,276,334	(622,534)	6,653,800	6,653,800
District Attorney	6,768,827	6,477,868	477,810	6,955,678	7,127,652
Fire	46,912,392	54,017,315	95,991	54,113,306	56,165,749
Probation	23,090,715	22,309,195	1,674,691	23,983,886	24,434,795
Public Defender	2,933,789	2,971,245	272,735	3,243,980	3,428,317
Sheriff	46,600,846	45,842,100	2,824,126	48,666,226	50,719,864
Sub-Total	133,316,817	138,894,057	4,722,819	143,616,876	148,530,177
Health & Human Services					
Alcohol, Drug, & Mental Hlth Svcs	67,766,185	68,248,716	2,454,393	70,703,109	73,721,977
Child Support Services	9,471,403	9,467,453	(37,360)	9,430,093	9,430,093
First 5, Children & Families	5,762,759	4,644,457	(285,145)	4,359,312	4,162,830
Public Health	70,867,591	69,721,096	(73,361)	69,647,735	69,671,829
Social Services	125,454,504	127,900,649	7,618,202	135,518,851	135,922,054
Sub-Total	279,322,442	279,982,371	9,676,729	289,659,100	292,908,783
Community Resources & Public Facilities					
Agricultural Commissioner/W&M	2,205,791	2,292,566	416,739	2,709,305	2,655,297
Community Services	15,537,872	12,109,847	5,185,443	17,295,290	12,261,729
Planning & Development	12,546,763	10,668,105	(301,150)	10,366,955	10,027,645
Public Works	104,384,244	96,374,972	237,593	96,612,565	94,284,927
Sub-Total	134,674,670	121,445,490	5,538,625	126,984,115	119,229,598
General Government & Support Services					
Auditor-Controller	1,194,197	1,113,577	(112,477)	1,001,100	965,600
Clerk-Recorder-Assessor	5,848,800	5,594,035	104,525	5,698,560	6,327,560
Debt Service	9,635	90,000	(40,000)	50,000	50,000
General Services	33,463,670	29,929,156	1,384,112	31,313,268	32,969,938
Treasurer-Tax Collector-Public	3,245,709	3,087,399	(61,525)	3,025,874	3,087,883
Sub-Total	43,762,011	39,814,167	1,274,635	41,088,802	43,400,981
General County Programs					
General County Programs	3,243,188	3,079,386	(243,170)	2,836,216	2,725,574
General Revenues	213,870,890	202,200,290	2,208,599	204,408,889	208,800,889
Sub-Total	217,114,078	205,279,676	1,965,429	207,245,105	211,526,463
Operating Revenues Total	\$ 836,264,058	\$ 815,518,152	\$ 24,019,618	\$ 839,537,770	\$ 847,088,789

Summary Schedules

Operating Revenues by Department & Program

This schedule shows operating revenues by organizational department, and the programs that make up the department. The categories of revenues (Taxes, Charges for Services, etc.) by department and program are provided in the Detail Section of the budget book.

	Actual FY 11-12	Adopted FY 12-13	Change from FY12-13 Ado to FY13-14 Rec	Recommended FY 13-14	Proposed FY 14-15
Policy & Executive					
Board of Supervisors					
First District	\$ -	\$ -	\$ -	\$ -	\$ -
Second District	-	-	-	-	-
Third District	-	-	-	-	-
Fourth District	-	-	-	-	-
Fifth District	-	-	-	-	-
Board Support	-	-	-	-	-
Sub-Total	-	-	-	-	-
County Executive Office					
County Management	220,743	209,600	86,695	296,295	296,880
Emergency Management	1,747,785	1,755,640	(1,231,275)	524,365	523,640
Human Resources	1,064,957	165,000	145,700	310,700	310,700
Risk Management & Employee Insurance	20,648,031	23,577,114	2,639,312	26,216,426	26,760,581
Sub-Total	23,681,516	25,707,354	1,640,432	27,347,786	27,891,801
County Counsel					
Administration & Support	4,392,525	4,395,037	(799,051)	3,595,986	3,600,986
Advisory	-	-	-	-	-
Litigation	-	-	-	-	-
Sub-Total	4,392,525	4,395,037	(799,051)	3,595,986	3,600,986
Function Total	\$ 28,074,040	\$ 30,102,391	\$ 841,381	\$ 30,943,772	\$ 31,492,787
Public Safety					
Court Special Services					
Grand Jury	\$ -	\$ -	\$ -	\$ -	\$ -
Court Special Services	7,010,249	7,276,334	(622,534)	6,653,800	6,653,800
Conflict Defense Representation	-	-	-	-	-
Sub-Total	7,010,249	7,276,334	(622,534)	6,653,800	6,653,800
District Attorney					
Administration & Support	58,175	50,000	(20,000)	30,000	30,000
Criminal Prosecution	6,599,244	6,417,868	457,810	6,875,678	7,047,652
Civil Prosecution	111,408	10,000	40,000	50,000	50,000
Sub-Total	6,768,827	6,477,868	477,810	6,955,678	7,127,652
Fire					
Administration & Support	2,869,324	2,942,014	259,436	3,201,450	3,012,290
Fire Prevention	349,551	322,000	117,110	439,110	392,892
Emergency Operations	41,652,528	48,343,943	2,128,803	50,472,746	52,760,567
Environmental Haz Mat Services	2,040,988	2,409,358	(2,409,358)	-	-
Sub-Total	46,912,392	54,017,315	95,991	54,113,306	56,165,749

Summary Schedules

Operating Revenues by Department & Program (cont'd)

	Actual FY 11-12	Adopted FY 12-13	Change from FY12-13 Ado to FY13-14 Rec	Recommended FY 13-14	Proposed FY 14-15
Public Safety cont'd					
Probation					
Administration & Support	\$ 153,697	\$ 158,380	\$ -	\$ 158,380	\$ 158,380
Institutions	7,300,970	6,611,632	(52,439)	6,559,193	6,695,390
Juvenile Services	4,614,692	3,743,148	281,862	4,025,010	4,025,010
Adult Services	11,021,357	11,796,035	1,445,268	13,241,303	13,556,015
Sub-Total	23,090,715	22,309,195	1,674,691	23,983,886	24,434,795
Public Defender					
Administration & Support	-	-	708,835	708,835	752,545
Adult Legal Services	2,933,789	2,709,955	(355,631)	2,354,324	2,485,513
Juvenile Legal Services	-	261,290	(80,469)	180,821	190,259
Sub-Total	2,933,789	2,971,245	272,735	3,243,980	3,428,317
Sheriff					
Administration & Support	1,611,885	1,470,554	147,594	1,618,148	1,510,322
Custody Operations	14,945,606	16,580,667	760,395	17,341,062	18,347,478
Countywide Law Enforcement	23,033,382	21,590,879	1,061,140	22,652,019	23,607,067
Court Security Services	7,009,972	6,200,000	854,997	7,054,997	7,254,997
Sub-Total	46,600,846	45,842,100	2,824,126	48,666,226	50,719,864
Function Total	\$ 133,316,817	\$ 138,894,057	\$ 4,722,819	\$ 143,616,876	\$ 148,530,177
Health & Human Services					
Alcohol, Drug, & Mental Health Services					
Administration & Support	\$ 20,662,458	\$ 4,235,348	\$ 2,429,797	\$ 6,665,145	\$ 7,350,209
Mental Health Inpatient Services	4,291,503	8,424,108	(979,809)	7,444,299	7,444,299
Mental Health Outpatient Services	9,915,143	22,124,532	756,289	22,880,821	23,621,133
Mental Health Community Services Programs	22,176,065	22,890,048	878,125	23,768,173	25,361,665
Alcohol & Drug Programs	10,721,016	10,574,680	(630,009)	9,944,671	9,944,671
Sub-Total	67,766,185	68,248,716	2,454,393	70,703,109	73,721,977
Child Support Services					
Case Management & Collections	9,471,403	9,467,453	(37,360)	9,430,093	9,430,093
Sub-Total	9,471,403	9,467,453	(37,360)	9,430,093	9,430,093
First 5, Children & Families					
Administration & Support	4,221,529	3,991,369	(92,270)	3,899,099	3,722,696
Program Evaluation and Research	-	-	-	-	-
Children's Wellness and Support	1,541,230	653,088	(192,875)	460,213	440,134
Sub-Total	5,762,759	4,644,457	(285,145)	4,359,312	4,162,830
Public Health					
Administration & Support	4,714,862	4,863,283	369,310	5,232,593	5,652,538
Health Care Centers	41,433,236	40,156,322	(7,160,715)	32,995,607	32,769,341
Indigent Health Programs	4,836,181	4,756,948	3,499,864	8,256,812	8,049,022
Disease Prevention & Health Promotion	8,555,251	8,810,775	761,207	9,571,982	9,546,168
Regulatory Programs & Emergency Preparedness	7,529,514	7,609,796	2,192,136	9,801,932	9,865,951
Tobacco Settlement Health Services	3,798,547	3,523,972	264,837	3,788,809	3,788,809
Sub-Total	70,867,591	69,721,096	(73,361)	69,647,735	69,671,829

Summary Schedules

Operating Revenues by Department & Program (cont'd)

	Actual FY 11-12	Adopted FY 12-13	Change from FY12-13 Ado to FY13-14 Rec	Recommended FY 13-14	Proposed FY 14-15
Health & Human Services cont'd					
Social Services					
Administration & Support	\$ (11,753,800)	\$ 17,600	\$ -	\$ 17,600	\$ 17,600
Public Assistance and Welfare to Work Activities	68,438,275	62,662,223	1,958,342	64,620,565	64,226,435
Medi-Cal Eligibility	25,678,319	24,206,594	1,947,970	26,154,564	27,029,698
Protective Services for Children, Adults, Disabled	43,091,711	41,014,232	3,711,890	44,726,122	44,648,321
Sub-Total	125,454,504	127,900,649	7,618,202	135,518,851	135,922,054
Function Total	\$ 279,322,442	\$ 279,982,371	\$ 9,676,729	\$ 289,659,100	\$ 292,908,783
Community Resources & Public Facilities					
Agricultural Commissioner/W&M					
Administration & Support	\$ 313,653	\$ 154,607	\$ (49,235)	\$ 105,372	\$ 105,372
Agriculture	1,752,554	1,974,959	258,320	2,233,279	2,136,675
Weights & Measures	139,584	163,000	207,654	370,654	413,250
Sub-Total	2,205,791	2,292,566	416,739	2,709,305	2,655,297
Community Services					
Administration & Support	1,074,768	893,500	(167,764)	725,736	762,653
Parks & Open Spaces	6,843,473	6,188,700	1,824,967	8,013,667	7,040,821
Housing & Community Development	7,024,843	4,501,047	3,480,790	7,981,837	3,909,205
Community Support (Arts & Libraries)	594,788	526,600	47,450	574,050	549,050
Sub-Total	15,537,872	12,109,847	5,185,443	17,295,290	12,261,729
Planning & Development					
Administration & Support	1,406,998	1,206,074	(36,926)	1,169,148	1,162,556
Permitting	9,528,300	7,737,536	(71,926)	7,665,610	7,738,292
Coastal Mitigation	682,052	740,700	6,805	747,505	748,265
Code Enforcement	255,582	192,419	(17,030)	175,389	177,143
Long Range Planning	673,832	791,376	(182,073)	609,303	201,389
Sub-Total	12,546,763	10,668,105	(301,150)	10,366,955	10,027,645
Public Works					
Administration & Support	4,483,273	4,277,603	198,503	4,476,106	4,617,022
Transportation	37,194,956	31,703,774	2,604,885	34,308,659	34,735,967
Surveyor	1,017,949	1,296,239	(14,339)	1,281,900	1,207,730
Water Resources/Flood Control	26,137,576	28,303,739	(6,032,780)	22,270,959	19,872,039
Resource Recovery & Waste Management	35,550,491	30,793,617	3,481,324	34,274,941	33,852,169
Sub-Total	104,384,244	96,374,972	237,593	96,612,565	94,284,927
Function Total	\$ 134,674,670	\$ 121,445,490	\$ 5,538,625	\$ 126,984,115	\$ 119,229,598
General Government & Support Services					
Auditor-Controller					
Administration & Support	\$ 59,537	\$ 18,050	\$ 7,296	\$ 25,346	\$ 25,485
Audit Services	31,060	31,972	(8,561)	23,411	23,303
Accounting Services	1,104,470	1,063,555	(111,212)	952,343	916,812
Financial Reporting	(870)	-	-	-	-
Sub-Total	1,194,197	1,113,577	(112,477)	1,001,100	965,600

Summary Schedules

Operating Revenues by Department & Program (cont'd)

	Actual FY 11-12	Adopted FY 12-13	Change from FY12-13 Ado to FY13-14 Rec	Recommended FY 13-14	Proposed FY 14-15
General Government & Support Services cont'd					
Clerk-Recorder-Assessor					
Administration & Support	\$ -	\$ -	\$ -	\$ -	\$ -
Elections	415,943	520,535	(441,535)	79,000	496,000
Clerk-Recorder	2,879,639	2,761,500	743,060	3,504,560	3,503,560
Assessor	2,553,218	2,312,000	(197,000)	2,115,000	2,328,000
Sub-Total	5,848,800	5,594,035	104,525	5,698,560	6,327,560
Debt Service					
Tax & Revenue Anticipation Notes	-	-	-	-	-
Long Term Debt	9,635	90,000	(40,000)	50,000	50,000
Sub-Total	9,635	90,000	(40,000)	50,000	50,000
General Services					
Central Services	1,069,912	1,020,078	(202,996)	817,082	898,674
Capital Improvements	5,937,245	1,087,000	750,688	1,837,688	2,830,488
Facilities & Land Management	6,711,921	7,862,339	265,682	8,128,021	8,090,495
Fleet Operations	10,433,437	10,481,500	22,567	10,504,067	10,911,622
Information & Communications Technology	9,311,156	9,478,239	548,171	10,026,410	10,238,659
Sub-Total	33,463,670	29,929,156	1,384,112	31,313,268	32,969,938
Treasurer-Tax Collector-Public					
Administration & Support	12,456	7,400	(4,900)	2,500	2,500
Treasury	2,286,427	2,241,001	(189,338)	2,051,663	1,877,344
Tax & Collections	693,556	683,752	115,978	799,730	1,036,058
Public Assistance	253,270	155,246	16,735	171,981	171,981
Sub-Total	3,245,709	3,087,399	(61,525)	3,025,874	3,087,883
Function Total	\$ 43,762,011	\$ 39,814,167	\$ 1,274,635	\$ 41,088,802	\$ 43,400,981
General County Programs					
General County Programs					
Support to Other Governments & Organizations	\$ 3,546	\$ -	\$ -	\$ -	\$ -
Reserved & Committed Funds	2,600,573	2,573,055	(235,719)	2,337,336	2,229,000
Ancillary Services	639,069	506,331	(7,451)	498,880	496,574
Northern Branch Jail Project	-	-	-	-	-
Sub-Total	3,243,188	3,079,386	(243,170)	2,836,216	2,725,574
General Revenues					
General Revenues	213,870,890	202,200,290	2,208,599	204,408,889	208,800,889
General Fund Contributions	-	-	-	-	-
Sub-Total	213,870,890	202,200,290	2,208,599	204,408,889	208,800,889
Function Total	\$ 217,114,078	\$ 205,279,676	\$ 1,965,429	\$ 207,245,105	\$ 211,526,463
Operating Revenues Total	\$ 836,264,058	\$ 815,518,152	\$ 24,019,618	\$ 839,537,770	\$ 847,088,789

Summary Schedules

General County Revenues

General County Revenues are revenues that are not specific to a department and are used to support Countywide programs that do not otherwise have a committed funding method. This schedule shows the County's General County Revenues.

	Actual FY 11-12	Adopted FY 12-13	Change from FY12-13 Ado to FY13-14 Rec	Recommended FY 13-14	Proposed FY 14-15
Taxes					
Property Tax-Current Secured	\$ 113,635,589	\$ 109,563,902	\$ 1,194,098	\$ 110,758,000	\$ 112,977,000
Property Tax-Unitary	2,143,525	2,145,000	308,000	2,453,000	2,503,000
Property Tax In-Lieu of VLF	42,712,647	43,521,000	506,000	44,027,000	45,178,000
Property Tax-Current Unsecd	4,798,939	4,711,000	(134,000)	4,577,000	4,668,000
Prop Tax-Curr Unsec Aircraft	552,682	558,000	2,000	560,000	566,000
RDA RPTTF Distributions	3,928,243	1,555,000		4,260,000	4,358,000
Property Tax-Prior Secured	(513,150)	(250,000)	(350,000)	(600,000)	(600,000)
Property Tax-Prior Unsecured	76,487	(100,000)	-	(100,000)	(100,000)
Prop Tax-PY Unsec Aircraft	14,885	-	-	-	-
Supplemental Pty Tax-Current	1,570,892	2,000,000	200,000	2,200,000	2,640,000
Supplemental Pty Tax-Prior	76,826	-	-	-	-
Retail from State	7,933,157	7,096,000	(164,000)	6,932,000	7,210,000
In-Lieu Local Sales Tax	2,727,446	2,434,000	(164,000)	2,270,000	2,378,000
Transient Occupancy Tax	7,570,051	7,120,000	(295,000)	6,825,000	7,166,000
Racehorse Taxation	4,111	4,000	-	4,000	4,000
Property Transfer Taxes	2,485,989	2,500,000	601,000	3,101,000	3,349,000
Sub-Total	189,718,317	182,857,902	4,409,098	187,267,000	192,297,000
Licenses, Permits and Franchises					
Franchises	2,949,813	2,715,000	324,000	3,039,000	3,100,000
Sub-Total	2,949,813	2,715,000	324,000	3,039,000	3,100,000
Fines, Forfeitures, and Penalties					
PT-Delinquent Penalty-CY	2,244,731	1,681,000	164,000	1,845,000	1,623,000
PT-Redemption Penalty-PY	1,925,071	1,907,000	(580,000)	1,327,000	1,168,000
PT-Delinquent Penalty-PY	1,112,325	973,000	(136,000)	837,000	737,000
Sub-Total	5,282,127	4,561,000	(552,000)	4,009,000	3,528,000
Use of Money and Property					
Interest Income	1,061,659	1,000,000	310,000	1,310,000	1,391,000
Unrealized Gain/Loss Invstmnts	(13,855)	-	-	-	-
Other Rental of Bldgs and Land	-	97,000	183,000	280,000	285,000
Sub-Total	1,047,804	1,097,000	493,000	1,590,000	1,676,000
Intergovernmental Revenue-State					
Motor Vhcle In-Lieu In Excess	930,596	-	185,000	185,000	185,000
Motor Vhcle In-Lieu Tax-On Hwy	-	185,000	(185,000)	-	-
Homeowners Property Tax Relief	857,696	849,000	(44,000)	805,000	805,000
State Off Hwy Mtr Veh Lic Fees	634	-	-	-	-
Federal Grazing Fees	122	-	-	-	-
Payments In Lieu of Taxes	1,757,307	1,625,000	(1,607,000)	18,000	18,000
Other Governmental Agencies	357,649	363,000	(4,000)	359,000	366,000
Sub-Total	3,904,004	3,022,000	(1,655,000)	1,367,000	1,374,000
Charges for Services					
Cost Allocation Services	9,021,662	6,848,449	(1,207,735)	5,640,714	5,640,714
Cost Allocation Use Allowance	1,157,354	1,096,016	(211,222)	884,794	884,794
Sub-Total	10,179,015	7,944,465	(1,418,957)	6,525,508	6,525,508
Other Financing Sources					
Sale Capital Assets-Real Prop	129,000	-	-	-	-
Sub-Total	129,000	-	-	-	-
Miscellaneous Revenue					
Unclaimed Money In Co.Treasury	17,895	-	300,000	300,000	300,000
Other Miscellaneous Revenue	771,915	2,923	308,458	311,381	381
Sub-Total	789,810	2,923	608,458	611,381	300,381
Intrafund Expenditure Transfers (-)					
lfrf (-) Cost Allocations	108,856	156,612	37,499	194,111	194,111
Sub-Total	108,856	156,612	37,499	194,111	194,111
Changes to Committed					
Unrealized Gains	109,724	-	-	-	-
Sub-Total	109,724	-	-	-	-
Revenue Total	\$ 214,218,470	\$ 202,356,902	\$ 2,246,098	\$ 204,603,000	\$ 208,995,000

Summary Schedules



Summary Schedules

General Fund Contribution

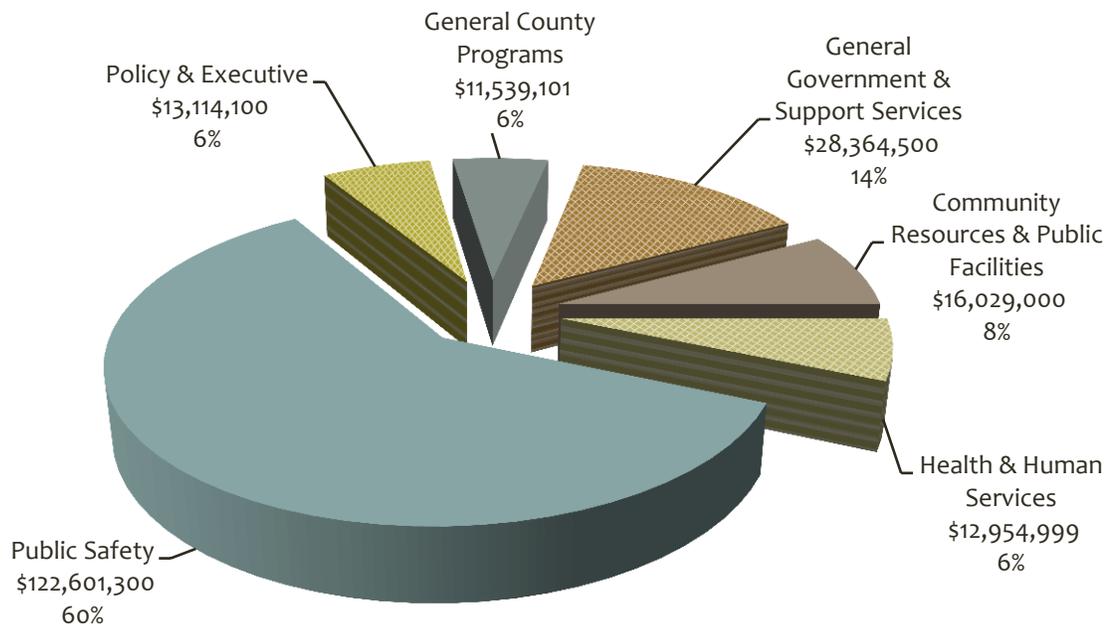
This section of the Summary Schedules shows the amount of “General Fund Contribution (GFC)” allocated to the various County departments. The allocation methodology (i.e. the determination of how much a department will receive in GFC) is based on principles adopted by the Board of Supervisors before each budget cycle. The budget principles for this budget cycle are provided in Section F.

The sources of the “General Fund Contribution” are the amounts shown in the earlier “General County Revenues” schedule. Unused or unexpected General County Revenues from prior years may also be a source of General Fund Contribution. These prior year amounts are referred to as “Fund Balances.” Information on Fund Balances is provided later in these Summary Schedules.

It should also be noted that many State and Federal grant programs require that their funding be matched at certain levels in order for the grant to be received. These matching requirements are usually funded with General Fund Contribution, and are considered when the Board of Supervisors adopts the General Fund Contribution allocation principles.

General Fund Contribution Pie Chart by Function

The following pie chart shows the amount and percentage of General Fund Contribution allocated to each Function.



Summary Schedules

General Fund Contribution by Function & Department

This schedule shows the amount of General Fund Contribution allocated to each department.

	Actual FY 11-12	Adopted FY 12-13	Change from FY12-13 Ado to FY13-14 Rec	Recommended FY 13-14	Proposed FY 14-15
Policy & Executive					
Board of Supervisors	\$ 2,744,641	\$ 2,767,608	\$ 47,892	\$ 2,815,500	\$ 2,885,700
County Executive Office	7,345,570	7,690,269	301,131	7,991,400	8,139,900
County Counsel	2,054,118	2,270,038	37,162	2,307,200	2,362,600
Sub-Total	12,144,328	12,727,915	386,185	13,114,100	13,388,200
Public Safety					
Court Special Services	8,201,759	8,536,760	40	8,536,800	8,536,800
District Attorney	11,449,366	12,289,381	187,419	12,476,800	12,720,900
Fire	3,342,024	-	-	-	-
Probation	24,198,332	25,031,738	118,662	25,150,400	26,099,800
Public Defender	6,827,183	6,821,428	(218,728)	6,602,700	6,649,700
Sheriff	65,186,912	68,811,994	1,022,606	69,834,600	72,799,200
Sub-Total	119,205,576	121,491,301	1,109,999	122,601,300	126,806,400
Health & Human Services					
Alcohol, Drug, & Mental Hlth Svcs	2,271,535	3,005,544	(1,238,244)	1,767,300	1,801,100
Public Health	7,839,585	6,945,890	1,269,310	8,215,200	8,362,600
Social Services	11,023,238	9,153,759	(6,181,260)	2,972,499	6,680,400
Sub-Total	21,134,358	19,105,193	(6,150,194)	12,954,999	16,844,100
Community Resources & Public Facilities					
Agricultural Commissioner/W&M	1,228,217	1,355,130	30,770	1,385,900	1,416,400
Community Services	3,572,479	7,416,172	385,528	7,801,700	7,872,800
Planning & Development	3,482,189	3,738,730	306,070	4,044,800	4,127,000
Public Works	2,627,280	2,696,126	100,474	2,796,600	3,055,100
Sub-Total	10,910,165	15,206,158	822,842	16,029,000	16,471,300
General Government & Support Services					
Auditor-Controller	5,823,219	6,134,725	380,675	6,515,400	6,661,600
Clerk-Recorder-Assessor	7,664,474	8,752,646	756,654	9,509,300	9,677,200
Debt Service	853,846	690,000	400,000	1,090,000	1,090,000
General Services	7,556,211	7,574,002	568,798	8,142,800	8,250,200
Treasurer-Tax Collector-Public	2,588,495	3,021,937	85,063	3,107,000	3,164,500
Sub-Total	24,486,244	26,173,310	2,191,190	28,364,500	28,843,500
General County Programs					
General County Programs	21,397,413	15,806,468	(4,267,367)	11,539,101	10,573,494
General Revenues	31,332,972	(584,117)	584,117	-	-
Sub-Total	52,730,385	15,222,351	(3,683,250)	11,539,101	10,573,494
General Fund Contributions Total	\$ 240,611,056	\$ 209,926,228	\$ (5,323,228)	\$ 204,603,000	\$ 212,926,994

Summary Schedules

Fund Balances

Fund balances represent unspent amounts from prior years within a fund. Fund balances can be caused by timing issues (projects not completed as expected) or they can be planned for, such as setting aside monies for future or contingent events. The County has developed fund balance policies for the General Fund that guide how much in fund balances should be maintained in the General Fund. *When developing a “balanced budget,” available fund balances are combined with estimated revenues to comprise the total sources available to fund appropriations.*

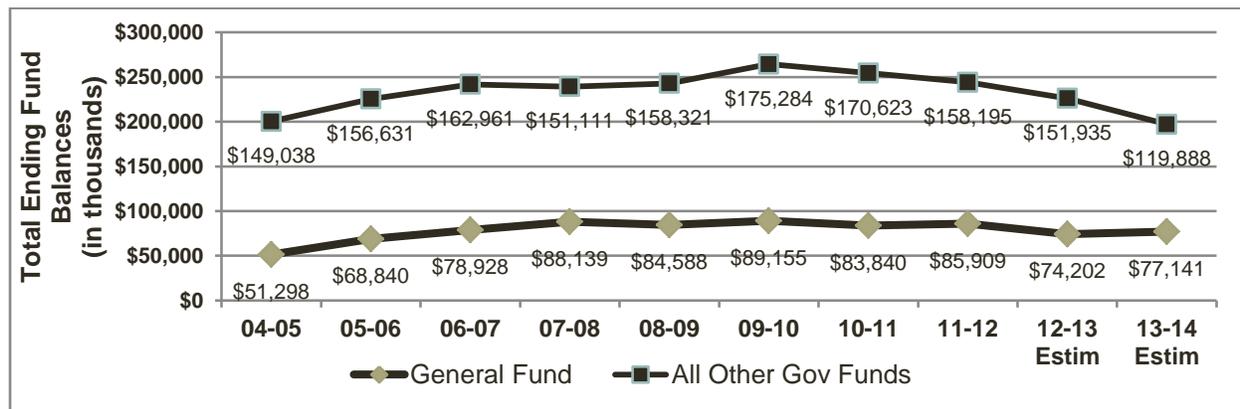
There are two schedules in this section that focus on the fund balances of the County’s budgeted funds. The first schedule lists the County’s budgeted funds and provides estimates on beginning and ending fund balances based on estimated activity for the current fiscal year and the estimated activity for the Recommended budget year. The second schedule provides the estimated fund balances by account for the General Fund only.

Please note that the fund types (Governmental, Proprietary), fund classifications (Major, Nonmajor), and fund balance components (Non-Spendable, Restricted, Committed) are established by the governmental accounting standards board (GASB). Fund Balance components represent amounts that are limited in their use.

- **Non-spendable** fund balances cannot be spent because they are either (a) not spendable in form or (b) legally or contractually required to be maintained intact.
- **Restricted** fund balances are amounts with constraints placed on their use that are either (a) externally imposed by creditors, grantors, contributors, or laws or regulations of other governments or (b) imposed by law through constitutional provisions or enabling legislation. *Although restricted fund balances have external spending conditions, which appear to be nondiscretionary, the Board of Supervisors (BOS) may have some powers over such balances. For example, if there are restricted fund balances for “Prop 172,” the BOS does have discretion on the programs to be funded by “Prop 172” fund balances as long as the programs under consideration are Prop 172-related.*
- **Committed** fund balance is the portion of fund balance that can only be used for specific purposes determined by formal action of the County’s highest level of decision-making authority (the Board of Supervisors) and that remain binding unless removed in the same manner.

Fund Balance Trend Chart For Governmental Funds Only

This chart represents the trend in fund balances for the General Fund and all other Governmental Funds. Proprietary funds have been excluded for comparison consistency. The estimated values for fiscal years 2012-13 and 2013-14 can be found on the following Fund Balance Summary schedule.



Summary Schedules

Fund Balance Summary

	Estimated Fund Balances as of <u>June 30, 2013</u>	Recommended Revenues & Other Financing Sources	Recommended Expenditures & Other Financing Uses	Estimated Fund Balances as of <u>June 30, 2014</u>
Governmental Funds				
Major Funds				
General Fund	\$ 74,202,134	\$ 523,400,935	\$ 520,462,209	\$ 77,140,860
Flood Control Districts	56,143,535	19,035,222	23,535,786	51,642,971
Public Health	14,316,956	70,992,267	73,474,273	11,834,950
Roads Fund	15,296,087	42,975,024	48,143,827	10,127,284
Alcohol Drug & Mental Health Services	11,620,411	73,368,573	79,853,378	5,135,606
Fire Protection District	3,346,422	54,524,306	54,521,325	3,349,403
Social Services	9,568,339	132,586,992	140,619,187	1,536,144
Non-Major Funds				
Capital Projects	14,531,647	4,287,618	8,433,700	10,385,565
Water Agencies	5,887,858	4,004,927	4,369,407	5,523,378
First 5 Children and Families Commission	4,462,090	4,359,312	5,072,292	3,749,110
Muni Finance - Debt Service	2,951,294	7,076,721	7,027,471	3,000,544
RDA Successor Agency Housing	2,778,942	3,072,200	3,042,460	2,808,682
County Service Areas	2,519,889	2,052,451	2,018,773	2,553,567
Affordable Housing	2,351,809	4,977,720	4,940,782	2,388,747
Courthouse Construction	1,185,257	954,000	967,527	1,171,730
Public and Educational Access	1,088,391	-	57,050	1,031,341
Coastal Resources Enhancement	869,915	680,000	607,157	942,758
Inmate Welfare	663,973	1,070,780	1,174,517	560,236
Fishermen Assistance	393,604	11,305	28,900	376,009
Lighting Districts	379,489	404,039	409,821	373,707
Special Aviation	344,342	827,200	819,371	352,171
Court Operations	327,964	15,250,600	15,258,403	320,161
Child Support Services	257,289	9,430,093	9,430,093	257,289
Petroleum	315,388	427,406	531,222	211,572
Community Facilities District	207,714	352,647	361,237	199,124
Seawalls	32,466	200	5,000	27,666
Fish and Game	28,744	6,200	11,750	23,194
IHSS Public Authority	64,850	7,737,468	7,796,985	5,333
Criminal Justice Construction	1	1,025,003	1,025,003	1
Total Governmental Funds	226,136,799	984,891,209	1,013,998,906	197,029,102
Proprietary Funds				
Major Funds				
Resource Recovery Enterprise	43,232,142	23,046,431	29,585,627	36,692,946
Laguna Sanitation Enterprise	33,601,992	11,228,510	12,636,051	32,194,451
Non-Major Funds				
Vehicle Operations ISF	27,400,533	10,927,067	13,281,072	25,046,528
Communications ISF	7,577,631	3,461,470	5,418,176	5,620,925
Data Processing ISF	4,289,294	6,564,940	8,219,621	2,634,613
Utilities ISF	(342,795)	6,986,021	7,305,720	(662,494)
Risk Management	(3,776,097)	26,216,426	29,558,339	(7,118,010)
Total Proprietary Funds	111,982,701	88,430,865	106,004,606	94,408,960
Total All Funds	\$ 338,119,499	\$ 1,073,322,074	\$ 1,120,003,512	\$ 291,438,061

Summary Schedules

Fund Balance Accounts – General Fund Only

Please see page C-26 and the Glossary for descriptions on the fund balance account types: nonspendable, restricted, and committed.

	Balance 7/1/2012	Estimated Balance 6/30/13	Change From 6/30/13	Recommended Balance 6/30/14
Fund Balance Nonspendable				
Teeter Tax Losses	\$ 6,626,658	\$ 6,731,786	\$ -	\$ 6,731,786
Receivables	2,124,451	2,124,451	-	2,124,451
Prepays/Deposits	50,000	50,000	-	50,000
Nonspendable Total	8,801,108	8,906,236	-	8,906,236
Fund Balance Restricted				
P&D Offsite Mitigation	2,245,542	2,247,683	(5,000)	2,242,683
Recorder Modernization	1,014,444	1,548,010	92,175	1,640,185
Public Safety Prop 172	2,848,411	1,919,090	(368,118)	1,550,972
Sheriff Categorical Grants	1,164,503	1,352,544	192,837	1,545,381
Recorder Operations	267,666	741,998	570,178	1,312,176
Forfeiture Penalty	941,793	1,007,714	200,000	1,207,714
Los Prietos Donation	640,000	800,000	-	800,000
Purpose of Fund	847,284	678,769	-	678,769
Maintenance-Casa Nueva Bldg	476,733	506,733	30,000	536,733
Probation LESF/COPS	573,898	765,230	(265,219)	500,011
Assessor AB818	486,174	503,643	(67,745)	435,898
Survey Monument	381,699	381,699	-	381,699
Recorder Micrographics	217,668	284,316	51,720	336,036
Gaviota Bikeway	317,118	318,831	1,200	320,031
Local Realignment 2011	2,784,172	1,399,204	(1,082,409)	316,795
Allocated for Capital Outlay	310,580	310,580	-	310,580
Public Arts Program	265,574	266,799	-	266,799
Probation YOBG	778,055	583,977	(330,482)	253,495
Weights and Measures	-	287,503	(70,000)	217,503
Vital Records	227,242	238,624	(87,267)	151,357
State Off Hwy Fee	146,927	146,927	-	146,927
Recorder Redaction	81,351	164,071	(28,503)	135,568
Donations	153,042	143,135	(12,269)	130,866
Probation Programs	124,716	117,738	(7,495)	110,243
Recorder ERDS	-	69,920	15,956	85,876
COP Proceeds	69,645	69,645	-	69,645
Animal Control Programs	103,735	23,852	40,000	63,852
DARE	40,384	40,384	-	40,384
Real Estate Fraud	28,123	28,123	-	28,123
PHD Special Projects	-	-	15,000	15,000
Consumer/Environmental	-	4,000	-	4,000
Restricted Total	17,536,477	16,950,740	(1,115,441)	15,835,299

Summary Schedules

Fund Balance Accounts – General Fund Only (Cont'd)

	Balance 7/1/2012	Estimated Balance 6/30/13	Change From 6/30/13	Recommended Balance 6/30/14
Fund Balance Committed				
Strategic Reserve	21,830,551	26,237,483	1,127,202	27,364,685
FY 12/13,13/14 Operating Plans	5,126,311	5,126,311	-	5,126,311
New Jail Operations	1,000,000	-	3,300,000	3,300,000
Audit Exceptions	5,220,334	2,180,592	-	2,180,592
Facilities Maintenance	2,054,215	1,914,361	-	1,914,361
Program Restoration	3,776,438	314,740	1,226,033	1,540,773
Contingencies	1,214,721	1,048,768	470,069	1,518,837
Litigation	1,801,120	1,711,120	(570,000)	1,141,120
Accumulated Capital Outlay	97,609	597,609	500,000	1,097,609
Auditor Systems Maint/Develop	1,092,033	1,092,033	(251,843)	840,190
North County Jail Contingency	-	802,000	-	802,000
Elections Voting Equipment	915,748	726,546	-	726,546
Human Resources Programs	684,192	660,192	-	660,192
Road Projects	80,902	80,902	500,000	580,902
P&D Land Use System	419,509	411,874	90,000	501,874
Clerk Record Assessor Projects	1,036,635	1,036,635	(599,103)	437,532
General County Programs	431,492	434,847	-	434,847
County Executive Programs	602,765	533,696	(103,974)	429,722
Treas Tax Collector Projects	2,143,111	1,611,603	(1,277,488)	334,115
Planning/Development Projects	364,575	324,443	(25,000)	299,443
Sheriff Projects	169,105	252,202	10,000	262,202
District Attorney Programs	380,541	305,211	(127,200)	178,011
Unrealized Gains	163,052	163,052	-	163,052
Public Defender Programs	113,000	113,000	-	113,000
General Services Projects	561,200	340,000	(240,000)	100,000
Rental Maintenance	99,164	99,164	-	99,164
Probation Programs	93,601	93,601	-	93,601
Ag Commissioner Projects	25,455	25,455	25,471	50,926
Building & Safety Permitting	40,000	40,000	-	40,000
Imprest Cash	21,900	21,900	-	21,900
Housing Programs	21,324	21,324	-	21,324
Purpose of Fund	3,295	11,436	-	11,436
Toxic Waste Monitoring	10,152	10,152	-	10,152
Replacement Benefits Plan	62,902	2,902	-	2,902
Recorder Automation/Operations	246,673	-	-	-
Parks Projects	98,000	-	-	-
Sub-Total	52,001,623	48,345,152	4,054,167	52,399,319
Fund Balance Residual				
Fund Balance-Residual	7,569,331	5	-	5
Residual Total	7,569,331	5	-	5
Fund Balance Total	\$ 85,908,540	\$ 74,202,134	\$ 2,938,726	\$ 77,140,860

Summary Schedules

Staffing

This section of the Summary Schedules provides a view of staffing counts over the past several years. The counts represent “full-time equivalents (FTEs)”. Full-time equivalents equals the number of positions multiplied by percent worked and the number of pay periods worked ÷ 26 pay periods for all types of positions – regular, extra-help, and contactor-on-payroll.

	<u>Adopted FY 04-05</u>	<u>Adopted FY 05-06</u>	<u>Adopted FY 06-07</u>	<u>Adopted FY 07-08</u>	<u>Adopted FY 08-09</u>
Policy & Executive					
Board of Supervisors	23.50	22.50	22.80	23.00	22.50
County Counsel	45.23	46.40	46.38	46.38	43.58
County Executive Office	23.00	25.00	23.00	24.00	22.84
Sub-Total	91.73	93.90	92.17	93.38	88.92
Public Safety					
District Attorney	135.41	137.18	140.10	140.18	132.91
Fire	250.53	263.50	270.50	285.27	285.27
Probation	385.64	395.95	396.55	397.52	393.02
Public Defender	69.46	70.40	72.75	72.90	69.75
Sheriff	667.50	707.95	701.42	708.90	688.50
Sub-Total	1,508.54	1,574.98	1,581.32	1,604.76	1,569.44
Health & Human Services					
Alcohol, Drug, & Mental Hlth Svcs	359.03	322.18	338.98	357.85	311.03
Child Support Services	117.50	115.25	111.75	109.75	97.25
First 5, Children & Families	-	-	-	-	-
Public Health	573.41	571.10	561.14	559.00	542.65
Social Services	620.33	641.73	675.50	681.69	675.25
Sub-Total	1,670.26	1,650.25	1,687.37	1,708.29	1,626.18
Community Resources & Public Fac.					
Agricultural Commissioner/W&M	35.68	34.64	35.35	33.13	33.25
Community Services	105.43	96.22	99.88	100.07	97.70
Planning & Development	159.93	142.20 (1)	141.47	158.46	120.55
Public Works	384.79	340.08	335.98	339.61	314.00
Sub-Total	685.82	613.13	612.67	631.27	565.50
General Government & Support Services					
Auditor-Controller	54.00	54.00	56.85	57.85	54.25
Clerk-Recorder-Assessor	148.75	120.00	122.00	123.00	112.62
General Services	158.99	156.06	159.80	159.10	122.73
Information Technology	-	-	-	-	46.00
Treasurer-Tax Collector-Public	51.00	51.25	52.00	51.00	50.00
Sub-Total	412.74	381.31	390.65	390.95	385.59
General County Programs					
General County Programs	15.01	30.45 (1)	44.77 (2)	35.00 (3)	31.01
Sub-Total	15.01	30.45	44.77	35.00	31.01
FTE Total	4,384.10	4,344.03	4,408.95	4,463.65	4,266.63

Summary Schedules

Ten Year Staffing Trend by Function & Department

Explanations for significant staffing changes during this 10-year period can found on the next page. The explanations are referenced by number on this trend chart to the numbered explanation.

Adopted FY 09-10	Adopted FY 10-11	Adopted FY 11-12	Adopted FY 12-13	Recommended FY 13-14	
22.75	21.75	21.50	21.50	21.00	Policy & Executive
38.30	38.10	38.10	38.20	35.80	Board of Supervisors
20.00	30.00	25.63	56.00 (7)	56.00	County Counsel
81.05	89.85	85.23	115.70	112.80	County Executive Office
					Sub-Total
					Public Safety
120.44	122.10	116.10	122.10	123.00	District Attorney
285.27	278.77	258.00	255.00	229.00 (10)	Fire
359.22	351.72	327.72	360.72	352.50	Probation
63.08	69.42	62.00	62.50	65.00	Public Defender
679.00	663.57	617.62	641.50	640.10	Sheriff
1,507.00	1,485.57	1,381.43	1,441.82	1,409.60	Sub-Total
					Health & Human Services
316.18	282.50	283.18	297.23	281.24	Alcohol, Drug, & Mental Hlth Svcs
90.00	84.25	82.50	85.00	80.75	Child Support Services
-	-	-	14.00 (8)	14.00	First 5, Children & Families
523.53	523.39	513.17	499.47	486.43 (10)	Public Health
660.75	684.25	647.44	677.25	718.94	Social Services
1,590.46	1,574.39	1,526.29	1,572.95	1,581.36	Sub-Total
					Community Resources & Public Fac.
31.00	27.13	28.00	28.00	31.00	Agricultural Commissioner/W&M
98.54	96.11	91.72	94.79 (9)	94.96	Community Services
98.94	102.50	96.50	86.15	83.51	Planning & Development
308.28	293.00	288.40	281.45	282.95	Public Works
536.76	518.74	504.62	490.39	492.42	Sub-Total
					General Government & Support Services
51.25	49.25	45.25	46.25	46.15	Auditor-Controller
110.38	104.38	97.38	92.76	94.38	Clerk-Recorder-Assessor
114.73	140.13 (6)	122.53	121.35	113.00	General Services
46.00	(6)	-	-	-	Information Technology
49.00	46.00	40.50	42.50	41.50	Treasurer-Tax Collector-Public
371.35	339.75	305.65	302.85	295.02	Sub-Total
					General County Programs
31.00	14.00 (5)	14.00	- (8)	-	General County Programs
31.00	14.00	14.00	-	-	Sub-Total
4,117.62	4,022.29	3,817.22	3,923.71	3,891.20	FTE Total

Summary Schedules

Significant Changes in Permanent Position Staffing

Most of the changes in the FTEs over the 10-year period reflect the growth or decline of FTEs due to workload changes or new or discontinued programs within a department. However, some of the changes, including certain large fluctuations from one year to the next, reflect shifting functions from one department to another as the County reorganizes itself to enhance program performance.

Significant changes of this latter type include the following:

- (1) Increased General County Program 15 FTEs due to the shift of Comprehensive and Long Range Planning from the Planning and Development Department.
- (2) Increased General County Programs FTEs due to the expansion of the Redevelopment Agency, 2.0 FTEs and Children and Families 2.9 FTEs and 8.0 new positions in developing programs including Comprehensive Planning, GIS, and E-government as well as 2.0 FTEs in extra help.
- (3) Decreased in General County Programs FTEs are due to the shift of Comprehensive and Long Range Planning, 17.1 FTEs to the Planning and Development Department, while adding 7.0 FTEs for Emergency Operations and the addition of a Public Information Officer.
- (4) Information Technology becomes a separate department with a staff of 46 FTEs, comprised of 40 FTEs transferred from General Services and 7 FTEs transferred from General County Programs to form a consolidated IT department. One allocated position was not funded for a net total of 46 FTEs.
- (5) Increases in the County Executive Office are the result of consolidating programs of the Office of Emergency Services (7.0 FTE) and the Communications Office (4.0 FTE) from the Developing Programs Division and one accounting position (1.0 FTE) from the Organization Development Division of General County Programs, less one Administrative Professional position (1.0 FTE) being shifted to Social Services. The decrease in General County Programs is the result of these reorganizations less 1.0 FTE resulting in service level reductions.
- (6) Information Technology staff of 35 FTEs consolidated with General Services Department.
- (7) Human Resources staff of 23.3 FTEs consolidated with County Executive Office. This results in an actual net reduction of 2.0 FTE from the prior year.
- (8) Variances due to the separation of the First 5 Children & Families Commission department (14.0 FTE) from General County Programs.
- (9) Variances due to combination of the Parks (73.8 FTE) and the Housing & Community Development (14.0 FTE) departments into a consolidated Community Services Department (87.8 FTE). This resulted in no net change from prior year staffing levels, and includes both permanent and non-permanent staff.
- (10) These variances reflect the transfer of 16 FTEs related to the Hazardous Materials program from the Fire Department to the Public Health Department.

Summary Schedules

Full-Time Equivalents by Function & Department

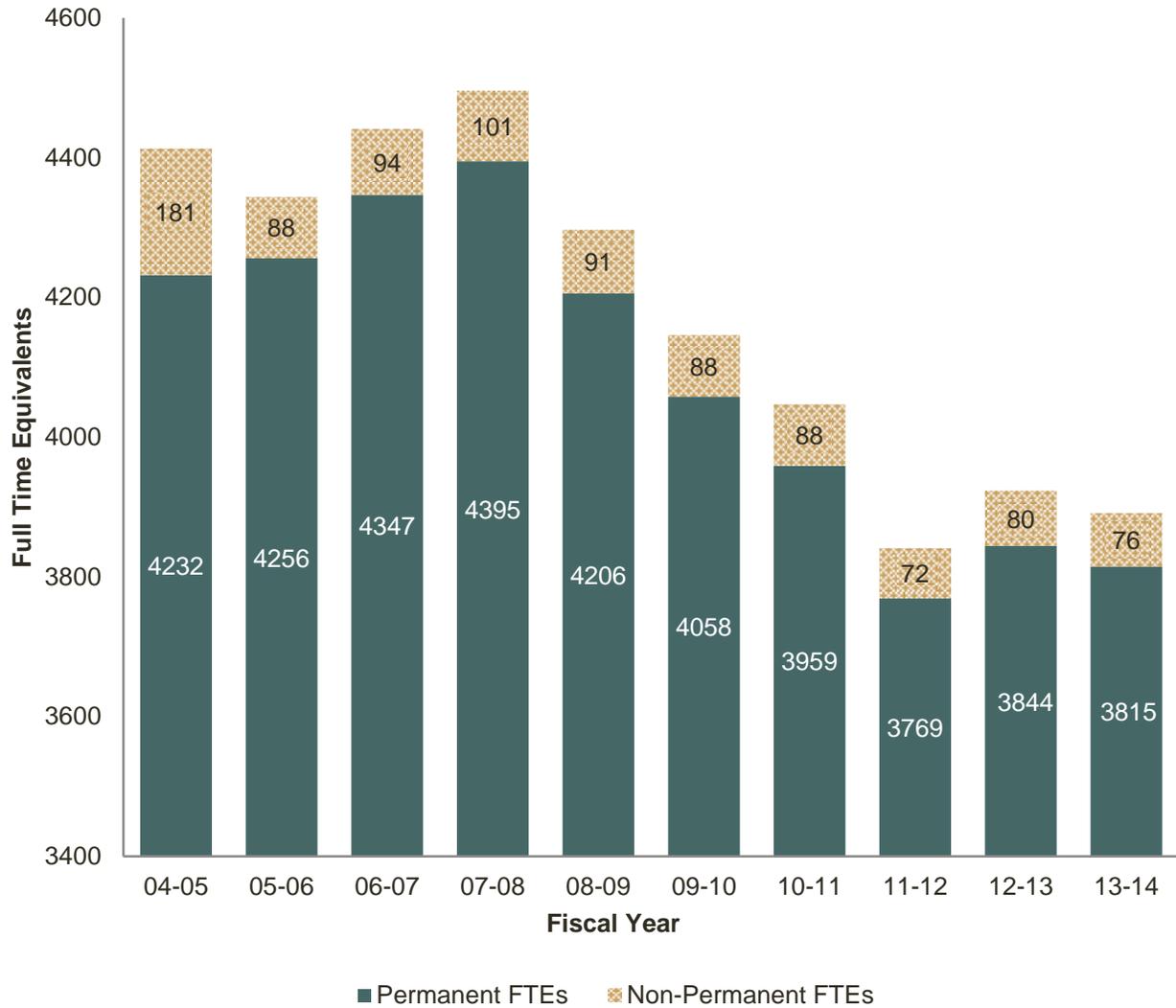
	Permanent	Nonpermanent	Total
Policy & Executive			
Board of Supervisors	20.50	0.50	21.00
County Executive Office	55.50	0.50	56.00
County Counsel	35.20	0.60	35.80
Sub-Total	111.20	1.60	112.80
Public Safety			
District Attorney	123.00	-	123.00
Fire	224.00	5.00	229.00
Probation	339.50	13.00	352.50
Public Defender	62.00	3.00	65.00
Sheriff	640.10	-	640.10
Sub-Total	1,388.60	21.00	1,409.60
Health & Public Assistance			
Alcohol, Drug, & Mental Hlth Svcs	266.18	15.07	281.24
Child Support Services	80.50	0.25	80.75
First 5, Children & Families	13.00	1.00	14.00
Public Health	478.23	8.20	486.43
Social Services	717.94	1.00	718.94
Sub-Total	1,555.85	25.51	1,581.36
Community Resources & Public Fac.			
Agricultural Commissioner/W&M	31.00	-	31.00
Community Services	70.00	24.96	94.96
Planning & Development	83.15	0.36	83.51
Public Works	282.95	-	282.95
Sub-Total	467.10	25.32	492.42
General Government & Support Services			
Auditor-Controller	46.15	-	46.15
Clerk-Recorder-Assessor	94.38	-	94.38
General Services	111.00	2.00	113.00
Treasurer-Tax Collector-Public	41.00	0.50	41.50
Sub-Total	292.52	2.50	295.02
Total FTE	3,815.27	75.93	3,891.20

Note:

#1 - For a list of FTEs by job title, see Section H of this budget book. Full-time equivalents equals the number of positions multiplied by percent worked and the number of pay periods worked ÷ 26 pay periods for all types of positions – regular, extra-help, and contactors-on-payroll.

Summary Schedules

Ten Year Staffing Trend - Countywide



Notes:

#1 – Contractors-on-payroll working 50% or greater are counted as permanent.

#2 - Beginning in 2005-06 all contractors-on-payroll and Extra Help are counted as non-permanent.