

# Public Works

**BLACK ROAD  
BRIDGE REPLACEMENT**



Completed December 2014

**CATHEDRAL OAKS ROAD  
BRIDGE REPLACEMENT PROJECT**



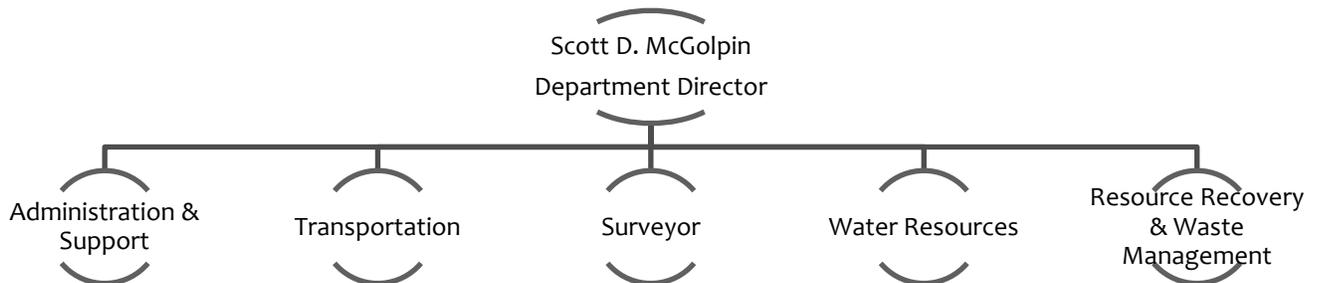
Falsework construction

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## **BUDGET & FULL-TIME EQUIVALENTS SUMMARY & BUDGET PROGRAMS CHART**

Operating	\$ 108,310,722
Capital	\$ 21,837,000
FTEs	282.75



# Public Works

## Department

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### **MISSION STATEMENT**

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To efficiently provide, operate and maintain Public Works infrastructure, facilities, and services to make everyday life as safe and convenient as possible for the public we serve.

### **DEPARTMENT DESCRIPTION**

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The Public Works Department enhances the health and safety of residents through a variety of critical activities and oversees 42 funds. The Public Works Department consists of five Budget Programs: Administration & Support, Transportation, Surveyor, Water Resources, and Resource Recovery & Waste Management - with approximately 283 full-time equivalent (FTE) staffing at sixteen locations throughout the County. Public Works is responsible for: County-maintained roads, traffic engineering, review and permitting of private land development, design engineering and construction management, land surveying and map processing, water supply planning, storm water permitting activities and flood protection, solid waste planning, engineering and management, inactive landfill management, wastewater systems management, and special districts.

### **HIGHLIGHTS OF 2015-17 OBJECTIVES**

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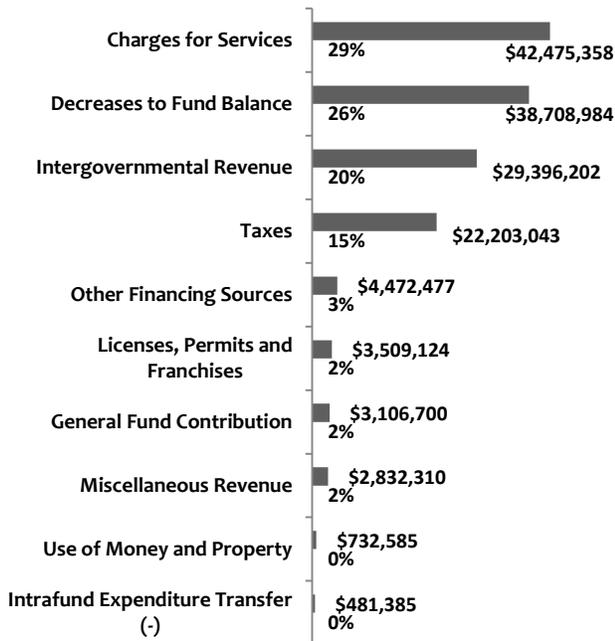
- Strategic Planning for actions if the 2014-15 Winter remains dry
- Address State Water Project issues with input from the CEO and Board of Supervisors
- Complete Water Supply review to determine available options
- Certify the Tajiguas Resource Recovery Project EIR
- Create Joint Powers Authority to oversee the Tajiguas Resource Recovery Project
- Complete the design of the Laguna County Sanitation District Master Plan
- Prepare for and implement in a timely manner the additional funding the Board has designated to deferred maintenance
- Continue pursuing partnerships with the private sector to determine and utilize cost effective pavement preservation strategies to maximize the use of funds
- Implement the new permits accounting system with tracking controls and create metrics for effectiveness
- Continue working with UCSB on developing internship program to increase number, completeness, and consistency of dataset available to the general public and professional surveyors

# Public Works

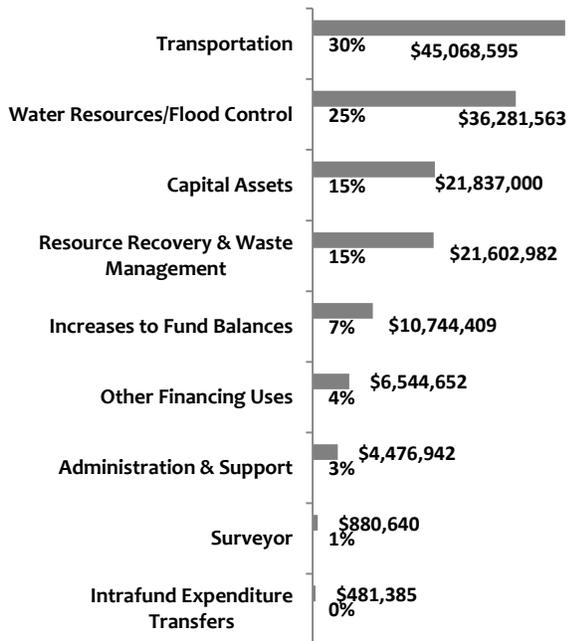
## Department

### RECOMMENDED SOURCES & USES OF FUNDS

#### Source of Funds - \$147,918,168

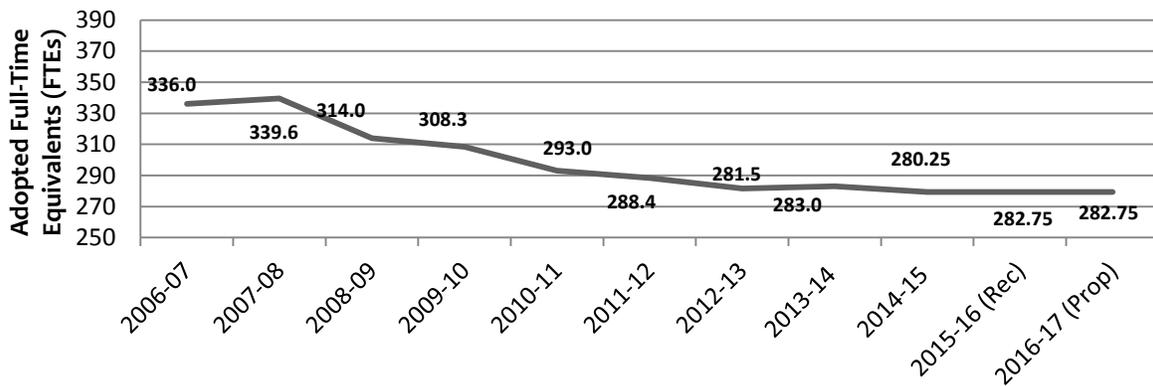


#### Use of Funds - \$147,918,168



### STAFFING TREND

The staffing trend values will differ from prior year budget books in order to show amounts without the impact of any vacancy factors.



# Public Works

## Department

### BUDGET OVERVIEW

Staffing Detail By Budget Program	2013-14 Actual	2014-15 Adopted	Change from FY14-15 Ado to FY15-16 Rec	2015-16 Recommended	2016-17 Proposed
Administration & Support	14.85	14.00	1.00	15.00	15.00
Transportation	120.17	120.00	-	120.00	120.00
Surveyor	9.47	5.00	-	5.00	5.00
Water Resources/Flood Control	43.64	47.00	1.50	48.50	48.50
Resource Recovery & Waste Managem	93.97	94.25	-	94.25	94.25
Unallocated	1.31	-	-	-	-
<b>Total</b>	<b>283.40</b>	<b>280.25</b>	<b>2.50</b>	<b>282.75</b>	<b>282.75</b>
<b>Budget By Budget Program</b>					
Administration & Support	\$ 3,586,560	\$ 3,788,661	\$ 688,281	\$ 4,476,942	\$ 4,537,442
Transportation	36,813,608	42,608,791	2,459,804	45,068,595	36,968,641
Surveyor	1,366,819	881,084	(444)	880,640	897,767
Water Resources/Flood Control	14,450,169	22,310,497	(707,515)	21,602,982	17,737,356
Resource Recovery & Waste Managem	26,563,811	32,447,477	3,834,086	36,281,563	34,330,059
Unallocated	61,369	-	-	-	-
<b>Total</b>	<b>\$ 82,842,336</b>	<b>\$102,036,510</b>	<b>\$ 6,274,212</b>	<b>\$108,310,722</b>	<b>\$ 94,471,265</b>
<b>Budget By Categories of Expenditures</b>					
Salaries and Employee Benefits	\$ 31,577,741	\$ 33,749,907	\$ 1,553,292	\$ 35,303,199	\$ 35,710,057
Services and Supplies	42,364,234	54,923,056	5,911,725	60,834,781	49,936,232
Other Charges	8,900,362	13,363,547	(1,190,805)	12,172,742	8,824,976
<b>Total Operating Expenditures</b>	<b>82,842,336</b>	<b>102,036,510</b>	<b>6,274,212</b>	<b>108,310,722</b>	<b>94,471,265</b>
Capital Assets	59,246,133	25,685,000	(3,848,000)	21,837,000	9,519,000
Other Financing Uses	12,095,387	5,272,415	1,272,237	6,544,652	4,953,065
Intrafund Expenditure Transfers (+)	171,605	534,586	(53,201)	481,385	474,370
Increases to Fund Balances	18,680,604	16,250,307	(5,505,898)	10,744,409	15,379,570
Fund Balance Impact (+)	1	-	-	-	-
<b>Total</b>	<b>\$173,036,066</b>	<b>\$149,778,818</b>	<b>\$ (1,860,650)</b>	<b>\$147,918,168</b>	<b>\$124,797,270</b>
<b>Budget By Categories of Revenues</b>					
Taxes	\$ 20,240,078	\$ 20,059,810	\$ 2,143,233	\$ 22,203,043	\$ 22,845,964
Licenses, Permits and Franchises	3,708,914	3,424,550	84,574	3,509,124	3,550,590
Fines, Forfeitures, and Penalties	51,200	-	-	-	-
Use of Money and Property	1,324,417	788,885	(56,300)	732,585	795,966
Intergovernmental Revenue	76,634,950	33,392,011	(3,995,809)	29,396,202	23,223,359
Charges for Services	39,134,812	40,135,217	2,340,141	42,475,358	41,087,743
Miscellaneous Revenue	3,320,085	2,963,536	(131,226)	2,832,310	2,830,150
<b>Total Operating Revenues</b>	<b>144,414,456</b>	<b>100,764,009</b>	<b>384,613</b>	<b>101,148,622</b>	<b>94,333,772</b>
Other Financing Sources	12,241,933	2,936,778	1,535,699	4,472,477	2,828,589
Intrafund Expenditure Transfers (-)	171,605	534,586	(53,201)	481,385	474,370
Decreases to Fund Balances	13,403,259	42,462,245	(3,753,261)	38,708,984	24,031,739
General Fund Contribution	2,804,800	3,081,200	25,500	3,106,700	3,128,800
Fund Balance Impact (-)	14	-	-	-	-
<b>Total</b>	<b>\$173,036,066</b>	<b>\$149,778,818</b>	<b>\$ (1,860,650)</b>	<b>\$147,918,168</b>	<b>\$124,797,270</b>

# Public Works

## Department

### **CHANGES & OPERATIONAL IMPACT: 2014-15 ADOPTED TO 2015-16 RECOMMENDED**

#### Staffing

- Increase of 2.5 FTEs:
  - +1.0 positions in Administration & Support: Manage the overall Human Resources function of the department.
  - +1.5 positions in Water Resources/Water Agency: +1.0 position for technical lead/project manager for compliance with the California Groundwater Legislation and +0.5 position for drought water conservation practices.

#### Expenditures

- Net operating expenditure increase of \$6,274,000:
  - +\$1,553,000 increase in Salaries and Employee Benefits consisting of:
    - +\$1,188,000 increase in salary, retirement and health costs.
    - +\$365,000 increase due to a increases in staffing.
  - +\$5,912,000 increase in Services and Supplies due to:
    - +\$5,490,000 increase for Tajiguas Landfill phased post closure project.
    - +\$2,032,000 increase for capital projects and maintenance in Transportation, including deferred maintenance projects.
    - -\$1,164,000 decrease in Flood maintenance projects.
    - -\$309,000 decrease in Laguna Sanitation for maintenance repairs.
    - -\$137,000 decrease in Water Agency for ground water studies.
  - -\$1,191,000 decrease in Other Charges due to:
    - -\$1,070,000 decrease in Resource Recovery for post closure costs.
    - -\$691,000 decrease in depreciation costs in Resource Recovery.
    - +\$570,000 increase in capital project pass-through funded by Proposition 84 - 2006 Safe Water Drinking Act grant to offset local share of Levee Construction.
- Net non-operating expenditure decrease of \$8,135,000:
  - -\$3,848,000 increase in Capital Assets consisting of:
    - -\$2,567,000 decrease in Resource Recovery due to completion of Tajiguas Liner Phase 3B.
    - -\$1,867,000 decrease for the implementation of the Laguna County Sanitation District's recycled water distribution Phase 2.
    - -\$1,345,000 decrease in equipment replacement primarily compactor at Tajiguas Landfill.
    - +\$1,931,000 increase in Flood Zone projects due to Orcutt Airport Ditch channel improvements and Mission Creek channel project.
  - +\$1,272,000 increase in Other Financing Uses due to:
    - +\$1,078,000 increase in transfers between Flood District and Water Agency.
    - +\$374,000 increase in transfers between Transportation funds.
    - -\$180,000 decrease in transfers for change in accounting methods.
    - These uses are offset by Other Financing Sources and Decreases to Fund Balances, which are related to capital project financing activities.

# Public Works

## Department

### **CHANGES & OPERATIONAL IMPACT: 2014-15 ADOPTED TO 2015-16 RECOMMENDED (CONT'D)**

- -\$53,000 decrease in Intrafund Expenditure Transfers (+) for transfers between divisions within Public Works offset with corresponding Intrafund Expenditure Transfers (-).
- -\$5,506,000 decrease in contribution to Fund Balances, from \$16,250,000 in FY 2014-15 to \$10,744,000 in FY 2015-16, consisting of:
  - -\$4,258,000 decrease in Flood Zone funds for capital projects.
  - -\$2,828,000 decrease to Transportation funds for capital projects.
  - +\$66,000 increase in various other Public Works funds.
  - +\$400,000 increase in Water Agency for drought related expenditures.
  - +\$1,114,000 increase in Laguna Sanitation for capital projects.These prior 3 increases are partially offset with decreases in fund balances as project funds are required.

These changes result in Recommended operating expenditures of \$108,311,000, non-operating expenditures of \$39,607,000, and total expenditures of \$147,918,000. Non-operating expenditures primarily include capital assets, transfers, and increases to fund balances.

### **Revenues**

- Net operating revenue increase of \$385,000 primarily due to:
  - +\$2,143,000 increase in Taxes due to:
    - +\$1,291,000 increase in property taxes primarily in Flood funds.
    - +\$1,009,000 increase of Measure "A" Sales Tax for Transportation.
    - -\$157,000 decrease of Transportation Development Act (TDA) Tax for Alternative Transportation.
  - +\$85,000 increase in Licenses, Permits, and Franchises due to increased franchise fee and roll-off revenue from haulers.
  - -\$56,000 decrease in Use of Money and Property across all funds due to reduced interest rates.
  - -\$3,996,000 decrease in Intergovernmental Revenues consisting of:
    - -\$2,739,000 decrease in gas tax related revenues.
    - -\$1,329,000 decrease in Water Resources Prop 84 pass-through grants associated with the recently completed Integrated Regional Water Management Plan.
    - -\$730,000 decrease in federal funding for Santa Maria Levee project.
    - -\$254,000 decrease in reimbursements from flood zones.
    - +\$1,056,000 increase in capital grants for transportation.
  - +\$2,340,000 increase in Charges for Services due to:
    - +\$1,485,000 increase in Transportation service charges for capital projects.
    - +\$1,381,000 increase to rates at Laguna Sanitation consistent with the Master Plan.
    - +\$504,000 increase in other Public Works funds.
    - -\$1,030,000 decrease to Resource Recovery for environmental review and on-going operations.
  - -\$131,000 decrease in Miscellaneous Revenue in Resource Recovery for recyclable sales.

# Public Works

## Department

### **CHANGES & OPERATIONAL IMPACT: 2014-15 ADOPTED TO 2015-16 RECOMMENDED (CONT'D)**

- Net non-operating revenue decrease of \$2,245,000:
  - +\$1,536,000 increase in Other Financing Sources due to:
    - +\$1,111,000 increase in transfers between Flood Control and Water Agency funds.
    - +\$435,000 increase in transfers between Transportation funds.These sources are offset by Other Financing Uses.
  - -\$53,000 decrease in Intrafund Expenditures Transfers (-) for transfers between divisions within Public Works offset with corresponding expenditures.
  - -\$3,753,000 decrease in Decreases to Fund Balances consisting of:
    - -\$4,713,000 decrease in South Coast Flood Zone fund.
    - -\$1,007,000 decrease in Laguna Sanitation for capital projects.
    - +\$143,000 increase to Transportation funds for capital projects.
    - +\$155,000 increase in various other Public Works funds.
    - +\$355,000 increase in Water Agency for drought related expenditures.
    - +\$1,314,000 increase to Resource Recovery for phased closure costs.
  - +\$26,000 increase in General Fund Contribution for Salaries and Employee Benefits increases to Surveyor, Project Clean Water and Measure “A” road improvement efforts.

These changes result in Recommended operating revenues of \$101,149,000, non-operating revenues of \$46,769,000, and total revenues of \$147,918,000. Non-operating revenues primarily include General Fund Contribution, transfers, and decreases to fund balances.

# Public Works

## Department

### **CHANGES & OPERATIONAL IMPACT: 2015-16 RECOMMENDED TO 2016-17 PROPOSED**

- Operating expenditures are decreasing \$13,839,000 and total net expenditures are projected to decrease of \$23,121,000. These are comprised of:
  - +\$407,000 increase in Salaries and Employee Benefits, which includes increases in health and retirement contributions.
  - -\$10,899,000 decrease in Services and Supplies due to:
    - -\$8,361,000 decrease in capital maintenance in Transportation.
    - -\$1,499,000 decrease in Resource Recovery for environmental review.
    - -\$730,000 decrease in Laguna Sanitation District maintenance.
    - -\$448,000 decrease in Water Agency special projects.
    - +\$139,000 increase in channel maintenance in flood zones.
  - -\$3,348,000 decrease in Other Charges primarily due to the completion of Proposition 84 pass-through grants.
  - -\$12,318,000 decrease in Capital Assets due to:
    - -\$7,871,000 decrease for flood projects.
    - -\$2,558,000 decrease in Resource Recovery for equipment and structure improvements.
    - -\$1,680,000 decrease in Laguna Sanitation District projects.
    - -\$209,000 decrease in Transportation equipment replacement.
  - -\$1,591,000 decrease in Other Financing Uses due to a reduction in transfers between Transportation funds for capital related project activities.
  - -\$7,000 decrease in Intrafund Expenditures Transfers (-) for transfers between divisions within Public Works offset with corresponding expenditures.
  - +\$4,635,000 increase in Fund Balances due to:
    - +\$3,144,000 increase in Laguna Sanitation capital projects for implementing Master Plan.
    - +\$1,215,000 decrease in flood zones capital projects.
    - +\$276,000 increase in capital projects for the Transportation Budget Program.

### **RELATED LINKS**

For more information on the Public Works Department, refer to the department's web site at <http://www.countyofsb.org/pwd> or "Like" us on Facebook at County of SB - Public Works <https://www.facebook.com/CountyOfSbPublicWorks>.

# Public Works

## Department

### PERFORMANCE MEASURES

Description	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Estimated Actual	FY 2015-16 Recommend	FY 2016-17 Proposed
<b>Administration &amp; Support</b>					
Percentage of department workforce "Lost Time"	5.2% 29,139/557,778	5.7% 32,468/568,822	4.9% 26,752/548,381	4.8% 26,572/553,580	4.8% 26,572/553,580
Percentage of departmental Information Technology requests resolved within 4 working hours	97.9% 1558/1592	96.9% 1484/1531	97.4% 1549/1590	95.7% 1535/1604	95.7% 1535/1604
Percentage of California State Association of Counties randomly selected employees tested for Drugs & Alcohol within the quarter	92% 80/87	91% 79/87	99% 86/87	100% 87/87	100% 87/87
Number of Master Service Agreements processed within a year (New Measure FY 14/15)	N/A	N/A	162	150	150
Percent of departmental Employee Performance Reviews (EPRs) completed by the due date	N/A	N/A	78% 207/265	100% 282.5/282.5	100% 282.5/282.5
<b>Transportation</b>					
Average Pavement Condition Index (PCI) for the County Maintained Road System	61	61	60	60	60
Percentage of Transportation service requests responded to within 48 hours	100% 932/932	99.9% 1043/1044	78.5% 716/912	95% 855/900	95% 855/900
Percentage of design and construction administration costs for completed pavement preservation project costs (New Measure FY 14/15)	N/A	N/A	22%	20%	20%
Percentage of school zone traffic control pavement markings refreshed annually	100% 44/44	52% 23/44	57% 25/44	25% 11/44	25% 11/44

# Public Works

## Department

### PERFORMANCE MEASURES (CONT'D)

Description	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Estimated Actual	FY 2015-16 Recommend	FY 2016-17 Proposed
<b>Surveyor</b>					
Percentage of Record of Surveys & Corner Records reviewed within 20 days per Government Code requirements	57% 132/232	41% 81/197	70% 161/230	100% 230/230	100% 230/230
Average number of days to complete development project reviews	18	26	30	30	30
Average number of days to publish recorded maps on the County web site	35	40	73	40	40
<b>Water Resources</b>					
Percentage of planned flood control maintenance projects completed	99% 67/68	97% 77/79	98% 62/63	95% 62/65	95% 62/65
Percentage of water quality inquiries responded to within 24 hours	100% 38/38	100% 32/32	100% 10/10	94% 30/32	94% 30/32
Percentage of flood control maintenance requests responded to within 48 hours	98% 110/112	99% 92/93	95% 95/100	95% 90/95	95% 90/95
Percentage of plan check submittals completed within two weeks	100% 42/42	100% 48/48	100% 60/60	90% 43/48	90% 43/48
<b>Resource Recovery &amp; Waste Management</b>					
Percentage of waste diversion (recycling) as calculated by Cal Recycle	73% 11/15	73% 11/15	73% 11/15	73% 11/15	73% 11/15
Percentage of Laguna County Sanitation's sewer system flushed and/or videoed annually	17.9% 28.7/160	31.0% 49.5/160	17.5% 28/160	20% 32/160	20% 32/160
Average annual cost per pound of household hazardous waste disposed	\$1.64	\$1.64	\$1.68	\$1.70	\$1.70
Achieve 1,000 pounds compaction at the Tajiguas Landfill to maximize capacity	1,230	1,090	1,212	1,000	1,000

# Public Works



# Public Works

## Program

### **ADMINISTRATION & SUPPORT**

Provide prudent fiscal management, staff support, and other required resources that ensure each division of Public Works fulfills its mission.

#### Staffing

Staffing Detail By Budget Program	2013-14 Actual	2014-15 Adopted	Change from FY14-15 Ado to FY15-16 Rec	2015-16 Recommended	2016-17 Proposed
DIRECTOR	1.00	1.00	-	1.00	1.00
DEPUTY DIRECTOR	1.00	1.00	-	1.00	1.00
CIVIL ENGINEERING MANAGER	0.85	1.00	(1.00)	-	-
PROJECT MANAGER	1.00	1.00	-	1.00	1.00
CIVIL ENGINEER SPECIALIST	-	-	1.00	1.00	1.00
HR MANAGER	-	-	1.00	1.00	1.00
IT MANAGER	1.00	1.00	-	1.00	1.00
EDP SYS & PROG ANLST SR	1.00	1.00	-	1.00	1.00
EDP SYS & PROG ANLST	1.00	1.00	-	1.00	1.00
ADMIN OFFICE PRO	3.00	3.00	(1.00)	2.00	2.00
COMPUTER SYSTEMS SPEC	1.00	1.00	-	1.00	1.00
REAL PROPERTY AGENT	1.00	-	-	-	-
EXECUTIVE SECRETARY	1.00	1.00	-	1.00	1.00
SAFETY OFFICER-DEPT	1.00	1.00	-	1.00	1.00
ADMN OFFICE PRO SR	-	-	1.00	1.00	1.00
SAFETY OFFICER-DIVISIONAL	1.00	1.00	-	1.00	1.00
Total	14.85	14.00	1.00	15.00	15.00

# Public Works

## Program

### ADMINISTRATION & SUPPORT (CONT'D)

#### Revenue & Expenditures

Budget By Categories of Expenditures	2013-14 Actual	2014-15 Adopted	Change from FY14-15 Ado to FY15-16 Rec	2015-16 Recommended	2016-17 Proposed
Salaries and Employee Benefits	\$ 2,057,985	\$ 2,063,278	\$ 267,786	\$ 2,331,064	\$ 2,335,934
Services and Supplies	1,462,424	1,655,405	159,493	1,814,898	1,862,790
Other Charges	66,151	69,978	261,002	330,980	338,718
Total Operating Expenditures	3,586,560	3,788,661	688,281	4,476,942	4,537,442
Capital Assets	14,022	6,000	(6,000)	-	-
Other Financing Uses	1,635,549	1,301,218	(679,363)	621,855	622,511
Intrafund Expenditure Transfers (+)	88	-	-	-	-
Increases to Fund Balances	640,068	311,247	50,815	362,062	413,621
Total Expenditures	\$ 5,876,287	\$ 5,407,126	\$ 53,733	\$ 5,460,859	\$ 5,573,574
<b>Budget By Categories of Revenues</b>					
Taxes	1,454,427	1,498,590	88,582	1,587,172	1,667,926
Use of Money and Property	21,844	10,305	1,046	11,351	11,387
Intergovernmental Revenue	272,018	7,799	(150)	7,649	7,649
Charges for Services	3,005,625	3,053,715	462,952	3,516,667	3,538,861
Miscellaneous Revenue	672	-	-	-	-
Total Operating Revenues	4,754,586	4,570,409	552,430	5,122,839	5,225,823
Intrafund Expenditure Transfers (-)	135,482	154,586	(53,201)	101,385	94,370
Decreases to Fund Balances	963,294	666,131	(445,496)	220,635	237,381
General Fund Contribution	19,300	16,000	-	16,000	16,000
Total Revenues	\$ 5,872,662	\$ 5,407,126	\$ 53,733	\$ 5,460,859	\$ 5,573,574

\* Please note that departments are not required to balance their budget at the program level.

#### 2014-15 Anticipated Accomplishments

- Achieved 25% Cal-EMA funding for 2005 Storm FEMA Appeal and developed appeal package for fair hearing to attempt to get this reimbursement to 75%.
- Provided the County's lead and one negotiator to deliver a balanced Project Stabilization Agreement (PSA) for the Northern Branch Jail AB900 Phase 2 Project. The process included over a dozen meetings negotiating with the Trades Council as well as multiple meetings with stakeholders in the community. The Board provided conceptual approval of the PSA and the Trades Council only delivered 19 signatures of the 20 affiliates required to sign and approve.
- Active participation in the County Engineers Association of California (CEAC) to advocate for the County on State Legislation. Director held the position of CEAC President in 2014 which was also CEAC's Centennial Year.
- Provided financial review of the Resource Recovery & Waste Management Conversion Technology (CT) proposals and assisted with negotiations.
- Successfully completed Road's 9-year audit by State Controller's Office.
- Re-assessed duties and structure for Department safety program.

# Public Works

## Program

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### ***ADMINISTRATION & SUPPORT (CONT'D)***

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#### **2015-17 Objectives**

- Initiate and complete fee study of Transportation Encroachment Permits and County Surveyors Office.
- Complete implementation of credit card process for Transportation Encroachment Permits.
- Review the structure of the Public Works Administration & Finance Division and recommend changes as needed.

# Public Works

## Program

### **TRANSPORTATION**

Provide a clear path, smooth ride, and safe trip for the traveling public.

#### Staffing

Staffing Detail By Budget Program	2013-14 Actual	2014-15 Adopted	Change from FY14-15 Ado to FY15-16 Rec	2015-16 Recommended	2016-17 Proposed
ASST DIRECTOR	1.00	1.00	-	1.00	1.00
CIVIL ENGINEERING MANAGER	2.00	2.00	-	2.00	2.00
PROJECT MANAGER	1.00	2.00	1.00	3.00	3.00
CIVIL ENGINEER SPECIALIST	1.69	3.00	-	3.00	3.00
PROGRAM MANAGER	3.00	4.00	(1.00)	3.00	3.00
ROAD MAINT MANAGER	1.00	1.00	-	1.00	1.00
TRANSPORTATION PLANNER SUPV	1.00	1.00	-	1.00	1.00
CIVIL ENGINEER	2.62	3.00	(3.00)	-	-
CIVIL ENGINEER/PLAN CHECK ENGINEER	-	-	2.00	2.00	2.00
ENGINEERING GEOLOGIST	1.00	1.00	-	1.00	1.00
GEOLOGIST REGISTERED	1.00	1.00	-	1.00	1.00
COST ANALYST	1.00	1.00	(1.00)	-	-
RISK ANALYST	-	-	1.00	1.00	1.00
MAINT SUPERINTENDENT	3.00	3.00	-	3.00	3.00
ENG ENVIRON PLANNER SR.	1.00	1.00	-	1.00	1.00
ADMIN OFFICE PRO	5.92	6.00	(1.00)	5.00	5.00
FINANCIAL OFFICE PRO	2.00	3.00	(2.00)	1.00	1.00
CIV ENGINEERING ASSOC	9.31	10.00	1.00	11.00	11.00
ACCOUNTANT	2.00	2.00	-	2.00	2.00
ENGINEERING TECH SPEC	6.00	7.00	2.00	9.00	9.00
URBAN FORESTRY SUPV	1.00	1.00	-	1.00	1.00
MAINTENANCE SUPV	3.00	4.00	-	4.00	4.00
MAINTENANCE LEADER	11.96	11.00	(1.00)	10.00	10.00
FINANCIAL OFFICE PRO SR	-	-	1.00	1.00	1.00
ADMN OFFICE PRO SR	-	-	2.00	2.00	2.00
ENGINEERING TECH	4.00	4.00	-	4.00	4.00
URBAN FORESTRY INSP	1.00	1.00	-	1.00	1.00
HEAVY EQUIP OPERATOR	7.15	7.00	-	7.00	7.00
MAINTENANCE WORKER	39.08	38.00	(3.00)	35.00	35.00
TRAFFIC SIGNAL TECHNICIAN	1.00	1.00	-	1.00	1.00
MAINT WORKER APPRENTICE	-	1.00	2.00	3.00	3.00
EXTRA HELP	6.44	-	-	-	-
Total	120.17	120.00	-	120.00	120.00

# Public Works

## Program

### TRANSPORTATION (CONT'D)

#### Revenue & Expenditures

Budget By Categories of Expenditures	2013-14 Actual	2014-15 Adopted	Change from FY14-15 Ado to FY15-16 Rec	2015-16 Recommended	2016-17 Proposed
Salaries and Employee Benefits	\$ 12,950,442	\$ 14,097,197	\$ 650,456	\$ 14,747,653	\$ 14,900,096
Services and Supplies	21,711,727	26,368,496	1,972,469	28,340,965	19,930,233
Other Charges	2,151,439	2,143,098	(163,121)	1,979,977	2,138,312
Total Operating Expenditures	36,813,608	42,608,791	2,459,804	45,068,595	36,968,641
Capital Assets	877,523	1,047,600	187,400	1,235,000	1,025,500
Other Financing Uses	8,741,068	2,393,398	873,429	3,266,827	2,692,129
Intrafund Expenditure Transfers (+)	36,034	380,000	-	380,000	380,000
Increases to Fund Balances	12,590,601	7,258,325	(2,827,225)	4,431,100	4,655,095
Total Expenditures	\$ 59,058,835	\$ 53,688,114	\$ 693,408	\$ 54,381,522	\$ 45,721,365
<b>Budget By Categories of Revenues</b>					
Taxes	7,159,567	7,382,820	852,152	8,234,972	8,056,430
Licenses, Permits and Franchises	520,919	252,500	75,000	327,500	327,500
Fines, Forfeitures, and Penalties	51,200	-	-	-	-
Use of Money and Property	146,617	60,836	(5,396)	55,440	50,435
Intergovernmental Revenue	23,049,201	22,614,066	(2,788,149)	19,825,917	17,797,497
Charges for Services	4,284,609	3,987,071	1,485,009	5,472,080	3,235,081
Miscellaneous Revenue	89,408	75,000	(3,000)	72,000	72,000
Total Operating Revenues	35,301,523	34,372,293	(384,384)	33,987,909	29,538,943
Other Financing Sources	12,007,588	2,844,048	422,779	3,266,827	2,692,129
Intrafund Expenditure Transfers (-)	36,123	380,000	-	380,000	380,000
Decreases to Fund Balances	10,016,455	14,256,173	642,913	14,899,086	11,252,793
General Fund Contribution	1,715,800	1,835,600	12,100	1,847,700	1,857,500
Total Revenues	\$ 59,077,488	\$ 53,688,114	\$ 693,408	\$ 54,381,522	\$ 45,721,365

\* Please note that departments are not required to balance their budget at the program level.

#### 2014-15 Anticipated Accomplishments

- Delivered a \$4M Federal Lands Access Program grant to reconstruct roadways under a USFS agreement, as well as bridge projects on Cathedral Oaks Road, Black Road. Completed projects on Jonata Park Road and Kinevan Road, and submitted authority to advertise packages for two bridges on Jalama Road.
- Assisted in the development of a new strategy for leveraging locally funded bridge work to increase efficiency in the highway bridge program.
- Created a pavement management team to deliver \$7M in roadway work, as well as a hardscape strike team to deliver \$500K in active transportation projects in addition to the normal RdMAP work.
- Developed a two-year budget, RdMAP preparation, CIP, and five-year forecast for Maintenance, Design, Traffic, Construction, Permits, Development Review, and Alternative Transportation Sections.
- Updated disaster response procedures based on new policies from Federal Emergency Management Agency and Federal Highway Administration.

# Public Works

## Program

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### ***TRANSPORTATION (CONT'D)***

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#### **2015-17 Objectives**

- Complete the reorganization of the Maintenance road yards. Develop practices and metrics for success in the yards and begin the process of measuring them and implementing changes as needed to meet goals.
- Implement the new permits accounting system with tracking controls and create metrics for effectiveness.
- Complete an asset management plan that includes robust databases and procedures for tracking and maintaining backlog for hardscape and culverts in a similar way to roadways.
- Prepare for and implement in a timely manner the additional funding the Board has designated to deferred maintenance; specifically for Roads. Continue pursuing partnerships with the private sector to determine and utilize cost effective pavement preservation strategies to maximize the use of these additional funds.
- Continue to seek new funding sources and new methods and processes to help perform the mission of the Division with limited resources.

# Public Works

## Program

### **SURVEYOR**

Provide quality surveying services through the creation, maintenance, and protection of land based records for public and private uses.

#### Staffing

Staffing Detail By Budget Program	2013-14 Actual	2014-15 Adopted	Change from FY14-15 Ado to FY15-16 Rec	2015-16 Recommended	2016-17 Proposed
COUNTY SURVEYOR	1.00	1.00	-	1.00	1.00
SURVEY PARTY CHIEF	3.00	-	-	-	-
SURVEY SUPERVISOR	1.00	1.00	-	1.00	1.00
SURVEY SPECIALIST	2.00	3.00	-	3.00	3.00
ENGINEERING TECH	2.01	-	-	-	-
EXTRA HELP	0.46	-	-	-	-
Total	9.47	5.00	-	5.00	5.00

#### Revenue & Expenditures

Budget By Categories of Expenditures	2013-14 Actual	2014-15 Adopted	Change from FY14-15 Ado to FY15-16 Rec	2015-16 Recommended	2016-17 Proposed
Salaries and Employee Benefits	\$ 1,222,242	\$ 748,924	\$ 2,129	\$ 751,053	\$ 759,889
Services and Supplies	37,709	34,974	5,835	40,809	42,235
Other Charges	106,868	97,186	(8,408)	88,778	95,643
Total Operating Expenditures	1,366,819	881,084	(444)	880,640	897,767
Intrafund Expenditure Transfers (+)	135,482	154,586	(53,201)	101,385	94,370
Increases to Fund Balances	14,500	25,000	15,000	40,000	40,000
Total Expenditures	\$ 1,516,800	\$ 1,060,670	\$ (38,645)	\$ 1,022,025	\$ 1,032,137
<b>Budget By Categories of Revenues</b>					
Licenses, Permits and Franchises	2,090	-	1,625	1,625	1,500
Charges for Services	1,061,910	420,495	(53,495)	367,000	370,137
Miscellaneous Revenue	694	76	24	100	100
Total Operating Revenues	1,064,694	420,571	(51,846)	368,725	371,737
Decreases to Fund Balances	-	25,000	-	25,000	25,000
General Fund Contribution	464,300	615,100	13,200	628,300	635,400
Total Revenues	\$ 1,528,994	\$ 1,060,671	\$ (38,646)	\$ 1,022,025	\$ 1,032,137

\* Please note that departments are not required to balance their budget at the program level.

#### 2014-15 Anticipated Accomplishments

- Transitioned ongoing Field Survey projects to Contractors from Master Service Agreement list during the reorganization.
- Provided customer service through on-line interactive web page search.
- Performed over 630 project reviews for compliance with state laws and local ordinances.
- Recorded or filed over 320 maps, corner records and documents.
- Performed right of way record research for over 25 public roads and streets.

# Public Works

## Program

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### ***SURVEYOR (CONT'D)***

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#### **2015-17 Objectives**

- Provide mandated surveying services to County Government, survey professionals and general public.
- Perform County Surveyors Office fee study and implement new schedule.
- Continue working with UCSB on developing internship program to increase number, completeness and consistency of dataset available to the general public and professional surveyors using the Interactive GIS Surveyor Information System customer service tool.
- Manage County Surveyor's budget to insure the division finishes with a positive balance at the end of the fiscal year.

# Public Works

## Program

### **WATER RESOURCES**

Provide and promote flood protection, water conservation and, water supplies for the residents and visitors of Santa Barbara County.

#### Staffing

Staffing Detail By Budget Program	2013-14 Actual	2014-15 Adopted	Change from FY14-15 Ado to FY15-16 Rec	2015-16 Recommended	2016-17 Proposed
DEPUTY DIRECTOR	1.00	1.00	-	1.00	1.00
CIVIL ENGINEERING MANAGER	1.00	1.00	-	1.00	1.00
WATER AGENCY MANAGER	1.00	1.00	1.00	2.00	2.00
CIVIL ENGINEER SPECIALIST	1.00	1.00	-	1.00	1.00
OPERATIONS MANAGER	1.00	1.00	-	1.00	1.00
DIVISION MANAGER	0.80	1.00	(1.00)	-	-
CIVIL ENGINEER/PLAN CHECK ENGINEER	-	-	2.00	2.00	2.00
CIVIL ENGINEER	1.00	1.00	(1.00)	-	-
MAINT SUPERINTENDENT	1.00	1.00	-	1.00	1.00
HYDROLOGIST SENIOR	2.00	2.00	1.00	3.00	3.00
ENG ENVIRON PLANNER SR.	2.00	2.00	-	2.00	2.00
ADMIN OFFICE PRO	3.00	3.00	-	3.00	3.00
FINANCIAL OFFICE PRO	1.00	1.00	(1.00)	-	-
ENGINEERING TECH SUPV	1.00	1.00	-	1.00	1.00
CIV ENGINEERING ASSOC	4.00	4.00	(1.00)	3.00	3.00
PUBLIC WORKS PRGM SPEC SR	2.00	2.00	0.50	2.50	2.50
ACCOUNTANT	1.00	1.00	-	1.00	1.00
ENGINEERING TECH SPEC	2.00	3.00	-	3.00	3.00
MAINTENANCE SUPV	2.12	2.00	-	2.00	2.00
PUBLIC WORKS PRGM SPEC	0.69	1.00	-	1.00	1.00
MAINTENANCE LEADER	4.38	5.00	-	5.00	5.00
FINANCIAL OFFICE PRO SR	-	-	1.00	1.00	1.00
ENGINEERING TECH	1.00	1.00	-	1.00	1.00
MAINT WELDER-MECHANIC	1.00	1.00	-	1.00	1.00
HEAVY EQUIP OPERATOR	4.50	5.00	-	5.00	5.00
PESTICIDE SPECIALIST	1.00	1.00	-	1.00	1.00
MAINTENANCE WORKER	1.73	3.00	(2.00)	1.00	1.00
MAINT WORKER APPRENTICE	1.27	1.00	2.00	3.00	3.00
EXTRA HELP	0.15	-	-	-	-
Total	43.64	47.00	1.50	48.50	48.50

# Public Works

## Program

### **WATER RESOURCES (CONT'D)**

#### Revenue & Expenditures

Budget By Categories of Expenditures	2013-14 Actual	2014-15 Adopted	Change from FY14-15 Ado to FY15-16 Rec	2015-16 Recommended	2016-17 Proposed
Salaries and Employee Benefits	\$ 5,247,941	\$ 6,091,897	\$ 329,951	\$ 6,421,848	\$ 6,507,657
Services and Supplies	7,052,765	12,490,967	(1,406,673)	11,084,294	10,776,143
Other Charges	2,149,463	3,727,633	369,207	4,096,840	453,556
Total Operating Expenditures	14,450,169	22,310,497	(707,515)	21,602,982	17,737,356
Capital Assets	51,335,635	11,618,000	1,890,000	13,508,000	5,637,500
Other Financing Uses	328,677	141,745	1,039,615	1,181,360	111,770
Increases to Fund Balances	4,083,495	8,155,735	(3,858,245)	4,297,490	5,512,552
Total Expenditures	<u>\$ 70,197,976</u>	<u>\$ 42,225,977</u>	<u>\$ (1,636,145)</u>	<u>\$ 40,589,832</u>	<u>\$ 28,999,178</u>
<b>Budget By Categories of Revenues</b>					
Taxes	11,626,084	11,178,400	1,202,499	12,380,899	13,121,608
Use of Money and Property	468,927	205,600	(61,950)	143,650	212,000
Intergovernmental Revenue	52,935,183	8,885,280	272,795	9,158,075	5,198,100
Charges for Services	3,498,967	3,509,030	95,109	3,604,139	3,664,229
Miscellaneous Revenue	35,610	38,135	(155)	37,980	35,920
Total Operating Revenues	68,564,772	23,816,445	1,508,298	25,324,743	22,231,857
Other Financing Sources	211,490	92,730	1,112,920	1,205,650	136,460
Decreases to Fund Balances	831,681	17,702,302	(4,257,563)	13,444,739	6,010,961
General Fund Contribution	605,400	614,500	200	614,700	619,900
Total Revenues	<u>\$ 70,213,343</u>	<u>\$ 42,225,977</u>	<u>\$ (1,636,145)</u>	<u>\$ 40,589,832</u>	<u>\$ 28,999,178</u>

\* Please note that departments are not required to balance their budget at the program level.

#### 2014-15 Anticipated Accomplishments

- Drought Leadership - Initiation of Cachuma Member Unit (MU) Managers Meetings to organize all of the MU Managers on Cachuma issues. The County Water Agency started hosting these meetings every month.
- Monthly Cachuma Capacity Calculations were completed by Water Agency commencing in January. Developed Cachuma Forecast Model to determine Cachuma Capacity under differing scenarios up to 2 years out.
- San Pedro / Las Vegas Creek Capacity Project first phase construction of \$20 Million in improvements to the bridges on US 101.
- Bradley Canyon Levee Improvements was the final phase of the Santa Maria Levee work and was completed this year. That now completes the County's #1 priority project.
- A Cooperative Agreement on Lower Mission Creek was completed with the City of Santa Barbara for construction of the remaining work on Reach 1A.
- Secured a \$3.08 million Proposition 84 - 2006 Safe Water Drinking Act grant for local projects.
- Completed coordination of Las Vegas / San Pedro Capacity Project resulting in Caltrans awarding construction.

# Public Works

## Program

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### ***WATER RESOURCES (CONT'D)***

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#### **2015-17 Objectives**

- Address Drought issues with leadership and technical competence.
- Monitor water supply / drought issues closely; support CEO as needed.
- Address State Water Project issues with input from the CEO and Board of Supervisors.
- Strategic planning for actions if the 2014-15 Winter and Spring seasons remains dry.
- Continue towards completion of the Lower Mission Creek Project construction below US 101.
- Complete Water Supply Alternatives Study as directed by the Board of Supervisors for future water supply options for the County.

# Public Works

## Program

### **RESOURCE RECOVERY & WASTE MANAGEMENT**

Protect the public health and environment of our community by efficiently managing waste products and utilities with a focus on resource conservation.

#### Staffing

Staffing Detail By Budget Program	2013-14 Actual	2014-15 Adopted	Change from FY14-15 Ado to FY15-16 Rec	2015-16 Recommended	2016-17 Proposed
DEPUTY DIRECTOR	1.00	1.00	-	1.00	1.00
CIVIL ENGINEERING MANAGER	1.00	1.00	1.00	2.00	2.00
PERMITING-ENGINEERING MANAGER	1.00	1.00	-	1.00	1.00
PROJECT MANAGER	1.00	1.00	-	1.00	1.00
PROGRAM MANAGER	0.85	1.00	-	1.00	1.00
SURVEY PARTY CHIEF	-	1.00	-	1.00	1.00
OPERATIONS MANAGER	1.00	1.00	(1.00)	-	-
CIVIL ENGINEER	0.81	1.00	(1.00)	-	-
CIVIL ENGINEER/PLAN CHECK ENGINEER	-	-	1.00	1.00	1.00
COST ANALYST	0.15	-	-	-	-
ENG ENVIRON PLANNER SR.	1.00	1.00	-	1.00	1.00
STAFF ANALYST	1.00	1.00	-	1.00	1.00
ADMIN OFFICE PRO	5.00	6.00	(3.00)	3.00	3.00
FINANCIAL OFFICE PRO	2.00	2.00	(1.00)	1.00	1.00
CIV ENGINEERING ASSOC	-	1.00	-	1.00	1.00
WASTEWTR PLANT OPER CHIEF	1.00	1.00	-	1.00	1.00
PUBLIC WORKS PRGM SPEC SR	1.00	1.00	1.00	2.00	2.00
ACCOUNTANT	1.00	1.00	-	1.00	1.00
ENGINEERING TECH SPEC	1.00	2.00	-	2.00	2.00
WASTEWTR PLANT OPER SUPV	1.00	1.00	-	1.00	1.00
REFUSE SUPERVISOR	3.00	3.00	-	3.00	3.00
PUBLIC WORKS PRGM SPEC	3.75	3.75	(1.00)	2.75	2.75
WASTEWTR PLANT OPER	8.69	9.00	(1.00)	8.00	8.00
REFUSE LEADER	5.00	5.00	-	5.00	5.00
FINANCIAL OFFICE PRO SR	-	-	1.00	1.00	1.00
ADMN OFFICE PRO SR	-	-	3.00	3.00	3.00
SHOP SUPERVISOR	1.00	1.00	-	1.00	1.00
ENGINEERING TECH	1.00	1.00	-	1.00	1.00
EQUIPMENT MECHANIC	4.42	4.00	-	4.00	4.00
HEAVY EQUIP OPERATOR	11.00	11.00	-	11.00	11.00
REFUSE INSPECTOR	2.00	2.00	-	2.00	2.00
HEAVY TRUCK DRIVER	11.00	11.00	-	11.00	11.00
REFUSE CHECKER SUPERVISOR	1.00	1.00	-	1.00	1.00
MAINTENANCE WORKER	6.31	6.00	-	6.00	6.00
WASTEWTR PLANT OPER TR	-	-	1.00	1.00	1.00
STOREKEEPER	1.00	1.00	-	1.00	1.00
REFUSE CHECKER	9.19	8.50	-	8.50	8.50
RECYCLE WORKER	2.00	2.00	-	2.00	2.00
EXTRA HELP	2.79	-	-	-	-
Total	<u>93.97</u>	<u>94.25</u>	<u>-</u>	<u>94.25</u>	<u>94.25</u>

# Public Works

## Program

### RESOURCE RECOVERY & WASTE MANAGEMENT (CONT'D)

#### Revenue & Expenditures

Budget By Categories of Expenditures	2013-14 Actual	2014-15 Adopted	Change from FY14-15 Ado to FY15-16 Rec	2015-16 Recommended	2016-17 Proposed
Salaries and Employee Benefits	\$ 10,037,762	\$ 10,748,611	\$ 302,970	\$ 11,051,581	\$ 11,206,481
Services and Supplies	12,099,608	14,373,214	5,180,601	19,553,815	17,324,831
Other Charges	4,426,441	7,325,652	(1,649,485)	5,676,167	5,798,747
Total Operating Expenditures	26,563,811	32,447,477	3,834,086	36,281,563	34,330,059
Capital Assets	7,018,954	13,013,400	(5,919,400)	7,094,000	2,856,000
Other Financing Uses	1,390,093	1,436,054	38,556	1,474,610	1,526,655
Increases to Fund Balances	1,351,939	500,000	1,113,757	1,613,757	4,758,302
Total Expenditures	<u>\$ 36,324,797</u>	<u>\$ 47,396,931</u>	<u>\$ (933,001)</u>	<u>\$ 46,463,930</u>	<u>\$ 43,471,016</u>
<b>Budget By Categories of Revenues</b>					
Licenses, Permits and Franchises	3,185,904	3,172,050	7,949	3,179,999	3,221,590
Use of Money and Property	687,028	512,144	10,000	522,144	522,144
Intergovernmental Revenue	378,547	1,884,866	(1,480,305)	404,561	220,113
Charges for Services	27,283,701	29,164,906	350,566	29,515,472	30,279,435
Miscellaneous Revenue	3,193,701	2,850,325	(128,095)	2,722,230	2,722,130
Total Operating Revenues	34,728,881	37,584,291	(1,239,885)	36,344,406	36,965,412
Other Financing Sources	22,855	-	-	-	-
Decreases to Fund Balances	1,591,829	9,812,639	306,885	10,119,524	6,505,604
Total Revenues	<u>\$ 36,343,566</u>	<u>\$ 47,396,930</u>	<u>\$ (933,000)</u>	<u>\$ 46,463,930</u>	<u>\$ 43,471,016</u>

\* Please note that departments are not required to balance their budget at the program level.

#### 2014-15 Anticipated Accomplishments

- Prepared EIR for public review for the Resource Recovery Project proposed at Tajiguas Landfill.
- Continued project development of the Resource Recovery Conversion Technology (CT) project at Tajiguas Landfill to provide a sustainable future alternative to burying the communities' municipal solid waste.
- Obtained approximately 130 acres of neighboring property for the irrigation of recycled water and possible future mandated mitigation for the Laguna County Sanitation District (LCSD).
- Installed GPS devices in all fleet trucks to improve operational efficiency.
- Executed Mission Canyon Sewer management agreement with the City of Santa Barbara and County Service Area (CSA) 12 with regards to Mission Canyon Sewer Rates and revisions to the existing agreement.
- Continuing the implementation of a web-based scale house at entrances to Tajiguas Landfill and the Transfer Station.

#### 2015-17 Objectives

- Certify EIR for the Resource Recovery Project proposed at Tajiguas Landfill.
- Negotiate contract with vendor for the Resource Recovery Project proposed at Tajiguas including preparation of necessary documents and review of financial and technical information.
- Create a joint powers authority for the administration of the Resource Recovery Project proposed at Tajiguas Landfill.
- Complete installation of Isla Vista Street Lights.

# Public Works

## Program

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### ***RESOURCE RECOVERY & WASTE MANAGEMENT (CONT'D)***

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- Complete the design of the Laguna County Sanitation District Master Plan.
- Continue to implement technologies that allow the division to be more effective and innovative.
- Continue to engage and participate in legislation that effects the Division.

# Public Works

