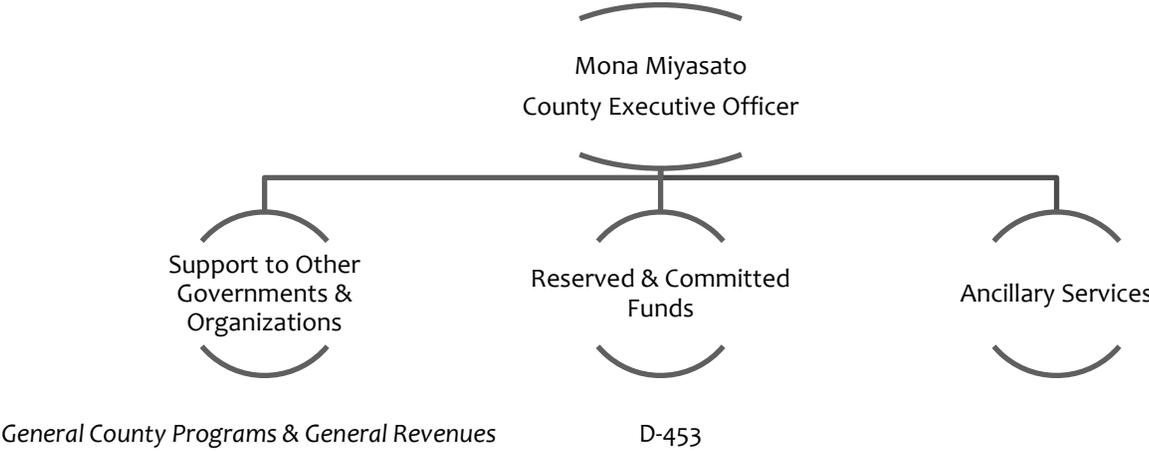


General County Programs



BUDGET & FULL-TIME EQUIVALENTS SUMMARY & BUDGET PROGRAMS CHART

Operating	\$ 2,548,048
Capital	\$ -
FTEs	1.0



General County Programs

Department

MISSION STATEMENT

Deliver County services in accordance with the Board of Supervisors' (Board) strategic goals, operational priorities, and budgeted resources.

DEPARTMENT DESCRIPTION

The General County Programs budget contains those programs and projects which are not directly associated with one specific department. Programs may move into or out of General County Programs from other departments as they become established and a more appropriate department structure is identified. These General County programs currently include:

- Support to Other Governments & Organizations including the Children's Health Initiative, Human Services Commission, LAFCO, Montecito Fire Westmont Annexation, and support to the Betteravia Child Care Center.
- Reserved & Committed Funds consisting of increases and decreases to committed fund balances, Criminal Justice Facilities and Courthouse Construction debt service payments.
- Ancillary Services which consists of debt service payments for General Fund projects, Public and Educational Access, Board support, Gang Task Force support, and general administration.
- Northern Branch Jail Project, (the capital construction project), funded in part with AB 900 and SB 1022 grant funds and intended to provide a combined 604 bed jail facility just outside the City of Santa Maria.

HIGHLIGHTS OF 2015-17 OBJECTIVES

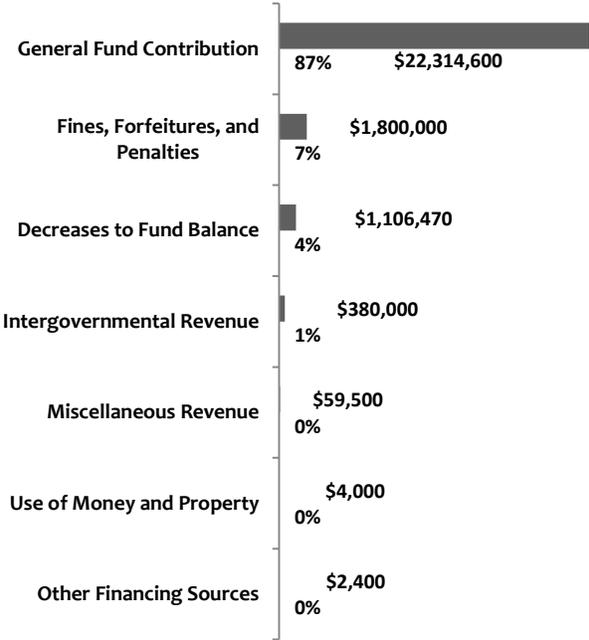
- Maintain the current level of support of \$1 million to the Children's Healthcare Initiative.
- Fund the Northern Branch Jail Operations fund in the amounts of \$6.1 million in FY 2015-16 and \$7.6 million in FY 2016-17.
- Support the Central Coast Coalition on Homelessness and the South Coast Gang Task Force projects at the current level of funding.
- Fund the Strategic Reserve to the targeted level, per Board policy
- Establish additional maintenance funding, per Board policy

General County Programs

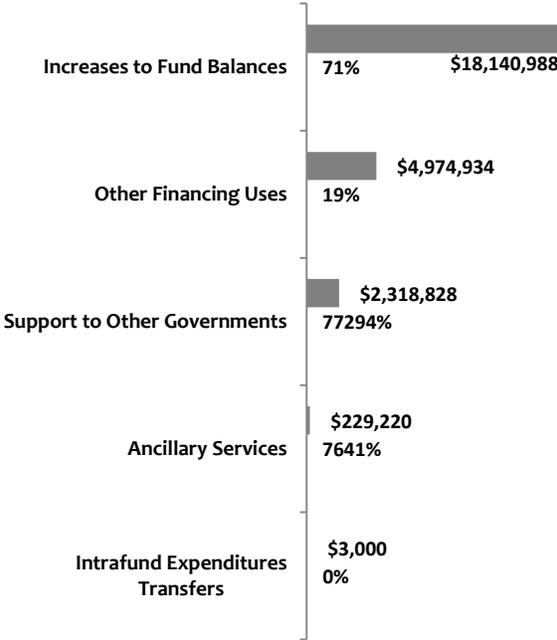
Department

RECOMMENDED SOURCES & USES OF FUNDS

Source of Funds - \$25,666,970



Use of Funds - \$25,666,970



General County Programs

Department

BUDGET OVERVIEW

Staffing Detail By Budget Program	2013-14 Actual	2014-15 Adopted	Change from FY14-15 Ado to FY15-16 Rec	2015-16 Recommended	2016-17 Proposed
Support to Other Governments & Orga	-	1.00	-	1.00	1.00
Total	-	1.00	-	1.00	1.00
<hr/>					
Budget By Budget Program					
Support to Other Governments & Orga	\$ 1,121,647	\$ 2,325,423	\$ (6,595)	\$ 2,318,828	\$ 2,325,404
Ancillary Services	377,046	634,632	(405,412)	229,220	215,500
Total	<u>\$ 1,498,693</u>	<u>\$ 2,960,055</u>	<u>\$ (412,007)</u>	<u>\$ 2,548,048</u>	<u>\$ 2,540,904</u>
<hr/>					
Budget By Categories of Expenditures					
Salaries and Employee Benefits	\$ 49,343	\$ 199,999	\$ (24,040)	\$ 175,959	\$ 176,528
Services and Supplies	1,270,703	1,600,250	(413,359)	1,186,891	1,186,322
Other Charges	178,647	1,159,806	25,392	1,185,198	1,178,054
Total Operating Expenditures	1,498,693	2,960,055	(412,007)	2,548,048	2,540,904
Capital Assets	6,815,063	-	-	-	-
Other Financing Uses	13,687,190	3,440,083	1,534,851	4,974,934	3,513,151
Intrafund Expenditure Transfers (+)	-	-	3,000	3,000	3,000
Increases to Fund Balances	23,929,309	18,616,118	(475,130)	18,140,988	16,447,920
Fund Balance Impact (+)	256	-	-	-	-
Total	<u>\$ 45,930,510</u>	<u>\$ 25,016,256</u>	<u>\$ 650,714</u>	<u>\$ 25,666,970</u>	<u>\$ 22,504,975</u>
<hr/>					
Budget By Categories of Revenues					
Fines, Forfeitures, and Penalties	\$ 1,721,427	\$ 1,900,000	\$ (100,000)	\$ 1,800,000	\$ 1,800,000
Use of Money and Property	14,017	4,000	-	4,000	4,000
Intergovernmental Revenue	7,440,145	382,800	(2,800)	380,000	380,000
Miscellaneous Revenue	480,015	406,964	(347,464)	59,500	59,500
Total Operating Revenues	9,655,604	2,693,764	(450,264)	2,243,500	2,243,500
Other Financing Sources	118,802	2,400	-	2,400	-
Intrafund Expenditure Transfers (-)	-	25,000	(25,000)	-	-
Decreases to Fund Balances	11,121,367	7,367,892	(6,261,422)	1,106,470	-
General Fund Contribution	25,011,493	14,927,200	7,387,400	22,314,600	20,261,475
Fund Balance Impact (-)	23,245	-	-	-	-
Total	<u>\$ 45,930,510</u>	<u>\$ 25,016,256</u>	<u>\$ 650,714</u>	<u>\$ 25,666,970</u>	<u>\$ 22,504,975</u>

General County Programs

Department

CHANGES & OPERATIONAL IMPACT: 2014-15 ADOPTED TO 2015-16 RECOMMENDED

Expenditures

- Net operating expenditure decrease of \$412,000 primarily due to:
 - -\$413,000 decrease to Services & Supplies for the elimination of one-time allocation to outside agencies (-\$365,000) and shifting Human Services Commission (HSC) expenditures to Other Charges (-\$49,000)
 - +\$25,000 increase to Other Charges for the increased prorata share of LAFCO's budget (+\$25,000), a decrease to the allocation for governmental access television (-\$21,000), and an increase to the Human Services Commission funding of non-profit agencies (\$19,000)
 - -\$24,000 decrease to Salaries & Employee Benefits for the replacement benefits plan (-\$20,000), a decrease to the Human Services Commission extra help position (-\$20,000) and merit, COLA, retirement and health insurance increases (+\$16,000)

- Net non-operating expenditure increase of \$1,063,000 primarily due to:
 - +\$4,312,000 increase to residual fund balance for future appropriations
 - -\$5,124,000 decrease to the Increase to the Strategic Reserve fund balance since the target has been reached
 - -\$2,461,000 decrease to the set-aside in Program Restoration, reflecting estimated one-time funds available for future appropriations
 - +\$1,500,000 annual increase in Northern Branch Jail Operations funding
 - -\$1,100,000 decrease to Increase to Roads fund balance (one time in prior year)
 - +\$1,000,000 increase in transfers to Alcohol, Drug & Mental Health Services (per Board policy)
 - +\$1,000,000 increase to the Mental Health committed fund balance account
 - +\$412,000 increase to restricted fund balance in the Courthouse Construction fund for excess fines revenue
 - -\$375,000 decrease in Debt Service
 - +\$511,000 increase in cost allocation offset for the Fire Department
 - +\$485,000 increase to Facilities Maintenance fund balance
 - +\$409,000 increase in cost allocation offset for the Northern Branch Jail
 - +\$250,000 increase to Litigation fund balance
 - +\$250,000 increase to Contingencies fund balance

These changes result in Recommended operating expenditures of \$2,548,000, non-operating expenditures of \$23,119,000, and total expenditures of \$25,667,000. Non-operating expenditures primarily include transfers and increases to fund balances.

Revenues

- Net operating revenue decrease of \$450,000:
 - -\$325,000 decrease to Miscellaneous Revenue due to the expiration of the Greka Settlement
 - -\$100,000 decrease to Forfeitures and Penalties for reduced revenue collected from fines and parking tickets
 - -\$20,000 decrease to revenue for the decrease to the replacement benefits plan expenditures

General County Programs

Department

CHANGES & OPERATIONAL IMPACT: 2014-15 ADOPTED TO 2015-16 RECOMMENDED (CONT'D)

- Net non-operating revenue increase of \$1,101,000 primarily due to:
 - +\$7,387,000 increase in General Fund Contribution for increases to Residual Fund Balance, Northern Branch Jail Operations, and ADMHS funding
 - -\$6,261,000 decrease in use of Fund Balance (Residual Fund Balance, Operating Plans, Program Restoration) for projects.

These changes result in Recommended operating revenues of \$2,244,000, non-operating revenues of \$23,423,000, and total revenues of \$25,667,000. Non-operating revenues primarily include General Fund Contribution, transfers and decreases to fund balances.

CHANGES & OPERATIONAL IMPACT: 2015-16 RECOMMENDED TO 2016-17 PROPOSED

The FY 2015-16 budget is decreasing by \$3,162,000. This is primarily due to decreased set aside for Residual Fund Balance (-\$4,312,000), and Mental Health (-\$1,000,000), offset by increases to the New Jail Operations fund (+\$1,500,000), and Strategic Reserve (+\$740,000).

General County Programs



General County Programs

Department

FUND BALANCE COMPONENT DETAIL

General Fund Key Discretionary Fund Balance Components Detail				
FY 2014-15				
Fund Balance Component	Beginning Balance	Estimated Changes	Estimated Changes Detail	Estimated Ending Balance
Capital Outlay	19,189	(19,189)	(19,189) Transfer balance to Deferred Maint.	-
Roads	-	-	500,000 per Budget Development Policies 1,100,000 CEO Recommend Expansion 1x funding (1,600,000) Public Works - Roads Projects	-
Litigation	1,229,548	(293,147)	(200,000) County Counsel - Outside Counsel fees (93,147) Clerk-Recorder-Assessor	936,401
Emerging Issues	4,473,647	(3,226,000)	(3,629,600) Transfer to Program Restoration 403,600 Mgs/Elected/Unrep Conf/BOS increases	1,247,647
Deferred Maintenance	701,082	(483,698)	3,000,000 per Budget Development Policies (1,200,000) CSD-Parks \$500k Policy; \$700k Prev. Maint (2,000,000) GS Maint \$1.3M Policy; \$700k Prev. Maint (302,887) All other unplanned items 19,189 Ending balance transfer from Capital Outlay	217,384
Audit Exceptions	2,150,239	(2,150,239)	Anticipated payment for FY 2008-09 audit settlement	-
Mental Health (new)	-	1,000,000	2,000,000 TSAC transfer from Public Health 1,080,000 Unemployment Insurance Rebate (2,080,000) ADMHS	1,000,000
New Jail Operations	3,300,000	4,600,000	4,600,000 Funding pursuant to Jail Operations funding plan	7,900,000
Program Restoration (one-time funding)	2,290,330	(637,068)	3,259,335 per Budget Development Policies (179,000) CEO (260,000) County Counsel (1,102,000) Sheriff (9,000) Ag Commissioner (436,000) CSD-Parks (80,000) P&D (85,000) Public Works (380,500) CSD-HCD (90,000) Auditor-Controller (100,000) CRA (358,750) General Services (12,600) Human Resources (200,000) Treas-Tax Collector (603,553) Gen County Programs	1,653,262
Contingencies	3,072,705	(2,040,869)	500,000 per Budget Development Policies (2,520,000) ADMHS (20,869) General County Programs to balance	1,031,836
Strategic Reserve	24,172,108	5,383,508	1,000,000 per Budget Development Policies 1,000,000 Increase to Reserve 3,383,508 13/14 GF year-end balance	29,555,616
Residual Fund Balance (new)	3,383,496	(3,383,496)	Transfer to Program Restoration	-
TOTAL	44,792,344	(1,250,198)		43,542,146

General County Programs

Department

FUND BALANCE COMPONENT DETAIL (CONT'D)

General Fund Key Discretionary Fund Balance Components Detail				
Recommended FY 2015-16				
Fund Balance Component	Beginning Balance	Recommended Changes	Recommended Changes Detail	Estimated Ending Balance/ Available to Allocate
Capital Outlay	-	-		-
Roads	-	-	500,000 per Budget Development Policies (500,000) Public Works - Roads Projects	-
Litigation	936,401	(100,000)	250,000 per Budget Development Policies (250,000) County Counsel - Outside Counsel fees (100,000) Clerk-Recorder-Assessor	836,401
Emerging Issues	1,247,647	-		1,247,647
Deferred Maintenance	217,384	500,000	2,300,000 per Budget Policy (GS, Parks & Other) (500,000) CSD-Parks maintenance (1,300,000) General Services maintenance	717,384
Def. Maint. 18% Funding Plan	-	1,185,000	1,185,000 per Budget Policy (TBD - Proposed allocation 50% PW, 25% GS, 25% Parks)	1,185,000
Audit Exceptions	-			-
Mental Health	1,000,000	-	1,000,000 per new Board Policy (1,000,000) ADMHS	1,000,000
New Jail Operations	7,900,000	6,100,000	6,100,000 per Jail Operations funding plan	14,000,000
Program Restoration (one-time funding)	1,653,262	125,463	798,680 One-time funds (452,000) Sheriff, 14/15 allocation, multi-year (90,000) Auditor-Controller, 14/15 allocation, multi-year (131,217) General Services, 14/15 allocation, multi-year	1,778,725
Contingencies	1,031,836	(25,000)	500,000 per Budget Development Policy 250,000 CEO Recommended increase to Contingencies (775,000) FEMA Settlement, without State reimbursement	1,006,836
Strategic Reserve	29,555,616	260,000	260,000 per Budget Development Policy [Strategic Reserve will be fully funded at \$29.8 million]	29,815,616
Residual Fund Balance	-	4,312,250	4,312,250 Unallocated General Revenues	4,312,250
	43,542,146	12,357,713		55,899,859

General County Programs

Program

SUPPORT TO OTHER GOVERNMENTS & ORGANIZATIONS

Support to Other Governments & Organizations including the Children's Health Initiative, Human Services Commission, LAFCO, Montecito Fire Westmont Annexation, and support to the Betteravia Child Care Center.

Staffing

Staffing Detail By Budget Program	2013-14 Actual	2014-15 Adopted	Change from FY14-15 Ado to FY15-16 Rec	2015-16 Recommended	2016-17 Proposed
DEPT BUS SPEC	-	1.00	-	1.00	1.00
Total	-	1.00	-	1.00	1.00

Revenue & Expenditures

Budget By Categories of Expenditures	2013-14 Actual	2014-15 Adopted	Change from FY14-15 Ado to FY15-16 Rec	2015-16 Recommended	2016-17 Proposed
Salaries and Employee Benefits	\$ -	\$ 139,999	\$ (4,040)	\$ 135,959	\$ 136,528
Services and Supplies	1,000,000	1,060,000	(48,609)	1,011,391	1,010,822
Other Charges	121,647	1,125,424	46,054	1,171,478	1,178,054
Total Operating Expenditures	1,121,647	2,325,423	(6,595)	2,318,828	2,325,404
Other Financing Uses	9,747,890	-	1,030,000	1,030,000	30,000
Intrafund Expenditure Transfers (+)	-	-	3,000	3,000	3,000
Increases to Fund Balances	-	-	1,000,000	1,000,000	-
Total Expenditures	\$ 10,869,537	\$ 2,325,423	\$ 2,026,405	\$ 4,351,828	\$ 2,358,404
Budget By Categories of Revenues					
Other Financing Sources	2,400	2,400	-	2,400	-
Decreases to Fund Balances	7,541,055	-	1,000,000	1,000,000	-
General Fund Contribution	1,112,700	2,323,024	1,026,404	3,349,428	2,358,404
Total Revenues	\$ 8,656,155	\$ 2,325,424	\$ 2,026,404	\$ 4,351,828	\$ 2,358,404

* Please note that departments are not required to balance their budget at the program level.

2014-15 Anticipated Accomplishments

- Maintained the existing level of funding for \$1 million for the multi-year effort to provide health insurance to uninsured children in Santa Barbara County.
- Successfully retooled the Human Services Commission granting process.

2015-17 Objectives

- Continue the current level of support of \$1,000,000 to the Children's Healthcare Initiative.

General County Programs

Program

RESERVED & COMMITTED FUNDS

Reserved & Committed Funds consisting of increases and decreases to committed fund balances, Criminal Justice Facilities and Courthouse Construction debt service payments.

Revenue & Expenditures

Budget By Categories of Expenditures	2013-14 Actual	2014-15 Adopted	Change from FY14-15 Ado to FY15-16 Rec	2015-16 Recommended	2016-17 Proposed
Capital Assets	\$ 6,815,063	\$ -	\$ -	\$ -	\$ -
Other Financing Uses	2,761,328	2,228,059	527,427	2,755,486	2,292,755
Increases to Fund Balances	23,735,289	18,616,118	(1,475,130)	17,140,988	16,447,920
Total Expenditures	<u>\$ 33,311,681</u>	<u>\$ 20,844,177</u>	<u>\$ (947,703)</u>	<u>\$ 19,896,474</u>	<u>\$ 18,740,675</u>
Budget By Categories of Revenues					
Fines, Forfeitures, and Penalties	1,721,427	1,900,000	(100,000)	1,800,000	1,800,000
Use of Money and Property	6,316	4,000	-	4,000	4,000
Intergovernmental Revenue	7,051,046	-	-	-	-
Miscellaneous Revenue	433,333	325,000	(325,000)	-	-
Total Operating Revenues	<u>9,212,122</u>	<u>2,229,000</u>	<u>(425,000)</u>	<u>1,804,000</u>	<u>1,804,000</u>
Other Financing Sources	116,402	-	-	-	-
Decreases to Fund Balances	3,500,815	6,928,760	(6,836,010)	92,750	-
General Fund Contribution	22,997,294	11,686,416	6,313,308	17,999,724	16,936,675
Total Revenues	<u>\$ 35,826,633</u>	<u>\$ 20,844,176</u>	<u>\$ (947,702)</u>	<u>\$ 19,896,474</u>	<u>\$ 18,740,675</u>

* Please note that departments are not required to balance their budget at the program level.

2014-15 Anticipated Accomplishments

- Set aside funding for future operations of the Northern Branch Jail in the amount of \$4,600,000, a \$1,300,000 increase from the \$3,300,000 set aside the previous year.
- Set aside funds to Committed fund balance for facilities maintenance, Strategic Reserve, road projects, and contingencies. (See table of Key Discretionary Fund Balance Components below).

2015-17 Objectives

- Continue to fund the Northern Branch Jail Operations fund in the amounts of \$6,100,000 in FY 2015-16 and \$7,600,000 in FY 2016-17.
- Fund capital/infrastructure projects based on identified needs, priorities, and available funding sources.
- Identify County deferred maintenance projects in the General Services, Public Works, and the Parks Division of Community Services Department and develop a long-term funding plan to address these needs.

General County Programs

Program

ANCILLARY SERVICES

Ancillary Services which consists of debt service payments for General Fund projects, Public and Educational Access, Board support, Gang Task Force support, and general administration.

Revenue & Expenditures

Budget By Categories of Expenditures	2013-14 Actual	2014-15 Adopted	Change from FY14-15 Ado to FY15-16 Rec	2015-16 Recommended	2016-17 Proposed
Salaries and Employee Benefits	\$ 49,343	\$ 60,000	\$ (20,000)	\$ 40,000	\$ 40,000
Services and Supplies	270,703	540,250	(364,750)	175,500	175,500
Other Charges	57,000	34,382	(20,662)	13,720	-
Total Operating Expenditures	377,046	634,632	(405,412)	229,220	215,500
Other Financing Uses	1,177,971	1,212,024	(22,576)	1,189,448	1,190,396
Increases to Fund Balances	194,020	-	-	-	-
Total Expenditures	\$ 1,749,036	\$ 1,846,656	\$ (427,988)	\$ 1,418,668	\$ 1,405,896
Budget By Categories of Revenues					
Use of Money and Property	7,701	-	-	-	-
Intergovernmental Revenue	389,099	382,800	(2,800)	380,000	380,000
Miscellaneous Revenue	46,682	81,964	(22,464)	59,500	59,500
Total Operating Revenues	443,481	464,764	(25,264)	439,500	439,500
Intrafund Expenditure Transfers (-)	-	25,000	(25,000)	-	-
Decreases to Fund Balances	79,497	439,132	(425,412)	13,720	-
General Fund Contribution	901,499	917,760	47,688	965,448	966,396
Total Revenues	\$ 1,424,477	\$ 1,846,656	\$ (427,988)	\$ 1,418,668	\$ 1,405,896

* Please note that departments are not required to balance their budget at the program level.

2014-15 Anticipated Accomplishments

- Continued support of the South County Gang Task Force and the Central Coast Collaborative on Homelessness projects.

2015-17 Objectives

- Continue to support the Central Coast Coalition on Homelessness and the South Coast Gang Task Force projects at the current level of funding