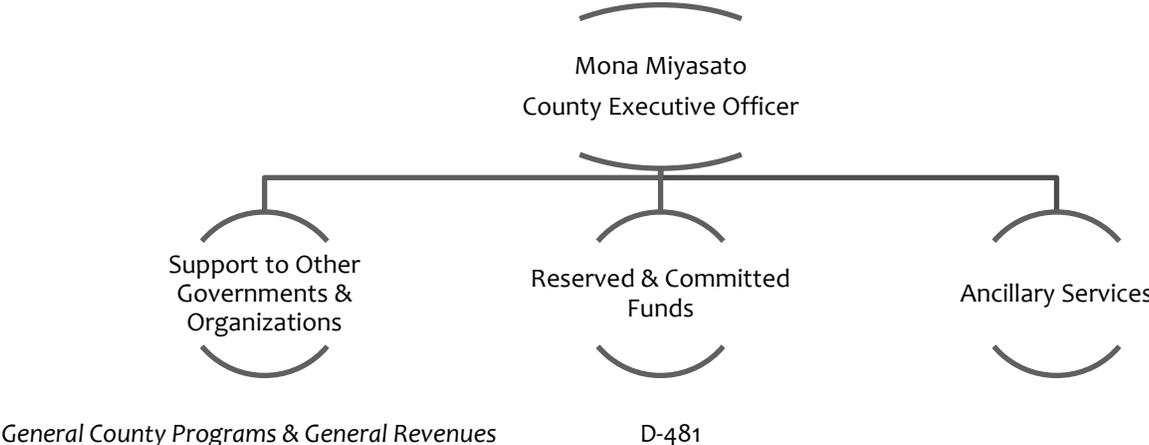


General County Programs



BUDGET & FULL-TIME EQUIVALENTS SUMMARY & BUDGET PROGRAMS CHART

Operating	\$ 2,316,442
Capital	\$ 0
FTEs	1.0



General County Programs

Department

MISSION STATEMENT

Deliver County services in accordance with the Board of Supervisors' (Board) strategic goals, operational priorities, and budgeted resources.

DEPARTMENT DESCRIPTION

The General County Programs budget contains those programs and projects which are not directly associated with one specific department. Programs may move into or out of General County Programs from other departments as they become established and a more appropriate department structure is identified. These General County programs currently include:

- Support to Other Governments & Organizations including the Children's Health Initiative, Human Services Commission, LAFCO, Montecito Fire Westmont Annexation, and support to the Betteravia Child Care Center.
- Reserved & Committed Funds consisting of increases and decreases to committed fund balances (including increased funding for maintenance, North Branch Jail operations and the Strategic Reserve), Criminal Justice Facilities and Courthouse Construction debt service payments.
- Ancillary Services which consists of debt service payments for General Fund projects, Public and Educational Access, Board support, South Coast Task Force on Youth Safety support, and general administration.

HIGHLIGHTS OF 2016-18 OBJECTIVES

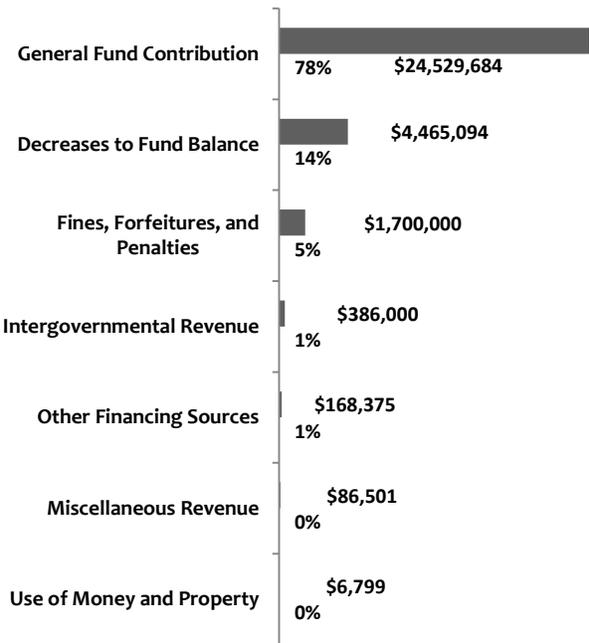
- Funding the Northern Branch Jail Operations in accordance with the established funding plan; \$7,600,000 in FY 2016-17 and \$9,100,000 in FY 2017-18.
- Support the Central Coast Coalition on Homelessness and the South Coast Task Force on Youth Safety projects at the current level of funding.
- Increase the Strategic Reserve to the targeted level, per Board policy.
- Increase existing maintenance funding levels through the Board approved 18% Maintenance Funding Policy.

General County Programs

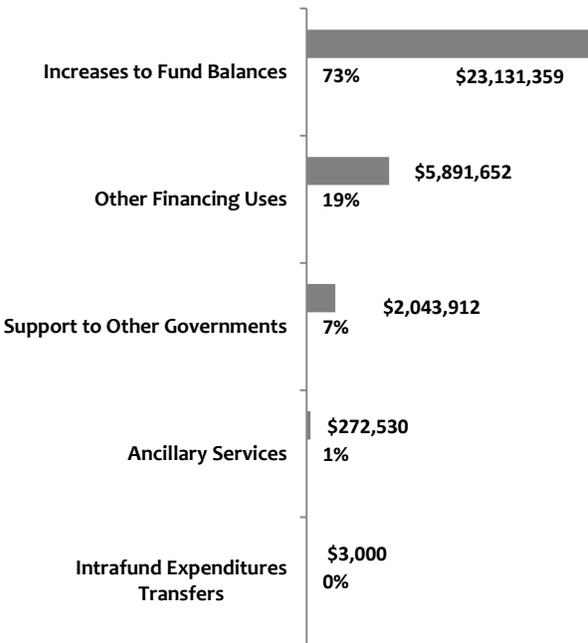
Department

RECOMMENDED SOURCES & USES OF FUNDS

Source of Funds - \$31,342,453



Use of Funds - \$31,342,453



General County Programs

Department

BUDGET OVERVIEW

Staffing Detail By Budget Program	2014-15 Actual	2015-16 Adopted	Change from FY15-16 Ado to FY16-17 Rec	2016-17 Recommended	2017-18 Proposed
Support to Other Governments & Organiza	0.92	1.00	-	1.00	1.00
Total	0.92	1.00	-	1.00	1.00
<hr/>					
Budget By Budget Program					
Support to Other Governments & Organiza	\$ 2,610,122	\$ 2,318,828	\$ (274,916)	\$ 2,043,912	\$ 1,179,751
Reserved & Committed Funds	14,000	-	-	-	-
Ancillary Services	610,863	700,220	(427,690)	272,530	264,500
Total	\$ 3,234,985	\$ 3,019,048	\$ (702,606)	\$ 2,316,442	\$ 1,444,251
<hr/>					
Budget By Categories of Expenditures					
Salaries and Employee Benefits	\$ 152,704	\$ 175,959	\$ 36,363	\$ 212,322	\$ 75,000
Services and Supplies	1,595,886	1,657,891	(731,000)	926,891	201,889
Other Charges	1,486,396	1,185,198	(7,969)	1,177,229	1,167,362
Total Operating Expenditures	3,234,985	3,019,048	(702,606)	2,316,442	1,444,251
Other Financing Uses	13,971,047	7,078,934	(1,187,282)	5,891,652	3,344,264
Intrafund Expenditure Transfers (+)	-	3,000	-	3,000	3,000
Increases to Fund Balances	32,590,439	19,002,449	4,128,910	23,131,359	18,052,526
Fund Balance Impact (+)	29,695	-	-	-	140,992
Total	\$ 49,826,166	\$ 29,103,431	\$ 2,239,022	\$ 31,342,453	\$ 22,985,033
<hr/>					
Budget By Categories of Revenues					
Fines, Forfeitures, and Penalties	\$ 1,775,679	\$ 1,800,000	\$ (100,000)	\$ 1,700,000	\$ 1,700,000
Use of Money and Property	9,302	4,000	2,799	6,799	3,998
Intergovernmental Revenue	388,680	380,000	6,000	386,000	385,000
Charges for Services	16,174	-	-	-	-
Miscellaneous Revenue	475,678	59,500	27,001	86,501	83,858
Total Operating Revenues	2,665,513	2,243,500	(64,200)	2,179,300	2,172,856
Other Financing Sources	2,176,900	2,400	165,975	168,375	168,555
Intrafund Expenditure Transfers (-)	230,500	-	-	-	-
Decreases to Fund Balances	18,180,707	7,507,146	(3,042,052)	4,465,094	-
General Fund Contribution	26,572,546	19,350,385	5,179,299	24,529,684	20,643,622
Total	\$ 49,826,166	\$ 29,103,431	\$ 2,239,022	\$ 31,342,453	\$ 22,985,033

General County Programs

Department

CHANGES & OPERATIONAL IMPACT: 2015-16 ADOPTED TO 2016-17 RECOMMENDED

Staffing

- There are no FTE changes.

Expenditures

- Net operating expenditure decrease of \$703,000 primarily due to:
 - -\$731,000 decrease to Services & Supplies for the elimination of one-time allocation to outside agencies (-\$431,000) and reducing costs for the Children's Health Care Initiative as children now qualify for full scope Medi-Cal under AB-75 which extends health care coverage to all children regardless of immigration status (-\$225,000).
 - -\$8,000 decrease to Other Charges for the decrease in utility costs for the Santa Maria Child Care Center as well as a decrease to the allocation for governmental access television
 - +\$36,000 to Salaries & Employee Benefits for the replacement benefits plan
- Net non-operating expenditure increase of \$2,944,000 primarily due to:
 - +1,510,000 increase in Unassigned Fund Balance
 - +1,500,000 increase to New Jail Operations funding plan
 - +1,186,000 increase to 18% Maintenance Funding Policy (brings the total annual 18% maintenance contribution to \$2.5 million in FY 2016-17)
 - +\$780,000 increase to Strategic Reserves to use in future years
 - -\$2,136,000 decrease to Emerging Issues fund balance for one-time allocations

These changes result in Recommended operating expenditures of \$2,316,000, non-operating expenditures of \$29,026,000, and total expenditures of \$31,342,000. Non-operating expenditures primarily include transfers and increases to fund balances.

Revenues

- Net operating revenue decrease of \$64,000 primarily due to :
 - -\$100,000 decrease to Forfeitures and Penalties for reduced revenue collected from fines and parking tickets
 - +\$27,000 increase to Miscellaneous Revenue for the increase to the replacement benefits plan expenditures
 - +6,000 increase to Intergovernmental Revenue for the Federal subsidy the County receives for debt refinancing
- Net non-operating revenue increase of \$2,303,000 primarily due to:
 - +\$4,391,000 increase in Unassigned Fund Balance
 - +\$456,000 increase in General Fund Contribution
 - -\$3,042,000 decrease in use of Fund Balance (Residual Fund Balance, Operating Plans, Emerging Issues) for projects (see Fund Balance Component schedule on following pages for more detail).

These changes result in Recommended operating revenues of \$2,179,000, non-operating revenues of \$29,163,000, and total revenues of \$31,342,000. Non-operating revenues primarily include General Fund Contribution, transfers, and decreases to fund balances.

General County Programs

Department

CHANGES & OPERATIONAL IMPACT: 2016-17 RECOMMENDED TO 2017-18 PROPOSED

The FY 2017-18 Proposed Budget is decreasing by \$8,357,000. This is primarily due to decreased Unassigned Fund Balance of (-\$4,391,000) which is determined at the end of the year and only shown for FY2016-17, a decrease in Emerging Issues to cover the 3 year costs of the Northern Branch Jail account of (-\$420,000) and reallocate resources to fund one-time needs in FY 2016-17 (\$2,136,000), a decrease in the set aside for the Children's Health Initiative Fund Balance (-\$775,000), a decrease in the Fire Cost Allocation Plan sharing of (-\$344,000), a decrease to the Northern Branch Jail Cost Allocation Plan sharing of (-\$233,000), a decrease of the 2 year equity adjustment for Social Services (-\$962,000), a decrease to Committed Fund Balance to cover the increase in General Liability Insurance for Department of Social Services and Behavioral Wellness (-\$941,000), a decrease in Committed Fund Balance to cover one-time General Services maintenance costs (-\$420,000), offset by increases to the New Jail Operations fund (+\$1,500,000).

General County Programs



General County Programs

Department

FUND BALANCE COMPONENT DETAIL

General Fund Key Discretionary Fund Balance Components Detail				
FY 2015-16				
Fund Balance Component	Beginning Balance	Estimated Changes	Estimated Changes Detail	Estimated Ending Balance
Roads	-	-	1,400,000 CEO Recommend Expansion 1x funding 500,000 Per Budget Development Policies (1,900,000) Public Works - Roads Projects	-
Litigation	883,153	25,000	250,000 Per Budget Development Policies (125,000) County Counsel - Outside Counsel fees (100,000) Clerk-Recorder-Assessor	908,153
Salary, Benefit, & Pension Cost Increases	1,585,058	(143,799)	465,512 Per CEO Rec. for unforeseen and emerging needs (609,311) DSS first year equity adjustments	1,441,259
Deferred Maintenance	117,384	(111,387)	3,090,613 Per Budget Policy, CEO Rec., and Board Adjusted Budget (2,352,000) General Services - \$1.3m per policy, \$150k CEO Rec., & \$902k Adj. (850,000) Parks - \$500k per policy, \$150k CEO Rec., & \$200k BOS	5,997
18% Deferred Maintenance	-	-	1,321,000 CEO Recommended Expansion (600,000) Public Works (421,000) General Services (300,000) Parks	-
Audit Exceptions	982,295	-	-	982,295
Mental Health	2,000,000	(2,000,000)	1,500,000 Per Budget Policy (2,500,000) Behavioral Wellness (1,000,000) Behavioral Wellness	-
New Jail Operations	7,900,000	5,852,431	6,100,000 Per Jail Operations funding plan (247,569) Sheriff draw for transition staffing	13,752,431
Emerging Issues (one-time funding)	3,541,015	(3,532,014)	(1,043,797) Board Adopted source for CEO Rec. expansions & Board adjustments (700,000) CEO Rec. allocation for emerging needs (471,000) Outside Agency funding see Budget Workshop Tab 3.2 for details (452,000) Sheriff (305,000) Community Services (200,000) District Attorney (181,217) General Services (includes NBJ accountant) (150,000) CEO (20,000) Planning (9,000) Ag Commissioner	9,001
Contingencies	3,393,256	(660,494)	750,000 \$500k per policy and \$250k CEO Rec. (1,087,892) Behavioral Wellness potential need for inpatient costs (227,502) General Services generators, roofs and transformer budget adj. (95,000) Jail Staffing and Operating Cost Analysis consultant (100) Public Health Imprest Cash	2,732,762
Strategic Reserve	29,555,616	309,384	309,384 Per Budget Development Policies	29,865,000
Fund Balance-Residual (One-time)	-	2,136,494	3,136,494 Residual Fund Balance (FY 2014-15 savings) (1,000,000) Behavioral Wellness	2,136,494
Unassigned Fund Balance (Ongoing)	-	-	-	-
TOTAL	49,957,777	1,875,615		51,833,392

General County Programs

Department

FUND BALANCE COMPONENT DETAIL (CONT'D)

General Fund Key Discretionary Fund Balance Components Detail				
Fund Balance Component	Recommended FY 2016-17			
	Beginning Balance	Recommended Changes	Recommended Changes Detail	Estimated Ending Balance/ Available to Allocate
Roads	-	-	500,000 Per Budget Development Policies (500,000) Public Works - Roads Projects	-
Litigation	908,153	-	350,000 Per Budget Development Policies (250,000) County Counsel - Outside Counsel fees (100,000) Clerk-Recorder-Assessor	908,153
Salary, Benefit, & Pension Cost Increases	1,441,259	(961,608)	(961,608) DSS 2nd year of a 2 year equity adjustment	479,651
Deferred Maintenance	5,997	500,000	2,300,000 Per Budget Development Policies (1,300,000) General Services (500,000) CSD-Parks	505,997
18% Deferred Maintenance	-	7,000	2,507,000 Per Budget Development Policies (1,250,000) Public Works (875,000) General Services (375,000) Parks	7,000
Audit Exceptions	982,295	-	-	982,295
Mental Health	-	1,000,000	1,000,000 Per Budget Policy (from Unassigned FB FY 2014-15 savings for 1x use)	1,000,000
New Jail Operations	13,752,431	6,958,343	7,600,000 Per Jail Operations funding plan (641,657) Sheriff draw for transition staffing	20,710,774
Emerging Issues (one-time funding)	9,001	312,336	2,136,000 Allocated from Unassigned FB (FY 2014-15 savings) for 1x use 420,000 General Services, 16-19 remaining 3yr allocation for NBJ acctnt. (628,500) Sheriff - One time for insurance increases (500,687) DSS one-time for insurance increases (440,000) Behavioral Wellness one time for insurance increases (351,500) District Attorney - One time for insurance increases (134,985) General Services, 16-17 allocation for NBJ accountant (129,073) CEO - One time for insurance increases (58,919) Human Resources - One time for insurance increases	321,337
Contingencies	2,732,762	(420,000)	(420,000) Trans to Emerging Issues for one-time GS NBJ accountant	2,312,762
Strategic Reserve	29,865,000	1,089,805	1,089,805 Per Budget Development Policies	30,954,805
Fund Balance-Residual (One-time)	2,136,494	(2,136,000)	(2,136,000) Funding for Emerging Issues (from FY 2014-15 savings)	494
Unassigned Fund Balance (Ongoing)	-	4,594,066	4,594,066 Unassigned fund balance	4,594,066
	51,833,392	10,943,942		62,777,334

General County Programs

Program

SUPPORT TO OTHER GOVERNMENTS & ORGANIZATIONS

Support to Other Governments & Organizations including the Children's Health Initiative, Human Services Commission, LAFCO, Montecito Fire Westmont Annexation, and support to the Betteravia Child Care Center.

Staffing

Staffing Detail By Budget Program	2014-15 Actual	2015-16 Adopted	Change from FY15-16 Ado to FY16-17 Rec	2016-17 Recommended	2017-18 Proposed
DEPT BUS SPEC	0.85	1.00	-	1.00	1.00
EXTRA HELP	0.07	-	-	-	-
Total	0.92	1.00	-	1.00	1.00

Revenue & Expenditures

Budget By Categories of Expenditures	2014-15 Actual	2015-16 Adopted	Change from FY15-16 Ado to FY16-17 Rec	2016-17 Recommended	2017-18 Proposed
Salaries and Employee Benefits	\$ 125,489	\$ 135,959	\$ 2,363	\$ 138,322	\$ 1,000
Services and Supplies	1,008,527	1,011,391	(275,000)	736,391	11,389
Other Charges	1,476,106	1,171,478	(2,279)	1,169,199	1,167,362
Total Operating Expenditures	2,610,122	2,318,828	(274,916)	2,043,912	1,179,751
Other Financing Uses	9,907,898	2,651,000	(2,621,000)	30,000	30,000
Intrafund Expenditure Transfers (+)	-	3,000	-	3,000	3,000
Increases to Fund Balances	2,000,000	1,000,000	(1,000,000)	-	-
Total Expenditures	\$ 14,518,020	\$ 5,972,828	\$ (3,895,916)	\$ 2,076,912	\$ 1,212,751
Budget By Categories of Revenues					
Charges for Services	16,174	-	-	-	-
Total Operating Revenues	16,174	-	-	-	-
Other Financing Sources	2,020,800	2,400	(2,400)	-	-
Intrafund Expenditure Transfers (-)	205,500	-	-	-	-
Decreases to Fund Balances	9,877,898	1,000,000	(1,000,000)	-	-
General Fund Contribution	2,323,024	3,349,428	(1,272,516)	2,076,912	1,353,743
Total Revenues	\$ 14,443,396	\$ 4,351,828	\$ (2,274,916)	\$ 2,076,912	\$ 1,353,743

2015-16 Anticipated Accomplishments

- Maintained the existing level of funding of \$1 million for the multi-year effort to provide health insurance to uninsured children in Santa Barbara County.

2016-18 Objectives

Pursuant to AB-75, which extends health care coverage to all children regardless of immigration status, adjust the level of support required for the Children's Healthcare Initiative. The transition starts in FY 2016-17 and is projected to be complete by FY 2017-18.

General County Programs

Program

RESERVED & COMMITTED FUNDS

Reserved & Committed Funds consisting of increases and decreases to committed fund balances, Criminal Justice Facilities and Courthouse Construction debt service payments.

Revenue & Expenditures

Budget By Categories of Expenditures	2014-15 Actual	2015-16 Adopted	Change from FY15-16 Ado to FY16-17 Rec	2016-17 Recommended	2017-18 Proposed
Services and Supplies	\$ 14,000	\$ -	\$ -	\$ -	\$ -
Total Operating Expenditures	14,000	-	-	-	-
Other Financing Uses	2,847,299	3,238,486	1,432,770	4,671,256	2,124,488
Increases to Fund Balances	30,552,854	18,002,449	5,127,342	23,129,791	18,052,526
Total Expenditures	<u>\$ 33,414,153</u>	<u>\$ 21,240,935</u>	<u>\$ 6,560,112</u>	<u>\$ 27,801,047</u>	<u>\$ 20,177,014</u>
Budget By Categories of Revenues					
Fines, Forfeitures, and Penalties	1,775,679	1,800,000	(100,000)	1,700,000	1,700,000
Use of Money and Property	4,335	4,000	-	4,000	3,998
Miscellaneous Revenue	425,000	-	-	-	-
Total Operating Revenues	2,205,013	1,804,000	(100,000)	1,704,000	1,703,998
Other Financing Sources	156,100	-	168,375	168,375	168,555
Decreases to Fund Balances	7,746,976	6,022,426	(1,564,131)	4,458,295	-
General Fund Contribution	23,333,262	15,035,509	6,434,868	21,470,377	18,304,461
Total Revenues	<u>\$ 33,441,351</u>	<u>\$ 22,861,935</u>	<u>\$ 4,939,112</u>	<u>\$ 27,801,047</u>	<u>\$ 20,177,014</u>

2015-16 Anticipated Accomplishments

- Funded future operations of the Northern Branch Jail in the amount of \$6,100,000, a \$1,600,000 increase from the \$4,500,000 set aside the previous year.
- Adopted the Board's new 18% Maintenance Funding Policy, whereby 18% of unallocated Discretionary General Funds will be allocated to Public Works, General Services and Community Service – Parks Division to provide additional funding for maintenance needs. Funding in FY 2015-16 provided an additional \$1.3 million of ongoing General Funds to these departments. This is the first year of the policy and it is anticipated that these funds will grow over time.
- Established funding for Board priorities including the Strategic Reserve, mental health inpatient needs, road projects, fixed maintenance funds for buildings and parks, and contingencies. (See Fund Balance Component Detail.

2016-18 Objectives

- Continue to fund the Northern Branch Jail Operations fund in the amounts of \$7,600,000 in FY 2016-17 and \$9,100,000 in FY 2017-18.
- Provide increased ongoing funding for maintenance needs through the 18% Maintenance Funding Policy (estimated at \$2.5 million in FY 2016-17).
- Fund capital/infrastructure projects based on identified needs, priorities, and available funding sources.

General County Programs

Program

ANCILLARY SERVICES

Ancillary Services which consists of debt service payments for General Fund projects, Public and Educational Access, Board support, South Coast Task Force on Youth Safety support, and administrative support for the Human Services Commission.

Revenue & Expenditures

Budget By Categories of Expenditures	2014-15 Actual	2015-16 Adopted	Change from FY15-16 Ado to FY16-17 Rec	2016-17 Recommended	2017-18 Proposed
Salaries and Employee Benefits	\$ 27,214	\$ 40,000	\$ 34,000	\$ 74,000	\$ 74,000
Services and Supplies	573,359	646,500	(456,000)	190,500	190,500
Other Charges	10,290	13,720	(5,690)	8,030	-
Total Operating Expenditures	610,863	700,220	(427,690)	272,530	264,500
Other Financing Uses	1,215,850	1,189,448	948	1,190,396	1,189,776
Increases to Fund Balances	37,586	-	1,568	1,568	-
Total Expenditures	\$ 1,864,299	\$ 1,889,668	\$ (425,174)	\$ 1,464,494	\$ 1,454,276
Budget By Categories of Revenues					
Use of Money and Property	4,968	-	2,799	2,799	-
Intergovernmental Revenue	388,680	380,000	6,000	386,000	385,000
Miscellaneous Revenue	50,678	59,500	27,001	86,501	83,858
Total Operating Revenues	444,326	439,500	35,800	475,300	468,858
Intrafund Expenditure Transfers (-)	25,000	-	-	-	-
Decreases to Fund Balances	555,833	484,720	(477,921)	6,799	-
General Fund Contribution	916,260	965,448	16,947	982,395	985,418
Total Revenues	\$ 1,941,419	\$ 1,889,668	\$ (425,174)	\$ 1,464,494	\$ 1,454,276

2015-16 Anticipated Accomplishments

- Continued support of the South Coast Task Force on Youth Safety and the Central Coast Collaborative on Homelessness projects.
- Administered and monitored the grants awarded through the Human Services Commission.

2016-18 Objectives

- Support the Central Coast Coalition on Homelessness, the Human Services Commission, and the South Coast Task Force on Youth Safety projects.