

Section C



Summary Schedules



Summary Schedules



Summary Schedules



Summary Schedules

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Introduction

This part of the Recommended Operating Plan (budget book) views budget data on a Countywide level. There are six distinct types of data that are presented that focus on different aspects of the budget. The following table lists the six types of data and their focus.

I. Countywide Budget Overview	This section includes specific schedules showing the “standard format *” for 1) all funds combined, 2) just the General Fund, 3) each major fund, and 4) all other funds. Please see below for a description of the “standard format”.
II. Appropriations	This section provides Countywide summary schedules that focus on appropriations only. Appropriations are the budgeted amounts for expenditures and other necessary outflows.
III. Revenues	This section provides Countywide summary schedules that focus on revenues only. Revenues include all sources of available inflows.
IV. General Fund Contribution	This section provides Countywide summary schedules that focus on General Fund Contribution (GFC). General Fund Contribution represents the amount of available general revenue proceeds that are allocable to departments to support their programs.
V. Fund Balances	This section provides schedules on fund balance amounts by fund and purpose.
VI. Staffing	This section provides schedules on staffing trends.

* The “standard format” provides for four groupings of data:

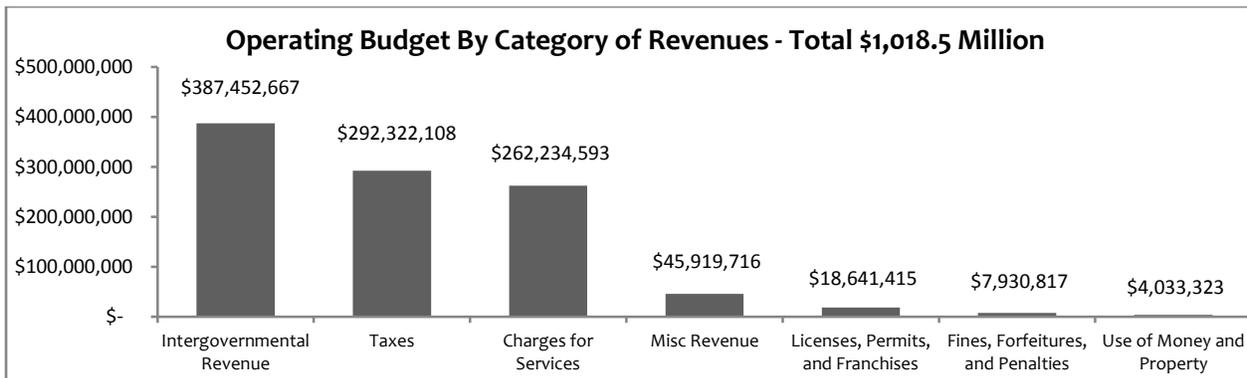
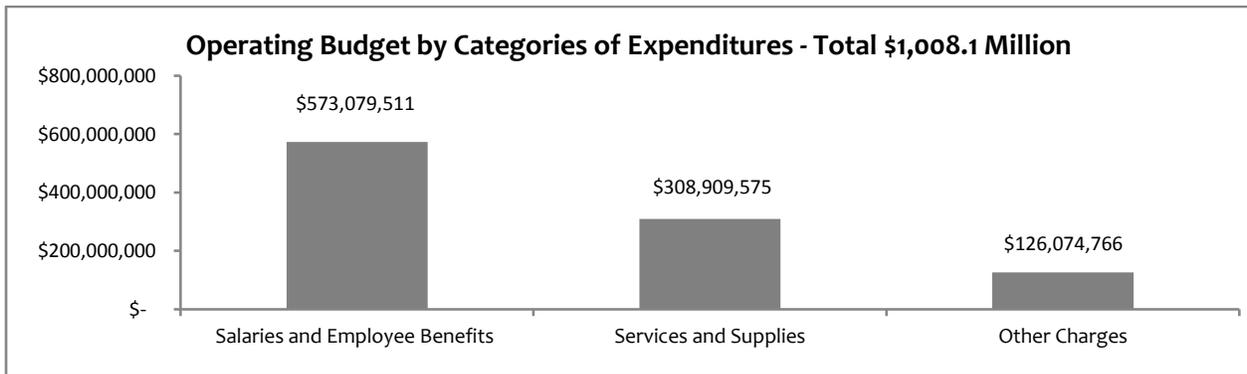
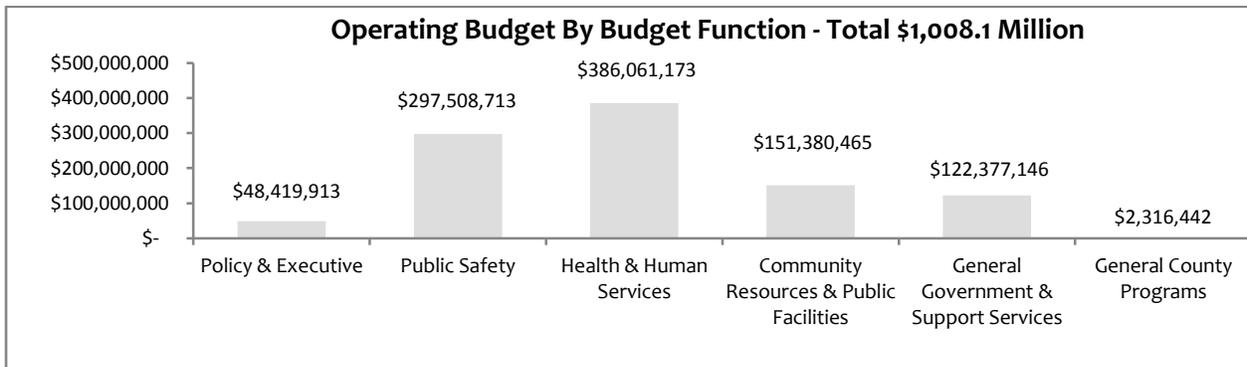
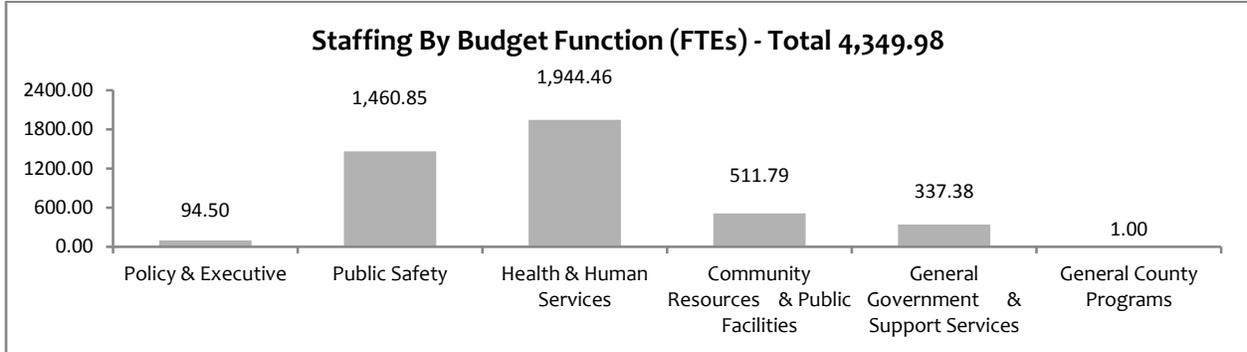
1. **Staffing** – this shows staffing full-time equivalents for the level being reflected (e.g. Function, Budget Program, etc.)
2. **Operating Budget** – this shows the expenditure budget for the level being reflected (e.g. Function, Budget Program, etc.). Please note that these Summary Schedules only show amounts for operating expenditures.
3. **Budget by Categories of Expenditures** – this shows the nature or category of the expenditure budget (e.g. Salaries & Benefits, Services & Supplies, etc.)
4. **Budget by Categories of Revenues** – this shows the nature or category of the revenue budget (e.g. Taxes, Charges for Services, etc.)

A review of the standard format will show that the totals for groupings 3 & 4 are equal. Also, groupings 3 & 4 provide subtotals to differentiate “operating amounts” from total amounts. For the most part, operating amounts represent amounts that are ongoing in nature. Non-operating amounts primarily include transfers and changes to fund balances. For expenditures, non-operating amounts also include capital outflows. The Department detail pages in Section D of this budget book also follow this standard format. The standard format for the “Summary Schedules” includes a net change to fund balance section.

Summary Schedules

Countywide Budget Overview

All Funds Budget Charts



Summary Schedules

All Funds Summary

This schedule shows amounts for the County as a whole and includes all budgeted funds. This schedule is useful in understanding the primary components of the County's expenditures and revenues.

Staffing By Budget Function	Actual FY 14-15	Adopted FY 15-16	Change from FY15-16 Ado to FY16-17 Rec	Recommended FY 16-17	Proposed FY 17-18
Policy & Executive	91.81	93.50	1.00	94.50	94.50
Public Safety	1,419.50	1,462.66	(1.81)	1,460.85	1,460.85
Health & Human Services	1,826.51	1,936.27	8.19	1,944.46	1,942.48
Community Resources & Public Fac.	476.57	511.40	0.39	511.79	511.79
General Government & Support Services	326.08	336.08	1.30	337.38	337.38
General County Programs	0.92	1.00	-	1.00	1.00
Total	4,141.39	4,340.90	9.07	4,349.98	4,348.00
Operating Budget By Budget Function					
Policy & Executive	\$ 38,292,598	\$ 45,382,316	\$ 3,037,597	\$ 48,419,913	\$ 50,460,587
Public Safety	278,209,538	287,497,830	10,010,883	297,508,713	307,367,985
Health & Human Services	353,045,311	374,237,651	11,823,522	386,061,173	397,877,151
Community Resources & Public Fac.	128,833,557	157,448,943	(6,068,478)	151,380,465	145,856,569
General Government & Support Services	81,240,399	111,570,080	10,807,066	122,377,146	132,194,130
General County Programs	3,234,985	3,019,048	(702,606)	2,316,442	1,444,251
Total Operating Expenditures	\$ 882,856,388	\$ 979,155,868	\$ 28,907,984	\$ 1,008,063,852	\$ 1,035,200,673
Budget By Categories of Expenditures					
Salaries and Employee Benefits	\$ 511,944,175	\$ 557,278,110	\$ 15,801,401	\$ 573,079,511	\$ 596,226,559
Services and Supplies	240,628,636	299,820,068	9,089,507	308,909,575	306,207,659
Other Charges	130,283,577	122,057,690	4,017,076	126,074,766	132,766,455
Total Operating Expenditures	882,856,388	979,155,868	28,907,984	1,008,063,852	1,035,200,673
Capital Assets	28,069,739	39,622,629	(699,642)	38,922,987	33,009,854
Other Financing Uses	84,847,347	66,790,936	4,750,051	71,540,987	58,129,117
Intrafund Expenditure Transfers (+)	208,747,093	204,031,474	13,656,977	217,688,451	217,570,911
Increases to Fund Balances	78,580,540	41,002,143	11,965,480	52,967,623	43,135,165
Fund Balance Impact (+)	8,723,766	-	-	-	8,400,718
Total Expenditures	\$ 1,291,824,873	\$ 1,330,603,050	\$ 58,580,850	\$ 1,389,183,900	\$ 1,395,446,438
Budget By Categories of Revenues					
Taxes	\$ 269,399,429	\$ 279,148,006	\$ 13,174,102	\$ 292,322,108	\$ 305,423,531
Licenses, Permits and Franchises	16,891,218	18,053,768	587,647	18,641,415	19,106,194
Fines, Forfeitures, and Penalties	9,579,252	7,960,844	(30,027)	7,930,817	7,817,160
Use of Money and Property	5,892,070	4,015,819	17,504	4,033,323	4,125,908
Intergovernmental Revenue	344,784,302	373,026,761	14,425,906	387,452,667	397,502,261
Charges for Services	229,964,379	245,604,661	16,629,932	262,234,593	267,016,673
Miscellaneous Revenue	48,364,904	43,785,647	2,134,069	45,919,716	48,282,137
Total Operating Revenues	924,875,555	971,595,506	46,939,133	1,018,534,639	1,049,273,864
Other Financing Sources	50,347,244	31,885,244	4,086,176	35,971,420	22,017,017
Intrafund Expenditure Transfers (-)	7,894,347	3,029,438	4,740,213	7,769,651	7,547,573
Decreases to Fund Balances	78,173,532	93,547,862	(6,499,672)	87,048,190	56,781,739
General Fund Contribution	228,600,046	230,545,000	9,315,000	239,860,000	240,372,738
Fund Balance Impact (-)	1,934,149	-	-	-	19,453,507
Total Revenues	\$ 1,291,824,873	\$ 1,330,603,050	\$ 58,580,850	\$ 1,389,183,900	\$ 1,395,446,438
Beginning Fund Balance	\$ 411,610,874	\$ 414,645,605	\$ (22,532,502)	\$ 392,113,103	\$ 358,032,536
Net Change in Sources Over Uses	7,196,624	(52,545,719)	18,465,152	(34,080,567)	(24,699,363)
Ending Fund Balance	\$ 418,807,498	\$ 362,099,886	\$ (4,067,350)	\$ 358,032,536	\$ 333,333,173

Summary Schedules

General Fund Summary

This schedule shows amounts only for the General Fund. The General Fund is the largest fund of the County. This schedule has been created in order to highlight budget items and changes relevant only to the General Fund.

Staffing By Budget Function	Actual FY 14-15	Adopted FY 15-16	Change from FY15-16 Ado to FY16-17 Rec	Recommended FY 16-17	Proposed FY 17-18
Policy & Executive	85.71	87.50	1.00	88.50	88.50
Public Safety	1,169.36	1,181.24	(4.00)	1,177.24	1,177.24
Health & Human Services	76.58	79.50	0.50	80.00	80.00
Community Resources & Public Fac.	219.84	241.65	2.89	244.54	244.54
General Government & Support Services	272.62	279.08	1.30	280.38	280.38
General County Programs	0.92	1.00	-	1.00	1.00
Total	1,825.02	1,869.96	1.69	1,871.65	1,871.65
Operating Budget By Budget Function					
Policy & Executive	\$ 15,660,595	\$ 16,520,589	\$ 947,087	\$ 17,467,676	\$ 18,325,014
Public Safety	205,218,994	208,610,225	6,039,638	214,649,863	221,891,204
Health & Human Services	9,903,159	11,120,041	230,983	11,351,024	11,711,306
Community Resources & Public Fac.	38,986,110	45,532,551	128,369	45,660,920	46,416,724
General Government & Support Services	46,044,580	51,588,556	1,787,491	53,376,047	53,407,892
General County Programs	3,224,695	3,005,328	(696,916)	2,308,412	1,444,251
Total Operating Expenditures	\$ 319,038,134	\$ 336,377,290	\$ 8,436,652	\$ 344,813,942	\$ 353,196,391
Budget By Categories of Expenditures					
Salaries and Employee Benefits	\$ 253,366,971	\$ 267,565,070	\$ 5,559,121	\$ 273,124,191	\$ 284,159,623
Services and Supplies	46,726,441	49,749,411	610,009	50,359,420	47,056,057
Other Charges	18,944,723	19,062,809	2,267,522	21,330,331	21,980,711
Total Operating Expenditures	319,038,134	336,377,290	8,436,652	344,813,942	353,196,391
Capital Assets	2,189,972	1,407,464	(447,987)	959,477	3,159,490
Other Financing Uses	49,567,340	40,130,594	(1,705,234)	38,425,360	35,924,502
Intrafund Expenditure Transfers (+)	203,240,344	203,231,989	9,382,379	212,614,368	212,549,571
Increases to Fund Balances	38,081,115	20,938,687	3,945,463	24,884,150	19,215,715
Fund Balance Impact (+)	4,733,404	-	-	-	8,336,254
Total Expenditures	\$ 616,850,309	\$ 602,086,024	\$ 19,611,273	\$ 621,697,297	\$ 632,381,923
Budget By Categories of Revenues					
Taxes	\$ 204,310,646	\$ 210,718,000	\$ 9,613,000	\$ 220,331,000	\$ 228,583,000
Licenses, Permits and Franchises	13,037,761	14,357,709	542,907	14,900,616	15,313,395
Fines, Forfeitures, and Penalties	5,576,611	3,624,100	347,021	3,971,121	4,126,658
Use of Money and Property	3,094,348	1,677,259	337,368	2,014,627	2,105,266
Intergovernmental Revenue	77,865,364	72,649,944	233,189	72,883,133	73,617,763
Charges for Services	61,626,132	67,663,820	1,207,180	68,871,000	68,706,741
Miscellaneous Revenue	4,546,995	2,793,373	65,134	2,858,507	3,293,977
Total Operating Revenues	370,057,857	373,484,205	12,345,799	385,830,004	395,746,800
Other Financing Sources	7,013,636	4,594,237	1,276,769	5,871,006	4,579,281
Intrafund Expenditure Transfers (-)	2,387,598	2,229,953	465,615	2,695,568	2,526,233
Decreases to Fund Balances	34,990,947	20,775,593	(3,393,674)	17,381,919	9,601,214
General Fund Contribution	200,852,746	201,002,036	8,916,764	209,918,800	210,023,338
Fund Balance Impact (-)	1,547,526	-	-	-	9,905,057
Total Revenues	\$ 616,850,309	\$ 602,086,024	\$ 19,611,273	\$ 621,697,297	\$ 632,381,923
Beginning Fund Balance	\$ 92,805,935	\$ 99,081,982	\$ 5,282,550	\$ 104,364,532	\$ 111,866,763
Net Change in Sources Over Uses	6,276,047	163,094	7,339,137	7,502,231	8,045,698
Ending Fund Balance	\$ 99,081,982	\$ 99,245,076	\$ 12,621,687	\$ 111,866,763	\$ 119,912,461

Summary Schedules

Flood Control Districts Major Fund Summary

Staffing By Budget Function	Actual FY 14-15	Adopted FY 15-16	Change from FY15-16 Ado to FY16-17 Rec	Recommended FY 16-17	Proposed FY 17-18
Community Resources & Public Fac.	38.09	39.00	-	39.00	39.00
Total	38.09	39.00	-	39.00	39.00
Operating Budget By Budget Function					
Community Resources & Public Fac.	\$ 10,068,622	\$ 12,267,315	\$ 1,920,436	\$ 14,187,751	\$ 13,204,612
Total Operating Expenditures	\$ 10,068,622	\$ 12,267,315	\$ 1,920,436	\$ 14,187,751	\$ 13,204,612
Budget By Categories of Expenditures					
Salaries and Employee Benefits	\$ 4,504,996	\$ 5,032,152	\$ 185,687	\$ 5,217,839	\$ 5,384,421
Services and Supplies	5,221,330	6,843,296	1,727,144	8,570,440	7,414,264
Other Charges	342,296	391,867	7,605	399,472	405,927
Total Operating Expenditures	10,068,622	12,267,315	1,920,436	14,187,751	13,204,612
Capital Assets	3,209,022	13,508,000	(5,281,000)	8,227,000	13,553,000
Other Financing Uses	36,747	1,070,000	(570,000)	500,000	500,000
Increases to Fund Balances	5,773,784	3,677,490	336,944	4,014,434	3,504,009
Total Expenditures	\$ 19,088,174	\$ 30,522,805	\$ (3,593,620)	\$ 26,929,185	\$ 30,761,621
Budget By Categories of Revenues					
Taxes	\$ 9,678,628	\$ 9,802,234	\$ 442,361	\$ 10,244,595	\$ 10,706,620
Use of Money and Property	319,002	123,850	34,264	158,114	159,514
Intergovernmental Revenue	4,818,989	4,693,075	623,734	5,316,809	5,448,960
Charges for Services	3,572,820	3,460,444	102,463	3,562,907	3,663,190
Miscellaneous Revenue	38,840	37,980	(35,480)	2,500	-
Total Operating Revenues	18,428,279	18,117,583	1,167,342	19,284,925	19,978,284
Other Financing Sources	198,837	1,205,650	(566,050)	639,600	639,931
Decreases to Fund Balances	461,058	11,199,572	(4,194,912)	7,004,660	10,143,406
Total Revenues	\$ 19,088,174	\$ 30,522,805	\$ (3,593,620)	\$ 26,929,185	\$ 30,761,621
Beginning Fund Balance	\$ 62,475,695	\$ 67,788,420	\$ (5,648,808)	\$ 62,139,612	\$ 59,149,386
Net Change in Sources Over Uses	5,312,725	(7,522,082)	4,531,856	(2,990,226)	(6,639,397)
Ending Fund Balance	\$ 67,788,420	\$ 60,266,338	\$ (1,116,952)	\$ 59,149,386	\$ 52,509,989

Summary Schedules

Public Health Major Fund Summary

<u>Staffing By Budget Function</u>	<u>Actual FY 14-15</u>	<u>Adopted FY 15-16</u>	<u>Change from FY15-16 Ado to FY16-17 Rec</u>	<u>Recommended FY 16-17</u>	<u>Proposed FY 17-18</u>
Health & Human Services	416.13	435.80	12.49	448.29	448.29
Total	416.13	435.80	12.49	448.29	448.29
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<u>Operating Budget By Budget Function</u>					
Health & Human Services	\$ 67,527,212	\$ 71,263,524	\$ 6,807,828	\$ 78,071,352	\$ 79,393,475
Total Operating Expenditures	\$ 67,527,212	\$ 71,263,524	\$ 6,807,828	\$ 78,071,352	\$ 79,393,475
<hr/>					
<u>Budget By Categories of Expenditures</u>					
Salaries and Employee Benefits	\$ 48,370,020	\$ 52,236,955	\$ 3,422,380	\$ 55,659,335	\$ 57,566,213
Services and Supplies	16,604,054	16,427,208	3,273,073	19,700,281	19,032,400
Other Charges	2,553,138	2,599,361	112,375	2,711,736	2,794,862
Total Operating Expenditures	67,527,212	71,263,524	6,807,828	78,071,352	79,393,475
Capital Assets	378,900	232,555	(7,055)	225,500	689,000
Other Financing Uses	3,247,003	3,807,772	1,091,692	4,899,464	3,902,964
Intrafund Expenditure Transfers (+)	12,804	10,184	43,115	53,299	14,274
Increases to Fund Balances	6,644,993	4,491,869	(238,399)	4,253,470	3,984,276
Total Expenditures	\$ 77,810,913	\$ 79,805,904	\$ 7,697,181	\$ 87,503,085	\$ 87,983,989
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<u>Budget By Categories of Revenues</u>					
Licenses, Permits and Franchises	\$ 41,808	\$ 45,910	\$ 11,049	\$ 56,959	\$ 56,959
Fines, Forfeitures, and Penalties	655,869	684,965	(141,669)	543,296	274,102
Use of Money and Property	110,899	85,797	16,395	102,192	102,192
Intergovernmental Revenue	19,984,575	19,027,702	752,125	19,779,827	19,762,436
Charges for Services	41,415,250	40,572,058	5,354,512	45,926,570	47,175,281
Miscellaneous Revenue	4,018,032	3,868,299	(101,226)	3,767,073	3,767,073
Total Operating Revenues	66,226,434	64,284,731	5,891,186	70,175,917	71,138,043
Other Financing Sources	449,190	3,009,203	(96,279)	2,912,924	2,987,924
Intrafund Expenditure Transfers (-)	12,804	10,184	43,115	53,299	14,274
Decreases to Fund Balances	4,093,785	5,367,886	1,703,359	7,071,245	6,341,729
General Fund Contribution	7,028,700	7,133,900	155,800	7,289,700	7,448,200
Fund Balance Impact (-)	-	-	-	-	53,819
Total Revenues	\$ 77,810,913	\$ 79,805,904	\$ 7,697,181	\$ 87,503,085	\$ 87,983,989
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Beginning Fund Balance	\$ 22,909,109	\$ 25,460,316	\$ 1,606,290	\$ 27,066,606	\$ 24,248,831
Net Change in Sources Over Uses	2,551,207	(876,017)	(1,941,758)	(2,817,775)	(2,411,272)
Ending Fund Balance	\$ 25,460,316	\$ 24,584,299	\$ (335,468)	\$ 24,248,831	\$ 21,837,559

Summary Schedules

Roads Major Fund Summary

	Actual FY 13-14	Adopted FY 14-15	Change from FY14-15 Ado to FY15-16 Rec	Recommended FY 15-16	Proposed FY 16-17
Staffing By Budget Function					
Community Resources & Public Fac.	112.05	120.00	(3.00)	117.00	117.00
Total	112.05	120.00	(3.00)	117.00	117.00
Operating Budget By Budget Function					
Community Resources & Public Fac.	\$ 36,607,443	\$ 45,038,095	\$ (7,003,974)	\$ 38,034,121	\$ 33,776,614
Total Operating Expenditures	\$ 36,607,443	\$ 45,038,095	\$ (7,003,974)	\$ 38,034,121	\$ 33,776,614
Budget By Categories of Expenditures					
Salaries and Employee Benefits	\$ 12,303,133	\$ 14,747,653	\$ 61,539	\$ 14,809,192	\$ 15,438,992
Services and Supplies	21,215,897	28,310,465	(7,145,121)	21,165,344	16,154,007
Other Charges	3,088,413	1,979,977	79,608	2,059,585	2,183,615
Total Operating Expenditures	36,607,443	45,038,095	(7,003,974)	38,034,121	33,776,614
Capital Assets	687,282	1,235,000	2,031,243	3,266,243	1,291,500
Other Financing Uses	4,152,452	2,766,827	1,818,436	4,585,263	657,000
Intrafund Expenditure Transfers (+)	93,637	380,000	(10,000)	370,000	370,000
Increases to Fund Balances	5,723,532	4,406,000	6,098,532	10,504,532	4,847,867
Total Expenditures	\$ 47,264,347	\$ 53,825,922	\$ 2,934,237	\$ 56,760,159	\$ 40,942,981
Budget By Categories of Revenues					
Taxes	\$ 7,504,520	\$ 8,234,972	\$ (779,972)	\$ 7,455,000	\$ 7,689,000
Licenses, Permits and Franchises	453,292	327,500	-	327,500	377,500
Use of Money and Property	116,446	55,000	34,050	89,050	89,050
Intergovernmental Revenue	19,525,455	19,825,917	1,369,215	21,195,132	15,923,582
Charges for Services	4,245,208	5,448,376	14,687	5,463,063	5,102,687
Miscellaneous Revenue	210,173	72,000	(2,000)	70,000	70,000
Total Operating Revenues	32,055,093	33,963,765	635,980	34,599,745	29,251,819
Other Financing Sources	7,387,257	5,266,827	1,197,436	6,464,263	1,757,000
Intrafund Expenditure Transfers (-)	93,637	380,000	(10,000)	370,000	370,000
Decreases to Fund Balances	5,892,760	12,367,630	1,096,521	13,464,151	7,685,262
General Fund Contribution	1,835,600	1,847,700	14,300	1,862,000	1,878,900
Total Revenues	\$ 47,264,347	\$ 53,825,922	\$ 2,934,237	\$ 56,760,159	\$ 40,942,981
Beginning Fund Balance	\$ 21,590,493	\$ 21,421,265	\$ (5,231,957)	\$ 16,189,308	\$ 13,229,689
Net Change in Sources Over Uses	(169,228)	(7,961,630)	5,002,011	(2,959,619)	(2,837,395)
Ending Fund Balance	\$ 21,421,265	\$ 13,459,635	\$ (229,946)	\$ 13,229,689	\$ 10,392,294

Summary Schedules

Capital Projects Major Fund Summary

<u>Staffing By Budget Function</u>	<u>Actual FY 14-15</u>	<u>Adopted FY 15-16</u>	<u>Change from FY15-16 Ado to FY16-17 Rec</u>	<u>Recommended FY 16-17</u>	<u>Proposed FY 17-18</u>
Total	-	-	-	-	-
<hr/>					
<u>Operating Budget By Budget Function</u>					
Public Safety	6,780	-	35,000	35,000	35,000
General Government & Support Services	2,516,095	24,071,489	8,317,713	32,389,202	41,497,323
Total Operating Expenditures	\$ 2,522,875	\$ 24,071,489	\$ 8,352,713	\$ 32,424,202	\$ 41,532,323
<hr/>					
<u>Budget By Categories of Expenditures</u>					
Services and Supplies	\$ 2,522,875	\$ 24,071,489	\$ 8,352,713	\$ 32,424,202	\$ 41,532,323
Total Operating Expenditures	2,522,875	24,071,489	8,352,713	32,424,202	41,532,323
Capital Assets	6,793,020	5,604,044	1,666,956	7,271,000	4,095,000
Other Financing Uses	1,892,061	-	178,822	178,822	-
Intrafund Expenditure Transfers (+)	1,003,802	-	14,744	14,744	-
Increases to Fund Balances	6,640,147	278,400	13,600	292,000	294,240
Fund Balance Impact (+)	588	-	-	-	-
Total Expenditures	\$ 18,852,493	\$ 29,953,933	\$ 10,226,835	\$ 40,180,768	\$ 45,921,563
<hr/>					
<u>Budget By Categories of Revenues</u>					
Use of Money and Property	\$ 26,994	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenue	1,020,126	20,586,428	10,039,655	30,626,083	41,438,423
Charges for Services	192,954	193,411	(158,411)	35,000	-
Miscellaneous Revenue	2,005,631	534,533	(429,533)	105,000	-
Total Operating Revenues	3,245,705	21,314,372	9,451,711	30,766,083	41,438,423
Other Financing Sources	8,411,911	3,492,990	3,831,831	7,324,821	4,448,140
Intrafund Expenditure Transfers (-)	1,003,802	-	14,744	14,744	-
Decreases to Fund Balances	6,190,487	5,146,571	(3,071,451)	2,075,120	35,000
Fund Balance Impact (-)	588	-	-	-	-
Total Revenues	\$ 18,852,493	\$ 29,953,933	\$ 10,226,835	\$ 40,180,768	\$ 45,921,563
<hr/>					
Beginning Fund Balance	\$ 11,092,588	\$ 11,542,249	\$ (1,970,636)	\$ 9,571,613	\$ 7,788,493
Net Change in Sources Over Uses	449,660	(4,868,171)	3,085,051	(1,783,120)	259,240
Ending Fund Balance	\$ 11,542,249	\$ 6,674,078	\$ 1,114,415	\$ 7,788,493	\$ 8,047,733

Summary Schedules

Fire Protection District Major Fund Summary

Staffing By Budget Function	Actual FY 14-15	Adopted FY 15-16	Change from FY15-16 Ado to FY16-17 Rec	Recommended FY 16-17	Proposed FY 17-18
Public Safety	243.45	273.42	2.19	275.62	275.62
Total	243.45	273.42	2.19	275.62	275.62
Operating Budget By Budget Function					
Public Safety	\$ 56,728,327	\$ 62,321,675	\$ 4,071,773	\$ 66,393,448	\$ 68,864,971
Total Operating Expenditures	\$ 56,728,327	\$ 62,321,675	\$ 4,071,773	\$ 66,393,448	\$ 68,864,971
Budget By Categories of Expenditures					
Salaries and Employee Benefits	\$ 49,290,316	\$ 53,012,682	\$ 2,019,515	\$ 55,032,197	\$ 57,466,345
Services and Supplies	3,959,698	5,446,983	531,529	5,978,512	5,891,126
Other Charges	3,478,312	3,862,010	1,520,729	5,382,739	5,507,500
Total Operating Expenditures	56,728,327	62,321,675	4,071,773	66,393,448	68,864,971
Capital Assets	1,325,591	500,850	741,600	1,242,450	345,000
Other Financing Uses	3,258,173	8,172,180	3,537,251	11,709,431	6,038,771
Increases to Fund Balances	3,977,285	1,020,000	(1,000,000)	20,000	338,635
Total Expenditures	\$ 65,289,376	\$ 72,014,705	\$ 7,350,624	\$ 79,365,329	\$ 75,587,377
Budget By Categories of Revenues					
Taxes	\$ 43,208,685	\$ 45,592,000	\$ 3,681,000	\$ 49,273,000	\$ 53,227,000
Licenses, Permits and Franchises	19,700	20,000	-	20,000	20,000
Use of Money and Property	27,615	-	-	-	-
Intergovernmental Revenue	3,440,164	3,203,696	(359,308)	2,844,388	2,583,790
Charges for Services	16,210,348	16,510,415	3,623,209	20,133,624	18,922,853
Miscellaneous Revenue	410,310	22,603	(9,203)	13,400	13,400
Total Operating Revenues	63,316,823	65,348,714	6,935,698	72,284,412	74,767,043
Other Financing Sources	889,086	1,362,640	(151,630)	1,211,010	800,334
Decreases to Fund Balances	1,083,467	5,303,351	566,556	5,869,907	20,000
Total Revenues	\$ 65,289,376	\$ 72,014,705	\$ 7,350,624	\$ 79,365,329	\$ 75,587,377
Beginning Fund Balance	\$ 8,239,108	\$ 11,132,925	\$ 670,446	\$ 11,803,371	\$ 5,953,464
Net Change in Sources Over Uses	2,893,817	(4,283,351)	(1,566,556)	(5,849,907)	318,635
Ending Fund Balance	\$ 11,132,925	\$ 6,849,574	\$ (896,110)	\$ 5,953,464	\$ 6,272,099

Summary Schedules

Behavioral Wellness Major Fund Summary

<u>Staffing By Budget Function</u>	<u>Actual FY 14-15</u>	<u>Adopted FY 15-16</u>	<u>Change from FY15-16 Ado to FY16-17 Rec</u>	<u>Recommended FY 16-17</u>	<u>Proposed FY 17-18</u>
Health & Human Services	328.20	433.26	(1.16)	432.10	432.10
Total	328.20	433.26	(1.16)	432.10	432.10
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<u>Operating Budget By Budget Function</u>					
Health & Human Services	\$ 101,949,720	\$ 104,881,405	\$ 4,159,357	\$ 109,040,762	\$ 114,327,443
Total Operating Expenditures	\$ 101,949,720	\$ 104,881,405	\$ 4,159,357	\$ 109,040,762	\$ 114,327,443
<hr/>					
<u>Budget By Categories of Expenditures</u>					
Salaries and Employee Benefits	\$ 38,084,824	\$ 47,497,112	\$ 4,601,245	\$ 52,098,357	\$ 54,371,191
Services and Supplies	54,733,299	54,774,475	(204,873)	54,569,602	57,538,416
Other Charges	9,131,597	2,609,818	(237,015)	2,372,803	2,417,836
Total Operating Expenditures	101,949,720	104,881,405	4,159,357	109,040,762	114,327,443
Capital Assets	(366)	1,154,994	(1,108,994)	46,000	46,000
Other Financing Uses	979,421	2,216,704	97,198	2,313,902	2,173,042
Intrafund Expenditure Transfers (+)	4,357,107	329,853	4,177,328	4,507,181	4,513,207
Increases to Fund Balances	1,923,365	88,648	13,766	102,414	103,950
Total Expenditures	\$ 109,209,248	\$ 108,671,604	\$ 7,338,655	\$ 116,010,259	\$ 121,163,642
<hr/>					
<u>Budget By Categories of Revenues</u>					
Fines, Forfeitures, and Penalties	\$ 3,439	\$ 2,679	\$ 821	\$ 3,500	\$ 3,500
Use of Money and Property	163,939	230,945	1,482	232,427	228,164
Intergovernmental Revenue	48,231,721	47,702,935	2,837,641	50,540,576	49,025,150
Charges for Services	42,400,587	48,618,748	3,689,096	52,307,844	55,564,304
Miscellaneous Revenue	465,814	342,549	9,865	352,414	353,950
Total Operating Revenues	91,265,499	96,897,856	6,538,905	103,436,761	105,175,068
Other Financing Sources	9,393,504	4,264,681	(2,145,556)	2,119,125	1,678,681
Intrafund Expenditure Transfers (-)	4,357,107	329,853	4,177,328	4,507,181	4,513,207
Decreases to Fund Balances	1,127,039	3,053,514	(1,273,222)	1,780,292	1,594,325
General Fund Contribution	3,066,100	4,125,700	41,200	4,166,900	4,233,100
Fund Balance Impact (-)	-	-	-	-	3,969,261
Total Revenues	\$ 109,209,248	\$ 108,671,604	\$ 7,338,655	\$ 116,010,259	\$ 121,163,642
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Beginning Fund Balance	\$ 7,351,826	\$ 8,148,153	\$ (2,038,122)	\$ 6,110,031	\$ 4,432,153
Net Change in Sources Over Uses	796,327	(2,964,866)	1,286,988	(1,677,878)	(5,459,636)
Ending Fund Balance	\$ 8,148,153	\$ 5,183,287	\$ (751,134)	\$ 4,432,153	\$ (1,027,483)

Summary Schedules

Affordable Housing Major Fund Summary

	Actual FY 14-15	Adopted FY 15-16	Change from FY15-16 Ado to FY16-17 Rec	Recommended FY 16-17	Proposed FY 17-18
Staffing By Budget Function					
Community Resources & Public Fac.	3.95	4.00	-	4.00	4.00
Total	3.95	4.00	-	4.00	4.00
Operating Budget By Budget Function					
Community Resources & Public Fac.	3,740,461	5,281,649	501,525	5,783,174	3,747,636
Total Operating Expenditures	\$ 3,740,461	\$ 5,281,649	\$ 501,525	\$ 5,783,174	\$ 3,747,636
Budget By Categories of Expenditures					
Salaries and Employee Benefits	\$ 489,383	\$ 571,226	\$ 61,141	\$ 632,367	\$ 671,586
Services and Supplies	2,667,664	3,752,115	592,292	4,344,407	2,269,650
Other Charges	583,413	958,308	(151,908)	806,400	806,400
Total Operating Expenditures	3,740,461	5,281,649	501,525	5,783,174	3,747,636
Other Financing Uses	1,352,571	511,487	84,023	595,510	493,141
Intrafund Expenditure Transfers (+)	-	49,448	49,411	98,859	93,859
Increases to Fund Balances	2,443,379	487,293	46,157	533,450	443,784
Total Expenditures	\$ 7,536,410	\$ 6,329,877	\$ 681,116	\$ 7,010,993	\$ 4,778,420
Budget By Categories of Revenues					
Use of Money and Property	32,512	7,700	6,000	13,700	13,700
Intergovernmental Revenue	2,878,470	3,620,921	(916,319)	2,704,602	2,199,992
Charges for Services	144,347	53,000	50,000	103,000	103,000
Miscellaneous Revenue	3,282,862	2,306,174	(183,743)	2,122,431	2,152,488
Total Operating Revenues	6,338,192	5,987,795	(1,044,062)	4,943,733	4,469,180
Intrafund Expenditure Transfers (-)	-	49,448	49,411	98,859	93,859
Decreases to Fund Balances	1,198,219	292,634	1,675,767	1,968,401	205,000
Fund Balance Impact (-)	-	-	-	-	10,381
Total Revenues	\$ 7,536,410	\$ 6,329,877	\$ 681,116	\$ 7,010,993	\$ 4,778,420
Beginning Fund Balance	\$ 4,810,175	\$ 6,055,335	\$ 242,454	\$ 6,297,789	\$ 4,862,838
Net Change in Sources Over Uses	1,245,160	194,659	(1,629,610)	(1,434,951)	228,403
Ending Fund Balance	\$ 6,055,335	\$ 6,249,994	\$ (1,387,156)	\$ 4,862,838	\$ 5,091,241

Summary Schedules

Social Services Major Fund Summary

Staffing By Budget Function	Actual FY 14-15	Adopted FY 15-16	Change from FY15-16 Ado to FY16-17 Rec	Recommended FY 16-17	Proposed FY 17-18
Health & Human Services	905.57	886.75	-	886.75	886.75
Total	905.57	886.75	-	886.75	886.75
Operating Budget By Budget Function					
Health & Human Services	\$ 151,916,097	\$ 165,074,309	\$ 1,045,045	\$ 166,119,354	\$ 170,772,445
Total Operating Expenditures	\$ 151,916,097	\$ 165,074,309	\$ 1,045,045	\$ 166,119,354	\$ 170,772,445
Budget By Categories of Expenditures					
Salaries and Employee Benefits	\$ 75,712,527	\$ 83,234,815	\$ (988,627)	\$ 82,246,188	\$ 85,877,538
Services and Supplies	21,090,598	24,899,171	(440,112)	24,459,059	24,580,462
Other Charges	55,112,972	56,940,323	2,473,784	59,414,107	60,314,445
Total Operating Expenditures	151,916,097	165,074,309	1,045,045	166,119,354	170,772,445
Capital Assets	80,345	743,500	489,000	1,232,500	207,500
Other Financing Uses	211,051	111,233	23,267	134,500	97,000
Increases to Fund Balances	1,986,082	1,978,990	16,912	1,995,902	1,995,902
Total Expenditures	\$ 154,193,576	\$ 167,908,032	\$ 1,574,224	\$ 169,482,256	\$ 173,072,847
Budget By Categories of Revenues					
Licenses, Permits and Franchises	\$ 79,837	\$ 66,000	\$ -	\$ 66,000	\$ 66,000
Fines, Forfeitures, and Penalties	5,174	13,200	-	13,200	13,200
Use of Money and Property	200,160	263,814	3,773	267,587	267,866
Intergovernmental Revenue	144,380,478	155,565,721	645,543	156,211,264	158,532,940
Miscellaneous Revenue	904,633	525,501	(37,453)	488,048	488,048
Total Operating Revenues	145,570,283	156,434,236	611,863	157,046,099	159,368,054
Other Financing Sources	480,029	112,840	1,199,070	1,311,910	87,840
Decreases to Fund Balances	1,477,665	4,103,356	(118,632)	3,984,724	2,004,100
General Fund Contribution	6,665,600	7,257,600	(118,077)	7,139,523	7,580,800
Fund Balance Impact (-)	-	-	-	-	4,032,053
Total Revenues	\$ 154,193,576	\$ 167,908,032	\$ 1,574,224	\$ 169,482,256	\$ 173,072,847
Beginning Fund Balance	\$ 3,451,546	\$ 3,959,963	\$ (1,086,774)	\$ 2,873,189	\$ 884,367
Net Change in Sources Over Uses	508,418	(2,124,366)	135,544	(1,988,822)	(4,040,251)
Ending Fund Balance	\$ 3,959,963	\$ 1,835,597	\$ (951,230)	\$ 884,367	\$ (3,155,884)

Summary Schedules

Resource Recovery Enterprise Major Fund Summary

	Actual FY 14-15	Adopted FY 15-16	Change from FY15-16 Ado to FY16-17 Rec	Recommended FY 16-17	Proposed FY 17-18
Staffing By Budget Function					
Community Resources & Public Fac.	76.68	78.25	1.00	79.25	79.25
Total	76.68	78.25	1.00	79.25	79.25
Operating Budget By Budget Function					
Community Resources & Public Fac.	\$ 26,253,881	\$ 29,135,900	\$ 1,804,304	\$ 30,940,204	\$ 27,521,038
Total Operating Expenditures	\$ 26,253,881	\$ 29,135,900	\$ 1,804,304	\$ 30,940,204	\$ 27,521,038
Budget By Categories of Expenditures					
Salaries and Employee Benefits	\$ 7,870,209	\$ 9,064,543	\$ 213,197	\$ 9,277,740	\$ 9,636,749
Services and Supplies	8,801,045	16,054,556	1,185,811	17,240,367	13,819,678
Other Charges	9,582,627	4,016,801	405,296	4,422,097	4,064,611
Total Operating Expenditures	26,253,881	29,135,900	1,804,304	30,940,204	27,521,038
Capital Assets	5,590,484	4,514,000	(1,047,000)	3,467,000	2,511,000
Other Financing Uses	694,495	717,125	35,225	752,350	774,963
Increases to Fund Balances	-	-	1,078,097	1,078,097	1,082,045
Total Expenditures	\$ 32,538,859	\$ 34,367,025	\$ 1,870,626	\$ 36,237,651	\$ 31,889,046
Budget By Categories of Revenues					
Licenses, Permits and Franchises	\$ 3,231,820	\$ 3,179,999	\$ 40,341	\$ 3,220,340	\$ 3,221,340
Use of Money and Property	511,492	464,800	5,000	469,800	469,800
Intergovernmental Revenue	308,058	305,500	(38,453)	267,047	267,000
Charges for Services	17,479,281	17,579,972	568,447	18,148,419	18,523,800
Miscellaneous Revenue	2,685,080	2,717,230	(583,410)	2,133,820	2,118,820
Total Operating Revenues	24,215,730	24,247,501	(8,075)	24,239,426	24,600,760
Other Financing Sources	(37,274)	-	-	-	-
Decreases to Fund Balances	8,360,403	10,119,524	1,878,701	11,998,225	7,288,286
Total Revenues	\$ 32,538,859	\$ 34,367,025	\$ 1,870,626	\$ 36,237,651	\$ 31,889,046
Beginning Fund Balance	\$ 57,160,876	\$ 46,544,888	\$ (9,292,800)	\$ 37,252,088	\$ 26,331,960
Net Change in Sources Over Uses	(8,360,403)	(10,119,524)	(800,604)	(10,920,128)	(6,206,241)
Ending Fund Balance	\$ 48,800,474	\$ 36,425,364	\$ (10,093,404)	\$ 26,331,960	\$ 20,125,719

Summary Schedules

Laguna Sanitation Enterprise Major Fund Summary

	Actual FY 14-15	Adopted FY 15-16	Change from FY15-16 Ado to FY16-17 Rec	Recommended FY 16-17	Proposed FY 17-18
Staffing By Budget Function					
Community Resources & Public Fac.	15.46	16.00	-	16.00	16.00
Total	15.46	16.00	-	16.00	16.00
Operating Budget By Budget Function					
Community Resources & Public Fac.	\$ 6,239,480	\$ 7,145,663	\$ 20,248	\$ 7,165,911	\$ 6,684,059
Total Operating Expenditures	\$ 6,239,480	\$ 7,145,663	\$ 20,248	\$ 7,165,911	\$ 6,684,059
Budget By Categories of Expenditures					
Salaries and Employee Benefits	\$ 1,767,234	\$ 1,987,038	\$ 151,717	\$ 2,138,755	\$ 2,204,832
Services and Supplies	2,954,991	3,499,259	(402,559)	3,096,700	2,586,643
Other Charges	1,517,254	1,659,366	271,090	1,930,456	1,892,584
Total Operating Expenditures	6,239,480	7,145,663	20,248	7,165,911	6,684,059
Capital Assets	664,881	2,580,000	1,125,000	3,705,000	1,850,000
Other Financing Uses	740,942	757,485	16,820	774,305	791,410
Increases to Fund Balances	3,633,373	1,613,757	1,061,634	2,675,391	5,364,812
Total Expenditures	\$ 11,278,675	\$ 12,096,905	\$ 2,223,702	\$ 14,320,607	\$ 14,690,281
Budget By Categories of Revenues					
Use of Money and Property	\$ 90,559	\$ 57,344	\$ 15,000	\$ 72,344	\$ 72,344
Intergovernmental Revenue	103,256	99,061	(8,448)	90,613	90,613
Charges for Services	11,068,817	11,935,500	816,430	12,751,930	13,515,050
Miscellaneous Revenue	16,288	5,000	-	5,000	5,000
Total Operating Revenues	11,278,921	12,096,905	822,982	12,919,887	13,683,007
Other Financing Sources	(246)	-	-	-	-
Decreases to Fund Balances	-	-	1,400,720	1,400,720	1,007,274
Total Revenues	\$ 11,278,675	\$ 12,096,905	\$ 2,223,702	\$ 14,320,607	\$ 14,690,281
Beginning Fund Balance	\$ 39,033,003	\$ 41,974,181	\$ 5,213,371	\$ 47,187,552	\$ 48,462,223
Net Change in Sources Over Uses	3,633,373	1,613,757	(339,086)	1,274,671	4,357,538
Ending Fund Balance	\$ 42,666,376	\$ 43,587,938	\$ 4,874,285	\$ 48,462,223	\$ 52,819,761

Summary Schedules

Non-Major Funds Summary

Staffing By Budget Function	Actual FY 14-15	Adopted FY 15-16	Change from FY15-16 Ado to FY16-17 Rec	Recommended FY 16-17	Proposed FY 17-18
Policy & Executive	6.10	6.00	-	6.00	6.00
Public Safety	6.69	8.00	-	8.00	8.00
Health & Human Services	100.02	100.96	(3.63)	97.33	95.35
Community Resources & Public Fac.	10.50	12.50	(0.50)	12.00	12.00
General Government & Support Services	53.47	57.00	-	57.00	57.00
Total	176.78	184.46	(4.13)	180.33	178.35
Operating Budget By Budget Function					
Policy & Executive	\$ 22,632,003	\$ 28,861,727	\$ 2,090,510	\$ 30,952,237	\$ 32,135,573
Public Safety	16,255,437	16,565,930	(135,528)	16,430,402	16,576,810
Health & Human Services	21,749,122	21,898,372	(419,691)	21,478,681	21,672,482
Community Resources & Public Fac.	6,937,561	13,047,770	(3,439,386)	9,608,384	14,505,886
General Government & Support Services	32,679,724	35,910,035	701,862	36,611,897	37,288,915
General County Programs	10,290	13,720	(5,690)	8,030	-
Total Operating Expenditures	\$ 100,264,137	\$ 116,297,554	\$ (1,207,923)	\$ 115,089,631	\$ 122,179,666
Budget By Categories of Expenditures					
Salaries and Employee Benefits	\$ 20,184,561	\$ 22,328,864	\$ 514,486	\$ 22,843,350	\$ 23,449,069
Services and Supplies	54,130,744	65,991,640	1,009,601	67,001,241	68,332,633
Other Charges	25,948,832	27,977,050	(2,732,010)	25,245,040	30,397,964
Total Operating Expenditures	100,264,137	116,297,554	(1,207,923)	115,089,631	122,179,666
Capital Assets	7,150,608	8,142,222	1,138,595	9,280,817	5,262,364
Other Financing Uses	18,715,091	6,529,529	142,551	6,672,080	6,776,324
Intrafund Expenditure Transfers (+)	39,400	30,000	-	30,000	30,000
Increases to Fund Balances	1,753,485	2,021,009	592,774	2,613,783	1,959,930
Fund Balance Impact (+)	3,989,774	-	-	-	64,464
Total Expenditures	\$ 131,912,494	\$ 133,020,314	\$ 665,997	\$ 133,686,311	\$ 136,272,748
Budget By Categories of Revenues					
Taxes	\$ 4,696,950	\$ 4,800,800	\$ 217,713	\$ 5,018,513	\$ 5,217,911
Licenses, Permits and Franchises	27,001	56,650	(6,650)	50,000	51,000
Fines, Forfeitures, and Penalties	3,338,160	3,635,900	(236,200)	3,399,700	3,399,700
Use of Money and Property	1,198,104	1,049,310	(435,828)	613,482	618,012
Intergovernmental Revenue	22,227,646	25,745,861	(752,668)	24,993,193	28,611,612
Charges for Services	31,608,635	33,568,917	1,362,319	34,931,236	35,739,767
Miscellaneous Revenue	29,780,245	30,560,405	3,441,118	34,001,523	36,019,381
Total Operating Revenues	92,876,741	99,417,843	3,589,804	103,007,647	109,657,383
Other Financing Sources	16,161,315	8,576,176	(459,415)	8,116,761	5,037,886
Intrafund Expenditure Transfers (-)	39,400	30,000	-	30,000	30,000
Decreases to Fund Balances	13,297,703	15,818,231	(2,769,405)	13,048,826	10,856,143
General Fund Contribution	9,151,300	9,178,064	305,013	9,483,077	9,208,400
Fund Balance Impact (-)	386,036	-	-	-	1,482,936
Total Revenues	\$ 131,912,494	\$ 133,020,314	\$ 665,997	\$ 133,686,311	\$ 136,272,748
Beginning Fund Balance	\$ 80,690,520	\$ 71,535,928	\$ (10,278,516)	\$ 61,257,412	\$ 50,822,369
Net Change in Sources Over Uses	(7,940,480)	(13,797,222)	3,362,179	(10,435,043)	(10,314,685)
Ending Fund Balance	\$ 72,750,040	\$ 57,738,706	\$ (6,916,337)	\$ 50,822,369	\$ 40,507,684

Summary Schedules

Departmental Budget Summary

	Actual FY 14-15	Adopted FY 15-16	Change from FY15-16 Ado to FY16-17 Rec	Recommended FY 16-17	Proposed FY 17-18
POLICY & EXECUTIVE					
Board of Supervisors					
Staffing	19.9	20.0	-	20.0	20.0
Operating Expenditures	\$ 2,705,673	\$ 2,953,300	\$ 85,000	\$ 3,038,300	\$ 3,155,864
Operating Revenues	\$ -	\$ -	\$ -	\$ -	\$ -
General Fund Contribution	\$ 2,888,600	\$ 2,992,300	\$ 86,000	\$ 3,078,300	\$ 3,165,500
County Executive Office					
Staffing	34.5	35.0	1.0	36.0	36.0
Operating Expenditures	\$ 28,553,772	\$ 34,990,536	\$ 2,585,381	\$ 37,575,917	\$ 39,084,755
Operating Revenues	\$ 25,186,064	\$ 25,327,064	\$ 3,731,588	\$ 29,058,652	\$ 31,250,967
General Fund Contribution	\$ 4,478,328	\$ 4,988,528	\$ 368,572	\$ 5,357,100	\$ 5,525,600
County Counsel					
Staffing	37.4	38.5	-	38.5	38.5
Operating Expenditures	\$ 7,033,154	\$ 7,438,480	\$ 367,216	\$ 7,805,696	\$ 8,219,968
Operating Revenues	\$ 3,733,095	\$ 3,913,380	\$ 9,400	\$ 3,922,780	\$ 3,937,780
General Fund Contribution	\$ 2,797,200	\$ 3,275,100	\$ 357,816	\$ 3,632,916	\$ 3,789,916
PUBLIC SAFETY					
Court Special Services					
Staffing	-	-	-	-	-
Operating Expenditures	\$ 15,315,695	\$ 15,378,930	\$ (130,030)	\$ 15,248,900	\$ 15,360,636
Operating Revenues	\$ 5,997,300	\$ 6,578,784	\$ 41,916	\$ 6,620,700	\$ 6,620,700
General Fund Contribution	\$ 8,536,800	\$ 8,536,800	\$ 50,000	\$ 8,586,800	\$ 8,586,800
District Attorney					
Staffing	133.7	132.2	1.0	133.2	133.2
Operating Expenditures	\$ 21,251,342	\$ 22,202,535	\$ 1,128,583	\$ 23,331,118	\$ 24,383,798
Operating Revenues	\$ 8,009,690	\$ 8,276,565	\$ 193,395	\$ 8,469,960	\$ 8,612,556
General Fund Contribution	\$ 12,807,200	\$ 13,288,600	\$ 352,400	\$ 13,641,000	\$ 14,092,200
Fire					
Staffing	243.4	273.4	2.2	275.6	275.6
Operating Expenditures	\$ 56,728,327	\$ 62,321,675	\$ 4,071,773	\$ 66,393,448	\$ 68,864,971
Operating Revenues	\$ 63,316,832	\$ 65,348,714	\$ 6,935,698	\$ 72,284,412	\$ 74,767,043
General Fund Contribution	\$ -	\$ -	\$ -	\$ -	\$ -
Probation					
Staffing	335.5	339.0	(5.0)	334.0	334.0
Operating Expenditures	\$ 49,558,503	\$ 51,892,606	\$ 1,776,076	\$ 53,668,682	\$ 55,558,728
Operating Revenues	\$ 26,719,459	\$ 26,386,664	\$ 764,434	\$ 27,151,098	\$ 27,412,956
General Fund Contribution	\$ 25,568,600	\$ 26,020,500	\$ 478,800	\$ 26,499,300	\$ 27,117,900
Public Defender					
Staffing	69.1	66.5	1.0	67.5	67.5
Operating Expenditures	\$ 10,522,775	\$ 11,044,299	\$ 307,495	\$ 11,351,794	\$ 11,885,638
Operating Revenues	\$ 3,413,348	\$ 3,576,015	\$ 26,185	\$ 3,602,200	\$ 3,740,900
General Fund Contribution	\$ 6,828,700	\$ 7,242,300	\$ 213,200	\$ 7,455,500	\$ 7,706,300
Sheriff					
Staffing	637.8	651.5	(1.0)	650.5	650.5
Operating Expenditures	\$ 124,832,897	\$ 124,657,785	\$ 2,856,986	\$ 127,514,771	\$ 131,314,214
Operating Revenues	\$ 51,608,539	\$ 52,934,378	\$ 197,621	\$ 53,131,999	\$ 53,577,812
General Fund Contribution	\$ 70,407,100	\$ 70,858,000	\$ 927,800	\$ 71,785,800	\$ 73,137,500

Summary Schedules

Departmental Budget Summary (cont'd)

	Actual FY 14-15	Adopted FY 15-16	Change from FY15-16 Ado to FY16-17 Rec	Recommended FY 16-17	Proposed FY 17-18
HEALTH & HUMAN SERVICES					
Behavioral Wellness					
Staffing	328.2	433.3	(1.2)	432.1	432.1
Operating Expenditures	\$ 101,949,720	\$ 104,881,405	\$ 4,159,357	\$ 109,040,762	\$ 114,327,443
Operating Revenues	\$ 91,265,499	\$ 96,897,856	\$ 6,538,905	\$ 103,436,761	\$ 105,175,068
General Fund Contribution	\$ 3,066,100	\$ 4,125,700	\$ 41,200	\$ 4,166,900	\$ 4,233,100
Child Support Services					
Staffing	77.0	75.0	(1.6)	73.3	73.3
Operating Expenditures	\$ 9,432,468	\$ 9,436,946	\$ (199)	\$ 9,436,747	\$ 9,769,962
Operating Revenues	\$ 9,393,160	\$ 9,436,946	\$ (199)	\$ 9,436,747	\$ 9,436,747
General Fund Contribution	\$ -	\$ -	\$ -	\$ -	\$ -
First 5, Children & Families					
Staffing	14.5	13.0	(2.0)	11.0	9.1
Operating Expenditures	\$ 4,991,550	\$ 4,657,421	\$ (707,331)	\$ 3,950,090	\$ 3,522,380
Operating Revenues	\$ 4,693,735	\$ 4,256,350	\$ (657,800)	\$ 3,598,550	\$ 3,464,123
General Fund Contribution	\$ -	\$ -	\$ -	\$ -	\$ -
Public Health					
Staffing	492.7	515.3	13.0	528.3	528.3
Operating Expenditures	\$ 77,430,371	\$ 82,383,565	\$ 7,038,811	\$ 89,422,376	\$ 91,104,781
Operating Revenues	\$ 75,055,392	\$ 73,300,238	\$ 5,781,204	\$ 79,081,442	\$ 80,141,287
General Fund Contribution	\$ 8,467,200	\$ 8,907,400	\$ 187,200	\$ 9,094,600	\$ 9,292,500
Social Services					
Staffing	914.1	899.8	-	899.8	899.8
Operating Expenditures	\$ 159,241,201	\$ 172,878,314	\$ 1,332,884	\$ 174,211,198	\$ 179,152,585
Operating Revenues	\$ 151,836,875	\$ 162,910,032	\$ 1,198,391	\$ 164,108,423	\$ 166,761,802
General Fund Contribution	\$ 6,665,600	\$ 7,257,600	\$ 161,400	\$ 7,419,000	\$ 7,580,800
COMMUNITY RESOURCES & PUBLIC FACILITIES					
Agricultural Commissioner/W&M					
Staffing	32.1	33.0	(0.0)	33.0	33.0
Operating Expenditures	\$ 4,507,324	\$ 5,049,098	\$ 96,673	\$ 5,145,771	\$ 5,423,705
Operating Revenues	\$ 2,861,242	\$ 3,251,890	\$ 148,481	\$ 3,400,371	\$ 3,665,805
General Fund Contribution	\$ 1,575,700	\$ 1,616,500	\$ 17,200	\$ 1,633,700	\$ 1,657,900
Community Services					
Staffing	94.1	105.7	(0.2)	105.5	105.5
Operating Expenditures	\$ 21,748,486	\$ 24,848,580	\$ 440,462	\$ 25,289,042	\$ 23,632,256
Operating Revenues	\$ 15,552,893	\$ 14,359,446	\$ (1,338,983)	\$ 13,020,463	\$ 12,516,852
General Fund Contribution	\$ 7,941,300	\$ 9,825,400	\$ 94,000	\$ 9,919,400	\$ 9,990,200
Planning & Development					
Staffing	81.6	89.9	2.1	92.0	92.0
Operating Expenditures	\$ 14,728,660	\$ 19,240,543	\$ (112,304)	\$ 19,128,239	\$ 19,204,581
Operating Revenues	\$ 10,629,869	\$ 13,684,365	\$ 108,881	\$ 13,793,246	\$ 13,661,243
General Fund Contribution	\$ 4,428,500	\$ 4,664,400	\$ 55,400	\$ 4,719,800	\$ 4,779,900
Public Works					
Staffing	268.8	282.8	(1.5)	281.3	281.3
Operating Expenditures	\$ 87,849,086	\$ 108,310,722	\$ (6,493,309)	\$ 101,817,413	\$ 97,596,027
Operating Revenues	\$ 95,170,271	\$ 101,148,622	\$ 88,504	\$ 101,237,126	\$ 102,682,777
General Fund Contribution	\$ 3,064,100	\$ 3,106,700	\$ 22,200	\$ 3,128,900	\$ 3,156,500

Summary Schedules

Departmental Budget Summary (cont'd)

	Actual FY 14-15	Adopted FY 15-16	Change from FY15-16 Ado to FY16-17 Rec	Recommended FY 16-17	Proposed FY 17-18
GENERAL GOVERNMENT & SUPPORT SERVICES					
Auditor-Controller					
Staffing	51.4	49.2	0.1	49.3	49.3
Operating Expenditures	\$ 7,875,469	\$ 8,626,702	\$ 280,298	\$ 8,907,000	\$ 9,249,000
Operating Revenues	\$ 1,007,836	\$ 912,700	\$ 97,700	\$ 1,010,400	\$ 1,021,400
General Fund Contribution	\$ 7,025,400	\$ 7,370,800	\$ 202,600	\$ 7,573,400	\$ 7,761,300
Clerk-Recorder-Assessor					
Staffing	97.1	96.4	1.8	98.1	98.1
Operating Expenditures	\$ 14,118,053	\$ 16,542,401	\$ 278,894	\$ 16,821,295	\$ 17,165,321
Operating Revenues	\$ 5,296,830	\$ 5,009,163	\$ 1,044,558	\$ 6,053,721	\$ 5,080,052
General Fund Contribution	\$ 9,730,900	\$ 10,493,000	\$ 97,600	\$ 10,590,600	\$ 10,805,700
Debt Service					
Staffing	-	-	-	-	-
Operating Expenditures	\$ 2,606,053	\$ 2,128,362	\$ (112,732)	\$ 2,015,630	\$ 1,902,641
Operating Revenues	\$ 1,386,481	\$ 1,410,787	\$ 3,700	\$ 1,414,487	\$ 1,411,887
General Fund Contribution	\$ -	\$ -	\$ -	\$ -	\$ -
General Services					
Staffing	113.8	120.0	-	120.0	120.0
Operating Expenditures	\$ 38,607,847	\$ 44,433,291	\$ 2,208,802	\$ 46,642,093	\$ 46,440,080
Operating Revenues	\$ 32,387,716	\$ 33,636,943	\$ 2,418,313	\$ 36,055,256	\$ 35,717,727
General Fund Contribution	\$ 8,612,200	\$ 8,972,045	\$ 60,355	\$ 9,032,400	\$ 9,115,900
North County Jail					
Staffing	-	-	-	-	-
Operating Expenditures	\$ 2,516,095	\$ 24,071,489	\$ 8,317,713	\$ 32,389,202	\$ 41,497,323
Operating Revenues	\$ -	\$ 19,587,428	\$ 10,454,577	\$ 30,042,005	\$ 41,258,423
General Fund Contribution	\$ -	\$ -	\$ -	\$ -	\$ -
Human Resources					
Staffing	23.5	26.5	(0.5)	26.0	26.0
Operating Expenditures	\$ 8,820,363	\$ 8,471,046	\$ (317,121)	\$ 8,153,925	\$ 8,171,945
Operating Revenues	\$ 2,743,616	\$ 3,222,386	\$ (340,839)	\$ 2,881,547	\$ 2,881,547
General Fund Contribution	\$ 3,765,272	\$ 4,199,842	\$ 308,958	\$ 4,508,800	\$ 4,655,500
Treasurer-Tax Collector-Public					
Staffing	40.4	44.0	-	44.0	44.0
Operating Expenditures	\$ 6,696,519	\$ 7,296,789	\$ 151,212	\$ 7,448,001	\$ 7,767,820
Operating Revenues	\$ 3,342,558	\$ 3,702,799	\$ 72,182	\$ 3,774,981	\$ 3,828,554
General Fund Contribution	\$ 3,372,700	\$ 3,453,100	\$ 53,000	\$ 3,506,100	\$ 3,578,100
GENERAL COUNTY PROGRAMS					
General County Programs					
Staffing	0.9	1.0	-	1.0	1.0
Operating Expenditures	\$ 3,234,985	\$ 3,019,048	\$ (702,606)	\$ 2,316,442	\$ 1,444,251
Operating Revenues	\$ 2,665,513	\$ 2,243,500	\$ (64,200)	\$ 2,179,300	\$ 2,172,856
General Fund Contribution	\$ 26,572,546	\$ 19,350,385	\$ 5,179,299	\$ 24,529,684	\$ 20,643,622
General Revenues					
Staffing	-	-	-	-	-
Operating Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Revenues	\$ 231,601,744	\$ 230,282,491	\$ 9,485,521	\$ 239,768,012	\$ 248,475,000
General Fund Contribution	\$ -	\$ -	\$ -	\$ -	\$ -
REPORT TOTALS					
Total Staffing	4,141.4	4,340.9	9.1	4,350.0	4,348.0
Total Operating Expenditures	\$ 882,856,388	\$ 979,155,868	\$ 28,907,984	\$ 1,008,063,852	\$ 1,035,200,673
Total Operating Revenues	\$ 924,875,555	\$ 971,595,506	\$ 46,939,133	\$ 1,018,534,639	\$ 1,049,273,864
Total Geneneral Fund Contribution	\$ 228,600,046	\$ 230,545,000	\$ 9,315,000	\$ 239,860,000	\$ 240,372,738

Summary Schedules

Appropriations

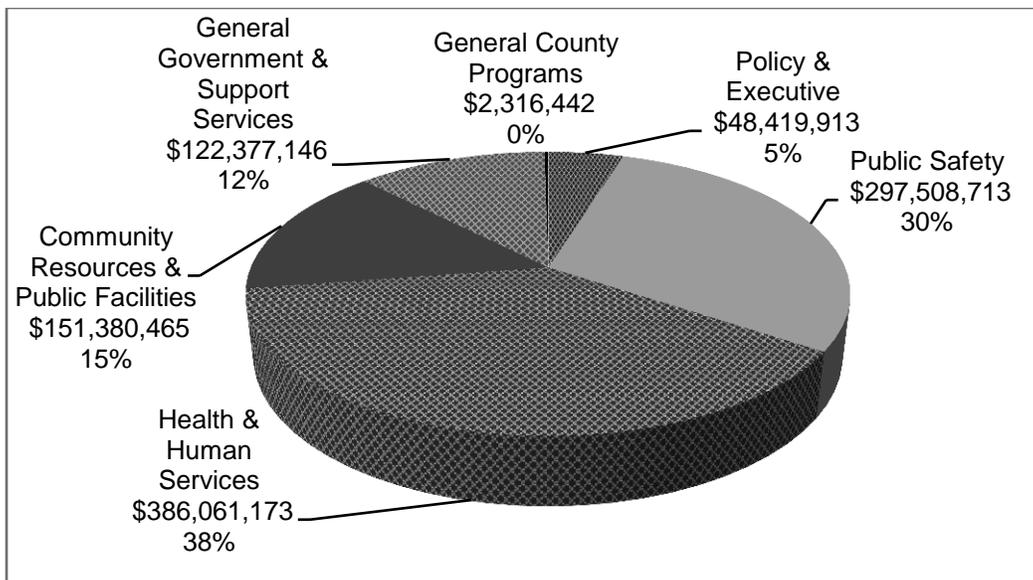
Appropriations are the legally budgeted amount for expenditures. Although two years of anticipated budgets are presented, the Board of Supervisors only adopts the Recommended budget. The Proposed budget column is provided to help show a future perspective for planning needs. This section of the Summary Schedules focuses on appropriations by showing them with different sorts and groupings on a Countywide level. "Total Appropriations" includes Operating Expenditures, such as Salaries & Employee Benefits and Services & Supplies, as well as appropriations needed for Capital Assets, Transfers, and Changes to Fund Balances.

Total Appropriations by Category

	Actual FY 14-15	Adopted FY 15-16	Change from FY15-16 Ado to FY16-17 Rec	Recommended FY 16-17	Proposed FY 17-18
Salaries and Employee Benefits	\$ 511,944,175	\$ 557,278,110	\$ 15,801,401	\$ 573,079,511	\$ 596,226,559
Services and Supplies	240,628,636	299,820,068	9,089,507	308,909,575	306,207,659
Other Charges	130,283,577	122,057,690	4,017,076	126,074,766	132,766,455
Operating Expenditures	882,856,388	979,155,868	28,907,984	1,008,063,852	1,035,200,673
Capital Assets	28,069,739	39,622,629	(699,642)	38,922,987	33,009,854
Other Financing Uses	84,847,347	66,790,936	4,750,051	71,540,987	58,129,117
Intrafund Expenditure Transfers (+)	208,747,093	204,031,474	13,656,977	217,688,451	217,570,911
Increase To Fund Balance	78,580,540	41,002,143	11,965,480	52,967,623	43,135,165
Fund Balance Impact(+)	8,723,766	-	-	-	8,400,718
Appropriations Total	\$1,291,824,873	\$ 1,330,603,050	\$ 58,580,850	\$ 1,389,183,900	\$1,395,446,438

Operating Appropriations by Function

The detail for this pie chart can be found on page C-25.

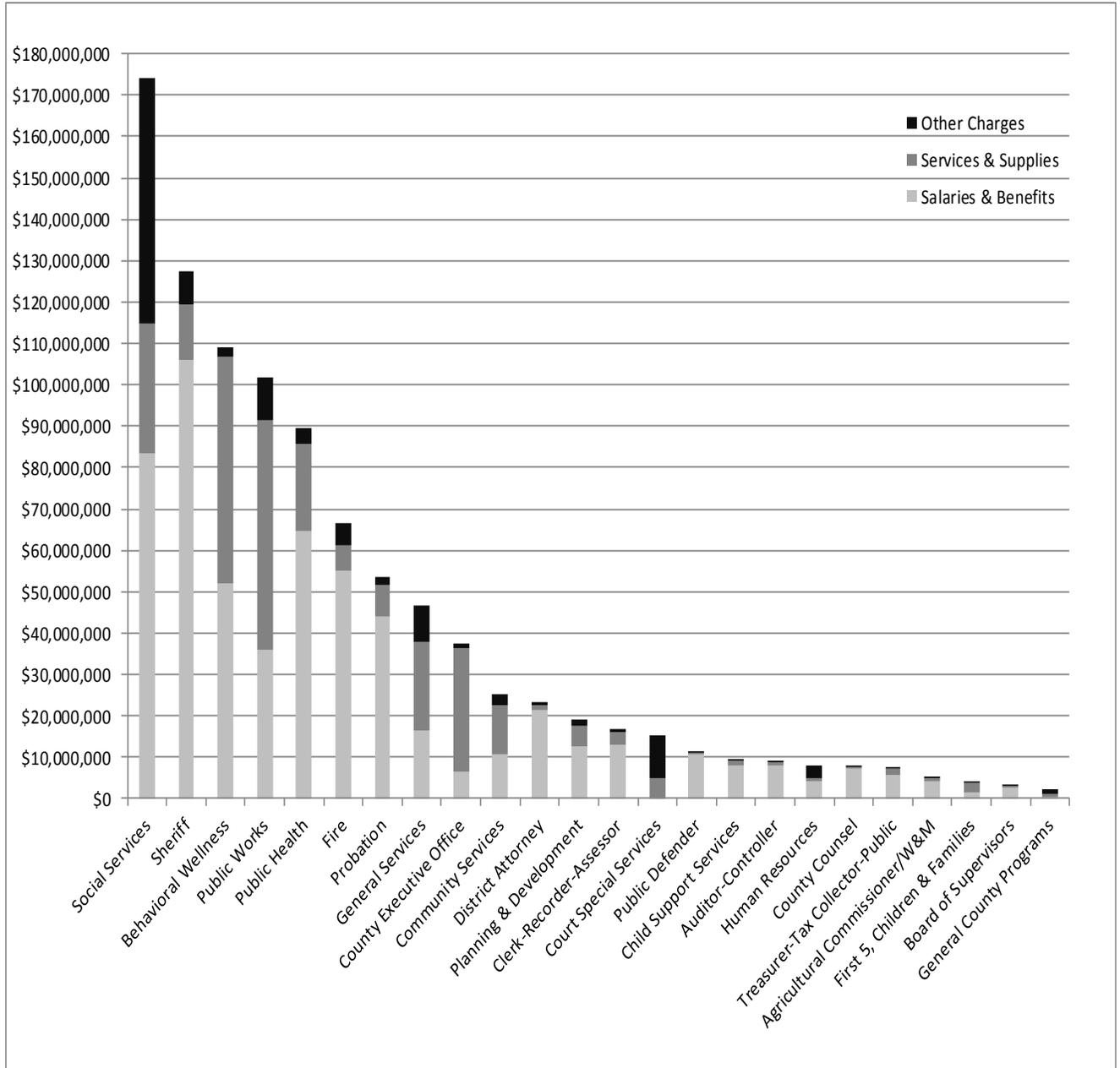


Summary Schedules

Operating Appropriations by Department

The detail for this chart can be found on the Departmental D Pages.

FY 16-17 Operating Expenditures By Department



Summary Schedules

Operating Appropriations by Function & Department

This schedule shows operating appropriations only by organizational function, and with the departments that make up the function. This schedule EXCLUDES appropriations needed for Capital Assets, Transfers, and Changes to Fund Balances. The categories of appropriations by function and department are provided in the introduction pages of each function in Section D of the budget book.

	Actual FY 14-15	Adopted FY 15-16	Change from FY15-16 Ado to FY16-17 Rec	Recommended FY 16-17	Proposed FY 17-18
Policy & Executive					
Board of Supervisors	\$ 2,705,673	\$ 2,953,300	\$ 85,000	\$ 3,038,300	\$ 3,155,864
County Executive Office	28,553,772	34,990,536	2,585,381	37,575,917	39,084,755
County Counsel	7,033,154	7,438,480	367,216	7,805,696	8,219,968
Sub-Total	38,292,598	45,382,316	3,037,597	48,419,913	50,460,587
Public Safety					
Court Special Services	15,315,695	15,378,930	(130,030)	15,248,900	15,360,636
District Attorney	21,251,342	22,202,535	1,128,583	23,331,118	24,383,798
Fire	56,728,327	62,321,675	4,071,773	66,393,448	68,864,971
Probation	49,558,503	51,892,606	1,776,076	53,668,682	55,558,728
Public Defender	10,522,775	11,044,299	307,495	11,351,794	11,885,638
Sheriff	124,832,897	124,657,785	2,856,986	127,514,771	131,314,214
Sub-Total	278,209,538	287,497,830	10,010,883	297,508,713	307,367,985
Health & Human Services					
Behavioral Wellness	101,949,720	104,881,405	4,159,357	109,040,762	114,327,443
Child Support Services	9,432,468	9,436,946	(199)	9,436,747	9,769,962
First 5, Children & Families	4,991,550	4,657,421	(707,331)	3,950,090	3,522,380
Public Health	77,430,371	82,383,565	7,038,811	89,422,376	91,104,781
Social Services	159,241,201	172,878,314	1,332,884	174,211,198	179,152,585
Sub-Total	353,045,311	374,237,651	11,823,522	386,061,173	397,877,151
Community Resources & Public Facilities					
Agricultural Commissioner/W&M	4,507,324	5,049,098	96,673	5,145,771	5,423,705
Community Services	21,748,486	24,848,580	440,462	25,289,042	23,632,256
Planning & Development	14,728,660	19,240,543	(112,304)	19,128,239	19,204,581
Public Works	87,849,086	108,310,722	(6,493,309)	101,817,413	97,596,027
Sub-Total	128,833,557	157,448,943	(6,068,478)	151,380,465	145,856,569
General Government & Support Services					
Auditor-Controller	7,875,469	8,626,702	280,298	8,907,000	9,249,000
Clerk-Recorder-Assessor	14,118,053	16,542,401	278,894	16,821,295	17,165,321
Debt Service	2,606,053	2,128,362	(112,732)	2,015,630	1,902,641
General Services	38,607,847	44,433,291	2,208,802	46,642,093	46,440,080
Human Resources	8,820,363	8,471,046	(317,121)	8,153,925	8,171,945
North County Jail	2,516,095	24,071,489	8,317,713	32,389,202	41,497,323
Treasurer-Tax Collector-Public	6,696,519	7,296,789	151,212	7,448,001	7,767,820
Sub-Total	81,240,399	111,570,080	10,807,066	122,377,146	132,194,130
General County Programs					
General County Programs	3,234,985	3,019,048	(702,606)	2,316,442	1,444,251
Sub-Total	3,234,985	3,019,048	(702,606)	2,316,442	1,444,251
Operating Appropriations Total	\$ 882,856,388	\$ 979,155,868	\$ 28,907,984	\$ 1,008,063,852	\$ 1,035,200,673

Summary Schedules

Operating Appropriations by Department & Program

This schedule shows operating appropriations by organizational department, and the programs that make up the department. The categories of appropriations (Salaries & Employee Benefits, Services & Supplies, etc.) by department and program are provided in the Section D of the budget book.

	Actual FY 14-15	Adopted FY 15-16	Change from FY15-16 Ado to FY16-17 Rec	Recommended FY 16-17	Proposed FY 17-18
Policy & Executive					
Board of Supervisors					
First District	\$ 552,495	\$ 583,399	\$ 15,545	\$ 598,944	\$ 624,055
Second District	431,549	501,992	10,985	512,977	534,545
Third District	601,227	637,110	23,259	660,369	689,256
Fourth District	443,237	523,325	15,060	538,385	553,825
Fifth District	445,950	438,676	9,865	448,541	467,127
Board Support	231,215	268,798	10,286	279,084	287,056
Sub-Total	2,705,673	2,953,300	85,000	3,038,300	3,155,864
County Executive Office					
County Management	4,153,513	4,698,092	275,229	4,973,321	5,262,764
Emergency Management	1,768,256	1,430,717	219,642	1,650,359	1,686,418
Not Found	-	-	-	-	-
Risk Management	22,632,003	28,861,727	2,090,510	30,952,237	32,135,573
Unallocated	-	-	-	-	-
Sub-Total	28,553,772	34,990,536	2,585,381	37,575,917	39,084,755
County Counsel					
Legal Services	7,033,154	7,438,480	367,216	7,805,696	8,219,968
Unallocated	-	-	-	-	-
Sub-Total	7,033,154	7,438,480	367,216	7,805,696	8,219,968
Function Total	\$ 38,292,598	\$ 45,382,316	\$ 3,037,597	\$ 48,419,913	\$ 50,460,587
Public Safety					
Court Special Services					
Grand Jury	\$ 234,593	\$ 233,990	\$ (22,442)	\$ 211,548	\$ 214,484
Court Special Services	12,497,516	12,727,424	1,225	12,728,649	12,775,535
Conflict Defense Representation	2,583,586	2,417,516	(108,813)	2,308,703	2,370,617
Sub-Total	15,315,695	15,378,930	(130,030)	15,248,900	15,360,636
District Attorney					
Administration & Support	1,505,696	1,596,419	60,111	1,656,530	1,733,128
Criminal Prosecution	19,730,842	20,442,596	1,046,975	21,489,571	22,459,131
Civil Prosecution	14,804	163,520	21,497	185,017	191,539
Unallocated	-	-	-	-	-
Sub-Total	21,251,342	22,202,535	1,128,583	23,331,118	24,383,798
Fire					
Administration & Support	6,827,769	8,204,928	1,020,853	9,225,781	9,390,513
Fire Prevention	1,945,005	2,403,914	40,203	2,444,117	2,558,045
Emergency Operations	47,955,552	51,712,833	3,010,717	54,723,550	56,916,413
Unallocated	-	-	-	-	-
Sub-Total	56,728,327	62,321,675	4,071,773	66,393,448	68,864,971

Summary Schedules

Operating Appropriations by Department & Program (cont'd)

	Actual FY 14-15	Adopted FY 15-16	Change from FY15-16 Ado to FY16-17 Rec	Recommended FY 16-17	Proposed FY 17-18
Public Safety (cont'd)					
Probation					
Administration & Support	\$ 5,599,282	\$ 5,413,780	\$ 561,270	\$ 5,975,050	\$ 6,152,156
Institutions	17,236,944	17,391,775	161,987	17,553,762	18,213,881
Juvenile Services	8,495,682	9,135,239	251,561	9,386,800	9,713,220
Adult Services	18,226,594	19,951,812	801,258	20,753,070	21,479,471
Sub-Total	49,558,503	51,892,606	1,776,076	53,668,682	55,558,728
Public Defender					
Administration & Support	2,454,247	2,696,516	92,397	2,788,913	2,894,917
Adult Legal Services	7,587,721	7,904,968	249,311	8,154,279	8,560,591
Juvenile Legal Services	480,807	442,815	(34,213)	408,602	430,130
Sub-Total	10,522,775	11,044,299	307,495	11,351,794	11,885,638
Sheriff					
Administration & Support	9,532,652	9,637,472	515,472	10,152,944	10,500,434
Custody Operations	47,992,241	46,350,183	1,076,743	47,426,926	49,074,439
Countywide Law Enforcement	58,954,454	60,434,487	1,467,720	61,902,207	63,464,521
Court Security Services	8,352,786	8,235,643	(202,949)	8,032,694	8,274,820
Unallocated	764	-	-	-	-
Sub-Total	124,832,897	124,657,785	2,856,986	127,514,771	131,314,214
Function Total	\$ 278,209,538	\$ 287,497,830	\$ 10,010,883	\$ 297,508,713	\$ 307,367,985
Health & Human Services					
Behavioral Wellness					
Administration & Support	\$ 15,682,988	\$ 10,442,836	\$ (6,121)	\$ 10,436,715	\$ 10,864,009
Mental Health Inpatient Services	10,104,545	9,822,923	336,632	10,159,555	10,025,068
Mental Health Outpatient Services	3,966,399	6,003,663	(242,722)	5,760,941	5,986,657
Mental Health Community Services Programs	60,409,685	66,363,788	3,425,372	69,789,160	72,065,146
Alcohol & Drug Programs	11,786,464	12,248,195	646,196	12,894,391	15,386,563
Unallocated	(361)	-	-	-	-
Sub-Total	101,949,720	104,881,405	4,159,357	109,040,762	114,327,443
Child Support Services					
Case Management & Collections	9,432,468	9,436,946	(199)	9,436,747	9,769,962
Sub-Total	9,432,468	9,436,946	(199)	9,436,747	9,769,962
First 5, Children & Families					
Administration & Support	756,002	645,427	11,449	656,876	642,609
Program Evaluation and Research	282,852	231,515	(13,065)	218,450	179,388
Children's Wellness and Support	3,952,696	3,780,479	(705,715)	3,074,764	2,700,383
Sub-Total	4,991,550	4,657,421	(707,331)	3,950,090	3,522,380
Public Health					
Administration & Support	8,442,797	9,126,104	(102,495)	9,023,609	9,373,350
Health Care Centers	38,758,798	40,363,508	6,713,990	47,077,498	47,657,570
Indigent Health Programs	5,872,615	6,544,204	(550,119)	5,994,085	5,899,827
Disease Prevention & Health Promotion	12,360,625	12,894,248	831,925	13,726,173	14,171,658
Regulatory Programs & Emergency Preparedness	7,599,342	8,401,242	(1,547)	8,399,695	8,615,022
Animal Services	4,396,195	5,054,259	147,057	5,201,316	5,387,354
Sub-Total	77,430,371	82,383,565	7,038,811	89,422,376	91,104,781

Summary Schedules

Operating Appropriations by Department & Program (cont'd)

	Actual FY 14-15	Adopted FY 15-16	Change from FY15-16 Ado to FY16-17 Rec	Recommended FY 16-17	Proposed FY 17-18
Health & Human Services (cont'd)					
Social Services					
Administration & Support	\$ 19,280,974	\$ 20,629,283	\$ 445,504	\$ 21,074,787	\$ 21,974,538
Public Assistance and Welfare to Work Activities	63,352,282	67,205,364	893,983	68,099,347	69,002,486
Medi-Cal Eligibility	21,763,282	25,239,379	(427,383)	24,811,996	25,999,815
Protective Services for Children, Adults, Disabled	54,797,145	59,804,288	420,780	60,225,068	62,175,746
Unallocated	47,518	-	-	-	-
Sub-Total	159,241,201	172,878,314	1,332,884	174,211,198	179,152,585
Function Total	\$ 353,045,311	\$ 374,237,651	\$ 11,823,522	\$ 386,061,173	\$ 397,877,151
Community Resources & Public Facilities					
Agricultural Commissioner/W&M					
Administration & Support	\$ 359,677	\$ 372,654	\$ 95,267	\$ 467,921	\$ 492,848
Agriculture	3,396,272	3,804,925	97,866	3,902,791	4,056,673
Weights & Measures	751,375	871,519	(96,460)	775,059	874,184
Sub-Total	4,507,324	5,049,098	96,673	5,145,771	5,423,705
Community Services					
Administration & Support	501,116	888,827	40,607	929,434	977,734
Parks & Open Spaces	11,486,934	11,702,758	(310,144)	11,392,614	11,320,529
Housing & Community Development	3,755,286	4,675,985	622,332	5,298,317	3,302,533
Community Support (Arts & Libraries)	4,440,137	4,757,326	(30,209)	4,727,117	4,745,678
Energy and Sustainability Initiatives	1,565,013	2,823,684	117,876	2,941,560	3,285,782
Sub-Total	21,748,486	24,848,580	440,462	25,289,042	23,632,256
Planning & Development					
Administration & Support	2,294,095	2,783,180	(59,079)	2,724,101	2,856,670
Permitting	9,058,499	12,073,795	384,200	12,457,995	12,671,082
Coastal Mitigation	659,864	1,214,604	(173,936)	1,040,668	1,106,011
Code Enforcement	446,605	548,532	6,786	555,318	573,217
Long Range Planning	2,269,598	2,620,432	(270,275)	2,350,157	1,997,601
Sub-Total	14,728,660	19,240,543	(112,304)	19,128,239	19,204,581
Public Works					
Administration & Support	3,528,260	4,476,942	(282,806)	4,194,136	4,330,932
Transportation	36,612,133	45,068,595	(6,988,974)	38,079,621	33,807,114
Surveyor	859,713	880,640	28,323	908,963	939,337
Water Resources/Flood Control	14,355,621	21,602,982	(1,074,404)	20,528,578	24,313,547
Resource Recovery & Waste Management	32,492,047	36,281,563	1,824,552	38,106,115	34,205,097
Unallocated	1,313	-	-	-	-
Sub-Total	87,849,086	108,310,722	(6,493,309)	101,817,413	97,596,027
Function Total	\$ 128,833,557	\$ 157,448,943	\$ (6,068,478)	\$ 151,380,465	\$ 145,856,569
General Government & Support Services					
Auditor-Controller					
Administration & Support	\$ 709,080	\$ 700,552	\$ 179,944	\$ 880,496	\$ 912,439
Audit Services	710,684	830,349	81,971	912,320	954,339
Accounting Services	5,426,908	5,950,553	34,281	5,984,834	6,210,516
Financial Reporting	1,028,797	1,145,248	(15,898)	1,129,350	1,171,706
Sub-Total	7,875,469	8,626,702	280,298	8,907,000	9,249,000

Summary Schedules

Operating Appropriations by Department & Program (cont'd)

	Actual FY 14-15	Adopted FY 15-16	Change from FY15-16 Ado to FY16-17 Rec	Recommended FY 16-17	Proposed FY 17-18
General Government & Support Services (cont'd)					
Clerk-Recorder-Assessor					
Administration & Support	\$ 1,128,583	\$ 1,305,452	\$ (157,418)	\$ 1,148,034	\$ 1,186,668
Elections	3,004,684	3,662,201	434,182	4,096,383	3,889,787
Clerk-Recorder	2,203,628	2,799,180	(2,873)	2,796,307	2,893,546
Assessor	7,781,158	8,775,568	5,003	8,780,571	9,195,320
Sub-Total	14,118,053	16,542,401	278,894	16,821,295	17,165,321
Debt Service					
Long Term Debt	2,606,053	2,128,362	(112,732)	2,015,630	1,902,641
Sub-Total	2,606,053	2,128,362	(112,732)	2,015,630	1,902,641
General Services					
Administration and Finance	1,762,503	2,072,578	(121,249)	1,951,329	2,009,868
Capital Planning and Improvements	1,280,993	1,240,751	156,185	1,396,936	1,460,943
Facilities and Real Estate Management	15,111,504	16,505,508	882,658	17,388,166	16,296,553
Fleet Operations	9,815,749	12,303,000	222,880	12,525,880	12,855,297
Information and Communications Technology	9,788,112	11,263,207	1,116,598	12,379,805	12,744,861
Purchasing, Surplus and Mail	848,987	1,048,247	(48,270)	999,977	1,072,558
Sub-Total	38,607,847	44,433,291	2,208,802	46,642,093	46,440,080
Human Resources					
Administration	1,340,983	1,802,011	196,958	1,998,969	1,979,537
Employee Relations/Benefits	1,056,582	1,155,244	72,370	1,227,614	1,268,719
Recruiting and Classification	662,500	1,058,248	(69,737)	988,511	974,345
Employees' University	367,393	455,266	11,337	466,603	467,762
Shared Services	581,206	607,396	(311,607)	295,789	305,831
Employee Insurance	4,810,135	3,392,881	(216,442)	3,176,439	3,175,751
Unallocated	1,564	-	-	-	-
Sub-Total	8,820,363	8,471,046	(317,121)	8,153,925	8,171,945
North County Jail AB900					
North Branch Main Jail Project	1,697,481	22,409,489	9,979,713	32,389,202	41,497,323
North Branch STAR Project	818,614	1,662,000	(1,662,000)	-	-
Sub-Total	2,516,095	24,071,489	8,317,713	32,389,202	41,497,323
Treasurer-Tax Collector-Public					
Administration & Support	1,291,567	1,768,620	25,770	1,794,390	1,877,356
Treasury	1,876,511	1,975,576	(75,647)	1,899,929	2,004,798
Tax & Collections	1,900,720	1,690,226	158,207	1,848,433	1,923,628
Public Assistance	1,627,721	1,862,367	42,882	1,905,249	1,962,038
Sub-Total	6,696,519	7,296,789	151,212	7,448,001	7,767,820
Function Total	\$ 81,240,399	\$ 111,570,080	\$ 10,807,066	\$ 122,377,146	\$ 132,194,130
General County Programs					
General County Programs					
Support to Other Governments & Organizations	\$ 2,610,122	\$ 2,318,828	\$ (274,916)	\$ 2,043,912	\$ 1,179,751
Reserved & Committed Funds	14,000	-	-	-	-
Ancillary Services	610,863	700,220	(427,690)	272,530	264,500
Sub-Total	3,234,985	3,019,048	(702,606)	2,316,442	1,444,251
Fuction Total	\$ 3,234,985	\$ 3,019,048	\$ (702,606)	\$ 2,316,442	\$ 1,444,251
Operating Appropriations Total	\$ 882,856,388	\$ 979,155,868	\$ 28,907,984	\$ 1,008,063,852	\$ 1,035,200,673

Summary Schedules

Capital Budget Summary by Class and Department

The following schedule provides appropriations for capital items by capital asset class and by department. Definitions for each class and more complete Capital Budget information is provided in Section E.

	Actual FY 14-15	Adopted FY 15-16	Change from FY15-16 Ado to FY16-17 Rec	Recommended FY 16-17	Proposed FY 17-18
Land					
Behavioral Wellness	\$ -	\$ 1,099,994	\$ (1,099,994)	\$ -	\$ -
Community Services	-	-	82,000	82,000	-
Public Works	2,802	145,000	1,910,000	2,055,000	230,000
Sub-Total	2,802	1,244,994	892,006	2,137,000	230,000
Land Improvements					
Community Services	-	-	321,000	321,000	-
Sub-Total	-	-	321,000	321,000	-
Structures & Structures Improvements					
Community Services	-	-	411,000	411,000	695,000
General Services	591,302	-	7,491,571	7,491,571	3,190,000
Public Works	4,076,655	3,832,000	578,000	4,410,000	1,800,000
Social Services	-	-	135,000	135,000	-
Sub-Total	4,667,957	3,832,000	8,615,571	12,447,571	5,685,000
Equipment					
Agricultural Commissioner/W&M	26,018	-	60,000	60,000	-
Auditor-Controller	40,944	10,000	(10,000)	-	-
Behavioral Wellness	-	16,000	-	16,000	16,000
Board of Supervisors	6,795	-	-	-	-
Clerk-Recorder-Assessor	122,078	-	-	-	2,785,000
Community Services	208,501	50,000	10,000	60,000	60,000
County Executive Office	58,195	221,862	(66,862)	155,000	155,000
Fire	1,300,719	470,850	56,600	527,450	345,000
General Services	6,096,283	6,627,000	(317,500)	6,309,500	3,594,030
Probation	21,832	-	-	-	-
Public Health	32,594	45,011	(45,011)	-	-
Public Works	3,291,518	4,775,000	(623,757)	4,151,243	3,709,500
Sheriff	713,532	146,400	(99,400)	47,000	47,000
Social Services	-	58,500	(6,000)	52,500	37,500
Treasurer-Tax Collector-Public	14,999	15,000	(15,000)	-	-
Sub-Total	11,934,009	12,435,623	(1,056,930)	11,378,693	10,749,030

Summary Schedules

Capital Budget Summary by Class and Department (cont'd)

	Actual FY 14-15	Adopted FY 15-16	Change from FY15-16 Ado to FY16-17 Rec	Recommended FY 16-17	Proposed FY 17-18
IT Hardware > \$5K / Software > \$100K					
Auditor-Controller	-	-	15,000	15,000	15,000
Behavioral Wellness	(366)	39,000	(9,000)	30,000	30,000
Clerk-Recorder-Assessor	85,641	153,000	(28,000)	125,000	125,000
Court Special Services	-	11,400	(11,400)	-	-
District Attorney	79,984	240,000	(240,000)	-	-
Fire	24,872	30,000	685,000	715,000	-
General Services	1,015,241	1,508,822	110,414	1,619,236	1,667,814
North County Jail	-	-	-	-	150,000
Planning & Development	13,194	36,000	(19,000)	17,000	17,010
Public Health	361,157	220,555	43,945	264,500	689,000
Public Works	-	21,000	5,500	26,500	9,000
Sheriff	83,831	816,000	(800,000)	16,000	16,000
Social Services	80,345	685,000	360,000	1,045,000	170,000
Treasurer-Tax Collector-Public	17,450	30,000	438,487	468,487	-
Sub-Total	1,761,350	3,790,777	550,946	4,341,723	2,888,824
Infrastructure					
Community Services	-	-	257,000	257,000	-
Public Works	-	-	8,040,000	8,040,000	13,457,000
Sub-Total	-	-	8,297,000	8,297,000	13,457,000
Work In Progress (1)					
Community Services	1,738,225	2,012,200	(2,012,200)	-	-
General Services	4,297,594	2,830,844	(2,830,844)	-	-
Public Works	2,780,694	13,064,000	(13,064,000)	-	-
Treasurer-Tax Collector-Public	887,109	412,191	(412,191)	-	-
Sub-Total	9,703,622	18,319,235	(18,319,235)	-	-
Capital Appropriations SubTotal	\$ 28,069,739	\$ 39,622,629	\$ (699,642)	\$ 38,922,987	\$ 33,009,854
Operating Expenditures Found In The Capital Funds					
Sheriff - Capital Outlay Fund	6,780	-	35,000	35,000	35,000
North County Jail - North County Jail AB900 Fund	1,697,481	22,409,489	9,979,713	32,389,202	41,497,323
North County Jail - North County Jail STAR SB1022 Fund	818,614	1,662,000	(1,662,000)	-	-
Sub-Total	2,522,875	24,071,489	8,352,713	32,424,202	41,532,323
Capital Appropriations SubTotal	\$ 30,592,615	\$ 63,694,118	\$ 7,653,071	\$ 71,347,189	\$ 74,542,177

(1) Beginning in Fiscal Year 2016/17, the Work in Progress account will no longer be used by departments to budget capital expenditures. Departments will instead budget all capital expenditures to the accounts that reflect the classification of each project (i.e. infrastructure, Structures, etc.)

Summary Schedules

Revenues

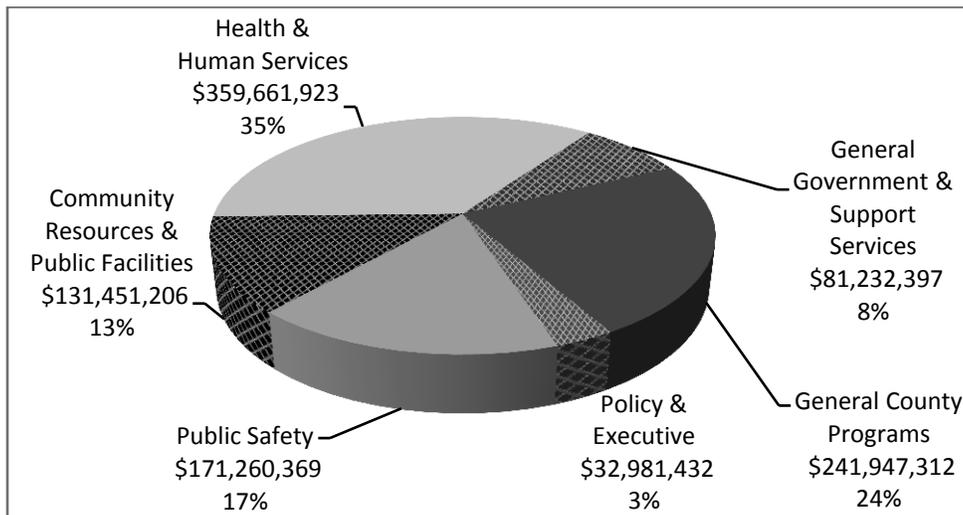
Budgets for revenues are adopted in order to help manage, anticipate, and compare revenue estimates with actual. Additionally, the County Budget Act requires the County to adopt a “balanced budget”, which means that appropriations cannot be adopted without an equal source of revenue. This section of the Summary Schedules focuses on revenues only by showing them with different sorts and groupings on a Countywide level. “Total Revenues” include Operating Revenues, such as Taxes and Charges for Services, as well as amounts anticipated from Transfers, Changes to Fund Balances, and General Fund Contributions.

Total Revenues by Character

	Actual FY 14-15	Adopted FY 15-16	Change from FY15-16 Ado to FY16-17 Rec	Recommended FY 16-17	Proposed FY 17-18
Taxes	\$ 269,399,429	\$ 279,148,006	\$ 13,174,102	\$ 292,322,108	\$ 305,423,531
Licenses, Permits and Franchises	16,891,218	18,053,768	587,647	18,641,415	19,106,194
Fines, Forfeitures, and Penalties	9,579,252	7,960,844	(30,027)	7,930,817	7,817,160
Use of Money and Property	5,892,070	4,015,819	17,504	4,033,323	4,125,908
Intergovernmental Revenue	344,784,302	373,026,761	14,425,906	387,452,667	397,502,261
Charges for Services	229,964,379	245,604,661	16,629,932	262,234,593	267,016,673
Miscellaneous Revenue	48,364,904	43,785,647	2,134,069	45,919,716	48,282,137
Operating Revenue	924,875,555	971,595,506	46,939,133	1,018,534,639	1,049,273,864
Other Financing Sources	50,347,244	31,885,244	4,086,176	35,971,420	22,017,017
Intrafund Expenditure Transfers (-)	7,894,347	3,029,438	4,740,213	7,769,651	7,547,573
Release of Fund Balance	78,173,532	93,547,862	(6,499,672)	87,048,190	56,781,739
Fund Balance Impact(-)	1,934,149	-	-	-	19,453,507
General Fund Contribution	228,600,046	230,545,000	9,315,000	239,860,000	240,372,738
Revenues Total	\$ 1,291,824,873	\$ 1,330,603,050	\$ 58,580,850	\$ 1,389,183,900	\$ 1,395,446,438

Operating Revenues by Function

The detail for this pie chart can be found on page C-34.

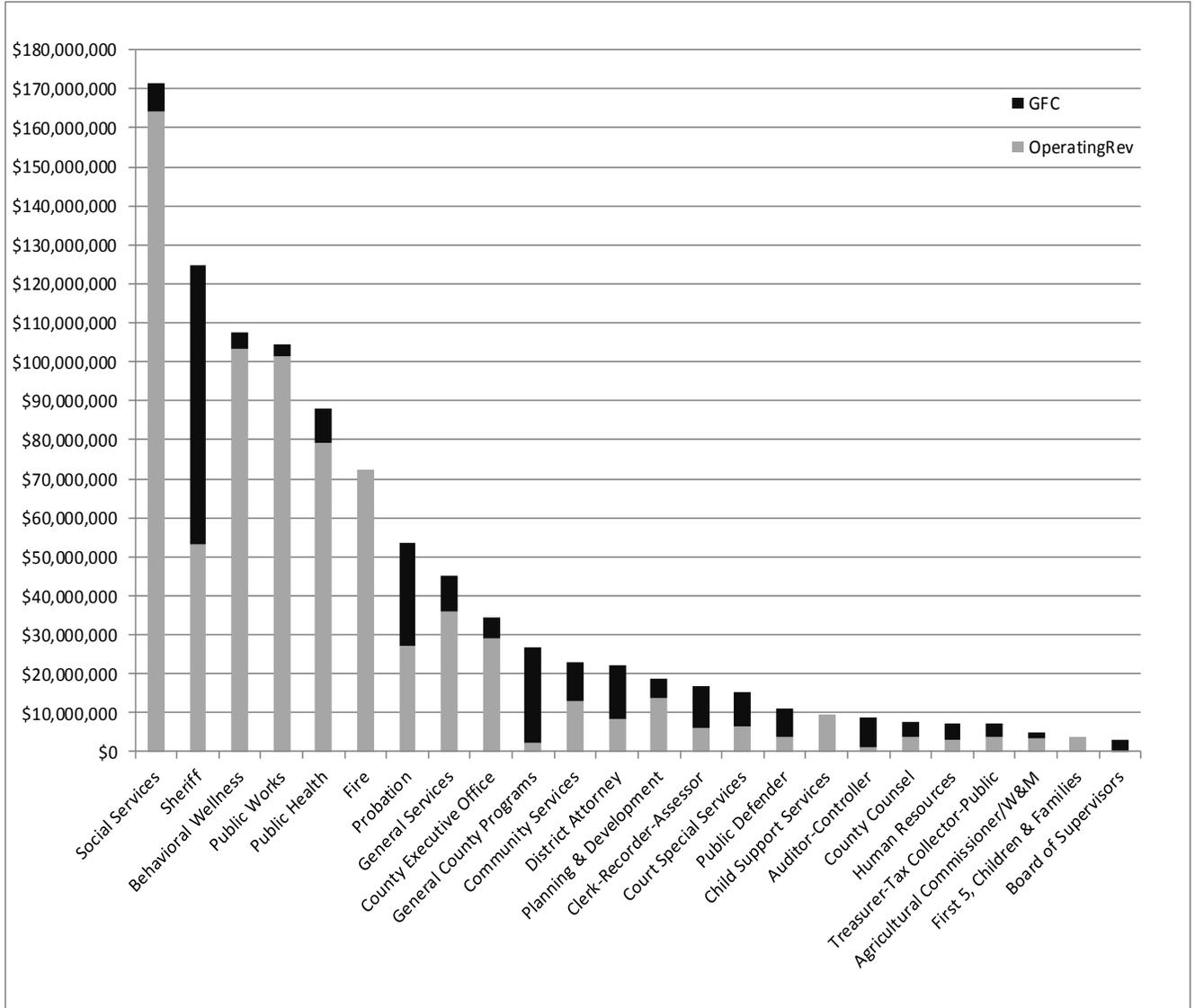


Summary Schedules

Operating Revenues by Department

The detail for this chart can be found on the Departmental D Pages.

FY 16-17 Operating Expenditures By Department



Summary Schedules

Operating Revenues by Function & Department

This schedule shows operating revenues by organizational function, and with the departments that make up the function. This schedule excludes Other Financing Sources, Transfers, General Fund Contributions, and Changes to Fund Balances. The categories of revenues by function and department are provided in the introduction pages of each function in the Detail Section of the budget book.

	Actual FY 14-15	Adopted FY 15-16	Change from FY15-16 Ado to FY16-17 Rec	Recommended FY 16-17	Proposed FY 17-18
Policy & Executive					
Board of Supervisors	\$ -	\$ -	\$ -	\$ -	\$ -
County Executive Office	25,186,064	25,327,064	3,731,588	29,058,652	31,250,967
County Counsel	3,733,095	3,913,380	9,400	3,922,780	3,937,780
Sub-Total	28,919,159	29,240,444	3,740,988	32,981,432	35,188,747
Public Safety					
Court Special Services	5,997,300	6,578,784	41,916	6,620,700	6,620,700
District Attorney	8,009,690	8,276,565	193,395	8,469,960	8,612,556
Fire	63,316,832	65,348,714	6,935,698	72,284,412	74,767,043
Probation	26,719,459	26,386,664	764,434	27,151,098	27,412,956
Public Defender	3,413,348	3,576,015	26,185	3,602,200	3,740,900
Sheriff	51,608,539	52,934,378	197,621	53,131,999	53,577,812
Sub-Total	159,065,168	163,101,120	8,159,249	171,260,369	174,731,967
Health & Human Services					
Behavioral Wellness	91,265,499	96,897,856	6,538,905	103,436,761	105,175,068
Child Support Services	9,393,160	9,436,946	(199)	9,436,747	9,436,747
First 5, Children & Families	4,693,735	4,256,350	(657,800)	3,598,550	3,464,123
Public Health	75,055,392	73,300,238	5,781,204	79,081,442	80,141,287
Social Services	151,836,875	162,910,032	1,198,391	164,108,423	166,761,802
Sub-Total	332,244,660	346,801,422	12,860,501	359,661,923	364,979,027
Community Resources & Public Facilities					
Agricultural Commissioner/W&M	2,861,242	3,251,890	148,481	3,400,371	3,665,805
Community Services	15,552,893	14,359,446	(1,338,983)	13,020,463	12,516,852
Planning & Development	10,629,869	13,684,365	108,881	13,793,246	13,661,243
Public Works	95,170,271	101,148,622	88,504	101,237,126	102,682,777
Sub-Total	124,214,275	132,444,323	(993,117)	131,451,206	132,526,677
General Government & Support Services					
Auditor-Controller	1,007,836	912,700	97,700	1,010,400	1,021,400
Clerk-Recorder-Assessor	5,296,830	5,009,163	1,044,558	6,053,721	5,080,052
Debt Service	1,386,481	1,410,787	3,700	1,414,487	1,411,887
General Services	32,387,716	33,636,943	2,418,313	36,055,256	35,717,727
Human Resources	2,743,616	3,222,386	(340,839)	2,881,547	2,881,547
North County Jail	-	19,587,428	10,454,577	30,042,005	41,258,423
Treasurer-Tax Collector-Public	3,342,558	3,702,799	72,182	3,774,981	3,828,554
Sub-Total	46,165,036	67,482,206	13,750,191	81,232,397	91,199,590
General County Programs					
General County Programs	2,665,513	2,243,500	(64,200)	2,179,300	2,172,856
General Revenues	231,601,744	230,282,491	9,485,521	239,768,012	248,475,000
Sub-Total	234,267,257	232,525,991	9,421,321	241,947,312	250,647,856
Operating Revenues Total	\$ 924,875,555	\$ 971,595,506	\$ 46,939,133	\$ 1,018,534,639	\$ 1,049,273,864

Summary Schedules

Operating Revenues by Department & Program

This schedule shows operating revenues by organizational department, and the programs that make up the department. The categories of revenues (Taxes, Charges for Services, etc.) by department and program are provided in the Detail Section of the budget book.

	Actual FY 14-15	Adopted FY 15-16	Change from FY15-16 Ado to FY16-17 Rec	Recommended FY 16-17	Proposed FY 17-18
Policy & Executive					
Board of Supervisors					
First District	\$ -	\$ -	\$ -	\$ -	\$ -
Second District	-	-	-	-	-
Third District	-	-	-	-	-
Fourth District	-	-	-	-	-
Fifth District	-	-	-	-	-
Board Support	-	-	-	-	-
Sub-Total	-	-	-	-	-
County Executive Office					
County Management	351,551	325,799	21,458	347,257	349,765
Emergency Management	1,063,250	807,576	86,174	893,750	798,750
Risk Management	23,771,262	24,193,689	3,623,956	27,817,645	30,102,452
Sub-Total	25,186,064	25,327,064	3,731,588	29,058,652	31,250,967
County Counsel					
Legal Services	3,733,095	3,913,380	9,400	3,922,780	3,937,780
Advisory	-	-	-	-	-
Litigation	-	-	-	-	-
Sub-Total	3,733,095	3,913,380	9,400	3,922,780	3,937,780
Function Total	\$ 28,919,159	\$ 29,240,444	\$ 3,740,988	\$ 32,981,432	\$ 35,188,747
Public Safety					
Court Special Services					
Grand Jury	\$ -	\$ -	\$ -	\$ -	\$ -
Court Special Services	5,997,300	6,578,784	41,916	6,620,700	6,620,700
Conflict Defense Representation	-	-	-	-	-
Sub-Total	5,997,300	6,578,784	41,916	6,620,700	6,620,700
District Attorney					
Administration & Support	208,498	-	-	-	-
Criminal Prosecution	7,778,192	8,226,565	193,395	8,419,960	8,562,556
Civil Prosecution	23,000	50,000	-	50,000	50,000
Sub-Total	8,009,690	8,276,565	193,395	8,469,960	8,612,556
Fire					
Administration & Support	3,035,225	2,753,300	7,845,526	10,598,826	10,462,308
Fire Prevention	477,073	537,003	1,952,114	2,489,117	2,603,045
Emergency Operations	59,804,534	62,058,411	(2,861,942)	59,196,469	61,701,690
Sub-Total	63,316,832	65,348,714	6,935,698	72,284,412	74,767,043

Summary Schedules

Operating Revenues by Department & Program (cont'd)

	Actual FY 14-15	Adopted FY 15-16	Change from FY15-16 Ado to FY16-17 Rec	Recommended FY 16-17	Proposed FY 17-18
Public Safety (cont'd)					
Probation					
Administration & Support	\$ 158,277	\$ 159,405	\$ (29,705)	\$ 129,700	\$ 129,700
Institutions	6,671,430	6,641,259	212,722	6,853,981	6,954,237
Juvenile Services	3,774,652	3,954,291	116,967	4,071,258	3,997,450
Adult Services	16,115,099	15,631,709	464,450	16,096,159	16,331,569
Sub-Total	26,719,459	26,386,664	764,434	27,151,098	27,412,956
Public Defender					
Administration & Support	-	821,097	(821,097)	-	-
Adult Legal Services	3,413,348	2,614,788	978,959	3,593,747	3,732,278
Juvenile Legal Services	-	140,130	(131,677)	8,453	8,622
Sub-Total	3,413,348	3,576,015	26,185	3,602,200	3,740,900
Sheriff					
Administration & Support	1,651,740	1,777,004	10,134	1,787,138	1,840,969
Custody Operations	17,948,046	18,551,347	(115,416)	18,435,931	18,667,301
Countywide Law Enforcement	24,851,980	25,104,464	205,399	25,309,863	25,470,475
Court Security Services	7,156,774	7,501,563	97,504	7,599,067	7,599,067
Sub-Total	51,608,539	52,934,378	197,621	53,131,999	53,577,812
Function Total	\$ 159,065,168	\$ 163,101,120	\$ 8,159,249	\$ 171,260,369	\$ 174,731,967
Health & Human Services					
Behavioral Wellness					
Administration & Support	\$ 15,902,023	\$ 14,496,378	\$ (2,612,215)	\$ 11,884,163	\$ 12,142,528
Mental Health Inpatient Services	3,814,905	6,091,974	1,960,042	8,052,016	8,068,194
Mental Health Outpatient Services	3,567,878	3,235,597	(949,210)	2,286,387	2,295,535
Mental Health Community Services Programs	56,552,775	61,558,939	7,377,613	68,936,552	68,261,298
Alcohol & Drug Programs	11,427,918	11,514,968	762,675	12,277,643	14,407,513
Sub-Total	91,265,499	96,897,856	6,538,905	103,436,761	105,175,068
Child Support Services					
Case Management & Collections	9,393,160	9,436,946	(199)	9,436,747	9,436,747
Sub-Total	9,393,160	9,436,946	(199)	9,436,747	9,436,747
First 5, Children & Families					
Administration & Support	3,766,102	3,758,167	(3,481,271)	276,896	555,912
Program Evaluation and Research	-	-	218,450	218,450	179,388
Children's Wellness and Support	927,633	498,183	2,605,021	3,103,204	2,728,823
Sub-Total	4,693,735	4,256,350	(657,800)	3,598,550	3,464,123
Public Health					
Administration & Support	3,820,571	3,195,755	(368,463)	2,827,292	3,243,329
Health Care Centers	40,239,791	39,881,313	6,016,256	45,897,569	46,652,436
Indigent Health Programs	8,637,876	9,101,950	(595,469)	8,506,481	8,407,964
Disease Prevention & Health Promotion	11,463,895	9,943,410	784,150	10,727,560	10,676,560
Regulatory Programs & Emergency Preparedness	7,803,786	7,814,813	(46,828)	7,767,985	7,796,258
Animal Services	3,089,473	3,362,997	(8,442)	3,354,555	3,364,740
Sub-Total	75,055,392	73,300,238	5,781,204	79,081,442	80,141,287

Summary Schedules

Operating Revenues by Department & Program (cont'd)

	Actual FY 14-15	Adopted FY 15-16	Change from FY15-16 Ado to FY16-17 Rec	Recommended FY 16-17	Proposed FY 17-18
Health & Human Services (cont'd)					
Social Services					
Administration & Support	\$ (18,173,310)	\$ 59,900	\$ 3,060	\$ 62,960	\$ 62,960
Public Assistance and Welfare to Work Activities	74,450,612	71,585,477	431,437	72,016,914	71,986,179
Medi-Cal Eligibility	38,110,127	36,307,176	(722,169)	35,585,007	36,620,329
Protective Services for Children, Adults, Disabled	57,449,446	54,957,479	1,486,063	56,443,542	58,092,334
Sub-Total	151,836,875	162,910,032	1,198,391	164,108,423	166,761,802
Function Total	\$ 332,244,660	\$ 346,801,422	\$ 12,860,501	\$ 359,661,923	\$ 364,979,027
Community Resources & Public Facilities					
Agricultural Commissioner/W&M					
Administration & Support	\$ 52,960	\$ 104,098	\$ 27,892	\$ 131,990	\$ 131,970
Agriculture	2,348,428	2,700,892	112,089	2,812,981	3,078,435
Weights & Measures	459,853	446,900	8,500	455,400	455,400
Sub-Total	2,861,242	3,251,890	148,481	3,400,371	3,665,805
Community Services					
Parks & Open Spaces	8,320,972	7,473,831	(392,363)	7,081,468	6,545,740
Housing & Community Development	5,046,247	4,183,274	(1,034,358)	3,148,916	2,646,814
Community Support (Arts & Libraries)	557,070	555,957	24,862	580,819	580,819
Energy and Sustainability Initiatives	1,628,603	2,146,384	62,876	2,209,260	2,743,479
Sub-Total	15,552,893	14,359,446	(1,338,983)	13,020,463	12,516,852
Planning & Development					
Administration & Support	1,023,838	1,016,651	63,114	1,079,765	1,110,015
Permitting	8,174,477	10,950,962	408,875	11,359,837	11,656,798
Coastal Mitigation	750,545	744,765	685	745,450	460,646
Code Enforcement	207,929	266,837	(56,837)	210,000	214,000
Long Range Planning	473,081	705,150	(306,956)	398,194	219,784
Sub-Total	10,629,869	13,684,365	108,881	13,793,246	13,661,243
Public Works					
Administration & Support	4,583,221	5,122,839	(287,783)	4,835,056	4,979,625
Transportation	32,081,905	33,987,909	635,935	34,623,844	29,275,888
Surveyor	310,564	368,725	1,503	370,228	396,024
Water Resources/Flood Control	22,699,931	25,324,743	(1,076,058)	24,248,685	29,747,473
Resource Recovery & Waste Management	35,494,651	36,344,406	814,907	37,159,313	38,283,767
Sub-Total	95,170,271	101,148,622	88,504	101,237,126	102,682,777
Function Total	\$ 124,214,275	\$ 132,444,323	\$ (993,117)	\$ 131,451,206	\$ 132,526,677
General Government & Support Services					
Auditor-Controller					
Administration & Support	\$ 83,960	\$ 22,463	\$ (22,463)	\$ -	\$ -
Audit Services	27,500	27,500	(20,000)	7,500	7,500
Accounting Services	878,959	862,737	140,163	1,002,900	1,013,900
Financial Reporting	17,416	-	-	-	-
Sub-Total	1,007,836	912,700	97,700	1,010,400	1,021,400

Summary Schedules

Operating Revenues by Department & Program (cont'd)

	Actual FY 14-15	Adopted FY 15-16	Change from FY15-16 Ado to FY16-17 Rec	Recommended FY 16-17	Proposed FY 17-18
General Government & Support Services (cont'd)					
Clerk-Recorder-Assessor					
Administration & Support	\$ 3,800	\$ -	\$ -	\$ -	\$ -
Elections	525,546	92,765	712,235	805,000	35,000
Clerk-Recorder	2,768,068	2,420,190	175,710	2,595,900	2,595,900
Assessor	1,999,416	2,496,208	156,613	2,652,821	2,449,152
Sub-Total	5,296,830	5,009,163	1,044,558	6,053,721	5,080,052
Debt Service					
Tax & Revenue Anticipation Notes	-	-	-	-	-
Long Term Debt	1,386,481	1,410,787	3,700	1,414,487	1,411,887
Sub-Total	1,386,481	1,410,787	3,700	1,414,487	1,411,887
General Services					
Administration and Finance	920,455	1,122,708	(92,841)	1,029,867	1,060,763
Capital Planning and Improvements	2,545,212	1,245,605	721,416	1,967,021	706,315
Facilities and Real Estate Management	7,283,338	8,323,841	(141,158)	8,182,683	8,328,695
Fleet Operations	10,604,567	11,832,922	692,958	12,525,880	12,901,656
Information and Communications Technology	11,034,142	11,111,867	1,237,938	12,349,805	12,720,298
Purchasing, Surplus and Mail	2	-	-	-	-
Sub-Total	32,387,716	33,636,943	2,418,313	36,055,256	35,717,727
Human Resources					
Administration	(165)	-	-	-	-
Employee Relations/Benefits	31,755	-	-	-	-
Employees' University	92,894	128,000	(8,000)	120,000	120,000
Shared Services	297,282	469,182	(469,182)	-	-
Employee Insurance	2,321,849	2,625,204	136,343	2,761,547	2,761,547
Sub-Total	2,743,616	3,222,386	(340,839)	2,881,547	2,881,547
North County Jail					
North Branch Main Jail Project	-	19,587,428	10,454,577	30,042,005	41,258,423
Sub-Total	-	19,587,428	10,454,577	30,042,005	41,258,423
Treasurer-Tax Collector-Public					
Administration & Support	46	2,500	(2,500)	-	-
Treasury	2,341,096	2,476,501	24,391	2,500,892	2,489,815
Tax & Collections	781,434	1,014,994	48,835	1,063,829	1,128,479
Public Assistance	219,981	208,804	1,456	210,260	210,260
Sub-Total	3,342,558	3,702,799	72,182	3,774,981	3,828,554
Function Total	\$ 46,165,036	\$ 67,482,206	\$ 13,750,191	\$ 81,232,397	\$ 91,199,590
General County Programs					
General County Programs					
Support to Other Governments & Organizations	\$ 16,174	\$ -	\$ -	\$ -	\$ -
Reserved & Committed Funds	2,205,013	1,804,000	(100,000)	1,704,000	1,703,998
Ancillary Services	444,326	439,500	35,800	475,300	468,858
Northern Branch Jail Project	-	-	-	-	-
Sub-Total	2,665,513	2,243,500	(64,200)	2,179,300	2,172,856
General Revenues					
General Revenues	231,601,744	230,282,491	9,485,521	239,768,012	248,475,000
General Fund Contributions	-	-	-	-	-
Sub-Total	231,601,744	230,282,491	9,485,521	239,768,012	248,475,000
Function Total	\$ 234,267,257	\$ 232,525,991	\$ 9,421,321	\$ 241,947,312	\$ 250,647,856
Operating Revenues Total	\$ 924,875,555	\$ 971,595,506	\$ 46,939,133	\$1,018,534,639	\$ 1,049,273,864

Summary Schedules

General County Revenues

General County Revenues are revenues that are not specific to a department and are used to support Countywide programs that do not otherwise have a committed funding source. This schedule shows the County's General County Revenues which are reflected in the General Fund.

	Actual FY 14-15	Adopted FY 15-16	Change from FY15-16 Ado to FY16-17 Rec	Recommended FY 16-17	Proposed FY 17-18
Taxes					
Property Tax-Current Secured	\$ 118,293,709	\$ 120,958,000	\$ 5,487,000	\$ 126,445,000	\$ 130,713,000
Property Tax-Unitary	2,608,754	2,660,000	53,000	2,713,000	2,767,000
Property Tax In-Lieu of VLF	47,221,567	49,346,000	2,390,000	51,736,000	54,064,000
PT PY Corr/Escapes Secured	(357,462)	-	(392,000)	(392,000)	(412,000)
Property Tax-Current Unsecd	5,607,301	4,877,000	253,000	5,130,000	5,284,000
Prop Tax-Curr Unsec Aircraft	604,045	603,000	(53,000)	550,000	550,000
RDA Pass-through Payments	408,978	430,000	73,000	503,000	531,000
RDA RPTTF Resid Distributions	5,185,767	5,419,000	301,000	5,720,000	5,949,000
Property Tax-Prior Secured	(108,528)	(600,000)	-	(600,000)	(600,000)
Property Tax-Prior Unsecured	(705,188)	-	-	-	-
Prop Tax-PY Unsec Aircraft	21,282	-	-	-	-
Supplemental Pty Tax-Current	2,549,162	3,543,000	324,000	3,867,000	4,060,000
Supplemental Pty Tax-Prior	34,305	-	-	-	-
Sales and Use Retail Tax State	7,796,637	8,837,000	1,379,000	10,216,000	10,523,000
In-Lieu Local Sales Tax	2,257,847	2,543,000	(2,543,000)	-	-
Transient Occupancy Tax	8,550,000	8,008,000	1,421,000	9,429,000	9,759,000
Racehorse Taxation	4,293	4,000	-	4,000	4,000
Property Transfer Taxes	4,083,149	3,835,000	920,000	4,755,000	5,136,000
Sub-Total	204,055,619	210,463,000	9,613,000	220,076,000	228,328,000
Licenses, Permits and Franchises					
Franchises	3,301,232	3,314,000	37,000	3,351,000	3,418,000
Sub-Total	3,301,232	3,314,000	37,000	3,351,000	3,418,000
Fines, Forfeitures, and Penalties					
PT-Delinquent Penalty-CY	1,909,435	1,217,000	(297,000)	920,000	975,000
PT-Redemption Penalty-PY	2,182,908	1,050,000	851,000	1,901,000	2,015,000
PT-Delinquent Penalty-PY	802,781	652,000	9,000	661,000	701,000
Sub-Total	4,895,124	2,919,000	563,000	3,482,000	3,691,000
Use of Money and Property					
Interest Income	1,524,874	349,000	26,000	375,000	422,000
Unrealized Gain/Loss Invstmnts	135,752	-	-	-	-
Other Rental of Bldgs and Land	311,741	309,000	22,000	331,000	342,000
Sub-Total	1,972,366	658,000	48,000	706,000	764,000
Intergovernmental Revenue-State					
Motor Vhcle In-Lieu In Excess	150,012	150,000	-	150,000	150,000
Homeowners Property Tax Relief	765,931	781,000	(47,000)	734,000	719,000
SB 90 Mandated Costs	5,172,881	-	-	-	-
State Off Hwy Mtr Veh Lic Fees	595	-	-	-	-
Federal Grazing Fees	38	-	-	-	-
Payments In Lieu of Taxes	1,671,650	-	18,000	18,000	18,000
Sub-Total	7,761,106	931,000	(29,000)	902,000	887,000
Charges for Services					
Cost Allocation Services	8,252,333	10,567,513	(439,449)	10,128,064	10,349,900
Cost Allocation Use Allowance	1,091,764	1,309,958	(285,529)	1,024,429	988,100
Sub-Total	9,344,097	11,877,471	(724,978)	11,152,493	11,338,000
Miscellaneous Revenue					
Unclaimed Money In Co.Treasury	271,581	120,000	(22,000)	98,000	49,000
Other Miscellaneous Revenue	619	20	499	519	-
Sub-Total	272,200	120,020	(21,501)	98,519	49,000
Intrafund Expenditure Transfers (-)					
ltrf (-) Cost Allocations	154,683	262,509	(170,521)	91,988	93,000
Sub-Total	154,683	262,509	(170,521)	91,988	93,000
Revenue Total	\$ 231,756,427	\$ 230,545,000	\$ 9,315,000	\$ 239,860,000	\$ 248,568,000

Summary Schedules

General Fund Contribution

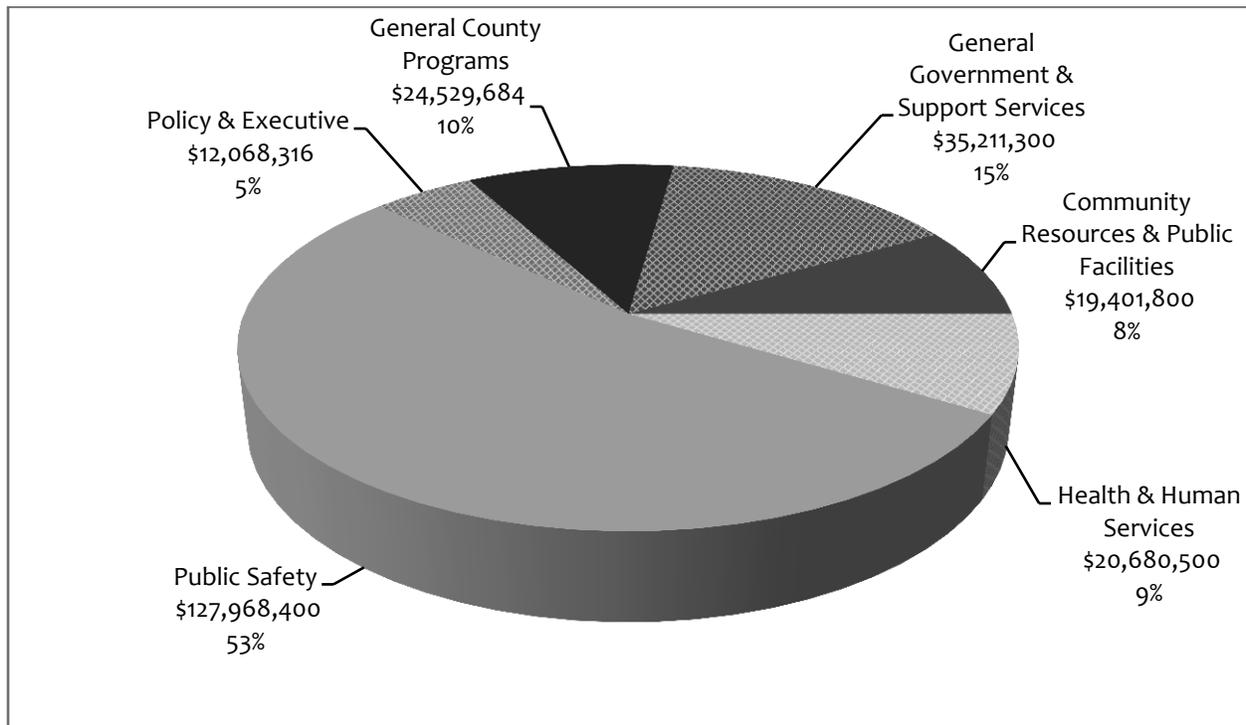
This section of the Summary Schedules shows the amount of “General Fund Contribution (GFC)” allocated to the various County departments. The allocation methodology (i.e. the determination of how much a department will receive in GFC) is based on principles adopted by the Board of Supervisors before each budget cycle. The budget principles for this budget cycle are provided in Section F.

The sources of the “General Fund Contribution” are the amounts shown in the earlier “General County Revenues” schedule. Unused or unexpected General County Revenues from prior years may also be a source of General Fund Contribution. These prior year amounts are referred to as “Fund Balances.” Information on Fund Balances is provided later in these Summary Schedules.

It should also be noted that many State and Federal grant programs require that their funding be matched at certain levels in order for the grant to be received. These matching requirements are usually funded with General Fund Contribution, and are considered when the Board of Supervisors adopts the General Fund Contribution allocation principles.

General Fund Contribution Chart by Function

The following pie chart shows the amount and percentage of General Fund Contribution allocated to each Function. The detail for the pie chart can be found on the following pages.



Summary Schedules

General Fund Contribution by Function & Department

This schedule shows the amount of General Fund Contribution allocated to each department.

	Actual FY 14-15	Adopted FY 15-16	Change from FY15-16 Ado to FY16-17 Rec	Recommended FY 16-17	Proposed FY 17-18
Policy & Executive					
Board of Supervisors	\$ 2,888,600	\$ 2,992,300	\$ 86,000	\$ 3,078,300	\$ 3,165,500
County Executive Office	4,478,328	4,988,528	368,572	5,357,100	5,525,600
County Counsel	2,797,200	3,275,100	357,816	3,632,916	3,789,916
Sub-Total	10,164,128	11,255,928	812,388	12,068,316	12,481,016
Public Safety					
Court Special Services	8,536,800	8,536,800	50,000	8,586,800	8,586,800
District Attorney	12,807,200	13,288,600	352,400	13,641,000	14,092,200
Fire	-	-	-	-	-
Probation	25,568,600	26,020,500	478,800	26,499,300	27,117,900
Public Defender	6,828,700	7,242,300	213,200	7,455,500	7,706,300
Sheriff	70,407,100	70,858,000	927,800	71,785,800	73,137,500
Sub-Total	124,148,400	125,946,200	2,022,200	127,968,400	130,640,700
Health & Human Services					
Behavioral Wellness	3,066,100	4,125,700	41,200	4,166,900	4,233,100
Child Support Services	-	-	-	-	-
First 5, Children & Families	-	-	-	-	-
Public Health	8,467,200	8,907,400	187,200	9,094,600	9,292,500
Social Services	6,665,600	7,257,600	161,400	7,419,000	7,580,800
Sub-Total	18,198,900	20,290,700	389,800	20,680,500	21,106,400
Community Resources & Public Facilities					
Agricultural Commissioner/W&M	1,575,700	1,616,500	17,200	1,633,700	1,657,900
Community Services	7,941,300	9,825,400	94,000	9,919,400	9,990,200
Planning & Development	4,428,500	4,664,400	55,400	4,719,800	4,779,900
Public Works	3,064,100	3,106,700	22,200	3,128,900	3,156,500
Sub-Total	17,009,600	19,213,000	188,800	19,401,800	19,584,500
General Government & Support Services					
Auditor-Controller	7,025,400	7,370,800	202,600	7,573,400	7,761,300
Clerk-Recorder-Assessor	9,730,900	10,493,000	97,600	10,590,600	10,805,700
General Services	8,612,200	8,972,045	60,355	9,032,400	9,115,900
Human Resources	3,765,272	4,199,842	308,958	4,508,800	4,655,500
Treasurer-Tax Collector-Public	3,372,700	3,453,100	53,000	3,506,100	3,578,100
Sub-Total	32,506,472	34,488,787	722,513	35,211,300	35,916,500
General County Programs					
General County Programs	26,572,546	19,350,385	5,179,299	24,529,684	20,643,622
General Revenues	-	-	-	-	-
Sub-Total	26,572,546	19,350,385	5,179,299	24,529,684	20,643,622
General Fund Contributions Total	\$ 228,600,046	\$ 230,545,000	\$ 9,315,000	\$ 239,860,000	\$ 240,372,738

Summary Schedules

Fund Balances

Fund balances represent unspent amounts from prior years within a fund. Fund balances can be caused by timing issues (projects not completed as expected) or they can be planned for, such as setting aside monies for future or contingent events. The County has developed fund balance policies for the General Fund that guide how much in fund balances should be maintained in the General Fund. When developing a “balanced budget,” available fund balances are combined with estimated revenues to comprise the total sources available to fund appropriations.

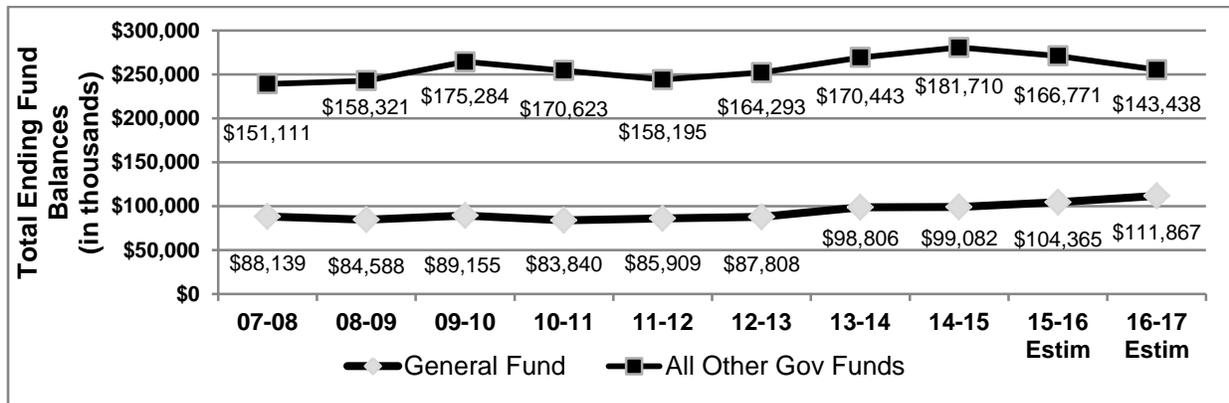
There are two schedules in this section that focus on the fund balances of the County’s budgeted funds. The first schedule lists the County’s budgeted funds and provides estimates on beginning and ending fund balances based on estimated activity for the current fiscal year and the estimated activity for the Recommended budget year. The second schedule provides the estimated fund balances by account for the General Fund only.

Please note that the fund types (Governmental, Proprietary), fund classifications (Major, Nonmajor), and fund balance components (Non-Spendable, Restricted, Committed) are established by the Governmental Accounting Standards Board (GASB). Fund Balance components represent amounts that are limited in their use.

- Non-spendable fund balances cannot be spent because they are either (a) not spendable in form or (b) legally or contractually required to be maintained intact.
- Restricted fund balances are amounts with constraints placed on their use that are either (a) externally imposed by creditors, grantors, contributors, or laws or regulations of other governments or (b) imposed by law through constitutional provisions or enabling legislation. Although restricted fund balances have external spending conditions, which appear to be nondiscretionary, the Board of Supervisors (BOS) may have some powers over such balances. For example, if there are restricted fund balances for “Prop 172,” the BOS does have discretion on the programs to be funded by “Prop 172” fund balances as long as the programs under consideration are Prop 172-related.
- Committed fund balance is the portion of fund balance that can only be used for specific purposes determined by formal action of the County’s highest level of decision-making authority (the Board of Supervisors) and that remain binding unless removed in the same manner.

Fund Balance Trend Chart For Governmental Funds Only

This chart represents the trend in fund balances for the General Fund and all other Governmental Funds. Proprietary funds have been excluded for comparison consistency. The estimated values for fiscal years 2015-16 and 2016-17 can be found on the following Fund Balance Summary schedule.



Summary Schedules



Summary Schedules

Fund Balance Summary

	Estimated Fund Balances as of June 30, 2016	Recommended Revenues & Other Financing Sources	Recommended Expenditures & Other Financing Uses	Estimated Fund Balances as of June 30, 2017
Governmental Funds				
Major Funds				
General Fund	\$ 104,364,533	\$ 604,315,378	\$ 596,813,147	\$ 111,866,764
Flood Control Districts	62,139,612	19,924,525	22,914,751	59,149,386
Public Health	27,066,606	80,431,840	83,249,615	24,248,831
Roads Fund	16,189,308	43,296,008	46,255,627	13,229,689
Capital Projects	9,571,613	38,105,648	39,888,768	7,788,493
Fire Protection District	11,803,371	73,495,422	79,345,329	5,953,464
Affordable Housing	6,297,789	5,042,592	6,477,543	4,862,838
Alcohol, Drug, & Mental Health Services	6,110,031	114,229,967	115,907,845	4,432,153
Social Services	2,873,189	165,497,532	167,486,354	884,367
Sub-Total	246,416,052	1,144,338,912	1,158,338,979	232,415,985
Non-Major Funds				
Water Agencies	7,005,861	5,580,560	6,446,377	6,140,044
First 5 Children and Families Commission	4,320,794	3,598,550	3,978,530	3,940,814
County Service Areas	3,177,412	1,854,949	1,704,688	3,327,673
Courthouse Construction	1,772,495	854,000	221,080	2,405,415
Inmate Welfare	1,733,003	896,400	1,181,502	1,447,901
Muni Finance - Debt Service	1,348,187	5,916,592	5,887,342	1,377,437
Public and Educational Access	1,012,420	2,799	8,030	1,007,189
Coastal Resources Enhancement	1,194,042	680,500	941,602	932,940
Community Facilities District	603,526	532,543	555,896	580,173
Lighting Districts	505,943	474,669	505,384	475,228
Fishermen Assistance	398,530	11,950	35,549	374,931
Court Operations	292,107	15,267,500	15,278,900	280,707
Petroleum	383,092	432,560	555,654	259,998
Child Support Services	187,697	9,436,747	9,436,747	187,697
Special Aviation	140,819	1,286,521	1,360,858	66,482
IHSS Public Authority	555,285	7,579,582	8,091,844	43,023
Fish and Game	59,797	8,400	36,217	31,980
Criminal Justice Construction	5,006	1,018,375	1,018,375	5,006
Seawalls	24,196	55	20,000	4,251
Sub-Total	24,720,211	55,433,252	57,264,575	22,888,888
Total Governmental Funds	271,136,263	1,199,772,164	1,215,603,554	255,304,873
Proprietary Funds				
Major Funds				
Laguna Sanitation Enterprise	47,187,552	12,919,887	11,645,216	48,462,223
Resource Recovery Enterprise	37,252,088	24,239,426	35,159,554	26,331,960
Non-Major Funds				
Vehicle Operations ISF	28,690,952	15,434,380	17,785,380	26,339,952
Communications ISF	8,844,854	4,350,655	5,150,655	8,044,854
Data Processing ISF	2,146,495	8,299,150	9,898,386	547,259
Utilities ISF	279,701	6,540,856	6,844,856	(24,299)
Risk Management	(3,424,801)	30,579,192	34,128,676	(6,974,285)
Total Proprietary Funds	120,976,842	102,363,546	120,612,723	102,727,665
Total All Funds	\$ 392,113,104	\$ 1,302,135,710	\$ 1,336,216,277	\$ 358,032,537

Summary Schedules

Financial Analysis of the County's Estimated Fund Balances

The planned use of estimated fund balances within a budget are frequently expected in order to balance individual funds within the County. For FY 2016-17, the fund balances for all funds are anticipated to decrease by 8.6% or \$33.8 million and the major funds as a whole are projected to decrease by 7.1% or \$23.4 million. However, due to legal controls on appropriations, conservative revenue estimates, and favorable outcomes, the actual draws on fund balances are generally less than budgeted.

Explanations for significant changes (10% or more) are provided below.

Governmental Major Funds

The General Fund is the main operating fund of the County and the fund balance is estimated to increase by 7% or \$7.5 million mainly due to setting aside funds for future North County Jail operations. Other major funds are projected to decrease 15% or \$21.5 million. The Flood Control Districts fund is estimated to decrease 5% or \$3.0

	Est. Fund Balance as of June 30, 2016	Est. Fund Balance as of June 30, 2017	Difference	Percent
Governmental Major Funds Detail				
General Fund	\$ 104,364,533	\$ 111,866,764	\$ 7,502,231	7%
Flood Control Districts	62,139,612	59,149,386	(2,990,226)	-5%
Public Health	27,066,606	24,248,831	(2,817,775)	-10%
Roads Fund	16,189,308	13,229,689	(2,959,619)	-18%
Capital Projects	9,571,613	7,788,493	(1,783,120)	-19%
Fire Protection District	11,803,371	5,953,464	(5,849,907)	-50%
Affordable Housing	6,297,789	4,862,838	(1,434,951)	-23%
Behavioral Wellness	6,110,031	4,432,153	(1,677,878)	-27%
Social Services	2,873,189	884,367	(1,988,822)	-69%
Total Other Governmental Major Funds	\$ 142,051,519	\$ 120,549,221	(21,502,298)	-15%
Total Governmental Major Funds	\$ 246,416,052	\$ 232,415,985	\$(14,000,067)	-6%

million for the capital creeks projects. The Roads fund is estimated to decrease 18% or \$3.0 million due to decreasing State gas taxes. The Capital Projects fund balance is estimated to decrease 19% or \$1.8 million to fund the construction of the North County Jail. The Fire Protection District fund is estimated to decrease 58% or \$5.8 million primarily due to capital projects. The Behavioral Wellness fund is estimated to decrease 27% or \$1.7 million primarily due to increasing salaries & benefits. The Social Services fund is estimated to decrease 69% or \$2.0 million due to increased salaries & benefits costs and increased operating costs.

Proprietary Major Funds

The proprietary fund balances are projected to decrease 11% or \$9.6 million. Resource Recovery is estimated to decrease 29% or \$10.9 million due to funding post closure liabilities and capital expenditures.

Proprietary Major Funds Detail				
Laguna Sanitation Enterprise	\$ 47,187,552	\$ 48,462,223	\$ 1,274,671	3%
Resource Recovery Enterprise	37,252,088	26,331,960	(10,920,128)	-29%
Total Proprietary Major Funds	\$ 84,439,640	\$ 74,794,183	(9,645,457)	-11%

Non-Major Funds

Other Governmental Non-Major Fund changes include a decrease in the Water Agencies' fund balance of 12% or \$0.9 million for use on capital infrastructure; the

Non-Major Funds Detail				
Risk Management	(3,424,801)	(6,974,285)	(3,549,484)	104%
Other Governmental Non-Major Funds	24,720,211	22,888,888	(1,831,323)	-7%
Other Proprietary Non-Major Funds	39,962,002	34,907,766	(5,054,236)	-13%
Total Non-major Funds	\$ 61,257,412	\$ 50,822,369	\$(10,435,043)	-17%

IHSS Public Authority fund is expected to decrease 92.3% or \$0.5 million to fund mandated IHSS MOE; and, Other Proprietary Non-Major Fund changes include a decrease in the Risk Management fund where deficit fund balances were expected to increase due to workers compensation and general liability estimates. However, the actual actuary numbers came in better than expected but were received too late into the budget process.

Summary Schedules

Fund Balance Accounts – General Fund Only

Please see introductory pages of this section and the Glossary for descriptions on the fund balance account types: Nonspendable, Restricted, and Committed.

	Balance 7/1/2015	Estimated Balance 6/30/2016	Change From 6/30/2016	Recommended Balance 6/30/2017
Fund Balance Nonspendable				
Teeter Tax Losses	\$ 7,442,385	\$ 7,442,385	\$ -	\$ 7,442,385
Receivables	3,570,964	3,570,964	-	3,570,964
Prepays/Deposits	50,000	50,000	-	50,000
Nonspendable Total	11,063,349	11,063,349	-	11,063,349
Fund Balance Restricted				
Local Realignment 2011	6,031,652	7,239,845	(215,627)	7,024,218
Sheriff Categorical Grants	1,809,458	1,746,684	141,346	1,888,030
Public Safety Prop 172	2,057,335	2,001,388	(190,186)	1,811,202
P&D Offsite Mitigation	2,196,844	2,059,376	(411,000)	1,648,376
Recorder Modernization	1,408,983	1,549,451	(110,395)	1,439,056
Probation YOBG	1,109,134	1,425,954	(43,595)	1,382,359
Purpose of Fund	673,664	841,664	148,515	990,179
Recorder Operations	920,819	860,891	(114,859)	746,032
Forfeiture Penalty	683,761	650,492	-	650,492
Los Prietos Donation	640,000	640,000	-	640,000
Maintenance-Casa Nueva Bldg	569,285	603,285	34,000	637,285
Probation LESF/COPS	879,581	835,708	(230,263)	605,445
Survey Monument	348,523	348,523	-	348,523
Gaviota Bikeway	320,282	319,428	-	319,428
Public Arts Program	356,652	315,852	(3,497)	312,355
PHD Special Projects	257,584	242,372	15,000	257,372
District Attorney Programs	343,772	307,127	(66,000)	241,127
Recorder Micrographics	293,670	315,981	(91,112)	224,869
Assessor AB818	503,770	394,770	(183,904)	210,866
Recorder Redaction	213,780	231,004	(59,317)	171,687
Probation Programs	140,937	153,904	13,470	167,374
State Off Hwy Fee	146,927	146,927	-	146,927
CalVet Subvention Program	111,708	149,390	(7,920)	141,470
Recorder ERDS	123,034	134,435	(5,917)	128,518
Donations	139,460	123,514	(8,251)	115,263
Consumer/Environmental	101,400	101,400	-	101,400
Animal Control Programs	49,449	76,449	16,000	92,449
Real Estate Fraud	117,423	117,423	(66,207)	51,216
DARE	40,384	40,384	-	40,384
Vital Records	137,568	98,159	(72,851)	25,308
Weights and Measures	217,976	117,976	(100,000)	17,976
Allocated for Capital Outlay	841	841	-	841
Restricted Total	22,945,654	24,190,595	(1,612,570)	22,578,025

Summary Schedules

Fund Balance Accounts – General Fund Only (cont'd)

	Balance 7/1/2015	Estimated Balance 6/30/2016	Change From 6/30/2016	Recommended Balance 6/30/2017
Fund Balance Committed				
Strategic Reserve	29,555,616	29,865,000	1,089,805	30,954,805
New Jail Operations	7,900,000	13,752,431	6,958,343	20,710,774
Contingencies	3,393,256	2,732,762	(420,000)	2,312,762
Clerk Record Assessor Projects	1,036,635	1,036,635	358,549	1,395,184
Mental Health	2,000,000	-	1,000,000	1,000,000
Audit Exceptions	982,295	982,295	-	982,295
Litigation	883,153	908,153	-	908,153
Auditor Systems Maint/Develop	1,547,558	1,196,096	(338,200)	857,896
North County Jail Contingency	802,000	802,000	-	802,000
P&D Land Use System	793,509	793,509	-	793,509
Elections Voting Equipment	915,748	915,748	(150,136)	765,612
Planning/Development Projects	1,009,787	889,212	(146,759)	742,453
County Executive Programs	496,556	598,053	(8,500)	589,553
Facilities Maintenance	117,384	5,997	500,000	505,997
Treas Tax Collector Projects	958,867	958,867	(478,487)	480,380
Salary & Retirement Offset	888,347	1,238,347	(758,696)	479,651
General County Programs	489,994	455,599	-	455,599
Human Resources Programs	684,192	684,192	(289,767)	394,425
Maintenance Policy 18%	-	-	382,000	382,000
Program Restoration	3,541,015	9,001	312,336	321,337
Public Defender Programs	221,274	221,274	-	221,274
Purpose of Fund	581,498	556,498	(335,000)	221,498
Sheriff Projects	201,291	198,150	(5,841)	192,309
Rental Maintenance	126,986	126,986	-	126,986
Probation Programs	93,601	93,601	-	93,601
Maintenance-Montecito Com Hall	56,070	63,570	10,000	73,570
Ag Commissioner Projects	67,805	67,805	-	67,805
Building & Safety Permitting	40,000	40,000	-	40,000
Imprest Cash	22,580	22,680	-	22,680
Housing Programs	21,324	21,324	-	21,324
Toxic Waste Monitoring	10,152	10,152	-	10,152
Parks Projects	876,772	432,572	(430,000)	2,572
General Services Projects	498,200	240,000	(240,000)	-
District Attorney Programs	300,126	150,000	(150,000)	-
FY 12/13,13/14 Operating Plans	696,711	202,912	(202,912)	0
Road Projects	(0)	(0)	-	(0)
Unrealized Gains	76,802	(22,815)	-	(22,815)
Committed Total	61,887,101	60,248,603	6,656,735	66,905,338
Fund Balance Residual				
Fund Balance-Residual	3,185,879	9,911,372	-	9,911,372
Residual Fund Balance-Inc/Dec	-	(3,185,879)	-	(3,185,879)
Unassigned Fund Balance	-	2,136,494	2,458,066	4,594,560
Residual Total	3,185,879	8,861,987	2,458,066	11,320,053
Fund Balance Total	\$ 99,081,982	\$ 104,364,533	\$ 7,502,231	\$ 111,866,764

Summary Schedules

Staffing

This section of the Summary Schedules provides a view of staffing counts over the past several years. The counts represent funded “full-time equivalents (FTEs)”. Full-time equivalents equals the number of positions multiplied by percent worked and the number of pay periods worked ÷ 26 pay periods for all types of positions – regular, extra-help, and contactor-on-payroll.

Ten Year Staffing Trend by Function & Department

	Adopted FY 07-08	Adopted FY 08-09	Adopted FY 09-10	Adopted FY 10-11	Adopted FY 11-12
Policy & Executive					
Board of Supervisors	23.00	22.50	22.75	21.75	21.50
County Counsel	46.38	43.58	38.30	38.10	38.10
County Executive Office	24.00	22.84	20.00	30.00 (2)	25.63
Sub-Total	93.38	88.92	81.05	89.85	85.23
Public Safety					
District Attorney	140.18	132.91	120.44	122.10	116.10
Fire	285.27	285.27	285.27	278.77	258.00
Probation	397.52	393.02	359.22	351.72	327.72
Public Defender	72.90	69.75	63.08	69.42	62.00
Sheriff	708.90	688.50	679.00	663.57	617.62
Sub-Total	1,604.76	1,569.44	1,507.00	1,485.57	1,381.43
Health & Human Services					
Behavioral Wellness	357.85	311.03	316.18	282.50	283.18
Child Support Services	109.75	97.25	90.00	84.25	82.50
First 5, Children & Families	-	-	-	-	-
Public Health	559.00	542.65	523.53	523.39	513.17
Social Services	681.69	675.25	660.75	684.25	647.44
Sub-Total	1,708.29	1,626.18	1,590.46	1,574.39	1,526.29
Community Resources & Public Fac.					
Agricultural Commissioner/W&M	33.13	33.25	31.00	27.13	28.00
Community Services	100.07	97.70	98.54	96.11	91.72
Planning & Development	158.46	120.55	98.94	102.50	96.50
Public Works	339.61	314.00	308.28	293.00	288.40
Sub-Total	631.27	565.50	536.76	518.74	504.62
General Government & Support Services					
Auditor-Controller	57.85	54.25	51.25	49.25	45.25
Clerk-Recorder-Assessor	123.00	112.62	110.38	104.38	97.38
General Services	159.10	122.73 (1)	114.73	140.13 (3)	122.53
Human Resources	31.80	30.80	28.00	25.00	23.25
Information Technology	-	46.00 (1)	46.00	- (3)	-
Treasurer-Tax Collector-Public	51.00	50.00	49.00	46.00	40.50
Sub-Total	422.75	416.39	399.35	364.75	328.90
General County Programs					
General County Programs	35.00	31.01 (1)	31.00	14.00 (2)	14.00
Sub-Total	35.00	31.01	31.00	14.00	14.00
FTE Total	4,495.45	4,297.43	4,145.62	4,047.29	3,840.47

Summary Schedules

Explanations for significant staffing changes during this 10-year period can found on the next page. The explanations are referenced by number on this trend chart to the numbered explanation.

Adopted FY 12-13	Adopted FY 13-14	Adopted FY 14-15	Adopted FY 15-16	Recommended FY 16-17	
21.50	21.00	21.00	20.00	20.00	Policy & Executive
38.20	37.80	38.60	38.50	38.50	Board of Supervisors
57.88 (4)	57.88	57.88	61.50	36.00 (8)	County Counsel
117.58	116.68	117.48	120.00	94.50	County Executive Office
					Sub-Total
122.10	127.50	127.50	132.20	133.20	Public Safety
255.00	239.00 (7)	258.50	273.42	275.62	District Attorney
360.72	356.50	344.00	339.00	334.00	Fire
62.50	65.25	65.25	66.50	67.50	Probation
641.50	643.54	646.54	651.54	650.54	Public Defender
1,441.82	1,431.79	1,441.79	1,462.66	1,460.85	Sheriff
					Sub-Total
297.23	410.19	410.19	433.26	432.10	Health & Human Services
85.00	78.56	78.56	74.96	73.33	Behavioral Wellness
14.00 (5)	14.00	14.00	13.00	11.00	Child Support Services
499.47	490.16 (7)	490.16	515.30	528.29	First 5, Children & Families
677.25	803.94	882.75	899.75	899.75	Public Health
1,572.95	1,796.85	1,875.66	1,936.27	1,944.46	Social Services
					Sub-Total
28.00	32.00	33.00	33.00	33.00	Community Resources & Public Fac.
94.79 (6)	96.71	99.66	105.71	105.51	Agricultural Commissioner/W&M
86.15	85.01	89.49	89.94	92.03	Community Services
281.45	280.25	280.25	282.75	281.25	Planning & Development
490.39	493.97	502.40	511.40	511.79	Public Works
					Sub-Total
46.25	48.15	49.15	49.20	49.25	General Government & Support Services
92.76	95.38	95.38	96.38	98.13	Auditor-Controller
121.35	117.50	117.50	120.00	120.00	Clerk-Recorder-Assessor
- (4)	-	-	-	26.00 (8)	General Services
-	-	-	-	-	Human Resources
43.00	42.50	43.00	44.00	44.00	Information Technology
303.36	303.53	305.03	309.58	337.38	Treasurer-Tax Collector-Public
					Sub-Total
1.00 (4)	1.00	1.00	1.00	1.00	General County Programs
1.00	1.00	1.00	1.00	1.00	General County Programs
					Sub-Total
3,927.10	4,143.82	4,243.34	4,340.89	4,349.98	FTE Total

Summary Schedules

Significant Changes in Permanent Position Staffing

Most of the changes in the FTEs over the 10-year period reflect the growth or decline of FTEs due to workload changes or new or discontinued programs within a department. However, some of the changes, including certain large fluctuations from one year to the next, reflect shifting functions from one department to another as the County reorganizes itself to enhance program performance.

Significant changes of this latter type include the following:

(1) Information Technology becomes a separate department with a staff of 46 FTEs, comprised of 40 FTEs transferred from General Services and 7 FTEs transferred from General County Programs to form a consolidated IT department. One allocated position was not funded for a net total of 46 FTEs.

(2) Increase in the County Executive Office are the result of consolidating programs of the Office of Emergency Services (7.0 FTE) and the Communications Office (4.0 FTE) from the Developing Programs Division and one accounting position (1.0 FTE) from the Organization Development Division of General County Programs, less one Administrative Professional position (1.0 FTE) being shifted to Social Services. The decrease in General County Programs is the result of these reorganizations less 1.0 FTE resulting in service level reductions.

(3) Information Technology staff of 35 FTEs consolidated with General Services Department.

(4) Human Resources staff of 23.3 FTEs consolidated with County Executive Office. This results in an actual net reduction of 2.0 FTE from the prior year.

(5) Variances due to the separation of the First 5 Children & Families Commission department (14.0 FTE) from General County Programs.

(6) Variances due to combination of the Parks (73.8 FTE) and the Housing & Community Development (14.0 FTE) departments into a consolidated Community Services Department (87.8 FTE). This resulted in no net change from prior year staffing levels, and includes both permanent and non-permanent staff.

(7) These variances reflect the transfer of 16 FTEs related to the Hazardous Materials program from the Fire Department to the Public Health Department.

(8) Human Resources was separated from the County Executive Office. This results in an a net reduction of 23.3 FTE from the prior year.

Summary Schedules

Recommended Full-Time Equivalents (FTEs) by Function & Department

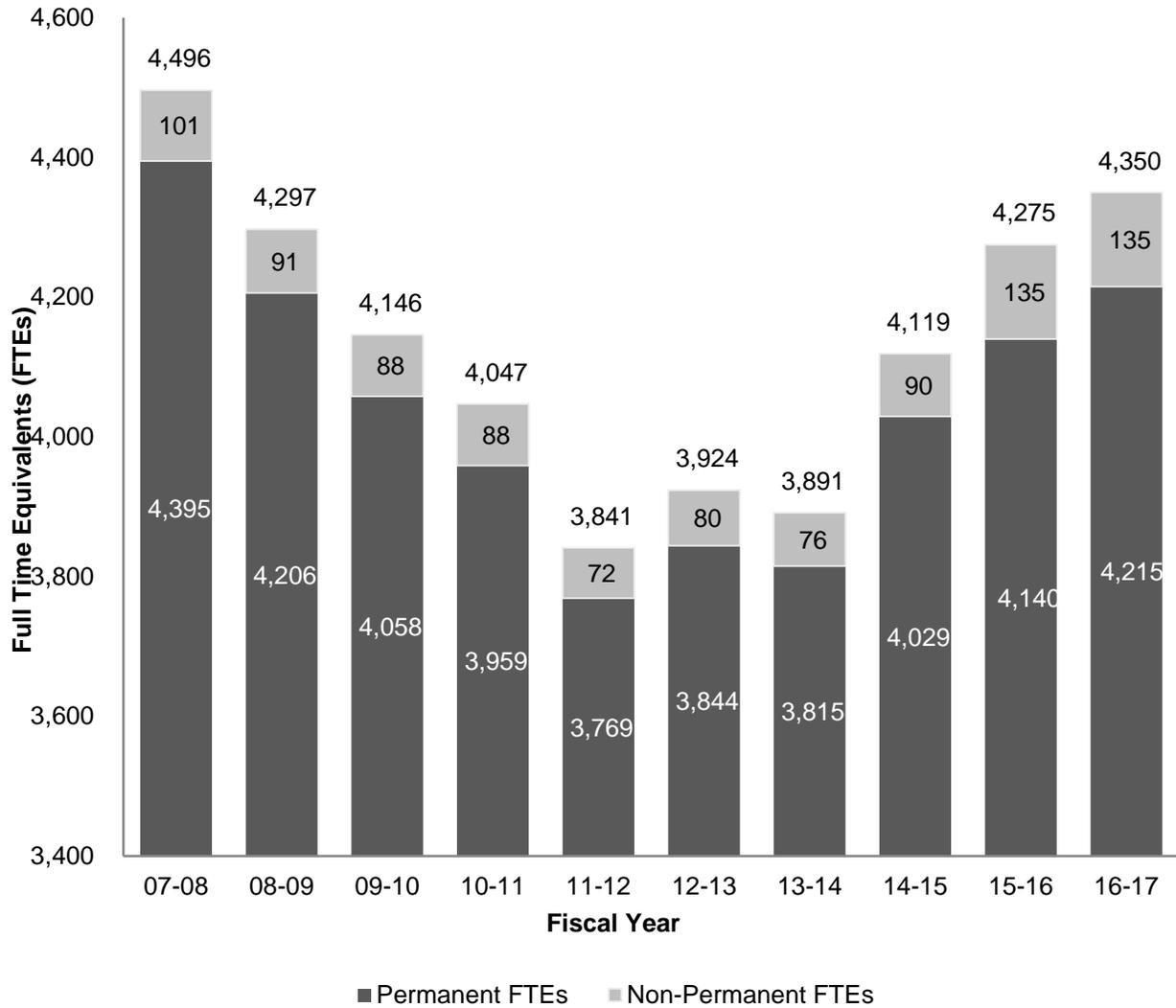
	Permanent	Nonpermanent	Total
Policy & Executive			
Board of Supervisors	20.00	-	20.00
County Executive Office	36.00	-	36.00
County Counsel	38.00	0.50	38.50
Sub-Total	94.00	0.50	94.50
Public Safety			
District Attorney	131.50	1.70	133.20
Fire	250.00	25.62	275.62
Probation	323.00	11.00	334.00
Public Defender	66.00	1.50	67.50
Sheriff	650.54	-	650.54
Sub-Total	1,421.04	39.82	1,460.85
Health & Public Assistance			
Behavioral Wellness	368.88	63.22	432.10
Child Support Services	73.08	0.25	73.33
First 5, Children & Families	11.00	-	11.00
Public Health	523.24	5.05	528.29
Social Services	898.75	1.00	899.75
Sub-Total	1,874.94	69.52	1,944.46
Community Resources & Public Fac.			
Agricultural Commissioner/W&M	33.00	-	33.00
Community Services	80.55	24.96	105.51
Planning & Development	91.99	0.04	92.03
Public Works	281.25	-	281.25
Sub-Total	486.79	25.00	511.79
General Government & Support Services			
Auditor-Controller	49.25	-	49.25
Clerk-Recorder-Assessor	98.13	-	98.13
General Services	120.00	-	120.00
Human Resources	26.00	-	26.00
Treasurer-Tax Collector-Public	44.00	-	44.00
Sub-Total	337.38	-	337.38
General County Programs			
General County Programs	1.00	-	1.00
Total FTE	4,215.14	134.84	4,349.98

Note:

For a list of funded FTEs by job title, see Section H of this budget book. Full-time equivalents equals the number of positions multiplied by percent worked and the number of pay periods worked ÷ 26 pay periods for all types of positions – regular, extra-help, and contactors-on-payroll.

Summary Schedules

Ten Year Recommended¹ Staffing Trend – Countywide



Notes:

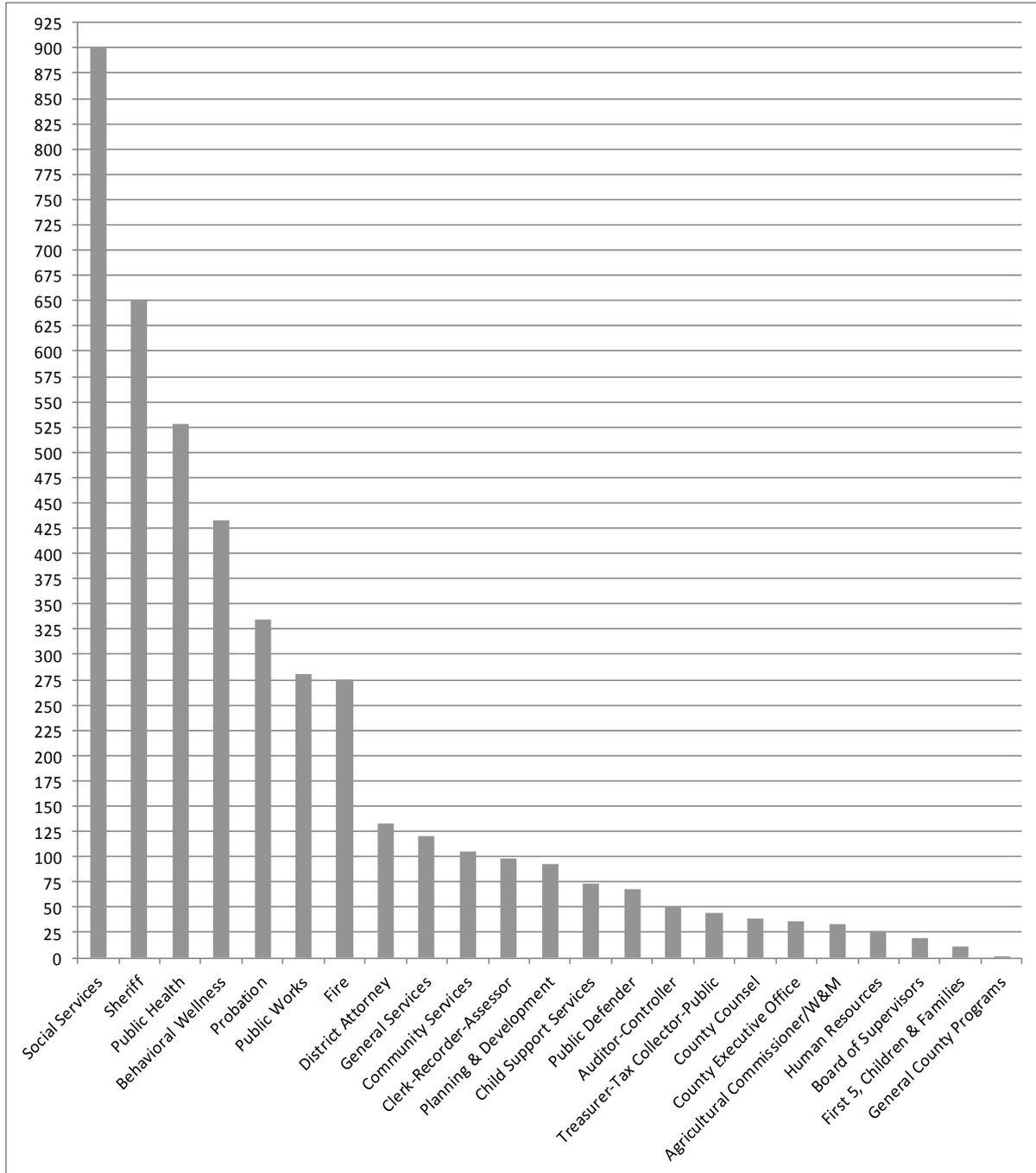
- This schedule is based on the Recommended budget figures. Refer to pages C-42 and C-43 to view the Adopted budget figures.
- Contractors-on-payroll working 50% or greater are counted as permanent.
- Beginning in 2005-06 all contractors-on-payroll and Extra Help are counted as non-permanent.

Summary Schedules

Full Time Equivalents By Department

The detail for this chart can be found on Page C-49.

FY 16-17 FTE Totals By Department



Summary Schedules

