

Section C



Summary Schedules



Summary Schedules



Summary Schedules



Summary Schedules

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Introduction

This part of the Recommended Operating Plan (budget book) views budget data on a Countywide level. There are six distinct types of data that are presented that focus on different aspects of the budget. The following table lists the six types of data and their focus.

I. Countywide Budget Overview	This section includes specific schedules showing the “standard format *” for 1) all funds combined, 2) just the General Fund, 3) each major fund, and 4) all other funds. Please see below for a description of the “standard format”.
II. Appropriations	This section provides Countywide summary schedules that focus on appropriations only. Appropriations are the budgeted amounts for expenditures and other necessary outflows.
III. Revenues	This section provides Countywide summary schedules that focus on revenues only. Revenues include all sources of available inflows.
IV. General Fund Contribution	This section provides Countywide summary schedules that focus on General Fund Contribution (GFC). General Fund Contribution represents the amount of available general revenue proceeds that are allocable to departments to support their programs.
V. Fund Balances	This section provides schedules on fund balance amounts by fund and purpose.
VI. Staffing	This section provides schedules on staffing trends.

* The “standard format” provides for four groupings of data:

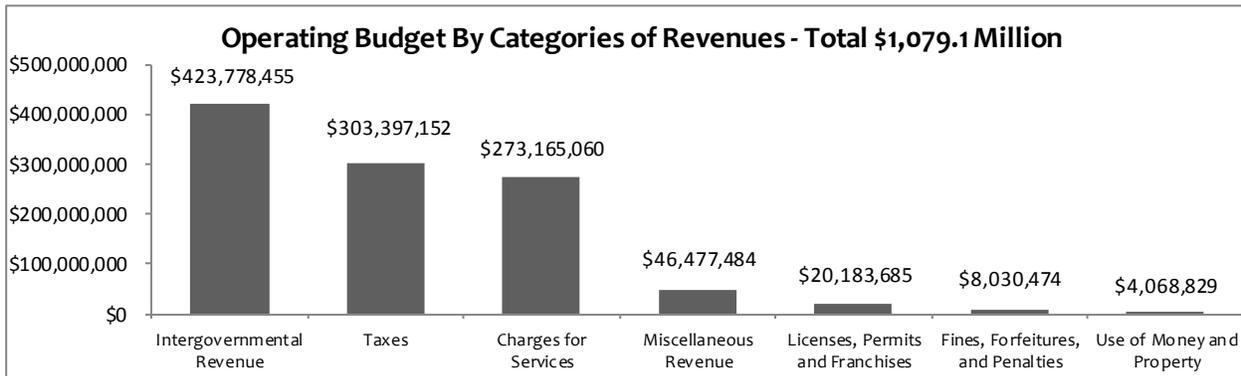
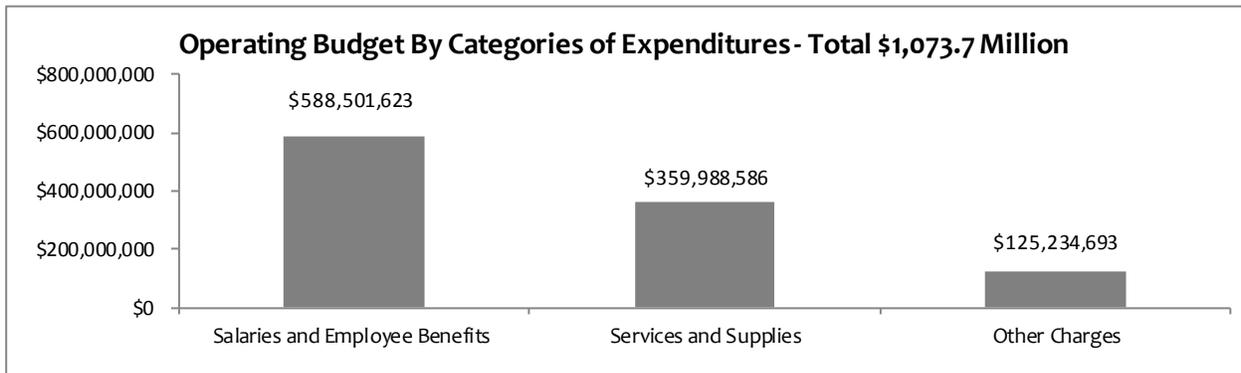
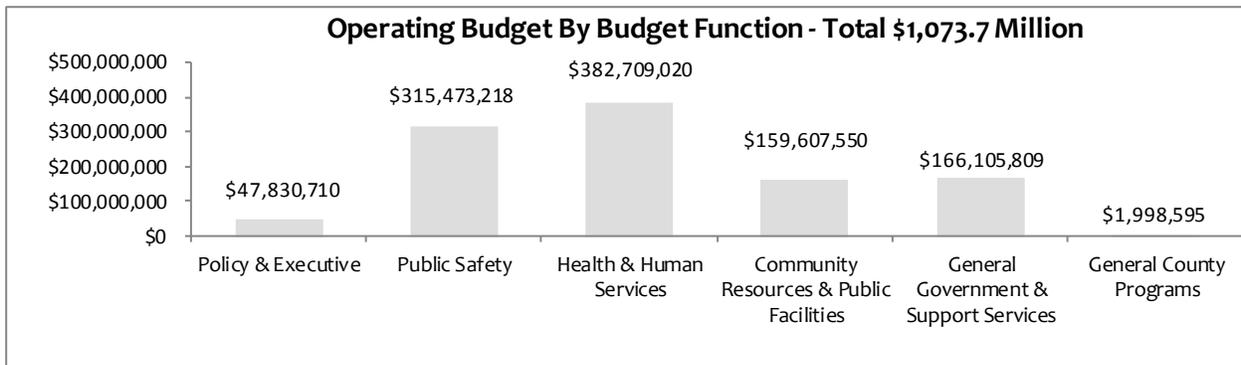
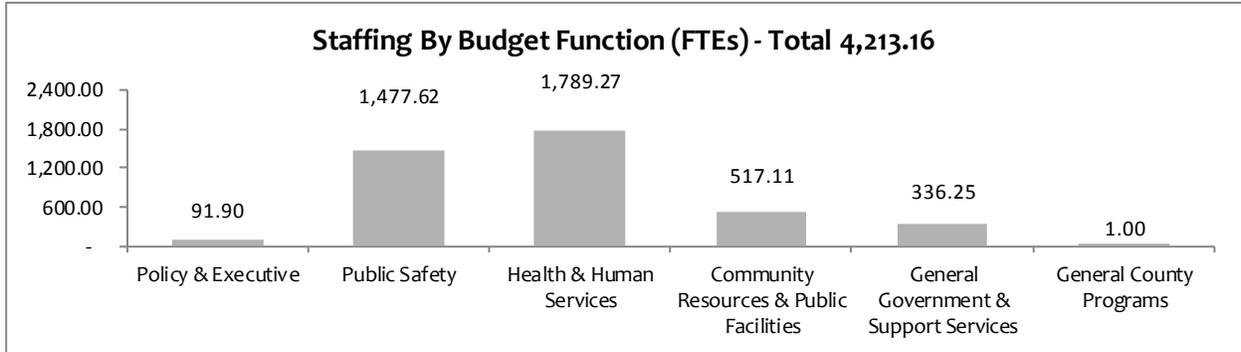
1. **Staffing** – this shows staffing full-time equivalents for the level being reflected (e.g. Function, Budget Program, etc.)
2. **Operating Budget** – this shows the expenditure budget for the level being reflected (e.g. Function, Budget Program, etc.). Please note that these Summary Schedules only show amounts for operating expenditures.
3. **Budget by Categories of Expenditures** – this shows the nature or category of the expenditure budget (e.g. Salaries & Benefits, Services & Supplies, etc.)
4. **Budget by Categories of Revenues** – this shows the nature or category of the revenue budget (e.g. Taxes, Charges for Services, etc.)

A review of the standard format will show that the totals for groupings 3 & 4 are equal. Also, groupings 3 & 4 provide subtotals to differentiate “operating amounts” from total amounts. For the most part, operating amounts represent amounts that are ongoing in nature. Non-operating amounts primarily include transfers and changes to fund balances. For expenditures, non-operating amounts also include capital outflows. The Department detail pages in Section D of this budget book also follow this standard format. The standard format for the “Summary Schedules” includes a net change to fund balance section.

Summary Schedules

Countywide Budget Overview

All Funds Budget Charts



Summary Schedules

All Funds Summary

This schedule shows amounts for the County as a whole and includes all budgeted funds. This schedule is useful in understanding the primary components of the County's expenditures and revenues.

Staffing By Budget Function	Actual FY 15-16	Adopted FY 16-17	Change from FY16-17 Ado to FY17-18 Rec	Recommended FY 17-18	Proposed FY 18-19
Policy & Executive	94.77	95.50	(3.60)	91.90	91.40
Public Safety	1,437.97	1,487.39	(9.77)	1,477.62	1,479.93
Health & Human Services	1,859.31	1,960.47	(171.19)	1,789.27	1,732.10
Community Resources & Public Fac.	478.78	514.89	2.22	517.11	517.11
General Government & Support Services	335.17	341.63	(5.38)	336.25	335.25
General County Programs	1.00	1.00	-	1.00	1.00
Total	4,207.00	4,400.87	(187.72)	4,213.16	4,156.80
Operating Budget By Budget Function					
Policy & Executive	\$ 43,184,705	\$ 48,987,021	\$ (1,156,311)	\$ 47,830,710	\$ 49,563,273
Public Safety	286,613,916	301,666,658	13,806,560	315,473,218	327,855,294
Health & Human Services	365,565,728	389,794,102	(7,085,082)	382,709,020	386,010,211
Community Resources & Public Fac.	128,308,393	153,321,168	6,286,382	159,607,550	156,401,914
General Government & Support Services	83,584,414	123,631,556	42,474,253	166,105,809	101,777,463
General County Programs	2,889,607	2,075,442	(76,847)	1,998,595	1,580,805
Total Operating Expenditures	\$ 910,146,763	\$ 1,019,475,947	\$ 54,248,955	\$ 1,073,724,902	\$ 1,023,188,960
Budget By Categories of Expenditures					
Salaries and Employee Benefits	\$ 536,047,530	\$ 578,881,563	\$ 9,620,060	\$ 588,501,623	\$ 608,696,336
Services and Supplies	255,205,176	314,282,618	45,705,968	359,988,586	282,024,141
Other Charges	118,894,057	126,311,766	(1,077,073)	125,234,693	132,468,483
Total Operating Expenditures	910,146,763	1,019,475,947	54,248,955	1,073,724,902	1,023,188,960
Capital Assets	34,051,248	41,812,487	8,062,942	49,875,429	36,670,924
Other Financing Uses	64,038,840	90,944,284	(16,117,300)	74,826,984	55,653,963
Intrafund Expenditure Transfers (+)	208,775,917	217,598,451	6,729,432	224,327,883	215,529,273
Overhead Transfers	-	-	-	-	-
Increases to Fund Balances	64,723,927	81,070,415	(21,639,220)	59,431,195	49,780,803
Fund Balance Impact (+)	13,366,126	-	-	-	21,368,168
Total Expenditures	\$ 1,295,102,822	\$ 1,450,901,584	\$ 31,284,809	\$ 1,482,186,393	\$ 1,402,192,091
Budget By Categories of Revenues					
Taxes	\$ 281,301,768	\$ 292,322,108	\$ 11,075,044	\$ 303,397,152	\$ 315,837,352
Licenses, Permits and Franchises	17,571,058	18,612,318	1,571,367	20,183,685	20,478,472
Fines, Forfeitures, and Penalties	9,161,025	7,930,817	99,657	8,030,474	8,044,013
Use of Money and Property	6,086,900	4,033,323	35,506	4,068,829	4,854,850
Intergovernmental Revenue	353,077,082	387,607,803	36,170,652	423,778,455	358,659,382
Charges for Services	254,084,112	263,221,268	9,943,792	273,165,060	281,450,494
Miscellaneous Revenue	46,843,152	45,948,761	528,723	46,477,484	47,182,550
Total Operating Revenues	968,125,098	1,019,676,398	59,424,741	1,079,101,139	1,036,507,113
Other Financing Sources	29,410,662	55,284,717	(18,581,433)	36,703,284	19,839,976
Intrafund Expenditure Transfers (-)	6,241,175	7,769,651	953,232	8,722,883	8,361,373
Decreases to Fund Balances	52,867,802	128,310,818	(18,524,731)	109,786,087	67,274,173
General Fund Contribution	232,077,706	239,860,000	8,013,000	247,873,000	236,304,300
Fund Balance Impact (-)	6,380,379	-	-	-	33,905,156
Total Revenues	\$ 1,295,102,822	\$ 1,450,901,584	\$ 31,284,809	\$ 1,482,186,393	\$ 1,402,192,091
Beginning Fund Balance	\$ 414,645,605	\$ 448,832,223	\$ (23,346,834)	\$ 425,485,389	\$ 375,130,497
Net Change in Sources Over Uses	18,841,872	(47,240,403)	(3,114,489)	(50,354,892)	(30,030,358)
Ending Fund Balance	\$ 433,487,478	\$ 401,591,820	\$ (26,461,323)	\$ 375,130,497	\$ 345,100,139

Summary Schedules

General Fund Summary

This schedule shows amounts only for the General Fund. The General Fund is the largest fund of the County. This schedule has been created in order to highlight budget items and changes relevant only to the General Fund.

Staffing By Budget Function	Actual FY 15-16	Adopted FY 16-17	Change from FY16-17 Ado to FY17-18 Rec	Recommended FY 17-18	Proposed FY 18-19
Policy & Executive	88.43	89.50	(3.60)	85.90	85.40
Public Safety	1,167.23	1,199.78	(15.27)	1,184.51	1,186.81
Health & Human Services	79.32	81.50	(1.28)	80.22	79.55
Community Resources & Public Fac.	227.20	247.64	2.22	249.86	249.86
General Government & Support Services	280.04	284.63	(4.38)	280.25	279.25
General County Programs	1.00	1.00	-	1.00	1.00
Total	1,843.21	1,904.04	(22.30)	1,881.74	1,881.88
Operating Budget By Budget Function					
Policy & Executive	\$ 16,475,068	\$ 18,034,784	\$ (58,647)	\$ 17,976,137	\$ 18,545,712
Public Safety	207,234,165	218,282,667	8,006,068	226,288,735	235,399,313
Health & Human Services	10,611,059	11,539,529	277,134	11,816,663	12,302,266
Community Resources & Public Fac.	40,561,689	47,601,623	1,924,956	49,526,579	49,363,290
General Government & Support Services	48,542,893	54,630,457	464,707	55,095,164	55,096,736
General County Programs	2,875,887	2,067,412	(76,847)	1,990,565	1,572,775
Total Operating Expenditures	\$ 326,300,760	\$ 352,156,472	\$ 10,537,371	\$ 362,693,843	\$ 372,280,092
Budget By Categories of Expenditures					
Salaries and Employee Benefits	\$ 259,318,445	\$ 277,587,702	\$ 6,954,179	\$ 284,541,881	\$ 297,475,297
Services and Supplies	48,293,532	53,025,439	2,278,062	55,303,501	51,598,202
Other Charges	18,688,783	21,543,331	1,305,130	22,848,461	23,206,593
Total Operating Expenditures	326,300,760	352,156,472	10,537,371	362,693,843	372,280,092
Capital Assets	812,788	1,134,477	3,014,110	4,148,587	586,943
Other Financing Uses	44,441,417	55,142,181	(9,326,305)	45,815,876	34,643,253
Intrafund Expenditure Transfers (+)	204,729,811	212,524,368	6,423,738	218,948,106	210,219,532
Increases to Fund Balances	33,221,436	36,577,231	(1,731,098)	34,846,133	22,826,512
Fund Balance Impact (+)	6,648,275	-	-	-	21,178,200
Total Expenditures	\$ 616,154,486	\$ 657,534,729	\$ 8,917,816	\$ 666,452,545	\$ 661,734,532
Budget By Categories of Revenues					
Taxes	\$ 212,807,751	\$ 220,331,000	\$ 9,158,000	\$ 229,489,000	\$ 238,033,000
Licenses, Permits and Franchises	13,595,052	14,871,519	953,844	15,825,363	16,614,202
Fines, Forfeitures, and Penalties	5,118,506	3,971,121	102,544	4,073,665	4,097,233
Use of Money and Property	2,481,887	2,014,627	(588,727)	1,425,900	1,442,360
Intergovernmental Revenue	77,350,962	72,883,133	6,710,504	79,593,637	77,153,379
Charges for Services	66,546,842	69,000,643	2,423,704	71,424,347	74,291,753
Miscellaneous Revenue	4,446,229	2,887,552	(276,735)	2,610,817	2,648,395
Total Operating Revenues	382,347,229	385,959,595	18,483,134	404,442,729	414,280,322
Other Financing Sources	5,135,312	6,420,006	914,576	7,334,582	4,034,696
Intrafund Expenditure Transfers (-)	2,195,069	2,695,568	647,538	3,343,106	3,051,632
Decreases to Fund Balances	23,940,615	52,630,760	(16,903,632)	35,727,128	14,120,330
General Fund Contribution	202,534,742	209,828,800	5,776,200	215,605,000	206,466,400
Fund Balance Impact (-)	1,520	-	-	-	19,781,152
Total Revenues	\$ 616,154,486	\$ 657,534,729	\$ 8,917,816	\$ 666,452,545	\$ 661,734,532
Beginning Fund Balance	\$ 99,081,982	\$ 115,044,499	\$ (15,156,205)	\$ 99,888,294	\$ 99,007,299
Net Change in Sources Over Uses	15,927,576	(16,053,529)	15,172,534	(880,995)	10,103,230
Ending Fund Balance	\$ 115,009,558	\$ 98,990,970	\$ 16,329	\$ 99,007,299	\$ 109,110,529

Summary Schedules

Flood Control Districts Major Fund Summary

	Actual FY 15-16	Adopted FY 16-17	Change from FY16-17 Ado to FY17-18 Rec	Recommended FY 17-18	Proposed FY 18-19
Staffing By Budget Function					
Community Resources & Public Fac.	35.56	39.00	-	39.00	39.00
Total	35.56	39.00	-	39.00	39.00
Operating Budget By Budget Function					
Community Resources & Public Fac.	\$ 9,300,194	\$ 14,187,751	\$ (142,364)	\$ 14,045,387	\$ 13,340,809
Total Operating Expenditures	\$ 9,300,194	\$ 14,187,751	\$ (142,364)	\$ 14,045,387	\$ 13,340,809
Budget By Categories of Expenditures					
Salaries and Employee Benefits	\$ 4,425,488	\$ 5,217,839	\$ 296,195	\$ 5,514,034	\$ 5,782,087
Services and Supplies	4,496,109	8,570,440	(401,118)	8,169,322	7,184,474
Other Charges	378,597	399,472	(37,441)	362,031	374,248
Total Operating Expenditures	9,300,194	14,187,751	(142,364)	14,045,387	13,340,809
Capital Assets	10,933,179	9,727,000	7,624,000	17,351,000	5,771,000
Other Financing Uses	55,213	550,000	1,350,000	1,900,000	-
Increases to Fund Balances	2,128,668	4,264,434	(1,542,627)	2,721,807	2,927,202
Fund Balance Impact (+)	-	-	-	-	-
Total Expenditures	\$ 22,417,254	\$ 28,729,185	\$ 7,289,009	\$ 36,018,194	\$ 22,039,011
Budget By Categories of Revenues					
Taxes	\$ 10,178,350	\$ 10,244,595	\$ (151,790)	\$ 10,092,805	\$ 10,350,168
Use of Money and Property	474,985	158,114	93,443	251,557	236,516
Intergovernmental Revenue	4,289,046	5,366,809	505,648	5,872,457	5,541,789
Charges for Services	3,443,617	3,562,907	(19,673)	3,543,234	3,596,734
Miscellaneous Revenue	165,746	2,500	-	2,500	3,000
Total Operating Revenues	18,551,743	19,334,925	427,628	19,762,553	19,728,207
Other Financing Sources	67,800	639,600	1,300,900	1,940,500	40,899
Decreases to Fund Balances	3,797,710	8,754,660	5,560,481	14,315,141	2,269,905
Total Revenues	\$ 22,417,254	\$ 28,729,185	\$ 7,289,009	\$ 36,018,194	\$ 22,039,011
Beginning Fund Balance	\$ 67,788,420	\$ 66,119,378	\$ (2,678,366)	\$ 63,441,012	\$ 51,847,678
Net Change in Sources Over Uses	(1,669,043)	(4,490,226)	(7,103,108)	(11,593,334)	657,297
Ending Fund Balance	\$ 66,119,378	\$ 61,629,152	\$ (9,781,474)	\$ 51,847,678	\$ 52,504,975

Summary Schedules

Public Health Major Fund Summary

	Actual FY 15-16	Adopted FY 16-17	Change from FY16-17 Ado to FY17-18 Rec	Recommended FY 17-18	Proposed FY 18-19
Staffing By Budget Function					
Health & Human Services	432.28	458.79	2.18	460.98	460.98
Total	432.28	458.79	2.18	460.98	460.98
Operating Budget By Budget Function					
Health & Human Services	\$ 73,170,151	\$ 78,839,588	\$ (2,124,301)	\$ 76,715,287	\$ 78,831,584
Total Operating Expenditures	\$ 73,170,151	\$ 78,839,588	\$ (2,124,301)	\$ 76,715,287	\$ 78,831,584
Budget By Categories of Expenditures					
Salaries and Employee Benefits	\$ 50,958,193	\$ 56,127,759	\$ 1,653,163	\$ 57,780,922	\$ 60,756,374
Services and Supplies	19,584,703	20,000,093	(3,885,201)	16,114,892	15,177,636
Other Charges	2,627,254	2,711,736	107,737	2,819,473	2,897,574
Total Operating Expenditures	73,170,151	78,839,588	(2,124,301)	76,715,287	78,831,584
Capital Assets	459,295	232,000	68,819	300,819	-
Other Financing Uses	2,527,373	5,439,464	2,477,282	7,916,746	3,820,203
Intrafund Expenditure Transfers (+)	10,184	53,299	70,032	123,331	53,295
Increases to Fund Balances	8,139,256	4,253,470	5,490	4,258,960	4,248,931
Fund Balance Impact (+)	-	-	-	-	-
Total Expenditures	\$ 84,306,258	\$ 88,817,821	\$ 497,322	\$ 89,315,143	\$ 86,954,013
Budget By Categories of Revenues					
Licenses, Permits and Franchises	\$ 56,925	\$ 56,959	\$ 21	\$ 56,980	\$ 56,980
Fines, Forfeitures, and Penalties	568,440	543,296	(13,187)	530,109	520,080
Use of Money and Property	186,192	102,192	89,631	191,823	191,823
Intergovernmental Revenue	20,320,203	19,779,827	668,080	20,447,907	20,660,614
Charges for Services	48,124,002	46,394,994	(4,154,686)	42,240,308	43,314,999
Miscellaneous Revenue	4,138,503	3,767,073	(32,305)	3,734,768	3,734,768
Total Operating Revenues	73,394,264	70,644,341	(3,442,446)	67,201,895	68,479,264
Other Financing Sources	763,438	2,970,924	(5,640)	2,965,284	2,966,574
Intrafund Expenditure Transfers (-)	10,184	53,299	70,032	123,331	53,295
Decreases to Fund Balances	3,004,472	7,769,557	4,067,076	11,836,633	6,468,082
General Fund Contribution	7,133,900	7,379,700	(191,700)	7,188,000	7,056,000
Fund Balance Impact (-)	-	-	-	-	1,930,798
Total Revenues	\$ 84,306,258	\$ 88,817,821	\$ 497,322	\$ 89,315,143	\$ 86,954,013
Beginning Fund Balance	\$ 25,460,316	\$ 30,595,100	\$ (1,811,475)	\$ 28,783,625	\$ 21,205,952
Net Change in Sources Over Uses	5,134,784	(3,516,087)	(4,061,586)	(7,577,673)	(4,149,949)
Ending Fund Balance	\$ 30,595,100	\$ 27,079,013	\$ (5,873,061)	\$ 21,205,952	\$ 17,056,003

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Roads Major Fund Summary

	Actual FY 15-16	Adopted FY 16-17	Change from FY16-17 Ado to FY17-18 Rec	Recommended FY 17-18	Proposed FY 17-18
Staffing By Budget Function					
Community Resources & Public Fac.	113.13	117.00	-	117.00	117.00
Total	113.13	117.00	-	117.00	117.00
Operating Budget By Budget Function					
Community Resources & Public Fac.	\$ 37,954,423	\$ 38,034,121	\$ 8,769,773	\$ 46,803,894	\$ 42,879,516
Total Operating Expenditures	\$ 37,954,423	\$ 38,034,121	\$ 8,769,773	\$ 46,803,894	\$ 42,879,516
Budget By Categories of Expenditures					
Salaries and Employee Benefits	\$ 12,666,116	\$ 14,809,192	\$ 413,992	\$ 15,223,184	\$ 15,974,053
Services and Supplies	23,550,944	21,165,344	8,325,785	29,491,129	25,006,084
Other Charges	1,737,363	2,059,585	29,996	2,089,581	1,899,379
Total Operating Expenditures	37,954,423	38,034,121	8,769,773	46,803,894	42,879,516
Capital Assets	1,009,931	3,266,243	(1,496,243)	1,770,000	796,000
Other Financing Uses	1,695,287	4,585,263	(3,473,263)	1,112,000	600,000
Intrafund Expenditure Transfers (+)	135,482	370,000	-	370,000	370,000
Overhead Transfers	-	-	-	-	-
Increases to Fund Balances	2,419,961	11,754,532	(2,475,473)	9,279,059	7,263,949
Fund Balance Impact (+)	-	-	-	-	-
Total Expenditures	\$ 43,215,084	\$ 58,010,159	\$ 1,324,794	\$ 59,334,953	\$ 51,909,465
Budget By Categories of Revenues					
Taxes	\$ 7,642,419	\$ 7,455,000	\$ 68,002	\$ 7,523,002	\$ 7,851,641
Licenses, Permits and Franchises	524,964	327,500	7,500	335,000	335,000
Use of Money and Property	158,416	89,050	27,780	116,830	96,629
Intergovernmental Revenue	18,267,539	21,195,132	6,356,401	27,551,533	25,173,164
Charges for Services	4,246,159	5,463,063	(548,663)	4,914,400	4,082,100
Miscellaneous Revenue	308,589	70,000	25,000	95,000	70,000
Total Operating Revenues	31,148,087	34,599,745	5,936,020	40,535,765	37,608,534
Other Financing Sources	4,393,739	7,714,263	(1,902,263)	5,812,000	2,350,000
Intrafund Expenditure Transfers (-)	135,482	370,000	-	370,000	370,000
Decreases to Fund Balances	5,690,077	13,464,151	(2,643,763)	10,820,388	9,354,131
General Fund Contribution	1,847,700	1,862,000	(65,200)	1,796,800	1,744,800
Fund Balance Impact (-)	-	-	-	-	482,000
Total Revenues	\$ 43,215,084	\$ 58,010,159	\$ 1,324,794	\$ 59,334,953	\$ 51,909,465
Beginning Fund Balance	\$ 21,421,265	\$ 18,151,149	\$ (1,996,959)	\$ 16,154,190	\$ 14,612,861
Net Change in Sources Over Uses	(3,270,116)	(1,709,619)	168,290	(1,541,329)	(2,572,182)
Ending Fund Balance	\$ 18,151,149	\$ 16,441,530	\$ (1,828,669)	\$ 14,612,861	\$ 12,040,679

Summary Schedules

Capital Projects Major Fund Summary

Staffing By Budget Function	Actual FY 15-16	Adopted FY 16-17	Change from FY16-17 Ado to FY17-18 Rec	Recommended FY 17-18	Proposed FY 18-19
Total	-	-	-	-	-
Operating Budget By Budget Function					
Public Safety	31,781	35,000	165,000	200,000	100,000
General Government & Support Services	2,605,689	32,389,202	41,460,403	73,849,605	9,453,142
Total Operating Expenditures	\$ 2,637,470	\$ 32,424,202	\$ 41,625,403	\$ 74,049,605	\$ 9,553,142
Budget By Categories of Expenditures					
Services and Supplies	\$ 2,637,470	\$ 32,424,202	\$ 41,625,403	\$ 74,049,605	\$ 9,553,142
Other Charges	-	-	-	-	-
Total Operating Expenditures	2,637,470	32,424,202	41,625,403	74,049,605	9,553,142
Capital Assets	5,997,245	8,071,000	(672,000)	7,399,000	3,535,000
Other Financing Uses	183,107	2,151,298	(2,151,298)	-	-
Intrafund Expenditure Transfers (+)	28,783	14,744	(14,744)	-	-
Increases to Fund Balances	2,963,036	15,048,853	(14,736,153)	312,700	305,154
Fund Balance Impact (+)	-	-	-	-	-
Total Expenditures	\$ 11,809,641	\$ 57,710,097	\$ 24,051,208	\$ 81,761,305	\$ 13,393,296
Budget By Categories of Revenues					
Use of Money and Property	\$ 31,821	\$ -	\$ 5,000	\$ 5,000	\$ 800,000
Intergovernmental Revenue	1,409,530	30,626,083	34,101,912	64,727,995	4,180,000
Charges for Services	383,609	35,000	(25,000)	10,000	-
Miscellaneous Revenue	1,182,469	105,000	50,000	155,000	-
Total Operating Revenues	3,007,429	30,766,083	34,131,912	64,897,995	4,980,000
Other Financing Sources	4,772,167	22,081,674	(16,019,369)	6,062,305	2,958,854
Intrafund Expenditure Transfers (-)	28,783	14,744	(14,744)	-	-
Decreases to Fund Balances	4,001,262	4,847,596	5,953,409	10,801,005	5,454,442
Fund Balance Impact (-)	-	-	-	-	-
Total Revenues	\$ 11,809,641	\$ 57,710,097	\$ 24,051,208	\$ 81,761,305	\$ 13,393,296
Beginning Fund Balance	\$ 11,542,249	\$ 10,504,022	\$ 7,356,885	\$ 17,860,907	\$ 7,372,602
Net Change in Sources Over Uses	(1,038,226)	10,201,257	(20,689,562)	(10,488,305)	(5,149,288)
Ending Fund Balance	\$ 10,504,022	\$ 20,705,279	\$ (13,332,677)	\$ 7,372,602	\$ 2,223,314

Summary Schedules

Fire Protection District Major Fund Summary

Staffing By Budget Function	Actual FY 15-16	Adopted FY 16-17	Change from FY16-17 Ado to FY17-18 Rec	Recommended FY 17-18	Proposed FY 18-19
Public Safety	263.47	279.62	5.50	285.12	285.12
Total	263.47	279.62	5.50	285.12	285.12
Operating Budget By Budget Function					
Public Safety	\$ 63,255,477	\$ 66,918,589	\$ 4,899,811	\$ 71,818,400	\$ 75,146,114
Total Operating Expenditures	\$ 63,255,477	\$ 66,918,589	\$ 4,899,811	\$ 71,818,400	\$ 75,146,114
Budget By Categories of Expenditures					
Salaries and Employee Benefits	\$ 55,013,881	\$ 55,516,178	\$ 4,177,649	\$ 59,693,827	\$ 62,254,991
Services and Supplies	4,479,366	5,995,672	463,035	6,458,707	7,775,630
Other Charges	3,762,230	5,406,739	259,127	5,665,866	5,115,493
Total Operating Expenditures	63,255,477	66,918,589	4,899,811	71,818,400	75,146,114
Capital Assets	105,048	1,242,450	(804,989)	437,461	300,000
Other Financing Uses	4,350,142	11,824,431	(5,387,870)	6,436,561	4,901,207
Increases to Fund Balances	7,163,400	20,000	(20,000)	-	-
Fund Balance Impact (+)	-	-	-	-	-
Total Expenditures	\$ 74,874,067	\$ 80,005,470	\$ (1,313,048)	\$ 78,692,422	\$ 80,347,321
Budget By Categories of Revenues					
Taxes	\$ 45,750,126	\$ 49,273,000	\$ 1,835,000	\$ 51,108,000	\$ 54,231,000
Licenses, Permits and Franchises	22,250	20,000	-	20,000	20,000
Use of Money and Property	67,667	-	-	-	-
Intergovernmental Revenue	3,881,323	2,844,388	(1,515,036)	1,329,352	2,208,988
Charges for Services	22,444,487	20,133,624	886,572	21,020,196	20,619,063
Miscellaneous Revenue	16,447	13,400	60,600	74,000	74,000
Total Operating Revenues	72,182,299	72,284,412	1,267,136	73,551,548	77,153,051
Other Financing Sources	1,420,224	1,211,010	(660,746)	550,264	192,320
Decreases to Fund Balances	1,271,544	6,510,048	(1,919,438)	4,590,610	3,001,950
Total Revenues	\$ 74,874,067	\$ 80,005,470	\$ (1,313,048)	\$ 78,692,422	\$ 80,347,321
Beginning Fund Balance	\$ 11,132,925	\$ 17,024,781	\$ 2,114,920	\$ 19,139,701	\$ 14,549,091
Net Change in Sources Over Uses	5,891,856	(6,490,048)	1,899,438	(4,590,610)	(3,001,950)
Ending Fund Balance	\$ 17,024,781	\$ 10,534,733	\$ 4,014,358	\$ 14,549,091	\$ 11,547,141

Summary Schedules

Behavioral Wellness Major Fund Summary

Staffing By Budget Function	Actual FY 15-16	Adopted FY 16-17	Change from FY16-17 Ado to FY17-18 Rec	Recommended FY 17-18	Proposed FY 18-19
Health & Human Services	363.40	434.10	(2.52)	431.58	431.58
Total	363.40	434.10	(2.52)	431.58	431.58
Operating Budget By Budget Function					
Health & Human Services	\$ 102,913,421	\$ 111,642,814	\$ 1,008,466	\$ 112,651,280	\$ 109,943,130
Total Operating Expenditures	\$ 102,913,421	\$ 111,642,814	\$ 1,008,466	\$ 112,651,280	\$ 109,943,130
Budget By Categories of Expenditures					
Salaries and Employee Benefits	\$ 41,278,667	\$ 52,338,357	\$ 2,002,049	\$ 54,340,406	\$ 54,537,340
Services and Supplies	58,571,663	56,931,654	(1,088,235)	55,843,419	52,878,362
Other Charges	3,063,092	2,372,803	94,652	2,467,455	2,527,428
Total Operating Expenditures	102,913,421	111,642,814	1,008,466	112,651,280	109,943,130
Capital Assets	29,864	289,000	821,000	1,110,000	10,000
Other Financing Uses	2,330,021	2,313,902	226,933	2,540,835	2,503,919
Intrafund Expenditure Transfers (+)	3,838,393	4,507,181	228,065	4,735,246	4,735,246
Increases to Fund Balances	1,071,235	102,414	(76,264)	26,150	26,150
Fund Balance Impact (+)	-	-	-	-	185,245
Total Expenditures	\$ 110,182,933	\$ 118,855,311	\$ 2,208,200	\$ 121,063,511	\$ 117,403,690
Budget By Categories of Revenues					
Fines, Forfeitures, and Penalties	\$ 3,643	\$ 3,500	\$ -	\$ 3,500	\$ 3,500
Use of Money and Property	216,077	232,427	(13,527)	218,900	218,900
Intergovernmental Revenue	50,141,671	50,540,576	(565,801)	49,974,775	45,911,340
Charges for Services	44,391,975	52,696,452	2,822,977	55,519,429	56,254,377
Miscellaneous Revenue	469,137	352,414	(246,784)	105,630	105,630
Total Operating Revenues	95,222,502	103,825,369	1,996,865	105,822,234	102,493,747
Other Financing Sources	5,742,374	4,575,569	(1,194,095)	3,381,474	2,181,474
Intrafund Expenditure Transfers (-)	3,838,393	4,507,181	228,065	4,735,246	4,735,246
Decreases to Fund Balances	1,253,964	1,780,292	(185,335)	1,594,957	1,716,121
General Fund Contribution	4,125,700	4,166,900	1,362,700	5,529,600	3,921,900
Fund Balance Impact (-)	-	-	-	-	2,355,202
Total Revenues	\$ 110,182,933	\$ 118,855,311	\$ 2,208,200	\$ 121,063,511	\$ 117,403,690
Beginning Fund Balance	\$ 8,148,153	\$ 7,965,424	\$ (2,669,360)	\$ 5,296,064	\$ 3,727,257
Net Change in Sources Over Uses	(182,729)	(1,677,878)	109,071	(1,568,807)	(3,859,928)
Ending Fund Balance	\$ 7,965,424	\$ 6,287,546	\$ (2,560,289)	\$ 3,727,257	\$ (132,671)

Summary Schedules

Affordable Housing Major Fund Summary

	Actual FY 15-16	Adopted FY 16-17	Change from FY16-17 Ado to FY17-18 Rec	Recommended FY 17-18	Proposed FY 18-19
Staffing By Budget Function					
Community Resources & Public Fac.	3.87	4.00	-	4.00	4.00
Total	3.87	4.00	-	4.00	4.00
Operating Budget By Budget Function					
Community Resources & Public Fac.	3,572,203	5,783,174	286,110	6,069,284	3,940,629
Total Operating Expenditures	\$ 3,572,203	\$ 5,783,174	\$ 286,110	\$ 6,069,284	\$ 3,940,629
Budget By Categories of Expenditures					
Salaries and Employee Benefits	\$ 446,155	\$ 632,367	\$ 38,105	\$ 670,472	\$ 700,389
Services and Supplies	2,484,100	4,344,407	372,986	4,717,393	3,158,672
Other Charges	641,948	806,400	(124,981)	681,419	81,568
Total Operating Expenditures	3,572,203	5,783,174	286,110	6,069,284	3,940,629
Other Financing Uses	581,444	604,510	88,080	692,590	646,450
Intrafund Expenditure Transfers (+)	-	98,859	14,341	113,200	113,200
Increases to Fund Balances	1,873,974	533,450	(59,248)	474,202	407,472
Fund Balance Impact (+)	-	-	-	-	-
Total Expenditures	\$ 6,027,621	\$ 7,019,993	\$ 329,283	\$ 7,349,276	\$ 5,107,751
Budget By Categories of Revenues					
Use of Money and Property	49,563	13,700	21,150	34,850	35,700
Intergovernmental Revenue	1,832,366	2,713,602	514,355	3,227,957	2,680,687
Charges for Services	606,825	103,000	(53,000)	50,000	50,000
Miscellaneous Revenue	2,430,688	2,122,431	(57,859)	2,064,572	1,442,267
Total Operating Revenues	4,919,442	4,952,733	424,646	5,377,379	4,208,654
Other Financing Sources	43,569	-	-	-	-
Intrafund Expenditure Transfers (-)	-	98,859	14,341	113,200	113,200
Decreases to Fund Balances	1,064,610	1,968,401	(109,704)	1,858,697	785,897
Fund Balance Impact (-)	-	-	-	-	-
Total Revenues	\$ 6,027,621	\$ 7,019,993	\$ 329,283	\$ 7,349,276	\$ 5,107,751
Beginning Fund Balance	\$ 6,055,335	\$ 6,864,699	\$ (95,108)	\$ 6,769,591	\$ 5,385,096
Net Change in Sources Over Uses	809,364	(1,434,951)	50,456	(1,384,495)	(378,425)
Ending Fund Balance	\$ 6,864,699	\$ 5,429,748	\$ (44,652)	\$ 5,385,096	\$ 5,006,671

Summary Schedules

Social Services Major Fund Summary

	Actual FY 15-16	Adopted FY 16-17	Change from FY16-17 Ado to FY17-18 Rec	Recommended FY 17-18	Proposed FY 18-19
Staffing By Budget Function					
Health & Human Services	884.35	886.75	(168.75)	718.00	662.00
Total	884.35	886.75	(168.75)	718.00	662.00
Operating Budget By Budget Function					
Health & Human Services	\$ 157,330,536	\$ 166,147,354	\$ (12,801,740)	\$ 153,345,614	\$ 156,943,270
Total Operating Expenditures	\$ 157,330,536	\$ 166,147,354	\$ (12,801,740)	\$ 153,345,614	\$ 156,943,270
Budget By Categories of Expenditures					
Salaries and Employee Benefits	\$ 80,281,519	\$ 82,246,188	\$ (6,976,221)	\$ 75,269,967	\$ 74,418,833
Services and Supplies	21,464,903	24,487,059	(4,192,745)	20,294,314	22,395,098
Other Charges	55,584,114	59,414,107	(1,632,774)	57,781,333	60,129,339
Total Operating Expenditures	157,330,536	166,147,354	(12,801,740)	153,345,614	156,943,270
Capital Assets	433,331	1,232,500	345,000	1,577,500	402,500
Other Financing Uses	78,523	134,500	(42,500)	92,000	92,000
Increases to Fund Balances	2,792,663	1,995,902	(111,556)	1,884,346	1,884,346
Total Expenditures	\$ 160,635,054	\$ 169,510,256	\$ (12,610,796)	\$ 156,899,460	\$ 159,322,116
Budget By Categories of Revenues					
Licenses, Permits and Franchises	\$ 83,307	\$ 66,000	\$ -	\$ 66,000	\$ 66,000
Fines, Forfeitures, and Penalties	11,061	13,200	-	13,200	13,200
Use of Money and Property	204,787	267,587	3,301	270,888	276,123
Intergovernmental Revenue	149,297,758	156,211,264	(12,859,611)	143,351,653	143,032,077
Charges for Services	18,996	-	-	-	-
Miscellaneous Revenue	747,466	488,048	(10,170)	477,878	477,878
Total Operating Revenues	150,363,376	157,046,099	(12,866,480)	144,179,619	143,865,278
Other Financing Sources	739,651	1,339,910	(100,642)	1,239,268	89,400
Intrafund Expenditure Transfers (-)	-	-	-	-	-
Decreases to Fund Balances	2,274,427	3,984,724	126,449	4,111,173	2,019,905
General Fund Contribution	7,257,600	7,139,523	229,877	7,369,400	7,218,600
Fund Balance Impact (-)	-	-	-	-	6,128,933
Total Revenues	\$ 160,635,054	\$ 169,510,256	\$ (12,610,796)	\$ 156,899,460	\$ 159,322,116
Beginning Fund Balance	\$ 3,959,963	\$ 4,478,199	\$ (1,914,628)	\$ 2,563,571	\$ 336,744
Net Change in Sources Over Uses	518,236	(1,988,822)	(238,005)	(2,226,827)	(6,264,492)
Ending Fund Balance	\$ 4,478,199	\$ 2,489,377	\$ (2,152,633)	\$ 336,744	\$ (5,927,748)

Summary Schedules

Resource Recovery Enterprise Major Fund Summary

	Actual FY 15-16	Adopted FY 16-17	Change from FY16-17 Ado to FY17-18 Rec	Recommended FY 17-18	Proposed FY 18-19
Staffing By Budget Function					
Community Resources & Public Fac.	74.16	79.25	(2.00)	77.25	77.25
Total	74.16	79.25	(2.00)	77.25	77.25
Operating Budget By Budget Function					
Community Resources & Public Fac.	\$ 22,938,799	\$ 30,940,204	\$ (4,049,021)	\$ 26,891,183	\$ 25,652,726
Total Operating Expenditures	\$ 22,938,799	\$ 30,940,204	\$ (4,049,021)	\$ 26,891,183	\$ 25,652,726
Budget By Categories of Expenditures					
Salaries and Employee Benefits	\$ 8,539,359	\$ 9,277,740	\$ 100,654	\$ 9,378,394	\$ 9,796,451
Services and Supplies	10,307,059	17,240,367	(4,270,852)	12,969,515	11,383,136
Other Charges	4,092,381	4,422,097	121,177	4,543,274	4,473,139
Total Operating Expenditures	22,938,799	30,940,204	(4,049,021)	26,891,183	25,652,726
Capital Assets	5,033,655	3,467,000	(632,000)	2,835,000	3,530,000
Other Financing Uses	717,124	752,350	22,613	774,963	806,382
Increases to Fund Balances	-	1,078,097	1,273,508	2,351,605	7,108,501
Fund Balance Impact (+)	-	-	-	-	-
Total Expenditures	\$ 28,689,579	\$ 36,237,651	\$ (3,384,900)	\$ 32,852,751	\$ 37,097,609
Budget By Categories of Revenues					
Licenses, Permits and Franchises	\$ 3,288,240	\$ 3,220,340	\$ 610,002	\$ 3,830,342	\$ 3,336,290
Use of Money and Property	606,171	469,800	1,000	470,800	470,800
Intergovernmental Revenue	267,392	267,047	30,508	297,555	237,500
Charges for Services	19,319,385	18,148,419	7,424,679	25,573,098	30,372,063
Miscellaneous Revenue	2,275,283	2,133,820	(452,864)	1,680,956	1,680,956
Total Operating Revenues	25,756,470	24,239,426	7,613,325	31,852,751	36,097,609
Other Financing Sources	107,537	-	-	-	-
Decreases to Fund Balances	-	11,998,225	(10,998,225)	1,000,000	1,000,000
Fund Balance Impact (-)	2,825,571	-	-	-	-
Total Revenues	\$ 28,689,579	\$ 36,237,651	\$ (3,384,900)	\$ 32,852,751	\$ 37,097,609
Beginning Fund Balance	\$ 46,544,888	\$ 49,470,097	\$ (5,204,783)	\$ 44,265,314	\$ 45,616,919
Net Change in Sources Over Uses	(2,825,571)	(10,920,128)	12,271,733	1,351,605	6,108,501
Ending Fund Balance	\$ 43,719,317	\$ 38,549,969	\$ 7,066,950	\$ 45,616,919	\$ 51,725,420

Summary Schedules

Laguna Sanitation Enterprise Major Fund Summary

	Actual FY 15-16	Adopted FY 16-17	Change from FY16-17 Ado to FY17-18 Rec	Recommended FY 17-18	Proposed FY 18-19
Staffing By Budget Function					
Community Resources & Public Fac.	14.96	16.00	2.00	18.00	18.00
Total	14.96	16.00	2.00	18.00	18.00
Operating Budget By Budget Function					
Community Resources & Public Fac.	\$ 5,570,176	\$ 7,165,911	\$ 65,353	\$ 7,231,264	\$ 7,251,108
Total Operating Expenditures	\$ 5,570,176	\$ 7,165,911	\$ 65,353	\$ 7,231,264	\$ 7,251,108
Budget By Categories of Expenditures					
Salaries and Employee Benefits	\$ 1,641,418	\$ 2,138,755	\$ 284,219	\$ 2,422,974	\$ 2,543,445
Services and Supplies	2,286,030	3,096,700	(194,620)	2,902,080	2,720,214
Other Charges	1,642,728	1,930,456	(24,246)	1,906,210	1,987,449
Total Operating Expenditures	5,570,176	7,165,911	65,353	7,231,264	7,251,108
Capital Assets	1,457,559	3,705,000	1,305,000	5,010,000	15,800,000
Other Financing Uses	757,484	774,305	17,105	791,410	803,800
Increases to Fund Balances	-	2,675,391	(1,671,054)	1,004,337	1,000,352
Fund Balance Impact (+)	5,025,211	-	-	-	-
Total Expenditures	\$ 12,810,430	\$ 14,320,607	\$ (283,596)	\$ 14,037,011	\$ 24,855,260
Budget By Categories of Revenues					
Use of Money and Property	\$ 224,882	\$ 72,344	\$ -	\$ 72,344	\$ 77,344
Intergovernmental Revenue	98,781	90,613	(7,796)	82,817	74,036
Charges for Services	12,376,839	12,751,930	124,920	12,876,850	13,249,550
Miscellaneous Revenue	103,278	5,000	-	5,000	5,000
Total Operating Revenues	12,803,780	12,919,887	117,124	13,037,011	13,405,930
Other Financing Sources	6,651	-	-	-	-
Decreases to Fund Balances	-	1,400,720	(400,720)	1,000,000	11,449,330
Total Revenues	\$ 12,810,430	\$ 14,320,607	\$ (283,596)	\$ 14,037,011	\$ 24,855,260
Beginning Fund Balance	\$ 41,974,181	\$ 49,214,979	\$ 3,770,879	\$ 52,985,858	\$ 52,990,195
Net Change in Sources Over Uses	5,025,211	1,274,671	(1,270,334)	4,337	(10,448,978)
Ending Fund Balance	\$ 46,999,393	\$ 50,489,650	\$ 2,500,545	\$ 52,990,195	\$ 42,541,217

Summary Schedules

Other Non-Major Funds Summary

Staffing By Budget Function	Actual FY 15-16	Adopted FY 16-17	Change from FY16-17 Ado to FY17-18 Rec	Recommended FY 17-18	Proposed FY 18-19
Policy & Executive	6.34	6.00	-	6.00	6.00
Public Safety	7.27	8.00	-	8.00	8.00
Health & Human Services	99.96	99.33	(0.83)	98.50	98.00
Community Resources & Public Fac.	9.90	12.00	-	12.00	12.00
General Government & Support Services	55.13	57.00	(1.00)	56.00	56.00
Total	178.61	182.33	(1.83)	180.50	180.00
Operating Budget By Budget Function					
Policy & Executive	\$ 26,709,637	\$ 30,952,237	\$ (1,097,664)	\$ 29,854,573	\$ 31,017,561
Public Safety	16,092,494	16,430,402	735,681	17,166,083	17,209,867
Health & Human Services	21,540,561	21,624,817	6,555,359	28,180,176	27,989,961
Community Resources & Public Fac.	8,410,910	9,608,384	(568,425)	9,039,959	13,973,836
General Government & Support Services	32,435,832	36,611,897	549,143	37,161,040	37,227,585
General County Programs	13,720	8,030	-	8,030	8,030
Total Operating Expenditures	\$ 105,203,153	\$ 115,235,767	\$ 6,174,094	\$ 121,409,861	\$ 127,426,840
Budget By Categories of Expenditures					
Salaries and Employee Benefits	\$ 21,478,288	\$ 22,989,486	\$ 676,076	\$ 23,665,562	\$ 24,457,076
Services and Supplies	57,049,297	67,001,241	6,673,468	73,674,709	73,193,491
Other Charges	26,675,568	25,245,040	(1,175,450)	24,069,590	29,776,273
Total Operating Expenditures	105,203,153	115,235,767	6,174,094	121,409,861	127,426,840
Capital Assets	7,779,354	9,445,817	(1,509,755)	7,936,062	5,939,481
Other Financing Uses	6,321,705	6,672,080	81,923	6,754,003	6,836,749
Intrafund Expenditure Transfers (+)	33,264	30,000	8,000	38,000	38,000
Increases to Fund Balances	2,950,297	2,766,641	(494,745)	2,271,896	1,782,234
Fund Balance Impact (+)	1,692,640	-	-	-	4,723
Total Expenditures	\$ 123,980,414	\$ 134,150,305	\$ 4,259,517	\$ 138,409,822	\$ 142,028,027
Budget By Categories of Revenues					
Taxes	\$ 4,923,122	\$ 5,018,513	\$ 165,832	\$ 5,184,345	\$ 5,371,543
Licenses, Permits and Franchises	321	50,000	-	50,000	50,000
Fines, Forfeitures, and Penalties	3,459,375	3,399,700	10,300	3,410,000	3,410,000
Use of Money and Property	1,384,454	613,482	396,455	1,009,937	1,008,655
Intergovernmental Revenue	25,920,512	25,089,329	2,231,488	27,320,817	31,805,808
Charges for Services	32,181,376	34,931,236	1,061,962	35,993,198	35,619,855
Miscellaneous Revenue	30,559,318	34,001,523	1,469,840	35,471,363	36,940,656
Total Operating Revenues	98,428,477	103,103,783	5,335,877	108,439,660	114,206,517
Other Financing Sources	6,218,201	8,331,761	(914,154)	7,417,607	5,025,759
Intrafund Expenditure Transfers (-)	33,264	30,000	8,000	38,000	38,000
Decreases to Fund Balances	6,569,121	13,201,684	(1,071,329)	12,130,355	9,634,080
General Fund Contribution	9,178,064	9,483,077	901,123	10,384,200	9,896,600
Fund Balance Impact (-)	3,553,288	-	-	-	3,227,071
Total Revenues	\$ 123,980,414	\$ 134,150,305	\$ 4,259,517	\$ 138,409,822	\$ 142,028,027
Beginning Fund Balance	\$ 71,535,928	\$ 73,399,896	\$ (5,062,634)	\$ 68,337,262	\$ 58,478,803
Net Change in Sources Over Uses	(5,479,471)	(10,435,043)	576,584	(9,858,459)	(11,074,194)
Ending Fund Balance	\$ 66,056,457	\$ 62,964,853	\$ (4,486,050)	\$ 58,478,803	\$ 47,404,609

Summary Schedules

Departmental Budget Summary

	Actual FY 15-16	Adopted FY 16-17	Change from FY16-17 Ado to FY17-18 Rec	Recommended FY 17-18	Proposed FY 18-19
POLICY & EXECUTIVE					
Board of Supervisors					
Staffing	20.5	20.0	0.3	20.3	20.3
Operating Expenditures	2,855,030	3,038,300	63,172	3,101,472	3,186,892
Operating Revenues	484	-	-	-	-
General Fund Contribution	2,992,300	3,078,300	73,300	3,151,600	3,086,100
County Executive Office					
Staffing	36.1	36.0	(3.0)	33.0	33.0
Operating Expenditures	32,966,954	37,960,917	(1,575,546)	36,385,371	37,661,659
Operating Revenues	26,655,916	29,058,652	670,837	29,729,489	31,219,029
General Fund Contribution	4,988,528	5,439,100	(274,700)	5,164,400	5,066,300
County Counsel					
Staffing	38.1	39.5	(0.8)	38.7	38.2
Operating Expenditures	7,362,722	7,987,804	356,063	8,343,867	8,714,722
Operating Revenues	3,984,248	3,984,423	366,537	4,350,960	4,350,960
General Fund Contribution	3,275,100	3,660,916	81,991	3,742,907	3,662,900
PUBLIC SAFETY					
Court Special Services					
Staffing	-	-	-	-	-
Operating Expenditures	15,002,017	15,248,900	8,000	15,256,900	15,256,900
Operating Revenues	6,632,572	6,620,700	(2,129)	6,618,571	6,618,571
General Fund Contribution	8,536,800	8,586,800	-	8,586,800	8,586,800
District Attorney					
Staffing	137.2	135.2	(4.0)	131.2	131.2
Operating Expenditures	22,403,593	24,042,118	310,290	24,352,408	25,459,696
Operating Revenues	8,277,064	8,469,960	964,573	9,434,533	9,443,541
General Fund Contribution	13,288,600	13,972,000	(151,500)	13,820,500	13,738,200
Fire					
Staffing	263.5	279.6	5.5	285.1	285.1
Operating Expenditures	63,255,477	66,918,589	4,899,811	71,818,400	75,146,114
Operating Revenues	72,182,299	72,284,412	1,267,136	73,551,548	77,153,051
General Fund Contribution	-	-	-	-	-
Probation					
Staffing	334.3	335.0	(5.0)	330.0	330.0
Operating Expenditures	51,118,500	54,000,348	1,797,384	55,797,732	57,994,848
Operating Revenues	29,450,158	27,151,098	1,400,398	28,551,496	28,587,038
General Fund Contribution	26,020,500	26,630,966	394,747	27,025,713	26,674,100
Public Defender					
Staffing	70.3	68.5	-	68.5	68.5
Operating Expenditures	10,928,142	11,590,494	(96,888)	11,493,606	12,127,187
Operating Revenues	3,359,090	3,602,200	161,451	3,763,651	3,874,906
General Fund Contribution	7,242,300	7,614,200	(194,100)	7,420,100	7,383,100
Sheriff					
Staffing	632.7	669.1	(6.3)	662.8	665.1
Operating Expenditures	123,906,188	129,866,209	6,887,963	136,754,172	141,870,549
Operating Revenues	53,145,805	53,131,999	2,850,031	55,982,030	56,921,668
General Fund Contribution	70,858,000	71,860,800	2,155,275	74,016,075	71,139,900

Summary Schedules

Departmental Budget Summary (cont'd)

	Actual FY 15-16	Adopted FY 16-17	Change from FY16-17 Ado to FY17-18 Rec	Recommended FY 17-18	Proposed FY 18-19
HEALTH & HUMAN SERVICES					
Behavioral Wellness					
Staffing	363.4	434.1	(2.5)	431.6	431.6
Operating Expenditures	102,913,421	111,642,814	1,008,466	112,651,280	109,943,130
Operating Revenues	95,222,502	103,825,369	1,996,865	105,822,234	102,493,747
General Fund Contribution	4,125,700	4,166,900	1,362,700	5,529,600	3,921,900
Child Support Services					
Staffing	73.3	75.3	(3.8)	71.5	71.0
Operating Expenditures	9,409,896	9,582,883	1,000	9,583,883	9,907,831
Operating Revenues	9,392,607	9,532,883	1,000	9,533,883	9,539,883
General Fund Contribution	-	-	-	-	-
First 5, Children & Families					
Staffing	13.7	11.0	(1.0)	10.0	10.0
Operating Expenditures	4,442,836	3,950,090	285,426	4,235,516	4,471,746
Operating Revenues	4,881,628	3,598,550	102,399	3,700,949	4,217,299
General Fund Contribution	-	-	-	-	-
Public Health					
Staffing	511.6	540.3	0.9	541.2	540.5
Operating Expenditures	83,781,209	90,379,117	(1,847,167)	88,531,950	91,133,850
Operating Revenues	81,966,007	79,549,866	(3,445,814)	76,104,052	78,510,816
General Fund Contribution	8,907,400	9,308,105	(232,405)	9,075,700	8,911,500
Social Services					
Staffing	897.3	899.8	(164.8)	735.0	679.0
Operating Expenditures	165,018,366	174,239,198	(6,532,807)	167,706,391	170,553,654
Operating Revenues	157,462,888	164,108,423	(8,874,595)	155,233,828	154,004,948
General Fund Contribution	7,257,600	7,419,000	1,151,700	8,570,700	7,950,000
COMMUNITY RESOURCES & PUBLIC FACILITIES					
Agricultural Commissioner/W&M					
Staffing	32.7	33.0	-	33.0	33.0
Operating Expenditures	4,738,909	5,145,771	63,220	5,208,991	5,469,256
Operating Revenues	3,091,151	3,400,371	204,520	3,604,891	3,916,456
General Fund Contribution	1,616,500	1,633,700	(38,600)	1,595,100	1,568,800
Community Services					
Staffing	100.4	109.0	2.0	111.0	111.0
Operating Expenditures	22,532,049	27,052,177	842,963	27,895,140	25,170,504
Operating Revenues	14,708,940	13,299,463	283,386	13,582,849	12,955,369
General Fund Contribution	9,825,400	10,458,535	(61,696)	10,396,839	9,763,600
Planning & Development					
Staffing	82.6	91.6	0.2	91.8	91.8
Operating Expenditures	14,991,157	19,305,807	1,031,648	20,337,455	20,144,197
Operating Revenues	10,877,152	13,764,149	1,755,154	15,519,303	15,838,022
General Fund Contribution	4,664,400	4,719,800	(1,130,300)	3,589,500	3,494,400
Public Works					
Staffing	263.0	281.3	-	281.3	281.3
Operating Expenditures	86,046,279	101,817,413	4,348,551	106,165,964	105,617,957
Operating Revenues	98,425,193	101,287,126	13,449,427	114,736,553	122,248,798
General Fund Contribution	3,106,700	3,128,900	(105,200)	3,023,700	2,938,600

Summary Schedules

Departmental Budget Summary (cont'd)

	Actual FY 15-16	Adopted FY 16-17	Change from FY16-17 Ado to FY17-18 Rec	Recommended FY 17-18	Proposed FY 18-19
GENERAL GOVERNMENT & SUPPORT SERVICES					
Auditor-Controller					
Staffing	49.9	50.3	(1.3)	49.0	49.0
Operating Expenditures	8,188,338	9,001,000	(72,000)	8,929,000	9,288,000
Operating Revenues	1,136,948	1,010,400	(24,990)	985,410	998,410
General Fund Contribution	7,370,800	7,667,400	(88,300)	7,579,100	7,482,200
Clerk-Recorder-Assessor					
Staffing	100.9	99.1	(0.6)	98.5	98.5
Operating Expenditures	14,869,222	17,030,195	456,923	17,487,118	18,060,460
Operating Revenues	5,631,225	6,053,721	1,452,592	7,506,313	5,906,500
General Fund Contribution	10,493,000	10,799,500	(267,300)	10,532,200	10,326,100
Debt Service					
Staffing	-	-	-	-	-
Operating Expenditures	2,120,427	2,015,630	(112,984)	1,902,646	1,788,596
Operating Revenues	1,393,614	1,414,487	(2,600)	1,411,887	1,412,987
General Fund Contribution	-	-	-	-	-
General Services					
Staffing	118.0	119.0	(3.5)	115.5	114.5
Operating Expenditures	41,568,981	47,195,093	354,487	47,549,580	46,839,497
Operating Revenues	35,058,426	35,853,256	472,203	36,325,459	34,863,535
General Fund Contribution	8,972,045	8,919,400	(297,600)	8,621,800	8,360,900
Human Resources					
Staffing	24.9	28.3	1.0	29.3	29.3
Operating Expenditures	7,492,044	8,472,435	192,226	8,664,661	8,357,131
Operating Revenues	2,591,651	2,910,592	471,787	3,382,379	3,329,004
General Fund Contribution	4,199,842	4,798,265	42,935	4,841,200	4,766,400
North County Jail					
Staffing	-	-	-	-	-
Operating Expenditures	2,605,689	32,389,202	41,460,403	73,849,605	9,453,142
Operating Revenues	-	30,042,005	34,462,990	64,504,995	4,000,000
General Fund Contribution	-	-	-	-	-
Treasurer-Tax Collector-Public					
Staffing	41.5	45.0	(1.0)	44.0	44.0
Operating Expenditures	6,739,713	7,528,001	195,198	7,723,199	7,990,637
Operating Revenues	3,407,806	3,774,981	211,763	3,986,744	3,841,621
General Fund Contribution	3,453,100	3,586,100	(85,400)	3,500,700	3,429,500
GENERAL COUNTY PROGRAMS					
General County Programs					
Staffing	1.0	1.0	-	1.0	1.0
Operating Expenditures	2,889,607	2,075,442	(76,847)	1,998,595	1,580,805
Operating Revenues	2,130,812	2,179,300	1,175,111	3,354,411	2,179,954
General Fund Contribution	20,883,091	22,411,313	5,677,453	28,088,766	24,053,000
General Revenues					
Staffing	-	-	-	-	-
Operating Expenditures	-	-	-	-	-
Operating Revenues	237,058,914	239,768,012	8,054,709	247,822,721	258,081,000
General Fund Contribution	-	-	-	-	-
REPORT TOTALS					
Total Staffing	4,207.0	4,400.9	(187.7)	4,213.2	4,156.8
Total Operating Expenditures	910,146,763	1,019,475,947	54,248,955	1,073,724,902	1,023,188,960
Total Operating Revenues	968,125,098	1,019,676,398	59,424,741	1,079,101,139	1,036,507,113
Total Geneneral Fund Contribution	232,077,706	239,860,000	8,013,000	247,873,000	236,304,300

Summary Schedules

Appropriations

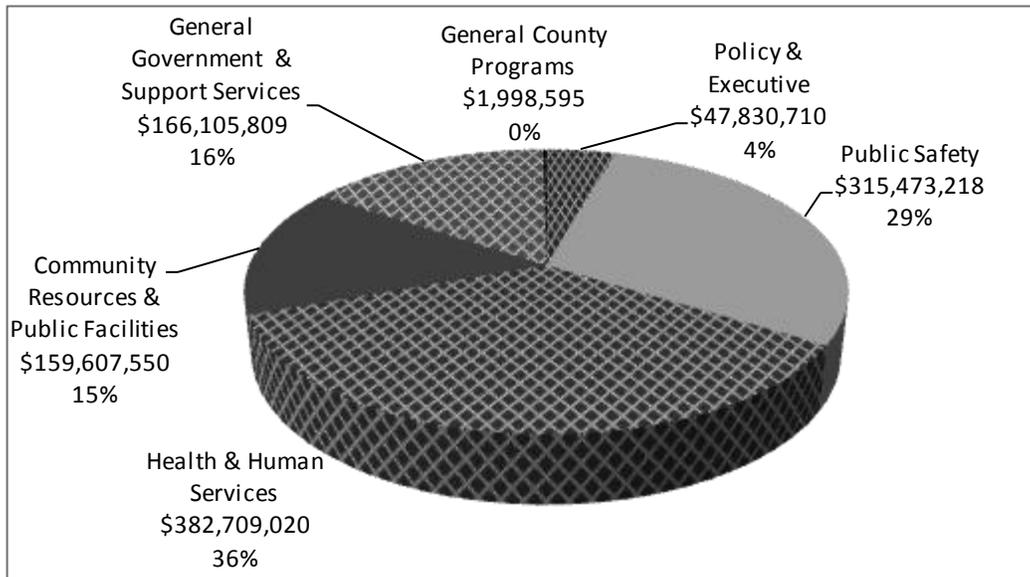
Appropriations are the legally budgeted amount for expenditures. Although two years of anticipated budgets are presented, the Board of Supervisors only adopts the Recommended budget. The Proposed budget column is provided to help show a future perspective for planning needs. This section of the Summary Schedules focuses on appropriations by showing them with different sorts and groupings on a Countywide level. "Total Appropriations" includes Operating Expenditures, such as Salaries & Employee Benefits and Services & Supplies, as well as appropriations needed for Capital Assets, Transfers, and Changes to Fund Balances.

Total Appropriations by Category

	Actual FY 15-16	Adopted FY 16-17	Change from FY16-17 Ado to FY17-18 Rec	Recommended FY 17-18	Proposed FY 18-19
Salaries and Employee Benefits	\$ 536,047,530	\$ 578,881,563	\$ 9,620,060	\$ 588,501,623	\$ 608,696,336
Services and Supplies	255,205,176	314,282,618	45,705,968	359,988,586	282,024,141
Other Charges	118,894,057	126,311,766	(1,077,073)	125,234,693	132,468,483
Operating Expenditures	910,146,763	1,019,475,947	54,248,955	1,073,724,902	1,023,188,960
Capital Assets	34,051,248	41,812,487	8,062,942	49,875,429	36,670,924
Other Financing Uses	64,038,840	90,944,284	(16,117,300)	74,826,984	55,653,963
Intrafund Expenditure Transfers (+)	208,775,917	217,598,451	6,729,432	224,327,883	215,529,273
Increase To Fund Balance	64,723,927	81,070,415	(21,639,220)	59,431,195	49,780,803
Fund Balance Impact(+)	13,366,126	-	-	-	21,368,168
Appropriations Total	\$ 1,295,102,822	\$ 1,450,901,584	\$ 31,284,809	\$ 1,482,186,393	\$ 1,402,192,091

Operating Appropriations by Function

The detail for this pie chart can be found on page C-25.

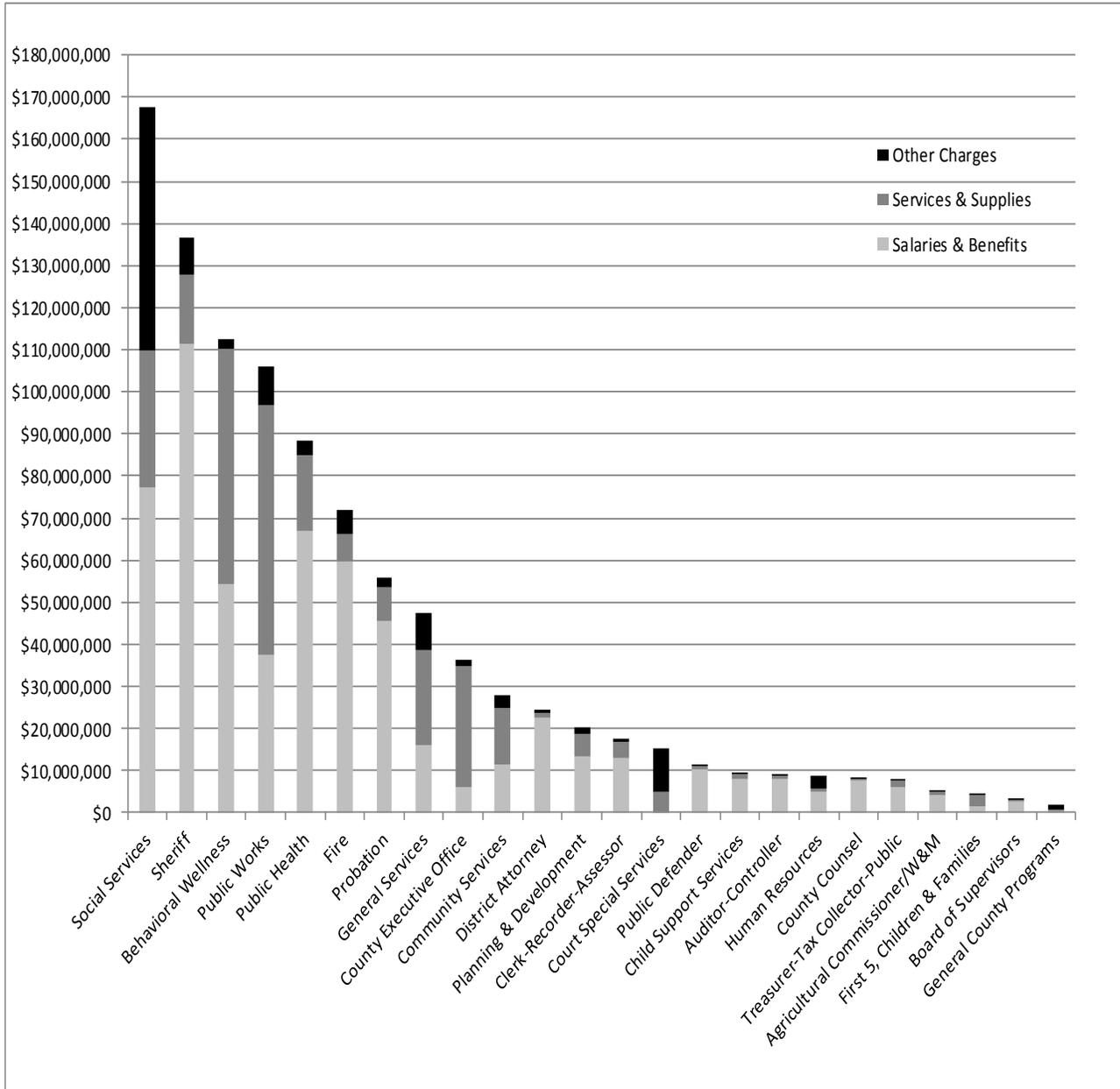


Summary Schedules

Operating Appropriations by Department

The detail for this chart can be found on the Departmental D Pages.

FY 17-18 Operating Expenditures By Department



Summary Schedules

Operating Appropriations by Function & Department

This schedule shows operating appropriations only by organizational function, and with the departments that make up the function. This schedule EXCLUDES appropriations needed for Capital Assets, Transfers, and Changes to Fund Balances. The categories of appropriations by function and department are provided in the introduction pages of each function in Section D of the budget book.

	Actual FY 15-16	Adopted FY 16-17	Change from FY16-17 Ado to FY17-18 Rec	Recommended FY 17-18	Proposed FY 18-19
Policy & Executive					
Board of Supervisors	\$ 2,855,030	\$ 3,038,300	\$ 63,172	\$ 3,101,472	\$ 3,186,892
County Executive Office	32,966,954	37,960,917	(1,575,546)	36,385,371	37,661,659
County Counsel	7,362,722	7,987,804	356,063	8,343,867	8,714,722
Sub-Total	43,184,705	48,987,021	(1,156,311)	47,830,710	49,563,273
Public Safety					
Court Special Services	15,002,017	15,248,900	8,000	15,256,900	15,256,900
District Attorney	22,403,593	24,042,118	310,290	24,352,408	25,459,696
Fire	63,255,477	66,918,589	4,899,811	71,818,400	75,146,114
Probation	51,118,500	54,000,348	1,797,384	55,797,732	57,994,848
Public Defender	10,928,142	11,590,494	(96,888)	11,493,606	12,127,187
Sheriff	123,906,188	129,866,209	6,887,963	136,754,172	141,870,549
Sub-Total	286,613,916	301,666,658	13,806,560	315,473,218	327,855,294
Health & Human Services					
Behavioral Wellness	102,913,421	111,642,814	1,008,466	112,651,280	109,943,130
Child Support Services	9,409,896	9,582,883	1,000	9,583,883	9,907,831
First 5, Children & Families	4,442,836	3,950,090	285,426	4,235,516	4,471,746
Public Health	83,781,209	90,379,117	(1,847,167)	88,531,950	91,133,850
Social Services	165,018,366	174,239,198	(6,532,807)	167,706,391	170,553,654
Sub-Total	365,565,728	389,794,102	(7,085,082)	382,709,020	386,010,211
Community Resources & Public Facilities					
Agricultural Commissioner/W&M	4,738,909	5,145,771	63,220	5,208,991	5,469,256
Community Services	22,532,049	27,052,177	842,963	27,895,140	25,170,504
Planning & Development	14,991,157	19,305,807	1,031,648	20,337,455	20,144,197
Public Works	86,046,279	101,817,413	4,348,551	106,165,964	105,617,957
Sub-Total	128,308,393	153,321,168	6,286,382	159,607,550	156,401,914
General Government & Support Services					
Auditor-Controller	8,188,338	9,001,000	(72,000)	8,929,000	9,288,000
Clerk-Recorder-Assessor	14,869,222	17,030,195	456,923	17,487,118	18,060,460
Debt Service	2,120,427	2,015,630	(112,984)	1,902,646	1,788,596
General Services	41,568,981	47,195,093	354,487	47,549,580	46,839,497
Human Resources	7,492,044	8,472,435	192,226	8,664,661	8,357,131
North County Jail	2,605,689	32,389,202	41,460,403	73,849,605	9,453,142
Treasurer-Tax Collector-Public	6,739,713	7,528,001	195,198	7,723,199	7,990,637
Sub-Total	83,584,414	123,631,556	42,474,253	166,105,809	101,777,463
General County Programs					
General County Programs	2,889,607	2,075,442	(76,847)	1,998,595	1,580,805
Sub-Total	2,889,607	2,075,442	(76,847)	1,998,595	1,580,805
Operating Appropriations Total	\$ 910,146,763	\$ 1,019,475,947	\$ 54,248,955	\$ 1,073,724,902	\$ 1,023,188,960

Summary Schedules

Operating Appropriations by Department & Program

This schedule shows operating appropriations by organizational department, and the programs that make up the department. The categories of appropriations (Salaries & Employee Benefits, Services & Supplies, etc.) by department and program are provided in the Section D of the budget book.

	Actual FY 15-16	Adopted FY 16-17	Change from FY16-17 Ado to FY17- 18 Rec	Recommended FY 17-18	Proposed FY 18-19
Policy & Executive					
Board of Supervisors					
First District	\$ 586,895	\$ 598,944	\$ (16,044)	\$ 582,900	\$ 572,985
Second District	460,846	512,977	15,851	528,828	549,655
Third District	621,731	660,369	10,246	670,615	701,145
Fourth District	508,768	538,385	4,434	542,819	561,110
Fifth District	430,651	448,541	16,807	465,348	481,453
Board Support	246,139	279,084	31,878	310,962	320,544
Sub-Total	2,855,030	3,038,300	63,172	3,101,472	3,186,892
County Executive Office					
County Management	4,587,979	5,231,321	(479,659)	4,751,662	4,922,155
Emergency Management	1,670,756	1,777,359	1,777	1,779,136	1,721,943
Risk Management	26,708,219	30,952,237	(1,097,664)	29,854,573	31,017,561
Sub-Total	32,966,954	37,960,917	(1,575,546)	36,385,371	37,661,659
County Counsel					
Legal Services	7,362,722	7,987,804	356,063	8,343,867	8,714,722
Sub-Total	7,362,722	7,987,804	356,063	8,343,867	8,714,722
Function Total	\$ 43,184,705	\$ 48,987,021	\$ (1,156,311)	\$ 47,830,710	\$ 49,563,273
Public Safety					
Court Special Services					
Grand Jury	\$ 255,273	\$ 211,548	\$ -	\$ 211,548	\$ 211,548
Court Special Services	12,647,743	12,728,649	-	12,728,649	12,728,649
Conflict Defense Representation	2,099,000	2,308,703	8,000	2,316,703	2,316,703
Sub-Total	15,002,017	15,248,900	8,000	15,256,900	15,256,900
District Attorney					
Administration & Support	1,581,573	1,656,530	69,438	1,725,968	1,665,034
Criminal Prosecution	20,711,949	22,040,572	219,049	22,259,621	23,518,409
Civil Prosecution	110,070	345,016	21,803	366,819	276,253
Sub-Total	22,403,593	24,042,118	310,290	24,352,408	25,459,696
Fire					
Administration & Support	7,705,912	9,225,781	3,524,110	12,749,891	12,230,470
Fire Prevention	2,371,437	2,764,289	255,305	3,019,594	3,149,440
Emergency Operations	53,178,128	54,928,519	1,120,396	56,048,915	59,766,204
Sub-Total	63,255,477	66,918,589	4,899,811	71,818,400	75,146,114

Summary Schedules

Operating Appropriations by Department & Program (cont'd)

	Actual FY 15-16	Adopted FY 16-17	Change from FY16-17 Ado to FY17- 18 Rec	Recommended FY 17-18	Proposed FY 18-19
Public Safety (cont'd)					
Probation					
Administration & Support	\$ 6,029,154	\$ 5,975,050	\$ 216,946	\$ 6,191,996	\$ 6,382,250
Institutions	17,606,284	17,553,763	867,485	18,421,248	19,163,302
Juvenile Services	8,769,192	9,586,800	(240,038)	9,346,762	9,648,649
Adult Services	18,713,870	20,884,735	952,991	21,837,726	22,800,647
Sub-Total	51,118,500	54,000,348	1,797,384	55,797,732	57,994,848
Public Defender					
Administration & Support	2,673,851	2,868,913	(1,871,557)	997,356	1,037,682
Adult Legal Services	7,788,471	8,312,979	1,308,144	9,621,123	10,172,563
Juvenile Legal Services	465,821	408,602	466,525	875,127	916,942
Sub-Total	10,928,142	11,590,494	(96,888)	11,493,606	12,127,187
Sheriff					
Administration & Support	10,126,071	10,152,944	778,191	10,931,135	11,237,133
Custody Operations	47,626,703	49,703,366	4,010,088	53,713,454	56,206,397
Countywide Law Enforcement	58,196,373	61,977,205	2,122,608	64,099,813	66,787,658
Court Security Services	7,957,041	8,032,694	(22,924)	8,009,770	7,639,361
Sub-Total	123,906,188	129,866,209	6,887,963	136,754,172	141,870,549
Function Total	\$ 286,613,916	\$ 301,666,658	\$ 13,806,560	\$ 315,473,218	\$ 327,855,294
Health & Human Services					
Behavioral Wellness					
Administration & Support	\$ 9,603,256	\$ 10,817,653	\$ 679,535	\$ 11,497,188	\$ 11,198,232
Mental Health Inpatient Services	11,299,540	13,307,883	1,289,840	14,597,723	12,067,119
Quality Care Management	4,947,461	2,907,619	529,319	3,436,938	3,619,425
Mental Health Outpatient & Community	65,218,730	71,715,268	(1,375,089)	70,340,179	70,523,140
Alcohol & Drug Programs	11,844,433	12,894,391	(115,139)	12,779,252	12,535,214
Sub-Total	102,913,421	111,642,814	1,008,466	112,651,280	109,943,130
Child Support Services					
Case Management & Collections	9,409,740	9,582,883	1,000	9,583,883	9,907,831
Sub-Total	9,409,896	9,582,883	1,000	9,583,883	9,907,831
First 5, Children & Families					
Administration & Support	581,865	656,876	(8,339)	648,537	648,939
Program Evaluation and Research	250,289	218,450	23,651	242,101	245,381
Children's Wellness and Support	3,610,681	3,074,764	270,114	3,344,878	3,577,426
Sub-Total	4,442,836	3,950,090	285,426	4,235,516	4,471,746
Public Health					
Administration & Support	9,029,388	9,280,610	82,627	9,363,237	9,450,081
Health Care Centers	43,124,307	47,288,921	(2,298,443)	44,990,478	46,209,763
Indigent Health Programs	5,809,627	6,066,585	(224,087)	5,842,498	5,992,360
Disease Prevention & Health Promotion	12,906,727	13,874,173	231,698	14,105,871	14,747,964
Regulatory Programs & Emergency Preparedness	8,011,232	8,504,009	236,143	8,740,152	9,062,291
Animal Services	4,899,928	5,364,819	124,895	5,489,714	5,671,391
Sub-Total	83,781,209	90,379,117	(1,847,167)	88,531,950	91,133,850

Summary Schedules

Operating Appropriations by Department & Program (cont'd)

	Actual FY 15-16	Adopted FY 16-17	Change from FY16-17 Ado to FY17- 18 Rec	Recommended FY 17-18	Proposed FY 18-19
Health & Human Services (cont'd)					
Social Services					
Administration & Support	\$ 20,270,454	\$ 21,102,787	\$ (1,318,523)	\$ 19,784,264	\$ 20,666,951
Public Assistance and Welfare to Work Activities	67,062,714	68,099,347	(2,485,677)	65,613,670	63,511,637
Medi-Cal Eligibility	21,016,132	24,811,996	(2,991,630)	21,820,366	23,029,223
Protective Services for Children, Adults, Disabled	56,668,897	60,225,068	263,023	60,488,091	63,345,843
Unallocated	168	-	-	-	-
Sub-Total	165,018,366	174,239,198	(6,532,807)	167,706,391	170,553,654
Function Total	\$ 365,565,728	\$ 389,794,102	\$ (7,085,082)	\$ 382,709,020	\$ 386,010,211
Community Resources & Public Facilities					
Agricultural Commissioner/W&M					
Administration & Support	\$ 485,600	\$ 467,921	\$ (33,294)	\$ 434,627	\$ 449,322
Agriculture	3,537,175	3,902,791	99,656	4,002,447	4,201,323
Weights & Measures	716,134	775,059	(3,142)	771,917	818,611
Sub-Total	4,738,909	5,145,771	63,220	5,208,991	5,469,256
Community Services					
Administration & Support	861,413	929,434	48,721	978,155	1,017,784
Parks & Open Spaces	11,658,847	12,597,614	285,054	12,882,668	12,720,605
Housing & Community Development	3,671,681	5,378,317	505,549	5,883,866	4,420,345
Community Support (Arts & Libraries)	4,809,704	5,110,252	(226,239)	4,884,013	4,642,716
Energy and Sustainability Initiatives	1,530,403	3,036,560	229,878	3,266,438	2,369,054
Sub-Total	22,532,049	27,052,177	842,963	27,895,140	25,170,504
Planning & Development					
Administration & Support	2,523,369	2,753,003	119,151	2,872,154	2,869,279
Permitting	9,375,807	12,606,657	600,616	13,207,273	13,735,408
Coastal Mitigation	578,437	1,040,668	248,144	1,288,812	716,825
Code Enforcement	491,065	555,318	42,682	598,000	619,634
Long Range Planning	2,022,479	2,350,161	21,055	2,371,216	2,203,051
Sub-Total	14,991,157	19,305,807	1,031,648	20,337,455	20,144,197
Public Works					
Administration & Support	3,736,122	4,194,136	296,871	4,491,007	4,628,537
Transportation	37,963,152	38,079,621	9,199,773	47,279,394	43,055,016
Surveyor	896,232	908,963	35,098	944,061	981,500
Water Resources/Flood Control	14,948,352	20,528,578	(1,215,523)	19,313,055	24,033,070
Resource Recovery & Waste Management	28,502,272	38,106,115	(3,967,668)	34,138,447	32,919,834
Unallocated	148	-	-	-	-
Sub-Total	86,046,279	101,817,413	4,348,551	106,165,964	105,617,957
Function Total	\$ 128,308,393	\$ 153,321,168	\$ 6,286,382	\$ 159,607,550	\$ 156,401,914
General Government & Support Services					
Auditor-Controller					
Administration & Support	\$ 756,176	\$ 880,496	\$ (175,140)	\$ 705,356	\$ 728,539
Audit Services	639,562	792,223	32,056	824,279	873,559
Accounting Services	5,799,343	6,198,931	147,799	6,346,730	6,590,070
Financial Reporting	993,258	1,129,350	(76,715)	1,052,635	1,095,832
Sub-Total	8,188,338	9,001,000	(72,000)	8,929,000	9,288,000

Summary Schedules

Operating Appropriations by Department & Program (cont'd)

	Actual FY 15-16	Adopted FY 16-17	Change from FY16-17 Ado to FY17- 18 Rec	Recommended FY 17-18	Proposed FY 18-19
General Government & Support Services (cont'd)					
Clerk-Recorder-Assessor					
Administration & Support	\$ 1,088,918	\$ 1,148,034	\$ (34,839)	\$ 1,113,195	\$ 1,149,391
Elections	3,439,228	4,216,383	113,641	4,330,024	4,346,664
Clerk-Recorder	2,295,735	2,796,307	216,377	3,012,684	3,079,116
Assessor	8,045,340	8,869,471	161,744	9,031,215	9,485,289
Sub-Total	14,869,222	17,030,195	456,923	17,487,118	18,060,460
Debt Service					
Long Term Debt	2,120,427	2,015,630	(112,984)	1,902,646	1,788,596
Sub-Total	2,120,427	2,015,630	(112,984)	1,902,646	1,788,596
General Services					
Administration and Finance	2,021,065	1,951,329	396,361	2,347,690	2,398,314
Capital Projects	785,572	1,396,936	(133,742)	1,263,194	1,280,642
Facilities and Real Estate Management	16,661,265	17,941,166	(415,210)	17,525,956	16,363,064
Fleet Operations	10,219,099	12,525,880	50,418	12,576,298	12,705,389
Information and Communications Technology	10,967,140	12,379,805	371,582	12,751,387	12,920,106
Purchasing, Surplus and Mail	914,841	999,977	85,078	1,085,055	1,171,982
Sub-Total	41,568,981	47,195,093	354,487	47,549,580	46,839,497
Human Resources					
Administration	1,376,405	1,998,970	(221,356)	1,777,614	1,694,252
Employee Relations/Benefits	1,216,464	1,412,027	243,224	1,655,251	1,412,745
Recruiting and Classification	935,365	988,511	101,314	1,089,825	988,988
Employees' University	411,771	600,699	16,974	617,673	576,709
Shared Services	376,300	295,789	203,116	498,905	663,225
Employee Insurance	3,175,719	3,176,439	(151,046)	3,025,393	3,021,212
Unallocated	20	-	-	-	-
Sub-Total	7,492,044	8,472,435	192,226	8,664,661	8,357,131
North County Jail AB900					
North Branch Main Jail Project	1,501,680	32,389,202	41,460,403	73,849,605	9,453,142
North Branch STAR Project	1,104,009	-	-	-	-
Sub-Total	2,605,689	32,389,202	41,460,403	73,849,605	9,453,142
Treasurer-Tax Collector-Public					
Administration & Support	1,506,331	1,794,390	(226,790)	1,567,600	1,672,489
Treasury	1,723,849	1,899,929	16,426	1,916,355	1,963,582
Tax & Collections	1,735,633	1,848,433	281,883	2,130,316	2,157,669
Public Assistance	1,773,900	1,985,249	123,679	2,108,928	2,196,897
Sub-Total	6,739,713	7,528,001	195,198	7,723,199	7,990,637
Function Total	\$ 83,584,414	\$ 123,631,556	\$ 42,474,253	\$ 166,105,809	\$ 101,777,463
General County Programs					
General County Programs					
Support to Other Governments & Organizations	\$ 2,306,969	\$ 1,543,912	\$ (235,847)	\$ 1,308,065	\$ 1,308,275
Ancillary Services	582,638	531,530	159,000	690,530	272,530
Sub-Total	2,889,607	2,075,442	(76,847)	1,998,595	1,580,805
Fuction Total	\$ 2,889,607	\$ 2,075,442	\$ (76,847)	\$ 1,998,595	\$ 1,580,805
Operating Appropriations Total	\$ 910,146,763	\$ 1,019,475,947	\$ 54,248,955	\$ 1,073,724,902	\$ 1,023,188,960

Summary Schedules

Capital Budget Summary by Class and Department

The following schedule provides appropriations for capital items by capital asset class and by department. Definitions for each class and more complete Capital Budget information is provided in Section E.

	Actual FY 15-16	Adopted FY 16-17	Change from FY16-17 Ado to FY17-18 Rec	Recommended FY 17-18	Proposed FY 18-19
Land					
Community Services	-	82,000	(15,000)	67,000	-
Public Works	2,478,800	2,055,000	(1,395,000)	660,000	220,000
Sub-Total	2,478,800	2,137,000	(1,410,000)	727,000	220,000
Land Improvements					
Community Services	-	321,000	(166,000)	155,000	-
Sub-Total	-	321,000	(166,000)	155,000	-
Structures & Structures Improvements					
Behavioral Wellness	-	243,000	857,000	1,100,000	-
Community Services	129,474	411,000	359,000	770,000	-
General Services	629,373	7,491,571	(632,571)	6,859,000	2,685,000
Probation	-	-	144,000	144,000	-
Public Works	1,810,847	4,410,000	2,080,000	6,490,000	16,875,000
Sheriff	-	-	20,000	20,000	-
Social Services	-	135,000	(135,000)	-	-
Sub-Total	2,569,694	12,690,571	2,692,429	15,383,000	19,560,000
Equipment					
Agricultural Commissioner/W&M	-	60,000	(60,000)	-	-
Behavioral Wellness	-	16,000	(6,000)	10,000	10,000
Child Support Services	5,680	-	-	-	-
Clerk-Recorder-Assessor	20,141	-	2,600,000	2,600,000	-
Community Services	325,877	60,000	(10,000)	50,000	50,000
County Executive Office	140,475	155,000	-	155,000	155,000
Fire	105,048	527,450	(89,989)	437,461	300,000
General Services	5,410,148	6,574,500	(2,500,919)	4,073,581	3,111,000
Public Health	213,159	-	-	-	-
Public Works	3,463,270	4,151,243	(1,596,243)	2,555,000	3,184,000
Sheriff	339,824	122,000	(75,000)	47,000	47,000
Social Services	58,309	52,500	-	52,500	52,500
Treasurer-Tax Collector-Public	11,696	-	-	-	-
Sub-Total	10,093,627	11,718,693	(1,738,151)	9,980,542	6,909,500

Summary Schedules

Capital Budget Summary by Class and Department (cont'd)

	Actual FY 15-16	Adopted FY 16-17	Change from FY16-17 Ado to FY17-18 Rec	Recommended FY 17-18	Proposed FY 18-19
IT Hardware > \$5K / Software > \$100K					
Auditor-Controller	-	15,000	-	15,000	15,000
Behavioral Wellness	29,864	30,000	(30,000)	-	-
Clerk-Recorder-Assessor	73,703	125,000	-	125,000	125,000
Community Services	5,261	-	-	-	-
District Attorney	-	-	550,000	550,000	-
Fire	-	715,000	(715,000)	-	-
General Services	1,321,212	1,619,236	1,033,745	2,652,981	2,652,981
North County Jail	-	-	200,000	200,000	175,000
Planning & Development	11,823	17,000	11,600	28,600	29,443
Public Health	261,234	271,000	29,819	300,819	-
Public Works	18,601	26,500	(6,500)	20,000	-
Sheriff	32,986	816,000	(600,000)	216,000	16,000
Social Services	375,023	1,045,000	480,000	1,525,000	350,000
Treasurer-Tax Collector-Public	7,768	468,487	-	468,487	200,000
Sub-Total	2,137,475	5,148,223	953,664	6,101,887	3,563,424
Infrastructure					
Community Services	-	257,000	30,000	287,000	800,000
Public Works	-	9,540,000	7,701,000	17,241,000	5,618,000
Sub-Total	-	9,797,000	7,731,000	17,528,000	6,418,000
Work In Progress (1)					
Community Services	1,613,188	-	-	-	-
General Services	4,492,857	-	-	-	-
Public Works	10,662,806	-	-	-	-
Treasurer-Tax Collector-Public	2,800	-	-	-	-
Sub-Total	16,771,651	-	-	-	-
Capital Appropriations SubTotal	\$ 34,051,248	\$ 41,812,487	\$ 8,062,942	\$ 49,875,429	\$ 36,670,924
Operating Expenditures Found In The Capital Funds					
Sheriff - Capital Outlay Fund	31,781	35,000	165,000	200,000	100,000
North County Jail - North County Jail AB900 Fund	1,501,680	32,389,202	41,460,403	73,849,605	9,453,142
North County Jail - North County Jail STAR SB1022 Fund	1,104,009	-	-	-	-
Sub-Total	2,637,470	32,424,202	41,625,403	74,049,605	9,553,142
Capital Appropriations SubTotal	\$ 36,688,718	\$ 74,236,689	\$ 49,688,345	\$ 123,925,034	\$ 46,224,066

Summary Schedules

Revenues

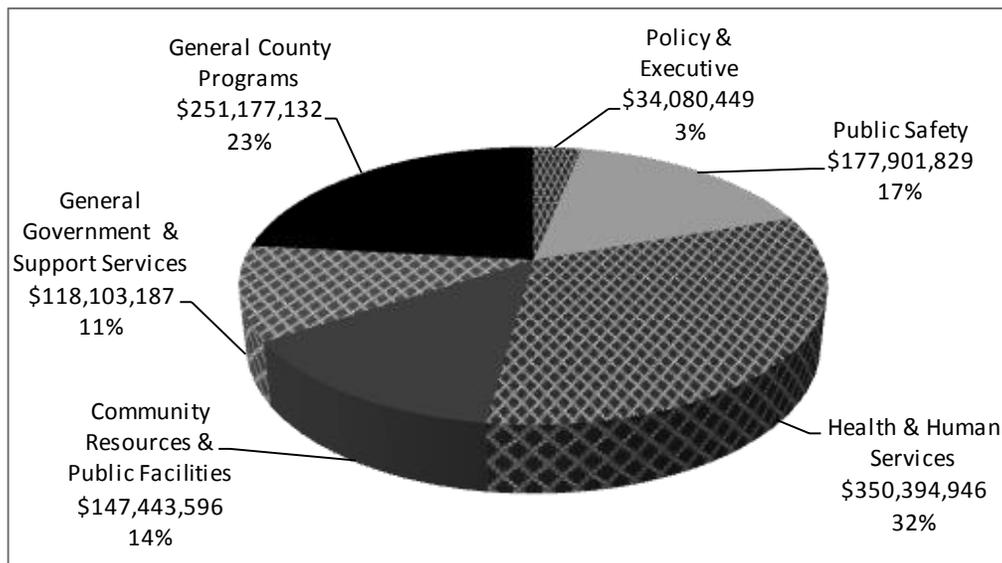
Budgets for revenues are adopted in order to help manage, anticipate, and compare revenue estimates with actual. Additionally, the County Budget Act requires the County to adopt a “balanced budget”, which means that appropriations cannot be adopted without an equal source of revenue. This section of the Summary Schedules focuses on revenues only by showing them with different sorts and groupings on a Countywide level. “Total Revenues” include Operating Revenues, such as Taxes and Charges for Services, as well as amounts anticipated from Transfers, Changes to Fund Balances, and General Fund Contributions.

Total Revenues by Character

	Actual FY 15-16	Adopted FY 16-17	Change from FY16-17 Ado to FY17-18 Rec	Recommended FY 17-18	Proposed FY 18-19
Taxes	\$ 281,301,768	\$ 292,322,108	\$ 11,075,044	\$ 303,397,152	\$ 315,837,352
Licenses, Permits and Franchises	17,571,058	18,612,318	1,571,367	20,183,685	20,478,472
Fines, Forfeitures, and Penalties	9,161,025	7,930,817	99,657	8,030,474	8,044,013
Use of Money and Property	6,086,900	4,033,323	35,506	4,068,829	4,854,850
Intergovernmental Revenue	353,077,082	387,607,803	36,170,652	423,778,455	358,659,382
Charges for Services	254,084,112	263,221,268	9,943,792	273,165,060	281,450,494
Miscellaneous Revenue	46,843,152	45,948,761	528,723	46,477,484	47,182,550
Operating Revenue	968,125,098	1,019,676,398	59,424,741	1,079,101,139	1,036,507,113
Other Financing Sources	29,410,662	55,284,717	(18,581,433)	36,703,284	19,839,976
Intrafund Expenditure Transfers (-)	6,241,175	7,769,651	953,232	8,722,883	8,361,373
Release of Fund Balance	52,867,802	128,310,818	(18,524,731)	109,786,087	67,274,173
Fund Balance Impact(-)	6,380,379	-	-	-	33,905,156
General Fund Contribution	232,077,706	239,860,000	8,013,000	247,873,000	236,304,300
Revenues Total	\$ 1,295,102,822	\$ 1,450,901,584	\$ 31,284,809	\$ 1,482,186,393	\$ 1,402,192,091

Operating Revenues by Function

The detail for this pie chart can be found on page C-34.

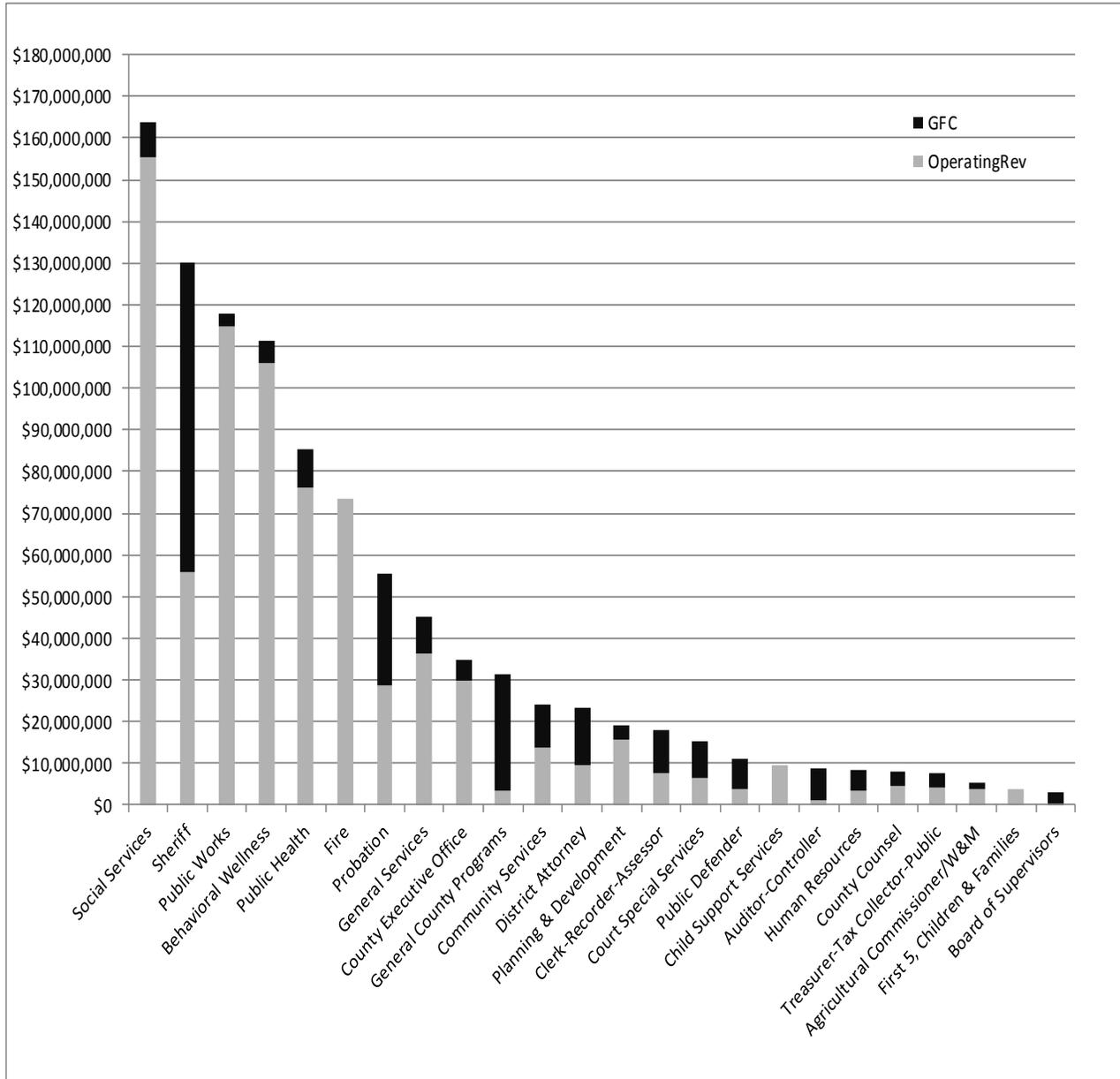


Summary Schedules

Operating Revenues by Department

The detail for this chart can be found on the Departmental D Pages.

FY 17-18 Operating Revenues By Department



Summary Schedules

Operating Revenues by Function & Department

This schedule shows operating revenues by organizational function, and with the departments that make up the function. This schedule excludes Other Financing Sources, Transfers, General Fund Contributions, and Changes to Fund Balances. The categories of revenues by function and department are provided in the introduction pages of each function in the Detail Section of the budget book.

	Actual FY 15-16	Adopted FY 16-17	Change from FY16-17 Ado to FY17-18 Rec	Recommended FY 17-18	Proposed FY 18-19
Policy & Executive					
Board of Supervisors	\$ 484	\$ -	\$ -	\$ -	\$ -
County Executive Office	26,655,916	29,058,652	670,837	29,729,489	31,219,029
County Counsel	3,984,248	3,984,423	366,537	4,350,960	4,350,960
Sub-Total	30,640,648	33,043,075	1,037,374	34,080,449	35,569,989
Public Safety					
Court Special Services	6,632,572	6,620,700	(2,129)	6,618,571	6,618,571
District Attorney	8,277,064	8,469,960	964,573	9,434,533	9,443,541
Fire	72,182,299	72,284,412	1,267,136	73,551,548	77,153,051
Probation	29,450,158	27,151,098	1,400,398	28,551,496	28,587,038
Public Defender	3,359,090	3,602,200	161,451	3,763,651	3,874,906
Sheriff	53,145,805	53,131,999	2,850,031	55,982,030	56,921,668
Sub-Total	173,046,987	171,260,369	6,641,460	177,901,829	182,598,775
Health & Human Services					
Behavioral Wellness	95,222,502	103,825,369	1,996,865	105,822,234	102,493,747
Child Support Services	9,392,607	9,532,883	1,000	9,533,883	9,539,883
First 5, Children & Families	4,881,628	3,598,550	102,399	3,700,949	4,217,299
Public Health	81,966,007	79,549,866	(3,445,814)	76,104,052	78,510,816
Social Services	157,462,888	164,108,423	(8,874,595)	155,233,828	154,004,948
Sub-Total	348,925,632	360,615,091	(10,220,145)	350,394,946	348,766,693
Community Resources & Public Facilities					
Agricultural Commissioner/W&M	3,091,151	3,400,371	204,520	3,604,891	3,916,456
Community Services	14,708,940	13,299,463	283,386	13,582,849	12,955,369
Planning & Development	10,877,152	13,764,149	1,755,154	15,519,303	15,838,022
Public Works	98,425,193	101,287,126	13,449,427	114,736,553	122,248,798
Sub-Total	127,102,435	131,751,109	15,692,487	147,443,596	154,958,645
General Government & Support Services					
Auditor-Controller	1,136,948	1,010,400	(24,990)	985,410	998,410
Clerk-Recorder-Assessor	5,631,225	6,053,721	1,452,592	7,506,313	5,906,500
Debt Service	1,393,614	1,414,487	(2,600)	1,411,887	1,412,987
General Services	35,058,426	35,853,256	472,203	36,325,459	34,863,535
Human Resources	2,591,651	2,910,592	471,787	3,382,379	3,329,004
North County Jail	-	30,042,005	34,462,990	64,504,995	4,000,000
Treasurer-Tax Collector-Public	3,407,806	3,774,981	211,763	3,986,744	3,841,621
Sub-Total	49,219,671	81,059,442	37,043,745	118,103,187	54,352,057
General County Programs					
General County Programs	2,130,812	2,179,300	1,175,111	3,354,411	2,179,954
General Revenues	237,058,914	239,768,012	8,054,709	247,822,721	258,081,000
Sub-Total	239,189,726	241,947,312	9,229,820	251,177,132	260,260,954
Operating Revenues Total	\$ 968,125,098	\$ 1,019,676,398	\$ 59,424,741	\$ 1,079,101,139	\$ 1,036,507,113

Summary Schedules

Operating Revenues by Department & Program

This schedule shows operating revenues by organizational department, and the programs that make up the department. The categories of revenues (Taxes, Charges for Services, etc.) by department and program are provided in the Detail Section of the budget book.

	Actual FY 15-16	Adopted FY 16-17	Change from FY16-17 Ado to FY17- 18 Rec	Recommended FY 17-18	Proposed FY 18-19
Policy & Executive					
Board of Supervisors					
First District	\$ 484	\$ -	\$ -	\$ -	\$ -
Second District	-	-	-	-	-
Third District	-	-	-	-	-
Fourth District	-	-	-	-	-
Fifth District	-	-	-	-	-
Board Support	-	-	-	-	-
Sub-Total	484	-	-	-	-
County Executive Office					
County Management	437,573	347,257	15,138	362,395	362,395
Emergency Management	1,411,870	893,750	39,000	932,750	932,750
Risk Management	24,806,472	27,817,645	616,699	28,434,344	29,923,884
Sub-Total	26,655,916	29,058,652	670,837	29,729,489	31,219,029
County Counsel					
Legal Services	3,984,248	3,984,423	366,537	4,350,960	4,350,960
Sub-Total	3,984,248	3,984,423	366,537	4,350,960	4,350,960
Function Total	\$ 30,640,648	\$ 33,043,075	\$ 1,037,374	\$ 34,080,449	\$ 35,569,989
Public Safety					
Court Special Services					
Grand Jury	\$ -	\$ -	\$ -	\$ -	\$ -
Court Special Services	6,632,572	6,620,700	(2,129)	6,618,571	6,618,571
Conflict Defense Representation	-	-	-	-	-
Sub-Total	6,632,572	6,620,700	(2,129)	6,618,571	6,618,571
District Attorney					
Criminal Prosecution	8,094,633	8,419,960	864,573	9,284,533	9,293,541
Civil Prosecution	182,431	50,000	100,000	150,000	150,000
Sub-Total	8,277,064	8,469,960	964,573	9,434,533	9,443,541
Fire					
Administration & Support	2,618,381	10,598,826	7,893,241	18,492,067	16,755,424
Fire Prevention	463,148	2,489,117	576,477	3,065,594	3,149,440
Emergency Operations	69,100,770	59,196,469	(7,202,582)	51,993,887	57,248,187
Sub-Total	72,182,299	72,284,412	1,267,136	73,551,548	77,153,051

Summary Schedules

Operating Revenues by Department & Program (cont'd)

	Actual FY 15-16	Adopted FY 16-17	Change from FY16-17 Ado to FY17- 18 Rec	Recommended FY 17-18	Proposed FY 18-19
Public Safety (cont'd)					
Probation					
Administration & Support	\$ 142,480	\$ 129,700	\$ 8,940	\$ 138,640	\$ 138,640
Institutions	6,897,227	6,853,981	873,755	7,727,736	7,804,236
Juvenile Services	4,456,434	4,071,258	45,837	4,117,095	4,028,031
Adult Services	17,954,016	16,096,159	471,866	16,568,025	16,616,131
Sub-Total	29,450,158	27,151,098	1,400,398	28,551,496	28,587,038
Public Defender					
Administration & Support	-	-	(488,602)	(488,602)	(512,284)
Adult Legal Services	3,359,090	3,593,747	494,189	4,087,936	4,219,106
Juvenile Legal Services	-	8,453	155,864	164,317	168,084
Sub-Total	3,359,090	3,602,200	161,451	3,763,651	3,874,906
Sheriff					
Administration & Support	1,712,874	1,787,138	74,106	1,861,244	1,905,399
Custody Operations	18,169,984	18,435,931	1,225,087	19,661,018	20,048,288
Countywide Law Enforcement	25,365,669	25,309,863	1,640,135	26,949,998	27,458,211
Court Security Services	7,897,278	7,599,067	(89,297)	7,509,770	7,509,770
Sub-Total	53,145,805	53,131,999	2,850,031	55,982,030	56,921,668
Function Total	\$ 173,046,987	\$ 171,260,369	\$ 6,641,460	\$ 177,901,829	\$ 182,598,775
Health & Human Services					
Behavioral Wellness					
Administration & Support	\$ 10,842,263	\$ 11,884,163	\$ (223,121)	\$ 11,661,042	\$ 11,453,732
Mental Health Inpatient Services	5,451,090	8,985,646	965,000	9,950,646	10,068,234
Quality Care Management	3,312,059	1,240,044	1,302,008	2,542,052	2,829,250
Mental Health Outpatient & Community	62,786,891	69,437,873	425,197	69,863,070	66,004,407
Alcohol & Drug Programs	12,830,200	12,277,643	(472,219)	11,805,424	12,138,124
Sub-Total	95,222,502	103,825,369	1,996,865	105,822,234	102,493,747
Child Support Services					
Case Management & Collections	9,392,607	9,532,883	1,000	9,533,883	9,539,883
Sub-Total	9,392,607	9,532,883	1,000	9,533,883	9,539,883
First 5, Children & Families					
Administration & Support	4,014,954	276,896	(192,926)	83,970	364,492
Program Evaluation and Research	-	218,450	23,651	242,101	245,381
Children's Wellness and Support	866,673	3,103,204	271,674	3,374,878	3,607,426
Sub-Total	4,881,628	3,598,550	102,399	3,700,949	4,217,299
Public Health					
Administration & Support	4,767,486	3,084,297	104,529	3,188,826	3,445,284
Health Care Centers	47,173,838	46,108,988	(3,690,782)	42,418,206	42,606,840
Indigent Health Programs	8,676,214	8,506,481	52,250	8,558,731	8,695,124
Disease Prevention & Health Promotion	10,060,285	10,727,560	(2,425)	10,725,135	11,393,395
Regulatory Programs & Emergency Preparedness	8,073,903	7,767,985	(123,791)	7,644,194	8,687,987
Animal Services	3,214,283	3,354,555	214,405	3,568,960	3,682,186
Sub-Total	81,966,007	79,549,866	(3,445,814)	76,104,052	78,510,816

Summary Schedules

Operating Revenues by Department & Program (cont'd)

	Actual FY 15-16	Adopted FY 16-17	Change from FY16-17 Ado to FY17- 18 Rec	Recommended FY 17-18	Proposed FY 18-19
Health & Human Services (cont'd)					
Social Services					
Administration & Support	\$ (18,144,844)	\$ 62,960	\$ (7,920)	\$ 55,040	\$ 55,040
Public Assistance and Welfare to Work Activities	76,035,565	72,016,914	(5,511,763)	66,505,151	63,569,493
Medi-Cal Eligibility	38,884,959	35,585,007	(1,683,073)	33,901,934	33,901,934
Protective Services for Children, Adults, Disabled	60,687,208	56,443,542	(1,671,839)	54,771,703	56,478,481
Sub-Total	157,462,888	164,108,423	(8,874,595)	155,233,828	154,004,948
Function Total	\$ 348,925,632	\$ 360,615,091	\$ (10,220,145)	\$ 350,394,946	\$ 348,766,693
Community Resources & Public Facilities					
Agricultural Commissioner/W&M					
Administration & Support	\$ 25,570	\$ 131,990	\$ (65,044)	\$ 66,946	\$ 67,539
Agriculture	2,587,053	2,812,981	245,564	3,058,545	3,334,517
Weights & Measures	478,528	455,400	24,000	479,400	514,400
Sub-Total	3,091,151	3,400,371	204,520	3,604,891	3,916,456
Community Services					
Parks & Open Spaces	8,468,243	7,351,468	(186,798)	7,164,670	7,698,588
Housing & Community Development	3,817,325	3,157,916	860,443	4,018,359	3,464,762
Community Support (Arts & Libraries)	614,910	580,819	36,101	616,920	616,920
Energy and Sustainability Initiatives	1,779,791	2,209,260	(466,360)	1,742,900	1,135,099
Sub-Total	14,708,940	13,299,463	283,386	13,582,849	12,955,369
Planning & Development					
Administration & Support	814,353	1,079,765	129,012	1,208,777	1,255,990
Permitting	8,663,962	11,330,740	1,860,968	13,191,708	13,442,980
Coastal Mitigation	585,270	745,450	(246,100)	499,350	501,000
Code Enforcement	202,283	210,000	187,000	397,000	408,910
Long Range Planning	611,283	398,194	(175,726)	222,468	229,142
Sub-Total	10,877,152	13,764,149	1,755,154	15,519,303	15,838,022
Public Works					
Administration & Support	4,251,853	4,835,056	350,035	5,185,091	5,349,591
Transportation	31,172,832	34,623,844	6,239,550	40,863,394	37,634,163
Surveyor	338,355	370,228	18,683	388,911	429,950
Water Resources/Flood Control	24,122,130	24,298,685	(889,290)	23,409,395	29,331,555
Resource Recovery & Waste Management	38,540,023	37,159,313	7,730,449	44,889,762	49,503,539
Sub-Total	98,425,193	101,287,126	13,449,427	114,736,553	122,248,798
Function Total	\$ 127,102,435	\$ 131,751,109	\$ 15,692,487	\$ 147,443,596	\$ 154,958,645
General Government & Support Services					
Auditor-Controller					
Administration & Support	\$ 48,838	\$ -	\$ -	\$ -	\$ -
Audit Services	17,500	7,500	-	7,500	7,500
Accounting Services	1,070,610	1,002,900	(24,990)	977,910	990,910
Financial Reporting	-	-	-	-	-
Sub-Total	1,136,948	1,010,400	(24,990)	985,410	998,410

Summary Schedules

Operating Revenues by Department & Program (cont'd)

	Actual FY 15-16	Adopted FY 16-17	Change from FY16-17 Ado to FY17- 18 Rec	Recommended FY 17-18	Proposed FY 18-19
General Government & Support Services (cont'd)					
Clerk-Recorder-Assessor					
Administration & Support	\$ 15,434	\$ -	\$ -	\$ -	\$ -
Elections	125,023	805,000	1,310,313	2,115,313	515,000
Clerk-Recorder	2,942,328	2,595,900	225,100	2,821,000	2,821,500
Assessor	2,548,440	2,652,821	(82,821)	2,570,000	2,570,000
Sub-Total	5,631,225	6,053,721	1,452,592	7,506,313	5,906,500
Debt Service					
Tax & Revenue Anticipation Notes	-	-	-	-	-
Long Term Debt	1,393,614	1,414,487	(2,600)	1,411,887	1,412,987
Sub-Total	1,393,614	1,414,487	(2,600)	1,411,887	1,412,987
General Services					
Administration and Finance	1,126,704	1,029,867	(28,860)	1,001,007	1,001,007
Capital Projects	3,349,965	1,967,021	125,484	2,092,505	737,771
Facilities and Real Estate Management	7,895,928	7,980,683	203,579	8,184,262	8,077,071
Fleet Operations	11,043,193	12,525,880	50,418	12,576,298	12,576,298
Information and Communications Technology	11,642,536	12,349,805	121,582	12,471,387	12,471,388
Purchasing, Surplus and Mail	100	-	-	-	-
Sub-Total	35,058,426	35,853,256	472,203	36,325,459	34,863,535
Human Resources					
Administration	(224)	-	-	-	-
Employee Relations/Benefits	27,439	29,045	45,955	75,000	79,000
Employees' University	94,453	120,000	57,375	177,375	120,000
Shared Services	213,780	-	-	-	-
Employee Insurance	2,256,203	2,761,547	368,457	3,130,004	3,130,004
Sub-Total	2,591,651	2,910,592	471,787	3,382,379	3,329,004
North County Jail					
North Branch Main Jail Project	-	30,042,005	34,462,990	64,504,995	4,000,000
Sub-Total	-	30,042,005	34,462,990	64,504,995	4,000,000
Treasurer-Tax Collector-Public					
Administration & Support	34	-	-	-	-
Treasury	2,197,762	2,500,892	163,546	2,664,438	2,450,778
Tax & Collections	1,007,784	1,063,829	69,933	1,133,762	1,202,299
Public Assistance	202,226	210,260	(21,716)	188,544	188,544
Sub-Total	3,407,806	3,774,981	211,763	3,986,744	3,841,621
Function Total	\$ 49,219,671	\$ 81,059,442	\$ 37,043,745	\$ 118,103,187	\$ 54,352,057
General County Programs					
General County Programs					
Support to Other Governments & Organizations	\$ 596	\$ -	\$ -	\$ -	\$ -
Reserved & Committed Funds	1,688,085	1,704,000	1,172,400	2,876,400	1,706,000
Ancillary Services	442,131	475,300	2,711	478,011	473,954
Northern Branch Jail Project	-	-	-	-	-
Sub-Total	2,130,812	2,179,300	1,175,111	3,354,411	2,179,954
General Revenues					
General Revenues	237,058,914	239,768,012	8,054,709	247,822,721	258,081,000
General Fund Contributions	-	-	-	-	-
Sub-Total	237,058,914	239,768,012	8,054,709	247,822,721	258,081,000
Function Total	\$ 239,189,726	\$ 241,947,312	\$ 9,229,820	\$ 251,177,132	\$ 260,260,954
Operating Revenues Total	\$ 968,125,098	\$ 1,019,676,398	\$ 59,424,741	\$ 1,079,101,139	\$ 1,036,507,113

Summary Schedules

General County Revenues

General County Revenues are revenues that are not specific to a department and are used to support Countywide programs that do not otherwise have a committed funding source. This schedule shows the County's General County Revenues which are reflected in the General Fund.

	Actual FY 15-16	Adopted FY 16-17	Change from FY16-17 Ado to FY17-18 Rec	Recommended FY 17-18	Proposed FY 18-19
Taxes					
Property Tax-Current Secured	\$ 121,949,354	\$ 126,445,000	\$ 3,974,000	\$ 130,419,000	\$ 134,763,000
Property Tax-Unitary	2,793,208	2,713,000	269,000	2,982,000	3,042,000
Property Tax In-Lieu of VLF	49,508,967	51,736,000	2,066,000	53,802,000	56,223,000
PT PY Corr/Escapes Secured	(249,891)	(392,000)	592,000	200,000	200,000
Property Tax-Current Unsecd	5,025,784	5,130,000	370,000	5,500,000	5,685,000
Prop Tax-Curr Unsec Aircraft	447,924	550,000	(23,000)	527,000	537,000
RDA Pass-through Payments	476,062	503,000	28,000	531,000	561,000
RDA RPTTF Resid Distributions	5,600,109	5,720,000	257,000	5,977,000	6,246,000
Property Tax-Prior Secured	188,920	(600,000)	-	(600,000)	(600,000)
Property Tax-Prior Unsecured	166,176	-	-	-	-
Supplemental Pty Tax-Current	2,356,775	3,867,000	(365,000)	3,502,000	3,502,000
Supplemental Pty Tax-Prior	38,422	-	-	-	-
Sales and Use Retail Tax State	8,711,484	10,216,000	442,000	10,658,000	10,871,000
In-Lieu Local Sales Tax	2,560,137	-	-	-	-
Transient Occupancy Tax	9,072,486	9,429,000	2,368,000	11,797,000	12,769,000
Racehorse Taxation	3,524	4,000	-	4,000	4,000
Property Transfer Taxes	3,933,477	4,755,000	(790,000)	3,965,000	4,005,000
Sub-Total	212,582,919	220,076,000	9,188,000	229,264,000	237,808,000
Licenses, Permits and Franchises					
Franchises	3,191,013	3,351,000	(335,000)	3,016,000	3,382,000
Sub-Total	3,191,013	3,351,000	(335,000)	3,016,000	3,382,000
Fines, Forfeitures, and Penalties					
PT-Delinquent Penalty-CY	1,627,269	920,000	156,000	1,076,000	1,124,000
PT-Redemption Penalty-PY	2,131,416	1,901,000	(419,000)	1,482,000	1,548,000
PT-Delinquent Penalty-PY	680,771	661,000	212,000	873,000	913,000
Sub-Total	4,439,456	3,482,000	(51,000)	3,431,000	3,585,000
Use of Money and Property					
Interest Income	528,934	375,000	229,000	604,000	634,000
Unrealized Gain/Loss Invstmnts	325,355	-	(525,000)	(525,000)	(546,000)
Other Rental of Bldgs and Land	329,784	331,000	12,000	343,000	350,000
Sub-Total	1,184,073	706,000	(284,000)	422,000	438,000
Intergovernmental Revenue-State					
Motor Vhcle In-Lieu In Excess	147,136	150,000	3,000	153,000	156,000
Homeowners Property Tax Relief	749,660	734,000	1,000	735,000	735,000
State Off Hwy Mtr Veh Lic Fees	595	-	-	-	-
Federal Grazing Fees	47	-	-	-	-
Payments In Lieu of Taxes	1,980,155	18,000	-	18,000	18,000
RDA Dissolution Proceeds	836,471	-	-	-	-
Sub-Total	3,714,063	902,000	4,000	906,000	909,000
Charges for Services					
Cost Allocation Services	10,567,513	10,128,064	(313,551)	9,814,513	10,969,700
Cost Allocation Use Allowance	1,309,958	1,024,429	(153,366)	871,063	890,300
Sub-Total	11,877,471	11,152,493	(466,917)	10,685,576	11,860,000
Miscellaneous Revenue					
Unclaimed Money In Co.Treasury	765	98,000	-	98,000	98,000
Other Miscellaneous Revenue	69,154	519	(374)	145	1,000
Unrealized Gains	99,617	-	-	-	-
Sub-Total	169,536	98,519	(374)	98,145	99,000
Intrafund Expenditure Transfers (-)					
Itrf (-) Cost Allocations	262,509	91,988	(41,709)	50,279	103,000
Sub-Total	262,509	91,988	(41,709)	50,279	103,000
Revenue Total	\$ 237,421,039	\$ 239,860,000	\$ 8,013,000	\$ 247,873,000	\$ 258,184,000

Summary Schedules

General Fund Contribution

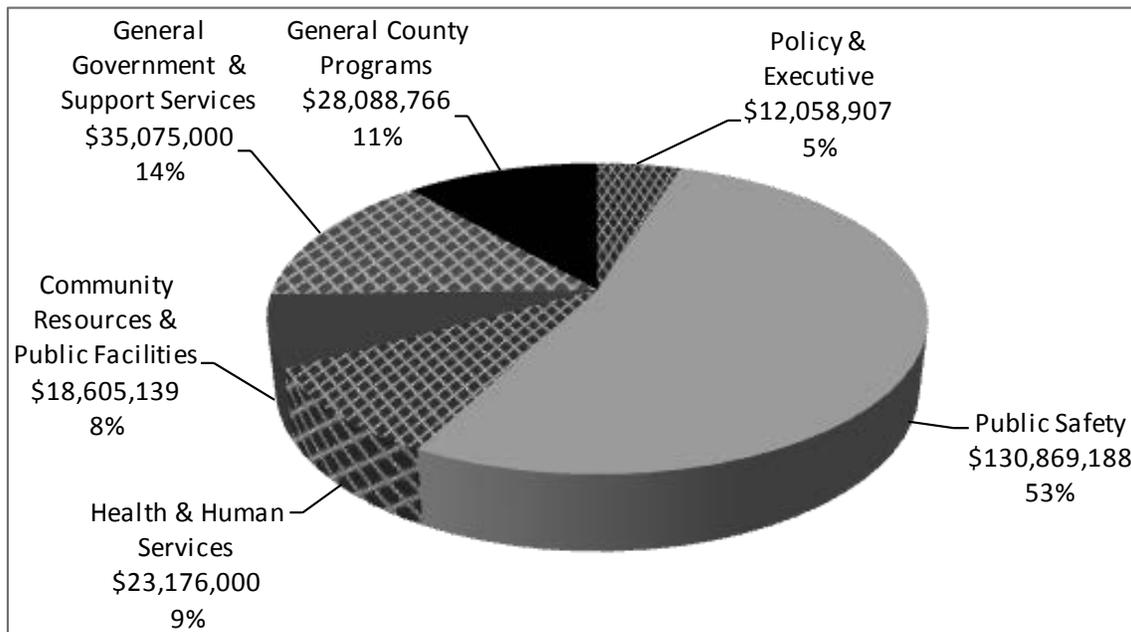
This section of the Summary Schedules shows the amount of “General Fund Contribution (GFC)” allocated to the various County departments. The allocation methodology (i.e. the determination of how much a department will receive in GFC) is based on principles adopted by the Board of Supervisors before each budget cycle. The budget principles for this budget cycle are provided in Section F.

The sources of the “General Fund Contribution” are the amounts shown in the earlier “General County Revenues” schedule. Unused or unexpected General County Revenues from prior years may also be a source of General Fund Contribution. These prior year amounts are referred to as “Fund Balances.” Information on Fund Balances is provided later in these Summary Schedules.

It should also be noted that many State and Federal grant programs require that their funding be matched at certain levels in order for the grant to be received. These matching requirements are usually funded with General Fund Contribution, and are considered when the Board of Supervisors adopts the General Fund Contribution allocation principles.

General Fund Contribution by Function

The following pie chart shows the amount and percentage of General Fund Contribution allocated to each Function. The detail for the pie chart can be found on the following pages.



Summary Schedules

General Fund Contribution by Function & Department

This schedule shows the amount of General Fund Contribution allocated to each department.

	Actual FY 15-16	Adopted FY 16-17	Change from FY16-17 Ado to FY17-18 Rec	Recommended FY 17-18	Proposed FY 18-19
Policy & Executive					
Board of Supervisors	\$ 2,992,300	\$ 3,078,300	\$ 73,300	\$ 3,151,600	\$ 3,086,100
County Executive Office	4,988,528	5,439,100	(274,700)	5,164,400	5,066,300
County Counsel	3,275,100	3,660,916	81,991	3,742,907	3,662,900
Sub-Total	11,255,928	12,178,316	(119,409)	12,058,907	11,815,300
Public Safety					
Court Special Services	8,536,800	8,586,800	-	8,586,800	8,586,800
District Attorney	13,288,600	13,972,000	(151,500)	13,820,500	13,738,200
Fire	-	-	-	-	-
Probation	26,020,500	26,630,966	394,747	27,025,713	26,674,100
Public Defender	7,242,300	7,614,200	(194,100)	7,420,100	7,383,100
Sheriff	70,858,000	71,860,800	2,155,275	74,016,075	71,139,900
Sub-Total	125,946,200	128,664,766	2,204,422	130,869,188	127,522,100
Health & Human Services					
Behavioral Wellness	4,125,700	4,166,900	1,362,700	5,529,600	3,921,900
Child Support Services	-	-	-	-	-
First 5, Children & Families	-	-	-	-	-
Public Health	8,907,400	9,308,105	(232,405)	9,075,700	8,911,500
Social Services	7,257,600	7,419,000	1,151,700	8,570,700	7,950,000
Sub-Total	20,290,700	20,894,005	2,281,995	23,176,000	20,783,400
Community Resources & Public Facilities					
Agricultural Commissioner/W&M	1,616,500	1,633,700	(38,600)	1,595,100	1,568,800
Community Services	9,825,400	10,458,535	(61,696)	10,396,839	9,763,600
Planning & Development	4,664,400	4,719,800	(1,130,300)	3,589,500	3,494,400
Public Works	3,106,700	3,128,900	(105,200)	3,023,700	2,938,600
Sub-Total	19,213,000	19,940,935	(1,335,796)	18,605,139	17,765,400
General Government & Support Services					
Auditor-Controller	7,370,800	7,667,400	(88,300)	7,579,100	7,482,200
Clerk-Recorder-Assessor	10,493,000	10,799,500	(267,300)	10,532,200	10,326,100
General Services	8,972,045	8,919,400	(297,600)	8,621,800	8,360,900
Human Resources	4,199,842	4,798,265	42,935	4,841,200	4,766,400
Treasurer-Tax Collector-Public	3,453,100	3,586,100	(85,400)	3,500,700	3,429,500
Sub-Total	34,488,787	35,770,665	(695,665)	35,075,000	34,365,100
General County Programs					
General County Programs	20,883,091	22,411,313	5,677,453	28,088,766	24,053,000
General Revenues	-	-	-	-	-
Sub-Total	20,883,091	22,411,313	5,677,453	28,088,766	24,053,000
General Fund Contributions Total	\$ 232,077,706	\$ 239,860,000	\$ 8,013,000	\$ 247,873,000	\$ 236,304,300

Summary Schedules



Summary Schedules

Fund Balances

Fund balances represent unspent amounts from prior years within a fund. Fund balances can be caused by timing issues (projects not completed as expected) or they can be planned for, such as setting aside monies for future or contingent events. The County has developed fund balance policies for the General Fund that guide how much in fund balances should be maintained in the General Fund. When developing a “balanced budget,” available fund balances are combined with estimated revenues to comprise the total sources available to fund appropriations.

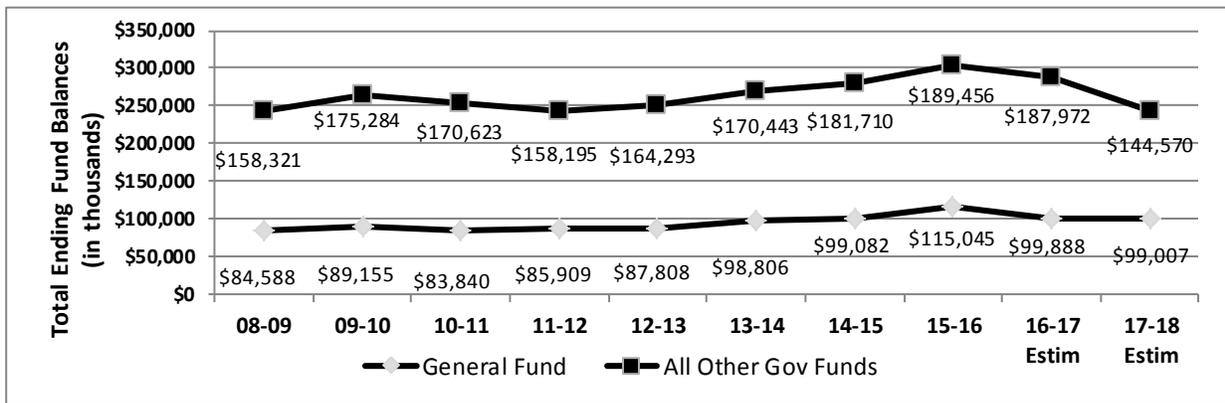
There are two schedules in this section that focus on the fund balances of the County’s budgeted funds. The first schedule lists the County’s budgeted funds and provides estimates on beginning and ending fund balances based on estimated activity for the current fiscal year and the estimated activity for the Recommended budget year. The second schedule provides the estimated fund balances by account for the General Fund only.

Please note that the fund types (Governmental, Proprietary), fund classifications (Major, Nonmajor), and fund balance components (Non-Spendable, Restricted, Committed) are established by the Governmental Accounting Standards Board (GASB). Fund Balance components represent amounts that are limited in their use.

- Non-spendable fund balances cannot be spent because they are either (a) not spendable in form or (b) legally or contractually required to be maintained intact.
- Restricted fund balances are amounts with constraints placed on their use that are either (a) externally imposed by creditors, grantors, contributors, or laws or regulations of other governments or (b) imposed by law through constitutional provisions or enabling legislation. Although restricted fund balances have external spending conditions, which appear to be nondiscretionary, the Board of Supervisors (BOS) may have some powers over such balances. For example, if there are restricted fund balances for “Prop 172,” the BOS does have discretion on the programs to be funded by “Prop 172” fund balances as long as the programs under consideration are Prop 172-related.
- Committed fund balance is the portion of fund balance that can only be used for specific purposes determined by formal action of the County’s highest level of decision-making authority (the Board of Supervisors) and that remain binding unless removed in the same manner.

Fund Balance Trend Chart For Governmental Funds Only

This chart represents the trend in fund balances for the General Fund and all other Governmental Funds. Proprietary funds have been excluded for comparison consistency. The estimated values for fiscal years 2016-17 and 2017-18 can be found on the following Fund Balance Summary schedule.



Summary Schedules

Fund Balance Summary

	Estimated Fund Balances as of June 30, 2017	Recommended Revenues & Other Financing Sources	Recommended Expenditures & Other Financing Uses	Estimated Fund Balances as of June 30, 2018
Governmental Funds				
Major Funds				
General Fund	\$ 99,888,294	\$ 630,725,417	\$ 631,606,412	\$ 99,007,299
Flood Control Districts	63,441,012	21,703,053	33,296,387	51,847,678
Public Health	28,783,625	77,478,510	85,056,183	21,205,952
Roads Fund	16,154,190	48,514,565	50,055,894	14,612,861
Fire Protection District	19,139,701	74,101,812	78,692,422	14,549,091
Capital Projects	17,860,907	70,960,300	81,448,605	7,372,602
Affordable Housing	6,769,591	5,490,579	6,875,074	5,385,096
Behavioral Wellness	5,296,064	119,468,554	121,037,361	3,727,257
Social Services	2,563,571	157,648,053	159,874,880	336,744
Sub-Total	259,896,955	1,206,090,843	1,247,943,218	218,044,580
Non-Major Funds				
Water Agencies	6,792,428	4,242,942	5,338,218	5,697,152
First 5 Children and Families Commission	5,278,699	3,700,949	4,265,516	4,714,132
County Service Areas	3,680,932	1,936,617	1,747,237	3,870,312
Courthouse Construction	2,400,672	856,000	222,918	3,033,754
Inmate Welfare	2,183,393	1,818,000	1,909,183	2,092,210
Muni Finance - Debt Service	1,349,141	5,881,223	5,851,973	1,378,391
Coastal Resources Enhancement	1,476,143	420,000	868,186	1,027,957
Public and Educational Access	1,009,464	2,799	8,030	1,004,233
Court Operations	627,273	15,281,371	15,294,900	613,744
Community Facilities District	619,871	561,980	581,765	600,086
Lighting Districts	514,412	496,373	529,920	480,865
Fishermen Assistance	395,646	12,550	29,826	378,370
Child Support Services	190,111	9,583,883	9,583,883	190,111
Seawalls	306,084	303,000	450,000	159,084
Special Aviation	218,877	1,152,505	1,220,120	151,262
Petroleum	80,695	656,500	656,500	80,695
Fish and Game	70,659	11,500	27,007	55,152
IHSS Public Authority	768,669	8,737,875	9,501,011	5,533
Criminal Justice Construction	-	1,018,558	1,018,558	-
Sub-Total	27,963,169	56,674,625	59,104,751	25,533,043
Total Governmental Funds	287,860,124	1,262,765,468	1,307,047,969	243,577,623
Proprietary Funds				
Major Funds				
Laguna Sanitation Enterprise	52,985,858	13,037,011	13,032,674	52,990,195
Resource Recovery Enterprise	44,265,314	31,852,751	30,501,146	45,616,919
Non-Major Funds				
Vehicle Operations ISF	30,769,396	12,738,879	15,089,879	28,418,396
Communications ISF	8,914,962	5,382,509	6,017,509	8,279,962
Data Processing ISF	2,260,273	8,313,878	10,946,859	(372,708)
Utilities ISF	25,995	6,745,462	7,239,196	(467,739)
Risk Management	(1,596,533)	31,564,348	32,879,966	(2,912,151)
Total Proprietary Funds	137,625,265	109,634,838	115,707,229	131,552,874
Total All Funds	\$ 425,485,389	\$ 1,372,400,306	\$ 1,422,755,198	\$ 375,130,497

Summary Schedules

Financial Analysis of the County's Estimated Fund Balances

The planned use of estimated fund balances within a budget are frequently expected in order to balance individual funds within the County. For FY 2017-18, the fund balances for all funds are anticipated to decrease by 11% or \$46.3 million and the major funds as a whole are projected to decrease by 14.8% or \$37.8 million. However, due to legal controls on appropriations, conservative revenue estimates, and favorable outcomes, the actual draws on fund balances are generally less than budgeted.

Explanations for significant changes (10% or more) are provided below.

Governmental Major Funds

The Flood Control Districts fund is estimated to decrease 18% or \$11.6 million for the capital creeks projects. The Public Health fund is estimated to decrease 26% or \$7.6 million primarily due to capital projects. The Roads fund is estimated to decrease 10% or \$1.5 million due to decreasing State gas taxes.

	Est. Fund Balance as of June 30, 2017	Est. Fund Balance as of June 30, 2018	Difference	Percent
Governmental Major Funds Detail				
General Fund	\$ 99,888,294	\$ 99,007,299	\$ (880,995)	-1%
Flood Control Districts	63,441,012	51,847,678	(11,593,334)	-18%
Public Health	28,783,625	21,205,952	(7,577,673)	-26%
Roads Fund	16,154,190	14,612,861	(1,541,329)	-10%
Fire Protection District	19,139,701	14,549,091	(4,590,610)	-24%
Capital Projects	17,860,907	7,372,602	(10,488,305)	-59%
Affordable Housing	6,769,591	5,385,096	(1,384,495)	-20%
Behavioral Wellness	5,296,064	3,727,257	(1,568,807)	-30%
Social Services	2,563,571	336,744	(2,226,827)	-87%
Total Other Governmental Major Funds	\$ 160,008,661	\$ 119,037,281	\$ (40,971,380)	-26%
Total Governmental Major Funds	\$ 259,896,955	\$ 218,044,580	\$ (41,852,375)	-16%

The Fire Protection District Fund is estimated to decrease 24% or \$4.6 million primarily due to capital projects. The Capital Projects fund balance is estimated to decrease 43% or \$6.4 million to fund the construction of the North County Jail. The Affordable Housing District fund is estimated to decrease 20% or \$1.4 million primarily due to HOME and CDBG project expenditures. The Behavioral Wellness fund is estimated to decrease 30% or \$1.6 million primarily due to increasing salaries & benefits. The Social Services fund is estimated to decrease 87% or \$2.2 million due to increased salaries & benefits costs and increased operating costs.

Proprietary Major Funds

The proprietary fund balances are projected to increase 1% or \$1.4 million.

Proprietary Major Funds Detail				
Laguna Sanitation Enterprise	\$ 52,985,858	\$ 52,990,195	\$ 4,337	0%
Resource Recovery Enterprise	44,265,314	45,616,919	1,351,605	3%
Total Proprietary Major Funds	\$ 97,251,172	\$ 98,607,114	1,355,942	1%

Non-Major Funds

Other Governmental Non-Major Fund changes include a decrease in the Water Agencies' fund balance of 16% or \$1.1

Non-Major Funds Detail				
Risk Management	(1,596,533)	(2,912,151)	(1,315,618)	82%
Other Governmental Non-Major Funds	27,963,169	25,533,043	(2,430,126)	-9%
Other Proprietary Non-Major Funds	41,970,626	35,857,911	(6,112,715)	-15%
Total Non-major Funds	\$ 68,337,262	\$ 58,478,803	\$ (9,858,459)	-14%

million for use on capital infrastructure; the IHSS Public Authority fund is expected to decrease 99% or \$0.8 million to fund mandated IHSS MOE; and, Other Proprietary Non-Major Fund changes include a decrease in the Risk Management fund where deficit fund balances were expected to increase due to workers compensation and general liability estimates.

Summary Schedules

Fund Balance Accounts – General Fund Only

Please see introductory pages of this section and the Glossary for descriptions on the fund balance account types: Nonspendable, Restricted, and Committed.

	Balance 7/1/2016	Estimated Balance 6/30/2017	Change From 6/30/2017	Recommended Balance 6/30/2018
Fund Balance Nonspendable				
Teeter Tax Losses	\$ 7,817,106	\$ 7,817,106	\$ -	\$ 7,817,106
Receivables	4,284,717	4,284,717	-	4,284,717
Prepays/Deposits	50,000	50,000	-	50,000
Nonspendable Total	12,151,823	12,151,823	-	12,151,823
Fund Balance Restricted				
Local Realignment 2011	9,503,296	10,385,364	(361,961)	10,023,403
Sheriff Categorical Grants	1,794,633	1,855,465	142,135	1,997,600
Recorder Modernization	1,560,800	1,795,445	68,836	1,864,281
Purpose of Fund	831,213	1,165,137	675,346	1,840,483
Probation YOBS	1,535,104	1,738,147	26,455	1,764,602
Recorder Operations	1,180,281	1,122,592	(334,607)	787,985
P&D Offsite Mitigation	2,157,408	1,764,408	(1,074,000)	690,408
Maintenance-Casa Nueva Bldg	600,531	633,531	34,000	667,531
Public Safety Prop 172	1,880,892	933,406	(325,695)	607,711
Forfeiture Penalty	681,195	577,370	20,000	597,370
Assessor AB818	503,770	503,770	-	503,770
Probation LESF/COPS	957,488	970,514	(502,294)	468,220
Los Prietos Donation	640,000	640,000	(175,000)	465,000
Public Arts Program	428,836	425,339	(29,059)	396,280
Survey Monument	362,573	362,573	(10,000)	352,573
Gaviota Bikeway	322,453	322,453	-	322,453
PHD Special Projects	265,541	284,148	7,990	292,138
Recorder Micrographics	318,937	368,341	(80,965)	287,376
Recorder Redaction	244,471	265,233	(72,642)	192,591
District Attorney Programs	307,127	241,127	(86,111)	155,016
Consumer/Environmental	201,400	201,400	(50,000)	151,400
State Off Hwy Fee	146,927	146,927	-	146,927
Animal Control Programs	80,246	100,126	42,000	142,126
Donations	136,980	138,729	(9,470)	129,259
Weights and Measures	217,976	117,976	-	117,976
Recorder ERDS	122,409	129,847	(23,608)	106,239
DARE	40,384	40,384	-	40,384
Vital Records	138,884	132,713	(103,978)	28,735
CalVet Subvention Program	134,649	104,649	(76,755)	27,894
Allocated for Capital Outlay	841	841	-	841
Real Estate Fraud	78,096	11,889	(11,889)	-
Restricted Total	27,527,282	27,634,475	(2,308,006)	25,326,469

Summary Schedules

Fund Balance Accounts – General Fund Only (cont'd)

	Balance 7/1/2016	Estimated Balance 6/30/2017	Change From 6/30/2017	Recommended Balance 6/30/2018
Fund Balance Committed				
Strategic Reserve	29,865,000	30,866,400	(1,000,000)	29,866,400
New Jail Operations	13,799,495	7,743,198	5,130,411	12,873,609
Litigation	915,498	852,498	1,850,000	2,702,498
Contingencies	3,317,203	48,791	1,980,209	2,029,000
Clerk Record Assessor Projects	1,436,635	2,611,189	(1,132,668)	1,478,521
Emerging Issues	1,662,834	1,680,033	(429,633)	1,250,400
Program Stabilization	202,912	1,250,000	-	1,250,000
Auditor Systems Maint/Develop	1,556,349	1,556,349	(379,490)	1,176,859
County Executive Programs	851,019	1,186,035	(173,125)	1,012,910
Mental Health	-	-	1,000,000	1,000,000
P&D Land Use System	843,509	843,509	(75,000)	768,509
General County Programs	674,491	739,505	-	739,505
Accumulated Capital Outlay	-	700,000	-	700,000
Planning/Development Projects	1,209,787	989,787	(377,283)	612,504
Facilities Maintenance	5,996	5,996	500,000	505,996
Sheriff Projects	468,029	432,026	(88,000)	344,026
Purpose of Fund	1,373,253	927,890	(617,500)	310,390
North County Jail Contingency	802,000	302,000	-	302,000
Elections Voting Equipment	915,748	915,748	(621,941)	293,807
Human Resources Programs	909,192	839,089	(545,693)	293,396
General Services Projects	1,757,404	258,200	-	258,200
Public Defender Programs	221,274	221,274	-	221,274
Rental Maintenance	136,365	136,365	-	136,365
Treas Tax Collector Projects	958,867	708,867	(578,487)	130,380
Probation Programs	93,601	93,601	-	93,601
Parks Projects	742,231	197,125	(123,401)	73,724
Maintenance-Montecito Com Hall	59,675	59,675	10,000	69,675
Ag Commissioner Projects	67,805	67,805	-	67,805
Building & Safety Permitting	40,000	40,000	-	40,000
Imprest Cash	22,680	22,680	-	22,680
Housing Programs	21,324	21,324	-	21,324
Maintenance Policy 18%	-	7,000	-	7,000
Salary & Retirement Offset	1,238,347	-	-	-
District Attorney Programs	150,000	-	-	-
Unrealized Gains	402,157	-	-	-
Audit Exceptions	982,295	-	-	-
Committed Total	67,702,973	56,323,957	4,328,399	60,652,356
Fund Balance Residual				
Fund Balance-Residual	6,681,695	7,345,175	-	7,345,175
Residual Fund Balance-Inc/Dec	-	(6,681,695)	-	(6,681,695)
Unassigned Fund Balance	980,726	3,114,559	(2,901,388)	213,171
Residual Total	7,662,422	3,778,040	(2,901,388)	876,652
Fund Balance Total	\$ 115,044,499	\$ 99,888,294	\$ (880,995)	\$ 99,007,299

Summary Schedules

Staffing

This section of the Summary Schedules provides a view of staffing counts over the past several years. The counts represent funded “full-time equivalents (FTEs)”. Full-time equivalents equals the number of positions multiplied by percent worked and the number of pay periods worked ÷ 26 pay periods for all types of positions – regular, extra-help, and contactor-on-payroll.

Ten Year Staffing Trend by Function & Department

	Adopted FY 08-09	Adopted FY 09-10	Adopted FY 10-11	Adopted FY 11-12	Adopted FY 12-13
Policy & Executive					
Board of Supervisors	22.50	22.75	21.75	21.50	21.50
County Counsel	43.58	38.30	38.10	38.10	38.20
County Executive Office	22.84	20.00	30.00 (1)	25.63	57.88 (3)
Sub-Total	88.92	81.05	89.85	85.23	117.58
Public Safety					
District Attorney	132.91	120.44	122.10	116.10	122.10
Fire	285.27	285.27	278.77	258.00	255.00
Probation	393.02	359.22	351.72	327.72	360.72
Public Defender	69.75	63.08	69.42	62.00	62.50
Sheriff	688.50	679.00	663.57	617.62	641.50
Sub-Total	1,569.44	1,507.00	1,485.57	1,381.43	1,441.82
Health & Human Services					
Behavioral Wellness	311.03	316.18	282.50	283.18	297.23
Child Support Services	97.25	90.00	84.25	82.50	85.00
First 5, Children & Families	-	-	-	-	14.00 (4)
Public Health	542.65	523.53	523.39	513.17	499.47
Social Services	675.25	660.75	684.25	647.44	677.25
Sub-Total	1,626.18	1,590.46	1,574.39	1,526.29	1,572.95
Community Resources & Public Fac.					
Agricultural Commissioner/W&M	33.25	31.00	27.13	28.00	28.00
Community Services	97.70	98.54	96.11	91.72	94.79
Planning & Development	120.55	98.94	102.50	96.50	86.15
Public Works	314.00	308.28	293.00	288.40	281.45
Sub-Total	565.50	536.76	518.74	504.62	490.39
General Government & Support Services					
Auditor-Controller	54.25	51.25	49.25	45.25	46.25
Clerk-Recorder-Assessor	112.62	110.38	104.38	97.38	92.76
General Services	122.73	114.73	140.13 (2)	122.53	121.35
Human Resources	30.80	28.00	25.00	23.25	- (3)
Information Technology	46.00	46.00	- (2)	-	-
Treasurer-Tax Collector-Public	50.00	49.00	46.00	40.50	43.00
Sub-Total	416.39	399.35	364.75	328.90	303.36
General County Programs					
General County Programs	31.01	31.00	14.00 (1)	14.00	1.00 (4)
Sub-Total	31.01	31.00	14.00	14.00	1.00
FTE Total	4,297.43	4,145.62	4,047.29	3,840.47	3,927.10

Summary Schedules

Explanations for significant staffing changes during this 10-year period can found on the next page. The explanations are referenced by number on this trend chart to the numbered explanation.

Ten Year Staffing Trend by Function & Department (cont'd)

Adopted FY 13-14	Adopted FY 14-15	Adopted FY 15-16	Adopted FY 16-17	Recommended FY 17-18	
21.00	21.00	20.00	20.00	20.25	Policy & Executive
37.80	38.60	38.50	39.50	38.65	Board of Supervisors
57.88	57.88	61.50	36.00 (6)	33.00	County Counsel
116.68	117.48	120.00	95.50	91.90	County Executive Office
					Sub-Total
127.50	127.50	132.20	135.20	131.20	Public Safety
239.00 (5)	258.50	273.42	279.62	285.12	District Attorney
356.50	344.00	339.00	335.00	330.00	Fire
65.25	65.25	66.50	68.50	68.50	Probation
643.54	646.54	651.54	669.08	662.81	Public Defender
1,431.79	1,441.79	1,462.66	1,487.40	1,477.62	Sheriff
					Sub-Total
410.19	410.19	433.26	434.10	431.58	Health & Human Services
78.56	78.56	74.96	75.33	71.50	Behavioral Wellness
14.00	14.00	13.00	11.00	10.00	Child Support Services
490.16 (5)	490.16	515.30	540.29	541.20	First 5, Children & Families
803.94	882.75	899.75	899.75	735.00 (7)	Public Health
1,796.85	1,875.66	1,936.27	1,960.47	1,789.27	Social Services
					Sub-Total
32.00	33.00	33.00	33.00	33.00	Community Resources & Public Fac.
96.71	99.66	105.71	109.01	111.02	Agricultural Commissioner/W&M
85.01	89.49	89.94	91.63	91.84	Community Services
280.25	280.25	282.75	281.25	281.25	Planning & Development
493.97	502.40	511.40	514.89	517.11	Public Works
					Sub-Total
48.15	49.15	49.20	50.25	49.00	General Government & Support Services
95.38	95.38	96.38	99.13	98.50	Auditor-Controller
117.50	117.50	120.00	119.00	115.50	Clerk-Recorder-Assessor
-	-	-	28.25 (6)	29.25	General Services
-	-	-	-	-	Human Resources
42.50	43.00	44.00	45.00	44.00	Information Technology
303.53	305.03	309.58	341.63	336.25	Treasurer-Tax Collector-Public
					Sub-Total
1.00	1.00	1.00	1.00	1.00	General County Programs
1.00	1.00	1.00	1.00	1.00	General County Programs
					Sub-Total
4,143.82	4,243.34	4,340.89	4,400.87	4,213.16 (7)	FTE Total

Summary Schedules

Significant Changes in Permanent Position Staffing

Most of the changes in the FTEs over the 10-year period reflect the growth or decline of FTEs due to workload changes or new or discontinued programs within a department. However, some of the changes, including certain large fluctuations from one year to the next, reflect shifting functions from one department to another as the County reorganizes itself to enhance program performance.

Significant changes of this latter type include the following:

(1) Increase in the County Executive Office are the result of consolidating programs of the Office of Emergency Services (7.0 FTE) and the Communications Office (4.0 FTE) from the Developing Programs Division and one accounting position (1.0 FTE) from the Organization Development Division of General County Programs, less one Administrative Professional position (1.0 FTE) being shifted to Social Services. The decrease in General County Programs is the result of these reorganizations less 1.0 FTE resulting in service level reductions.

(2) Information Technology staff of 35 FTEs consolidated with General Services Department.

(3) Human Resources staff of 23.3 FTEs consolidated with County Executive Office. This results in an actual net reduction of 2.0 FTE from the prior year.

(4) Variances due to the separation of the First 5 Children & Families Commission department (14.0 FTE) from General County Programs.

(5) These variances reflect the transfer of 16 FTEs related to the Hazardous Materials program from the Fire Department to the Public Health Department.

(6) Human Resources was separated from the County Executive Office. This results in a net reduction of 23.3 FTE from the prior year.

(7) The primary reason for the decrease of 187.8 FTEs countywide was due to a 50 basis point decrease in the Santa Barbara County Retirement System's discount rate which resulted in an increase in pension contributions beginning in FY 2017-18. The increase in pension contributions necessitated decreases in FTE counts countywide in order to balance the budget with the available resources. The Social Services department had the largest decrease at 164.8 FTEs.

Summary Schedules

Recommended Full-Time Equivalents (FTEs) by Function & Department

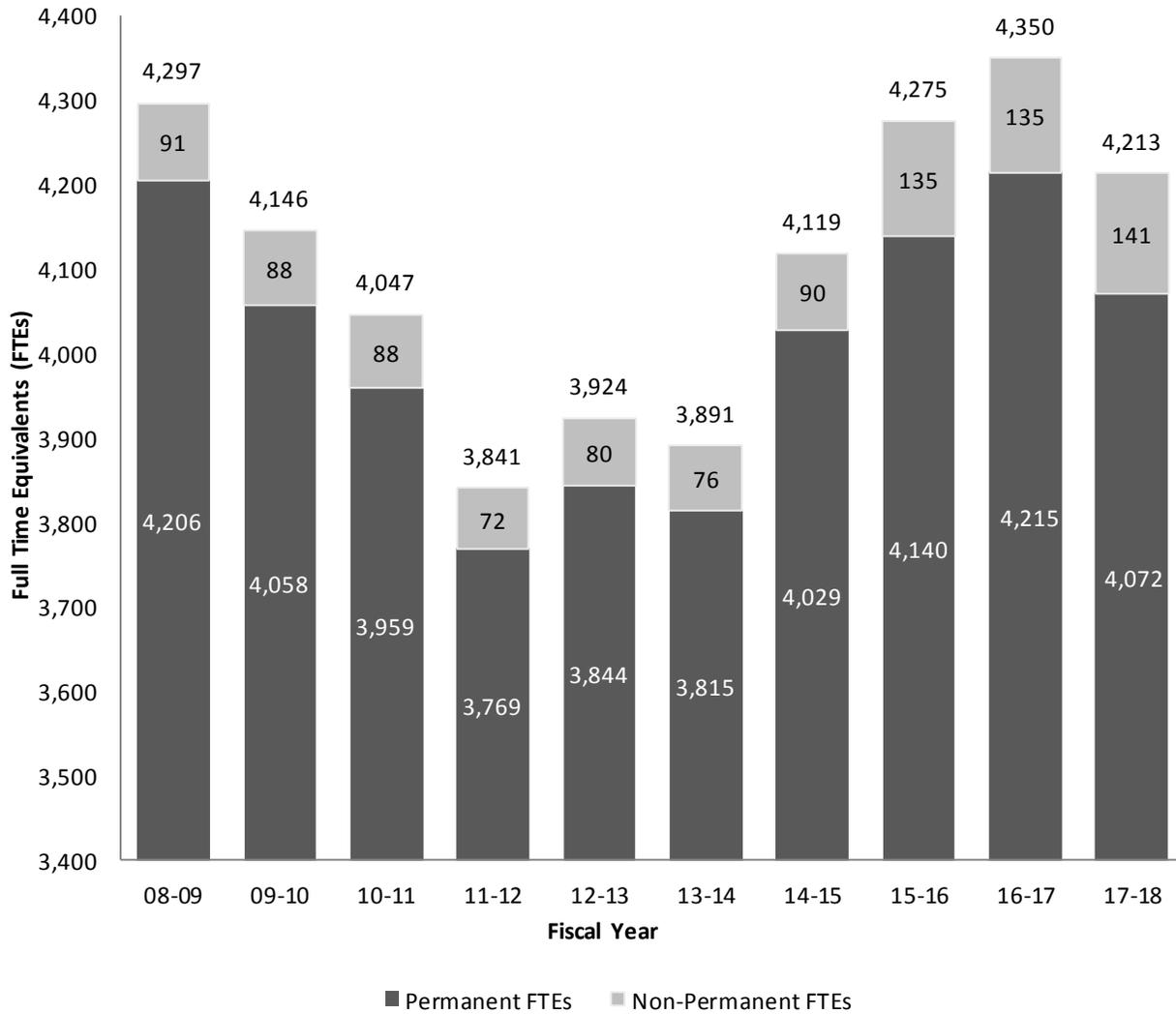
	Permanent	Nonpermanent	Total
Policy & Executive			
Board of Supervisors	20.25	-	20.25
County Executive Office	33.00	-	33.00
County Counsel	37.65	1.00	38.65
Sub-Total	90.90	1.00	91.90
Public Safety			
District Attorney	129.50	1.70	131.20
Fire	259.00	26.12	285.12
Probation	319.00	11.00	330.00
Public Defender	63.00	5.50	68.50
Sheriff	662.81	-	662.81
Sub-Total	1,433.31	44.32	1,477.62
Health & Public Assistance			
Behavioral Wellness	370.13	61.45	431.58
Child Support Services	71.25	0.25	71.50
First 5, Children & Families	10.00	-	10.00
Public Health	536.38	4.82	541.20
Social Services	734.00	1.00	735.00
Sub-Total	1,721.75	67.52	1,789.27
Community Resources & Public Fac.			
Agricultural Commissioner/W&M	33.00	-	33.00
Community Services	82.80	28.22	111.02
Planning & Development	91.80	0.04	91.84
Public Works	281.25	-	281.25
Sub-Total	488.85	28.26	517.11
General Government & Support Services			
Auditor-Controller	49.00	-	49.00
Clerk-Recorder-Assessor	98.50	-	98.50
General Services	115.50	-	115.50
Human Resources	29.25	-	29.25
Treasurer-Tax Collector-Public	44.00	-	44.00
Sub-Total	336.25	-	336.25
General County Programs			
General County Programs	1.00	-	1.00
Total FTE	4,072.06	141.10	4,213.16

Note:

For a list of funded FTEs by job title, see Section H of this budget book. Full-time equivalents equals the number of positions multiplied by percent worked and the number of pay periods worked ÷ 26 pay periods for all types of positions: regular, extra-help, and contactors-on-payroll.

Summary Schedules

Ten Year Recommended Staffing Trend – Countywide



Notes:

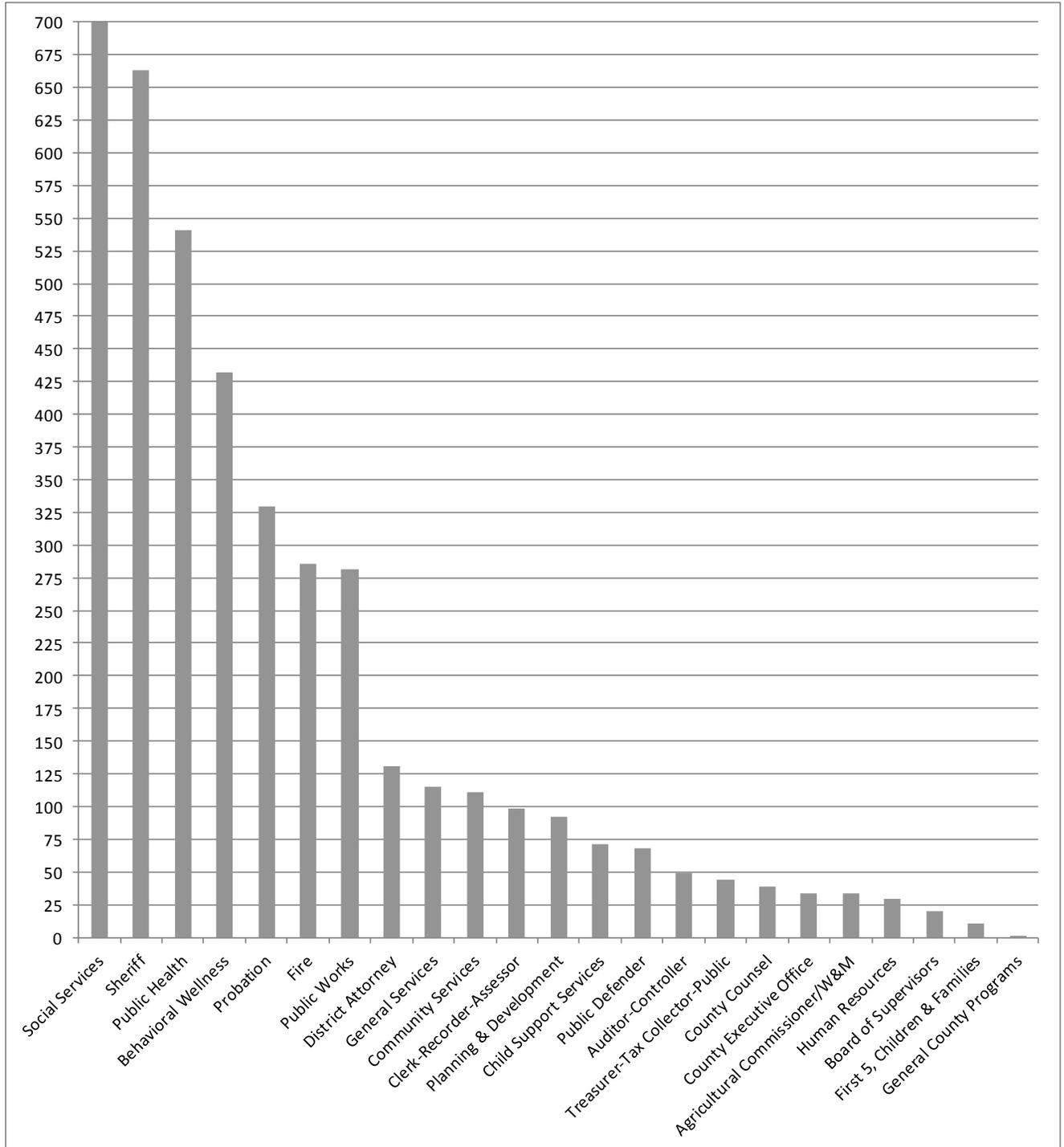
- This schedule is based on the Recommended budget figures. Refer to pages C-48 and C-49 to view the Adopted budget figures.
- Contractors-on-payroll working 50% or greater are counted as permanent.
- Beginning in 2005-06 all contractors-on-payroll and Extra Help are counted as non-permanent.

Summary Schedules

Full Time Equivalents By Department

The detail for this chart can be found on Page C-49.

FY 17-18 FTE Totals By Department



Summary Schedules

