

Section C



Summary Schedules



Summary Schedules



Summary Schedules

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Summary Schedules

Introduction

This part of the Recommended Budget book views budget data on a Countywide level. There are six distinct types of data that are presented that focus on different aspects of the budget. The following table lists the six types of data and their focus.

I. Countywide Budget Overview	This section includes specific schedules showing the standard format * for 1) all funds combined, 2) just the General Fund, 3) each major fund, and 4) all other funds. Please see below for a description of the standard format.
II. Appropriations	This section provides Countywide summary schedules that focus on appropriations only. Appropriations are the budgeted amounts for expenditures and other necessary outflows.
III. Revenues	This section provides Countywide summary schedules that focus on revenues only. Revenues include all sources of available inflows.
IV. General Fund Contribution	This section provides Countywide summary schedules that focus on General Fund Contribution (GFC). General Fund Contribution represents the amount of available general revenue proceeds that are allocable to departments to support their programs.
V. Fund Balances	This section provides schedules on fund balance amounts by fund and purpose.
VI. Staffing	This section provides schedules on staffing trends.

* The standard format provides for four groupings of data:

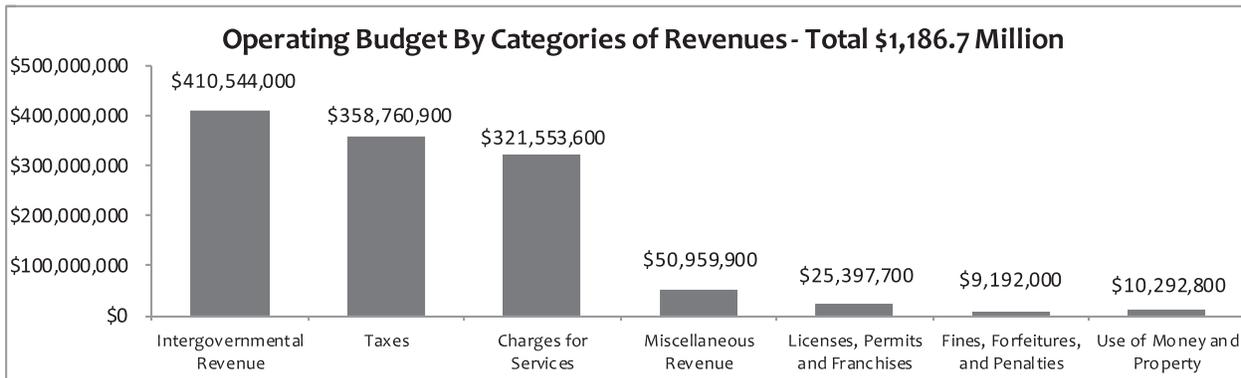
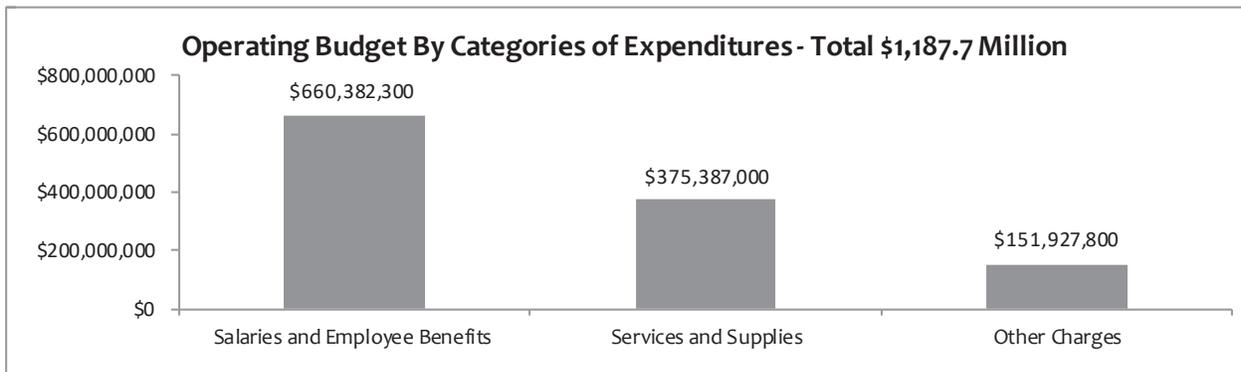
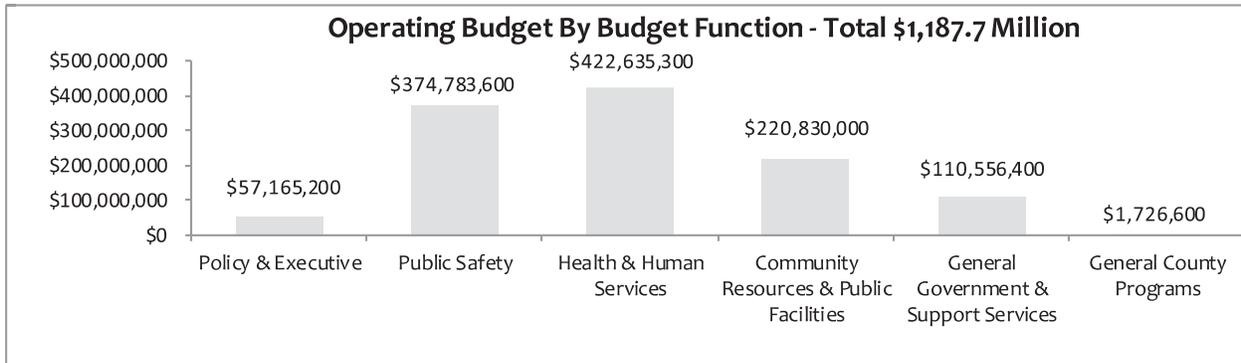
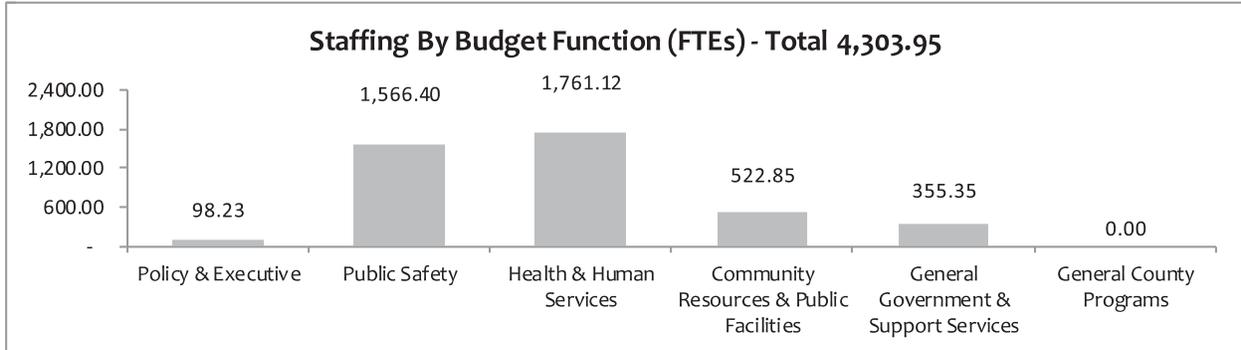
1. **Staffing** – this shows permanent staffing full-time equivalents for the level being reflected (e.g. Function, Budget Program, etc.)
2. **Operating Budget** – this shows the expenditure budget for the level being reflected (e.g. Function, Budget Program, etc.). Please note that these Summary Schedules only show amounts for operating expenditures.
3. **Budget by Categories of Expenditures** – this shows the nature or category of the expenditure budget (e.g. Salaries & Benefits, Services & Supplies, etc.)
4. **Budget by Categories of Revenues** – this shows the nature or category of the revenue budget (e.g. Taxes, Charges for Services, etc.)

A review of the standard format will show that the totals for groupings 3 & 4 are equal. Also, groupings 3 & 4 provide subtotals to differentiate “operating amounts” from total amounts. For the most part, operating amounts represent amounts that are ongoing in nature. Non-operating amounts primarily include transfers and changes to fund balances. For expenditures, non-operating amounts also include capital outflows. The Department detail pages in Section D of this budget book also follow this standard format. The standard format for the “Summary Schedules” includes a net change to fund balance section.

Summary Schedules

Countywide Budget Overview

All Funds Budget Charts



Summary Schedules

All Funds Summary

This schedule shows amounts for the County as a whole and includes all budgeted funds. This schedule is useful in understanding the primary components of the County's expenditures and revenues.

Staffing By Budget Function	2018-19 Actual	2019-20 Adopted	2019-20 Estimated Actual	2020-21 Recommended	Change from FY19-20 Ado to FY20-21 Rec
Policy & Executive	92.04	97.23	97.23	98.23	1.00
Public Safety	1,363.52	1,542.17	1,542.17	1,566.40	24.23
Health & Human Services	1,573.66	1,756.50	1,756.50	1,761.12	4.63
Community Resources & Public Fac.	461.82	509.05	509.05	522.85	13.80
General Government & Support Services	301.18	349.85	349.85	355.35	5.50
General County Programs	0.04	-	-	-	-
Total	3,792.26	4,254.79	4,254.79	4,303.95	49.16
Operating Budget By Budget Function					
Policy & Executive	\$ 54,027,618	\$ 54,898,000	\$ 56,156,548	\$ 57,165,200	\$ 2,267,200
Public Safety	324,813,479	354,300,100	347,108,100	374,783,600	20,483,500
Health & Human Services	375,978,835	413,586,810	408,000,500	422,635,300	9,048,490
Community Resources & Public Fac.	158,225,120	205,069,700	197,037,800	220,830,000	15,760,300
General Government & Support Services	116,415,357	107,751,500	110,658,400	110,556,400	2,804,900
General County Programs	765,936	1,741,300	2,713,800	1,726,600	(14,700)
Total Operating Expenditures	\$1,030,226,345	\$1,137,347,410	\$ 1,121,675,148	\$ 1,187,697,100	\$ 50,349,690
Budget By Categories of Expenditures					
Salaries and Employee Benefits	\$ 578,723,478	\$ 637,041,700	\$ 619,319,958	\$ 660,382,300	\$ 23,340,600
Services and Supplies	327,940,799	356,179,310	360,477,770	375,387,000	19,207,690
Other Charges	123,562,068	144,126,400	141,877,420	151,927,800	7,801,400
Total Operating Expenditures	1,030,226,345	1,137,347,410	1,121,675,148	1,187,697,100	50,349,690
Capital Assets	88,265,439	130,537,755	119,063,250	105,952,200	(24,585,555)
Other Financing Uses	82,363,878	90,732,600	109,946,300	114,360,200	23,627,600
Intrafund Expenditure Transfers (+)	243,803,693	252,605,100	257,901,100	279,148,800	26,543,700
Increases to Fund Balances	130,285,897	79,247,300	139,242,280	122,353,200	43,105,900
Fund Balance Impact (+)	126,163,740	-	3,663,100	-	-
Total Expenditures	\$1,701,108,991	\$1,690,470,165	\$ 1,751,491,178	\$ 1,809,511,500	\$ 119,041,335
Budget By Categories of Revenues					
Taxes	\$ 325,362,708	\$ 337,533,200	\$ 342,534,800	\$ 358,760,900	\$ 21,227,700
Licenses, Permits and Franchises	21,230,923	24,051,100	22,726,500	25,397,700	1,346,600
Fines, Forfeitures, and Penalties	8,871,144	8,371,600	10,257,200	9,192,000	820,400
Use of Money and Property	18,211,170	7,771,000	10,568,262	10,292,800	2,521,800
Intergovernmental Revenue	406,761,121	407,676,300	396,343,100	410,544,000	2,867,700
Charges for Services	289,567,969	315,295,500	304,514,600	321,553,600	6,258,100
Miscellaneous Revenue	54,975,006	47,312,300	78,088,985	50,959,900	3,647,600
Total Operating Revenues	1,124,980,041	1,148,011,000	1,165,033,447	1,186,700,900	38,689,900
Other Financing Sources	208,245,022	53,574,500	84,646,600	73,351,400	19,776,900
Intrafund Expenditure Transfers (-)	7,736,106	11,001,200	12,031,100	15,155,900	4,154,700
Decreases to Fund Balances	87,671,789	201,884,165	207,582,831	233,783,100	31,898,935
General Fund Contribution	269,099,284	275,999,300	280,099,400	300,520,200	24,520,900
Fund Balance Impact (-)	3,376,748	-	2,097,800	-	-
Total Revenues	\$1,701,108,991	\$1,690,470,165	\$ 1,751,491,178	\$ 1,809,511,500	\$ 119,041,335
Beginning Fund Balance	\$ 510,622,225	\$ 578,837,110	\$ 578,837,110	\$ 512,061,859	\$ (66,775,251)
Net Change in Sources Over Uses	165,401,099	(122,636,865)	(66,775,251)	(111,429,900)	11,206,965
Ending Fund Balance	\$ 676,023,324	\$ 456,200,245	\$ 512,061,859	\$ 400,631,959	\$ (55,568,286)

Summary Schedules

General Fund Summary

This schedule shows amounts only for the General Fund. The General Fund is the largest fund of the County. This schedule has been created in order to highlight budget items and changes relevant only to the General Fund.

<u>Staffing By Budget Function</u>	2018-19 Actual	2019-20 Adopted	2019-20 Estimated Actual	2020-21 Recommended	Change from FY19-20 Ado to FY20-21 Rec
Policy & Executive	85.22	90.23	90.23	91.23	1.00
Public Safety	1,110.67	1,264.17	1,264.17	1,284.40	20.23
Health & Human Services	69.43	79.38	79.38	36.00	(43.38)
Community Resources & Public Fac.	213.18	245.80	245.80	162.25	(83.55)
General Government & Support Services	247.66	289.85	289.85	271.85	(18.00)
General County Programs	0.04	-	-	-	-
Total	1,726.20	1,969.42	1,969.42	1,845.73	(123.69)
Operating Budget By Budget Function					
Policy & Executive	\$ 21,221,776	\$ 20,201,600	\$ 21,900,600	\$ 24,196,000	\$ 3,994,400
Public Safety	232,493,027	252,658,100	248,366,900	268,663,500	16,005,400
Health & Human Services	11,376,775	12,346,200	12,115,700	5,417,500	(6,928,700)
Community Resources & Public Fac.	48,885,841	60,797,300	58,720,100	44,688,900	(16,108,400)
General Government & Support Services	52,272,866	58,633,600	54,026,800	57,961,100	(672,500)
General County Programs	765,936	1,628,700	2,605,900	1,639,300	10,600
Total Operating Expenditures	\$ 367,016,221	\$ 406,265,500	\$ 397,736,000	\$ 402,566,300	\$ (3,699,200)
Budget By Categories of Expenditures					
Salaries and Employee Benefits	\$ 284,987,982	\$ 311,535,700	\$ 303,570,000	\$ 303,695,200	\$ (7,840,500)
Services and Supplies	58,241,942	67,957,700	67,527,680	69,044,500	1,086,800
Other Charges	23,786,297	26,772,100	26,638,320	29,826,600	3,054,500
Total Operating Expenditures	367,016,221	406,265,500	397,736,000	402,566,300	(3,699,200)
Capital Assets	2,218,252	5,297,700	2,693,700	583,800	(4,713,900)
Other Financing Uses	44,076,860	56,060,700	78,386,900	71,310,600	15,249,900
Intrafund Expenditure Transfers (+)	240,649,306	245,225,300	250,857,200	271,328,300	26,103,000
Increases to Fund Balances	83,444,427	53,749,400	77,137,600	76,986,600	23,237,200
Fund Balance Impact (+)	10,112,487	-	3,644,800	-	-
Total Expenditures	\$ 747,517,552	\$ 766,598,600	\$ 810,456,200	\$ 822,775,600	\$ 56,177,000
Budget By Categories of Revenues					
Taxes	\$ 244,812,725	\$ 254,472,900	\$ 258,283,000	\$ 271,609,400	\$ 17,136,500
Licenses, Permits and Franchises	16,514,643	19,654,700	17,756,000	5,513,400	(14,141,300)
Fines, Forfeitures, and Penalties	5,507,637	5,301,900	5,634,100	5,991,300	689,400
Use of Money and Property	5,953,844	2,942,500	3,860,037	3,498,400	555,900
Intergovernmental Revenue	102,201,908	88,168,400	88,448,000	84,547,000	(3,621,400)
Charges for Services	73,233,780	75,343,600	71,303,300	67,887,900	(7,455,700)
Miscellaneous Revenue	4,607,969	3,228,400	32,963,300	3,143,400	(85,000)
Total Operating Revenues	452,832,505	449,112,400	478,247,737	442,190,800	(6,921,600)
Other Financing Sources	5,946,972	6,187,000	6,833,100	7,111,500	924,500
Intrafund Expenditure Transfers (-)	4,581,720	3,621,400	5,229,300	7,335,400	3,714,000
Decreases to Fund Balances	47,031,196	66,073,900	72,344,263	102,145,000	36,071,100
General Fund Contribution	236,067,586	241,603,900	245,704,000	263,992,900	22,389,000
Fund Balance Impact (-)	1,057,573	-	2,097,800	-	-
Total Revenues	\$ 747,517,552	\$ 766,598,600	\$ 810,456,200	\$ 822,775,600	\$ 56,177,000
Beginning Fund Balance	\$ 129,876,123	\$ 175,344,268	\$ 175,344,268	\$ 181,684,605	\$ 6,340,337
Net Change in Sources Over Uses	45,468,144	(12,324,500)	6,340,337	(25,158,400)	(12,833,900)
Ending Fund Balance	\$ 175,344,268	\$ 163,019,768	\$ 181,684,605	\$ 156,526,205	\$ (6,493,563)

Summary Schedules

Flood Control Districts Major Fund Summary

	2018-19 Actual	2019-20 Adopted	2019-20 Estimated Actual	2020-21 Recommended	Change from FY19-20 Ado to FY20-21 Rec
Staffing By Budget Function					
Community Resources & Public Fac.	37.63	39.00	39.00	39.00	-
Total	37.63	39.00	39.00	39.00	-
Operating Budget By Budget Function					
Community Resources & Public Fac.	\$ 16,518,284	\$ 16,787,100	\$ 16,669,000	\$ 16,274,400	(512,700)
Total Operating Expenditures	\$ 16,518,284	\$ 16,787,100	\$ 16,669,000	\$ 16,274,400	(512,700)
Budget By Categories of Expenditures					
Salaries and Employee Benefits	\$ 5,412,659	\$ 5,604,900	\$ 5,482,900	\$ 5,736,800	131,900
Services and Supplies	10,622,785	10,601,300	10,606,100	9,880,700	(720,600)
Other Charges	482,840	580,900	580,000	656,900	76,000
Total Operating Expenditures	16,518,284	16,787,100	16,669,000	16,274,400	(512,700)
Capital Assets	11,588,106	12,752,000	6,457,200	22,805,000	10,053,000
Other Financing Uses	877,225	-	-	-	-
Increases to Fund Balances	3,202,166	3,004,200	6,733,400	23,030,000	20,025,800
Fund Balance Impact (+)	-	-	-	-	-
Total Expenditures	\$ 32,185,780	\$ 32,543,300	\$ 29,859,600	\$ 62,109,400	29,566,100
Budget By Categories of Revenues					
Taxes	\$ 11,739,137	\$ 11,660,000	\$ 11,660,000	\$ 12,066,700	406,700
Licenses, Permits and Franchises	74,346	-	-	-	-
Fines, Forfeitures, and Penalties	(2,043)	-	-	-	-
Use of Money and Property	1,901,833	686,800	782,100	762,200	75,400
Intergovernmental Revenue	8,333,740	7,765,800	6,790,000	13,308,200	5,542,400
Charges for Services	3,819,873	3,574,700	3,904,000	4,013,600	438,900
Miscellaneous Revenue	570,531	1,500	1,500	1,500	-
Total Operating Revenues	26,437,418	23,688,800	23,137,600	30,152,200	6,463,400
Other Financing Sources	989,417	76,600	2,076,600	65,100	(11,500)
Decreases to Fund Balances	4,758,946	8,777,900	4,645,400	31,892,100	23,114,200
Total Revenues	\$ 32,185,780	\$ 32,543,300	\$ 29,859,600	\$ 62,109,400	29,566,100
Beginning Fund Balance	\$ 64,654,342	\$ 63,097,562	\$ 63,097,562	\$ 65,185,562	2,088,000
Net Change in Sources Over Uses	(1,556,780)	(5,773,700)	2,088,000	(8,862,100)	(3,088,400)
Ending Fund Balance	\$ 63,097,562	\$ 57,323,862	\$ 65,185,562	\$ 56,323,462	(1,000,400)

Summary Schedules

Public Health Major Fund Summary

Staffing By Budget Function	2018-19 Actual	2019-20 Adopted	2019-20 Estimated Actual	2020-21 Recommended	Change from FY19-20 Ado to FY20-21 Rec
Health & Human Services	422.97	447.96	447.96	449.30	1.34
Total	422.97	447.96	447.96	449.30	1.34
Operating Budget By Budget Function					
Health & Human Services	\$ 77,327,668	\$ 81,549,300	\$ 80,218,900	\$ 83,087,100	1,537,800
General County Programs	-	104,600	104,600	79,300	(25,300)
Total Operating Expenditures	\$ 77,327,668	\$ 81,653,900	\$ 80,323,500	\$ 83,166,400	1,512,500
Budget By Categories of Expenditures					
Salaries and Employee Benefits	\$ 57,071,206	\$ 59,825,900	\$ 58,507,500	\$ 62,182,800	2,356,900
Services and Supplies	17,229,334	18,264,600	18,193,300	17,385,600	(879,000)
Other Charges	3,027,128	3,563,400	3,622,700	3,598,000	34,600
Total Operating Expenditures	77,327,668	81,653,900	80,323,500	83,166,400	1,512,500
Capital Assets	21,828	85,490	107,200	45,000	(40,490)
Other Financing Uses	4,054,102	4,297,400	4,262,100	5,015,600	718,200
Intrafund Expenditure Transfers (+)	104,800	105,000	229,600	185,000	80,000
Increases to Fund Balances	5,499,999	4,966,000	1,096,800	2,250,100	(2,715,900)
Fund Balance Impact (+)	-	-	-	-	-
Total Expenditures	\$ 87,008,397	\$ 91,107,790	\$ 86,019,200	\$ 90,662,100	(445,690)
Budget By Categories of Revenues					
Licenses, Permits and Franchises	\$ 61,782	\$ 55,800	\$ 53,300	\$ 53,800	(2,000)
Fines, Forfeitures, and Penalties	459,542	437,100	642,900	476,400	39,300
Use of Money and Property	608,256	320,700	360,800	361,200	40,500
Intergovernmental Revenue	21,251,501	20,511,290	21,416,000	21,518,900	1,007,610
Charges for Services	46,065,742	49,196,300	47,345,200	48,620,500	(575,800)
Miscellaneous Revenue	4,555,299	4,556,600	4,519,200	4,498,600	(58,000)
Total Operating Revenues	73,002,122	75,077,790	74,337,400	75,529,400	451,610
Other Financing Sources	1,987,488	2,544,600	2,550,800	2,767,300	222,700
Intrafund Expenditure Transfers (-)	104,800	105,000	229,600	185,000	80,000
Decreases to Fund Balances	4,725,988	6,027,400	1,548,400	4,685,400	(1,342,000)
General Fund Contribution	7,188,000	7,353,000	7,353,000	7,495,000	142,000
Total Revenues	\$ 87,008,397	\$ 91,107,790	\$ 86,019,200	\$ 90,662,100	(445,690)
Beginning Fund Balance	\$ 25,778,330	\$ 26,552,341	\$ 26,552,341	\$ 26,100,741	(451,600)
Net Change in Sources Over Uses	774,011	(1,061,400)	(451,600)	(2,435,300)	(1,373,900)
Ending Fund Balance	\$ 26,552,341	\$ 25,490,941	\$ 26,100,741	\$ 23,665,441	(1,825,500)

Summary Schedules

Roads Major Fund Summary

	2018-19 Actual	2019-20 Adopted	2019-20 Estimated Actual	2020-21 Recommended	Change from FY19-20 Ado to FY20-21 Rec
Staffing By Budget Function					
Community Resources & Public Fac.	108.03	117.00	117.00	118.00	1.00
Total	108.03	117.00	117.00	118.00	1.00
Operating Budget By Budget Function					
Community Resources & Public Fac.	\$ 39,697,096	\$ 54,281,000	\$ 51,313,500	\$ 63,442,400	9,161,400
Total Operating Expenditures	\$ 39,697,096	\$ 54,281,000	\$ 51,313,500	\$ 63,442,400	9,161,400
Budget By Categories of Expenditures					
Salaries and Employee Benefits	\$ 14,260,796	\$ 15,858,900	\$ 14,995,400	\$ 16,183,500	324,600
Services and Supplies	23,043,738	35,908,600	33,801,200	44,613,000	8,704,400
Other Charges	2,392,563	2,513,500	2,516,900	2,645,900	132,400
Total Operating Expenditures	39,697,096	54,281,000	51,313,500	63,442,400	9,161,400
Capital Assets	870,965	2,246,000	2,696,500	1,311,000	(935,000)
Other Financing Uses	2,854,921	981,500	2,217,400	1,234,400	252,900
Intrafund Expenditure Transfers (+)	2,095	310,000	310,000	310,000	-
Increases to Fund Balances	10,026,808	7,453,300	16,185,800	4,209,300	(3,244,000)
Fund Balance Impact (+)	-	-	-	-	-
Total Expenditures	\$ 53,451,885	\$ 65,271,800	\$ 72,723,200	\$ 70,507,100	5,235,300
Budget By Categories of Revenues					
Taxes	\$ 7,975,973	\$ 7,434,700	\$ 7,319,400	\$ 7,025,500	(409,200)
Licenses, Permits and Franchises	492,453	374,000	362,000	362,000	(12,000)
Use of Money and Property	619,016	272,000	439,500	288,800	16,800
Intergovernmental Revenue	24,122,940	34,850,200	29,654,300	33,092,100	(1,758,100)
Charges for Services	5,534,645	5,082,700	6,347,200	3,868,000	(1,214,700)
Miscellaneous Revenue	154,717	112,500	134,200	127,500	15,000
Total Operating Revenues	38,899,744	48,126,100	44,256,600	44,763,900	(3,362,200)
Other Financing Sources	6,322,812	5,240,800	15,989,100	5,933,200	692,400
Intrafund Expenditure Transfers (-)	2,095	310,000	310,000	310,000	-
Decreases to Fund Balances	6,430,434	9,774,100	10,346,700	17,656,500	7,882,400
General Fund Contribution	1,796,800	1,820,800	1,820,800	1,843,500	22,700
Fund Balance Impact (-)	-	-	-	-	-
Total Revenues	\$ 53,451,885	\$ 65,271,800	\$ 72,723,200	\$ 70,507,100	5,235,300
Beginning Fund Balance	\$ 18,492,094	\$ 22,088,468	\$ 22,088,468	\$ 27,927,568	5,839,100
Net Change in Sources Over Uses	3,596,373	(2,320,800)	5,839,100	(13,447,200)	(11,126,400)
Ending Fund Balance	\$ 22,088,468	\$ 19,767,668	\$ 27,927,568	\$ 14,480,368	(5,287,300)

Summary Schedules

Capital Projects Major Fund Summary

Staffing By Budget Function	2018-19 Actual	2019-20 Adopted	2019-20 Estimated Actual	2020-21 Recommended	Change from FY19-20 Ado to FY20-21 Rec
Total	-	-	-	-	-
Operating Budget By Budget Function					
Public Safety	-	-	45,900	-	-
General Government & Support Services	27,821,600	8,331,400	13,024,300	6,319,000	(2,012,400)
Total Operating Expenditures	\$ 27,821,600	\$ 8,331,400	\$ 13,070,200	\$ 6,319,000	(2,012,400)
Budget By Categories of Expenditures					
Services and Supplies	\$ 27,821,600	\$ 8,331,400	\$ 13,070,200	\$ 6,319,000	(2,012,400)
Total Operating Expenditures	27,821,600	8,331,400	13,070,200	6,319,000	(2,012,400)
Capital Assets	7,593,989	24,649,300	5,652,250	30,466,400	5,817,100
Other Financing Uses	584,089	211,600	349,500	76,000	(135,600)
Intrafund Expenditure Transfers (+)	-	82,000	92,000	-	(82,000)
Increases to Fund Balances	789,738	596,000	12,665,933	4,648,100	4,052,100
Fund Balance Impact (+)	-	-	-	-	-
Total Expenditures	\$ 36,789,417	\$ 33,870,300	\$ 31,829,883	\$ 41,509,500	7,639,200
Budget By Categories of Revenues					
Use of Money and Property	\$ 188,514	\$ 5,000	\$ 21,983	\$ 12,000	7,000
Intergovernmental Revenue	20,729,475	5,169,000	801,200	5,290,900	121,900
Charges for Services	451,397	1,606,200	838,500	1,253,500	(352,700)
Miscellaneous Revenue	1,441,703	128,000	20,000	742,200	614,200
Total Operating Revenues	22,811,089	6,908,200	1,681,683	7,298,600	390,400
Other Financing Sources	3,528,290	23,609,000	21,913,200	18,654,900	(4,954,100)
Intrafund Expenditure Transfers (-)	-	82,000	92,000	-	(82,000)
Decreases to Fund Balances	10,450,037	2,996,100	7,868,000	15,281,000	12,284,900
General Fund Contribution	-	275,000	275,000	275,000	-
Fund Balance Impact (-)	-	-	-	-	-
Total Revenues	\$ 36,789,417	\$ 33,870,300	\$ 31,829,883	\$ 41,509,500	7,639,200
Beginning Fund Balance	\$ 21,273,797	\$ 11,613,498	\$ 11,613,498	\$ 16,411,431	4,797,933
Net Change in Sources Over Uses	(9,660,299)	(2,400,100)	4,797,933	(10,632,900)	(8,232,800)
Ending Fund Balance	\$ 11,613,498	\$ 9,213,398	\$ 16,411,431	\$ 5,778,531	(3,434,867)

Summary Schedules

Fire Protection District Major Fund Summary

<u>Staffing By Budget Function</u>	<u>2018-19 Actual</u>	<u>2019-20 Adopted</u>	<u>2019-20 Estimated Actual</u>	<u>2020-21 Recommended</u>	<u>Change from FY19-20 Ado to FY20-21 Rec</u>
Public Safety	248.59	270.00	270.00	274.00	4.00
Total	248.59	270.00	270.00	274.00	4.00
Operating Budget By Budget Function					
Public Safety	\$ 75,568,692	\$ 84,906,300	\$ 81,776,200	\$ 89,226,800	\$ 4,320,500
Total Operating Expenditures	\$ 75,568,692	\$ 84,906,300	\$ 81,776,200	\$ 89,226,800	\$ 4,320,500
Budget By Categories of Expenditures					
Salaries and Employee Benefits	\$ 62,917,446	\$ 68,265,900	\$ 66,819,900	\$ 72,517,900	\$ 4,252,000
Services and Supplies	7,585,056	9,898,700	9,076,600	9,560,400	(338,300)
Other Charges	5,066,190	6,741,700	5,879,700	7,148,500	406,800
Total Operating Expenditures	75,568,692	84,906,300	81,776,200	89,226,800	4,320,500
Capital Assets	5,167,645	577,500	1,979,600	3,313,700	2,736,200
Other Financing Uses	2,856,902	10,081,800	3,266,800	9,613,000	(468,800)
Increases to Fund Balances	1,671,772	-	335,400	-	-
Fund Balance Impact (+)	-	-	-	-	-
Total Expenditures	\$ 85,265,011	\$ 95,565,600	\$ 87,358,000	\$ 102,153,500	\$ 6,587,900
Budget By Categories of Revenues					
Taxes	\$ 55,033,426	\$ 58,052,000	\$ 59,333,200	\$ 61,959,000	\$ 3,907,000
Licenses, Permits and Franchises	21,710	20,000	24,000	24,000	4,000
Fines, Forfeitures, and Penalties	(9,069)	-	100	-	-
Use of Money and Property	373,663	53,000	227,000	24,000	(29,000)
Intergovernmental Revenue	1,755,358	672,500	1,714,300	1,987,100	1,314,600
Charges for Services	27,009,680	26,487,000	24,428,100	27,694,500	1,207,500
Miscellaneous Revenue	223,909	500,800	1,103,200	1,042,800	542,000
Total Operating Revenues	84,408,677	85,785,300	86,829,900	92,731,400	6,946,100
Other Financing Sources	359,863	446,000	528,100	543,000	97,000
Decreases to Fund Balances	496,471	9,334,300	-	8,879,100	(455,200)
Total Revenues	\$ 85,265,011	\$ 95,565,600	\$ 87,358,000	\$ 102,153,500	\$ 6,587,900
Beginning Fund Balance	\$ 25,747,838	\$ 27,417,237	\$ 27,417,237	\$ 27,752,637	\$ 335,400
Net Change in Sources Over Uses	1,175,302	(9,334,300)	335,400	(8,879,100)	455,200
Ending Fund Balance	\$ 26,923,140	\$ 18,082,937	\$ 27,752,637	\$ 18,873,537	\$ 790,600

Summary Schedules

Behavioral Wellness Major Fund Summary

	2018-19 Actual	2019-20 Adopted	2019-20 Estimated Actual	2020-21 Recommended	Change from FY19-20 Ado to FY20-21 Rec
Staffing By Budget Function					
Health & Human Services	315.79	403.66	403.66	403.78	0.12
Total	315.79	403.66	403.66	403.78	0.12
Operating Budget By Budget Function					
Health & Human Services	\$ 114,029,462	\$ 132,321,400	\$ 128,669,200	\$ 134,537,600	\$ 2,216,200
Total Operating Expenditures	\$ 114,029,462	\$ 132,321,400	\$ 128,669,200	\$ 134,537,600	\$ 2,216,200
Budget By Categories of Expenditures					
Salaries and Employee Benefits	\$ 43,975,262	\$ 55,475,800	\$ 48,246,300	\$ 52,870,900	\$ (2,604,900)
Services and Supplies	66,934,831	73,999,000	77,518,600	78,198,100	4,199,100
Other Charges	3,119,369	2,846,600	2,904,300	3,468,600	622,000
Total Operating Expenditures	114,029,462	132,321,400	128,669,200	134,537,600	2,216,200
Capital Assets	(8)	-	80,400	200,000	200,000
Other Financing Uses	3,957,799	3,439,200	3,915,200	3,919,300	480,100
Intrafund Expenditure Transfers (+)	2,948,244	6,844,800	6,132,200	7,287,500	442,700
Increases to Fund Balances	7,120,623	100,000	330,500	405,000	305,000
Fund Balance Impact (+)	-	-	-	-	-
Total Expenditures	\$ 128,056,120	\$ 142,705,400	\$ 139,127,500	\$ 146,349,400	\$ 3,644,000
Budget By Categories of Revenues					
Fines, Forfeitures, and Penalties	\$ 39,189	\$ 24,700	\$ 41,000	\$ 41,000	\$ 16,300
Use of Money and Property	317,732	365,900	498,100	530,000	164,100
Intergovernmental Revenue	56,036,240	54,588,300	57,628,000	56,247,600	1,659,300
Charges for Services	56,537,986	65,236,400	59,839,800	62,647,400	(2,589,000)
Miscellaneous Revenue	2,638,962	81,100	74,100	65,000	(16,100)
Total Operating Revenues	115,570,109	120,296,400	118,081,000	119,531,000	(765,400)
Other Financing Sources	2,750,352	4,088,200	3,502,100	8,979,800	4,891,600
Intrafund Expenditure Transfers (-)	2,948,244	6,844,800	6,132,200	7,287,500	442,700
Decreases to Fund Balances	1,257,815	5,861,100	5,797,300	4,857,300	(1,003,800)
General Fund Contribution	5,529,600	5,614,900	5,614,900	5,693,800	78,900
Fund Balance Impact (-)	-	-	-	-	-
Total Revenues	\$ 128,056,120	\$ 142,705,400	\$ 139,127,500	\$ 146,349,400	\$ 3,644,000
Beginning Fund Balance	\$ 11,275,732	\$ 17,138,540	\$ 17,138,540	\$ 11,671,740	\$ (5,466,800)
Net Change in Sources Over Uses	5,862,808	(5,761,100)	(5,466,800)	(4,452,300)	1,308,800
Ending Fund Balance	\$ 17,138,540	\$ 11,377,440	\$ 11,671,740	\$ 7,219,440	\$ (4,158,000)

Summary Schedules

Affordable Housing Major Fund Summary

	2018-19 Actual	2019-20 Adopted	2019-20 Estimated Actual	2020-21 Recommended	Change from FY19-20 Ado to FY20-21 Rec
Staffing By Budget Function					
Community Resources & Public Fac.	2.89	-	-	-	-
Total	2.89	-	-	-	-
Operating Budget By Budget Function					
Community Resources & Public Fac.	7,502,926	9,513,700	9,513,700	12,598,200	3,084,500
Total Operating Expenditures	\$ 7,502,926	\$ 9,513,700	\$ 9,513,700	\$ 12,598,200	\$ 3,084,500
Budget By Categories of Expenditures					
Salaries and Employee Benefits	\$ 290,799	\$ -	\$ -	\$ -	\$ -
Services and Supplies	7,045,075	9,513,700	9,513,700	12,598,200	3,084,500
Other Charges	167,052	-	-	-	-
Total Operating Expenditures	7,502,926	9,513,700	9,513,700	12,598,200	3,084,500
Other Financing Uses	1,401,168	1,687,700	1,778,900	3,985,600	2,297,900
Intrafund Expenditure Transfers (+)	65,880	-	-	-	-
Increases to Fund Balances	874,373	676,500	746,500	950,400	273,900
Fund Balance Impact (+)	-	-	-	-	-
Total Expenditures	\$ 9,844,347	\$ 11,877,900	\$ 12,039,100	\$ 17,534,200	\$ 5,656,300
Budget By Categories of Revenues					
Licenses, Permits and Franchises	\$ 702	\$ -	\$ -	\$ -	\$ -
Use of Money and Property	\$ 331,450	\$ 40,000	\$ 40,000	\$ 165,000	\$ 125,000
Intergovernmental Revenue	4,873,923	9,795,900	9,887,100	14,520,200	4,724,300
Charges for Services	53,245	50,000	50,000	50,000	-
Miscellaneous Revenue	1,506,155	442,000	442,000	469,000	27,000
Total Operating Revenues	6,765,474	10,327,900	10,419,100	15,204,200	4,876,300
Other Financing Sources	-	-	70,000	-	-
Intrafund Expenditure Transfers (-)	65,880	-	-	-	-
Decreases to Fund Balances	3,012,993	1,550,000	1,550,000	2,330,000	780,000
Fund Balance Impact (-)	-	-	-	-	-
Total Revenues	\$ 9,844,347	\$ 11,877,900	\$ 12,039,100	\$ 17,534,200	\$ 5,656,300
Beginning Fund Balance	\$ 8,022,531	\$ 5,883,911	\$ 5,883,911	\$ 5,080,411	\$ (803,500)
Net Change in Sources Over Uses	(2,138,620)	(873,500)	(803,500)	(1,379,600)	(506,100)
Ending Fund Balance	\$ 5,883,911	\$ 5,010,411	\$ 5,080,411	\$ 3,700,811	\$ (1,309,600)

Summary Schedules

Social Services Major Fund Summary

Staffing By Budget Function	2018-19 Actual	2019-20 Adopted	2019-20 Estimated Actual	2020-21 Recommended	Change from FY19-20 Ado to FY20-21 Rec
Health & Human Services	684.78	740.50	740.50	745.50	5.00
Total	684.78	740.50	740.50	745.50	5.00
Operating Budget By Budget Function					
Health & Human Services	\$ 147,129,239	\$ 159,778,100	\$ 159,767,000	\$ 164,132,100	\$ 4,354,000
Total Operating Expenditures	\$ 147,129,239	\$ 159,778,100	\$ 159,767,000	\$ 164,132,100	\$ 4,354,000
Budget By Categories of Expenditures					
Salaries and Employee Benefits	\$ 76,612,804	\$ 83,841,500	\$ 83,506,400	\$ 86,191,300	\$ 2,349,800
Services and Supplies	18,842,362	21,368,500	19,750,300	20,124,600	(1,243,900)
Other Charges	51,674,073	54,568,100	56,510,300	57,816,200	3,248,100
Total Operating Expenditures	147,129,239	159,778,100	159,767,000	164,132,100	4,354,000
Capital Assets	376,563	2,332,665	378,800	905,000	(1,427,665)
Other Financing Uses	85,839	174,400	1,177,000	198,600	24,200
Increases to Fund Balances	3,975,880	1,909,900	1,909,900	1,909,900	-
Total Expenditures	\$ 151,567,521	\$ 164,195,065	\$ 163,232,700	\$ 167,145,600	\$ 2,950,535
Budget By Categories of Revenues					
Licenses, Permits and Franchises	\$ 82,164	\$ 66,000	\$ 66,000	\$ 66,000	\$ -
Fines, Forfeitures, and Penalties	12,507	13,200	13,200	13,200	-
Use of Money and Property	331,145	241,100	211,600	237,400	(3,700)
Intergovernmental Revenue	139,372,109	149,257,700	145,825,700	144,289,400	(4,968,300)
Charges for Services	60,865	110,800	104,100	75,800	(35,000)
Miscellaneous Revenue	879,702	416,000	416,000	416,000	-
Total Operating Revenues	140,738,491	150,104,800	146,636,600	145,097,800	(5,007,000)
Other Financing Sources	59,400	49,400	49,400	10,844,400	10,795,000
Intrafund Expenditure Transfers (-)	-	-	-	-	-
Decreases to Fund Balances	2,139,231	5,372,465	7,878,300	2,422,600	(2,949,865)
General Fund Contribution	8,630,399	8,668,400	8,668,400	8,780,800	112,400
Fund Balance Impact (-)	-	-	-	-	-
Total Revenues	\$ 151,567,521	\$ 164,195,065	\$ 163,232,700	\$ 167,145,600	\$ 2,950,535
Beginning Fund Balance	\$ 5,428,438	\$ 7,265,087	\$ 7,265,087	\$ 1,296,687	\$ (5,968,400)
Net Change in Sources Over Uses	1,836,649	(3,462,565)	(5,968,400)	(512,700)	2,949,865
Ending Fund Balance	\$ 7,265,087	\$ 3,802,522	\$ 1,296,687	\$ 783,987	\$ (3,018,535)

Summary Schedules

Resource Recovery Enterprise Major Fund Summary

	2018-19 Actual	2019-20 Adopted	2019-20 Estimated Actual	2020-21 Recommended	Change from FY19-20 Ado to FY20-21 Rec
Staffing By Budget Function					
Community Resources & Public Fac.	72.40	78.25	78.25	78.30	0.05
Total	72.40	78.25	78.25	78.30	0.05
Operating Budget By Budget Function					
Community Resources & Public Fac.	\$ 32,824,256	\$ 40,681,400	\$ 42,062,200	\$ 40,934,100	\$ 252,700
Total Operating Expenditures	\$ 32,824,256	\$ 40,681,400	\$ 42,062,200	\$ 40,934,100	\$ 252,700
Budget By Categories of Expenditures					
Salaries and Employee Benefits	\$ 9,546,702	\$ 10,120,700	\$ 10,733,700	\$ 10,936,900	\$ 816,200
Services and Supplies	14,390,225	17,943,800	18,293,200	17,195,800	(748,000)
Other Charges	8,887,328	12,616,900	13,035,300	12,801,400	184,500
Total Operating Expenditures	32,824,256	40,681,400	42,062,200	40,934,100	252,700
Capital Assets	52,278,091	68,258,500	81,725,900	12,804,600	(55,453,900)
Other Financing Uses	13,541,119	5,125,200	5,847,200	8,947,900	3,822,700
Increases to Fund Balances	8,100,000	3,051,500	-	1,350,000	(1,701,500)
Fund Balance Impact (+)	107,723,298	-	-	-	-
Total Expenditures	\$ 214,466,763	\$ 117,116,600	\$ 129,635,300	\$ 64,036,600	\$ (53,080,000)
Budget By Categories of Revenues					
Licenses, Permits and Franchises	\$ 3,949,837	\$ 3,865,600	\$ 4,183,400	\$ 4,142,300	\$ 276,700
Use of Money and Property	2,982,631	885,000	1,685,000	1,870,400	985,400
Intergovernmental Revenue	300,603	2,242,000	2,242,000	2,662,500	420,500
Charges for Services	27,056,795	35,786,500	34,353,700	35,736,600	(49,900)
Miscellaneous Revenue	223,482	136,000	136,000	124,500	(11,500)
Total Operating Revenues	34,513,349	42,915,100	42,600,100	44,536,300	1,621,200
Other Financing Sources	177,360,992	4,288,500	5,010,500	8,679,900	4,391,400
Decreases to Fund Balances	2,592,422	69,913,000	82,024,700	10,820,400	(59,092,600)
Fund Balance Impact (-)	-	-	-	-	-
Total Revenues	\$ 214,466,763	\$ 117,116,600	\$ 129,635,300	\$ 64,036,600	\$ (53,080,000)
Beginning Fund Balance	\$ 51,662,048	\$ 57,394,840	\$ 57,394,840	\$ (24,629,860)	\$ (82,024,700)
Net Change in Sources Over Uses	113,230,876	(66,861,500)	(82,024,700)	(9,470,400)	57,391,100
Ending Fund Balance	\$ 164,892,923	\$ (9,466,660)	\$ (24,629,860)	\$ (34,100,260)	\$ (24,633,600)

***NOTE:** Resource Recovery Ending Fund Balance is negative due to the Fund carrying approximately \$147,000,000 of Certificates of Participation (COP) debt related to the ongoing construction of the Tajiguas Resource Recovery Project (TRRP).

Summary Schedules

Laguna Sanitation Enterprise Major Fund Summary

	2018-19 Actual	2019-20 Adopted	2019-20 Estimated Actual	2020-21 Recommended	Change from FY19-20 Ado to FY20-21 Rec
Staffing By Budget Function					
Community Resources & Public Fac.	17.00	17.00	17.00	17.00	-
Total	17.00	17.00	17.00	17.00	-
Operating Budget By Budget Function					
Community Resources & Public Fac.	\$ 7,140,370	\$ 7,752,200	\$ 8,420,000	\$ 9,682,500	\$ 1,930,300
Total Operating Expenditures	\$ 7,140,370	\$ 7,752,200	\$ 8,420,000	\$ 9,682,500	\$ 1,930,300
Budget By Categories of Expenditures					
Salaries and Employee Benefits	\$ 2,440,912	\$ 2,447,400	\$ 2,627,400	\$ 2,810,400	\$ 363,000
Services and Supplies	2,841,587	3,416,800	4,032,000	4,145,500	728,700
Other Charges	1,857,870	1,888,000	1,760,600	2,726,600	838,600
Total Operating Expenditures	7,140,370	7,752,200	8,420,000	9,682,500	1,930,300
Capital Assets	664,407	6,129,000	6,115,000	24,410,000	18,281,000
Other Financing Uses	803,801	808,800	821,500	1,774,500	965,700
Increases to Fund Balances	593,325	1,572,100	16,390,700	1,000,000	(572,100)
Fund Balance Impact (+)	6,257,284	-	-	-	-
Total Expenditures	\$ 15,459,186	\$ 16,262,100	\$ 31,747,200	\$ 36,867,000	\$ 20,604,900
Budget By Categories of Revenues					
Use of Money and Property	\$ 1,171,653	\$ 557,100	\$ 620,300	\$ 764,000	\$ 206,900
Intergovernmental Revenue	104,407	65,100	65,100	56,100	(9,000)
Charges for Services	14,091,179	14,610,900	14,968,100	15,378,500	767,600
Miscellaneous Revenue	62,009	29,000	93,700	23,000	(6,000)
Total Operating Revenues	15,429,248	15,262,100	15,747,200	16,221,600	959,500
Other Financing Sources	29,939	-	15,000,000	-	-
Decreases to Fund Balances	-	1,000,000	1,000,000	20,645,400	19,645,400
Fund Balance Impact (-)	-	-	-	-	-
Total Revenues	\$ 15,459,186	\$ 16,262,100	\$ 31,747,200	\$ 36,867,000	\$ 20,604,900
Beginning Fund Balance	\$ 62,307,754	\$ 70,626,570	\$ 70,626,570	\$ 86,017,270	\$ 15,390,700
Net Change in Sources Over Uses	6,850,609	572,100	15,390,700	(19,645,400)	(20,217,500)
Ending Fund Balance	\$ 69,158,362	\$ 71,198,670	\$ 86,017,270	\$ 66,371,870	\$ (4,826,800)

Summary Schedules

Other Non-Major Funds Summary

Staffing By Budget Function	2018-19 Actual	2019-20 Adopted	2019-20 Estimated Actual	2020-21 Recommended	Change from FY19-20 Ado to FY20-21 Rec
Policy & Executive	6.81	7.00	7.00	7.00	-
Public Safety	4.26	8.00	8.00	8.00	-
Health & Human Services	80.69	85.00	85.00	126.55	41.55
Community Resources & Public Fac.	10.70	12.00	12.00	108.30	96.30
General Government & Support Services	53.52	60.00	60.00	83.50	23.50
Total	155.99	172.00	172.00	333.35	161.35
Operating Budget By Budget Function					
Policy & Executive	\$ 32,805,842	\$ 34,696,400	\$ 34,255,948	\$ 32,969,200	\$ (1,727,200)
Public Safety	16,751,760	16,735,700	16,919,100	16,893,300	157,600
Health & Human Services	26,115,691	27,591,810	27,229,700	35,461,000	7,869,190
Community Resources & Public Fac.	5,656,347	15,257,000	10,339,300	33,209,500	17,952,500
General Government & Support Services	36,320,891	40,786,500	43,607,300	46,276,300	5,489,800
General County Programs	-	8,000	3,300	8,000	-
Total Operating Expenditures	\$ 117,650,531	\$ 135,075,410	\$ 132,354,648	\$ 164,817,300	\$ 29,741,890
Budget By Categories of Expenditures					
Salaries and Employee Benefits	\$ 21,206,909	\$ 24,065,000	\$ 24,830,458	\$ 47,256,600	\$ 23,191,600
Services and Supplies	73,342,264	78,975,210	79,094,890	86,321,600	7,346,390
Other Charges	23,101,358	32,035,200	28,429,300	31,239,100	(796,100)
Total Operating Expenditures	117,650,531	135,075,410	132,354,648	164,817,300	29,741,890
Capital Assets	7,485,601	8,209,600	11,176,700	9,107,700	898,100
Other Financing Uses	7,270,053	7,864,300	7,923,800	8,284,700	420,400
Intrafund Expenditure Transfers (+)	33,368	38,000	280,100	38,000	-
Increases to Fund Balances	4,986,786	2,168,400	5,709,747	5,613,800	3,445,400
Fund Balance Impact (+)	2,070,672	-	18,300	-	-
Total Expenditures	\$ 139,497,011	\$ 153,355,710	\$ 157,463,295	\$ 187,861,500	\$ 34,505,790
Budget By Categories of Revenues					
Taxes	\$ 5,801,447	\$ 5,913,600	\$ 5,939,200	\$ 6,100,300	\$ 186,700
Licenses, Permits and Franchises	33,286	15,000	281,800	15,236,200	15,221,200
Fines, Forfeitures, and Penalties	2,863,381	2,594,700	3,925,900	2,670,100	75,400
Use of Money and Property	3,431,435	1,401,900	1,821,842	1,779,400	377,500
Intergovernmental Revenue	27,678,917	34,590,110	31,871,400	33,024,000	(1,566,110)
Charges for Services	35,652,781	38,210,400	41,032,600	54,327,300	16,116,900
Miscellaneous Revenue	38,110,567	37,680,400	38,185,785	40,306,400	2,626,000
Total Operating Revenues	113,571,815	120,406,110	123,058,527	153,443,700	33,037,590
Other Financing Sources	8,909,498	7,044,400	11,123,700	9,772,300	2,727,900
Intrafund Expenditure Transfers (-)	33,368	38,000	38,000	38,000	-
Decreases to Fund Balances	4,776,256	15,203,900	12,579,768	12,168,300	(3,035,600)
General Fund Contribution	9,886,900	10,663,300	10,663,300	12,439,200	1,775,900
Fund Balance Impact (-)	2,319,175	-	-	-	-
Total Revenues	\$ 139,497,011	\$ 153,355,710	\$ 157,463,295	\$ 187,861,500	\$ 34,505,790
Beginning Fund Balance	\$ 86,103,198	\$ 94,414,789	\$ 94,414,789	\$ 87,563,068	\$ (6,851,721)
Net Change in Sources Over Uses	(37,974)	(13,035,500)	(6,851,721)	(6,554,500)	6,481,000
Ending Fund Balance	\$ 86,065,225	\$ 81,379,289	\$ 87,563,068	\$ 81,008,568	\$ (370,721)

Summary Schedules

Departmental Budget Summary

	2018-19 Actual	2019-20 Adopted	2019-20 Estimated Actual	2020-21 Recommended	Change from FY19-20 Ado to FY20-21 Rec
POLICY & EXECUTIVE					
Board of Supervisors					
Staffing	19.5	20.2	20.2	20.2	-
Operating Expenditures	3,172,251	3,216,500	3,190,000	3,502,200	285,700
General Fund Contribution	3,151,600	3,216,500	3,216,500	3,502,200	285,700
County Executive Office					
Staffing	32.9	36.0	36.0	37.0	1.0
Operating Expenditures	42,136,775	42,148,600	43,583,548	43,727,700	1,579,100
Operating Revenues	33,065,973	32,662,400	33,165,285	34,772,700	2,110,300
General Fund Contribution	5,748,800	5,877,100	5,877,100	6,530,100	653,000
County Counsel					
Staffing	39.7	41.0	41.0	41.0	-
Operating Expenditures	8,718,592	9,532,900	9,383,000	9,935,300	402,400
Operating Revenues	4,705,168	5,000,700	4,686,400	605,300	(4,395,400)
General Fund Contribution	3,814,200	3,950,800	3,950,800	8,793,400	4,842,600
PUBLIC SAFETY					
Court Special Services					
Staffing	-	-	-	-	-
Operating Expenditures	15,331,080	14,695,400	14,911,200	14,817,600	122,200
Operating Revenues	5,416,660	5,244,500	5,533,900	5,497,100	252,600
General Fund Contribution	8,586,800	9,266,700	9,266,700	9,266,700	-
District Attorney					
Staffing	129.4	140.5	140.5	142.0	1.5
Operating Expenditures	25,090,433	27,339,100	26,357,900	28,580,300	1,241,700
Operating Revenues	10,092,176	11,325,100	10,215,600	10,617,800	(707,300)
General Fund Contribution	13,887,500	14,302,800	14,302,800	15,135,700	832,900
Fire					
Staffing	248.6	270.0	270.0	274.0	4.0
Operating Expenditures	75,568,692	84,906,300	81,776,200	89,226,800	4,320,500
Operating Revenues	84,408,677	85,785,300	86,829,900	92,731,400	6,946,100
General Fund Contribution	-	-	-	-	-
Probation					
Staffing	297.6	327.5	327.5	337.2	9.7
Operating Expenditures	53,245,316	58,931,500	56,782,700	61,950,700	3,019,200
Operating Revenues	33,927,499	31,335,900	33,599,700	31,637,800	301,900
General Fund Contribution	27,266,500	27,891,600	27,891,600	28,597,900	706,300
Public Defender					
Staffing	58.3	67.0	67.0	71.0	4.0
Operating Expenditures	12,048,084	13,556,800	13,874,200	14,910,000	1,353,200
Operating Revenues	4,118,887	4,243,000	4,026,700	3,859,100	(383,900)
General Fund Contribution	7,538,800	8,547,700	8,547,700	9,324,300	776,600
Sheriff					
Staffing	629.6	737.2	737.2	742.2	5.0
Operating Expenditures	143,529,874	154,871,000	153,405,900	165,297,700	10,426,700
Operating Revenues	59,611,127	59,647,600	59,243,600	58,637,400	(1,010,200)
General Fund Contribution	75,500,600	77,719,100	77,719,100	82,535,300	4,816,200

Summary Schedules

Departmental Budget Summary (cont'd)

	2018-19 Actual	2019-20 Adopted	2019-20 Estimated Actual	2020-21 Recommended	Change from FY19-20 Ado to FY20-21 Rec
HEALTH & HUMAN SERVICES					
Behavioral Wellness					
Staffing	315.8	403.7	403.7	403.8	0.1
Operating Expenditures	114,029,462	132,321,400	128,669,200	134,537,600	2,216,200
Operating Revenues	115,570,109	120,296,400	118,081,000	119,531,000	(765,400)
General Fund Contribution	5,529,600	5,614,900	5,614,900	5,693,800	78,900
Child Support Services					
Staffing	64.8	69.0	69.0	68.1	(1.0)
Operating Expenditures	9,356,860	9,601,400	9,415,600	9,483,200	(118,200)
Operating Revenues	9,428,283	9,535,600	9,415,600	9,457,100	(78,500)
General Fund Contribution	-	-	-	-	-
First 5, Children & Families					
Staffing	7.6	8.0	8.0	7.0	(1.0)
Operating Expenditures	3,354,258	3,496,300	3,399,300	3,724,600	228,300
Operating Revenues	3,415,595	3,174,500	3,779,400	3,403,200	228,700
General Fund Contribution	-	-	-	-	-
Public Health					
Staffing	492.4	527.3	527.3	528.8	1.5
Operating Expenditures	88,704,443	93,895,500	92,334,600	95,990,200	2,094,700
Operating Revenues	82,173,099	80,671,090	79,719,600	81,241,400	570,310
General Fund Contribution	9,075,700	8,980,400	9,056,400	9,152,700	172,300
Social Services					
Staffing	693.1	748.5	748.5	753.5	5.0
Operating Expenditures	160,533,812	174,272,210	174,181,800	178,899,700	4,627,490
Operating Revenues	153,437,894	163,701,310	159,479,000	159,039,800	(4,661,510)
General Fund Contribution	9,334,399	9,462,100	9,462,100	9,574,500	112,400
COMMUNITY RESOURCES & PUBLIC FACILITIES					
Agricultural Commissioner/W&M					
Staffing	34.9	37.0	37.0	37.0	(0.0)
Operating Expenditures	5,515,453	6,233,600	6,233,600	6,711,200	477,600
Operating Revenues	3,959,185	4,679,400	4,679,400	5,063,800	384,400
General Fund Contribution	1,595,100	1,638,000	1,638,000	1,672,400	34,400
Community Services					
Staffing	76.3	88.5	88.5	92.3	3.8
Operating Expenditures	31,701,311	36,853,800	37,556,400	42,482,200	5,628,400
Operating Revenues	19,690,093	23,242,000	22,765,862	29,192,500	5,950,500
General Fund Contribution	11,760,000	11,950,500	11,950,500	12,118,400	167,900
Planning & Development					
Staffing	87.9	102.3	102.3	110.3	8.0
Operating Expenditures	16,019,681	24,788,400	21,192,800	25,675,500	887,100
Operating Revenues	13,552,276	18,521,600	17,438,900	19,976,800	1,455,200
General Fund Contribution	3,589,500	3,324,100	3,324,100	3,389,500	65,400
Public Works					
Staffing	262.7	281.3	281.3	283.3	2.1
Operating Expenditures	104,988,675	137,193,900	132,055,000	145,961,100	8,767,200
Operating Revenues	126,079,638	146,504,900	139,824,600	150,234,400	3,729,500
General Fund Contribution	3,023,700	3,061,400	3,061,400	3,098,800	37,400

Summary Schedules

Departmental Budget Summary (cont'd)

	2018-19 Actual	2019-20 Adopted	2019-20 Estimated Actual	2020-21 Recommended	Change from FY19-20 Ado to FY20-21 Rec
GENERAL GOVERNMENT & SUPPORT SERVICES					
Auditor-Controller					
Staffing	44.2	48.6	48.6	48.6	-
Operating Expenditures	8,377,089	9,158,900	8,889,500	9,363,300	204,400
Operating Revenues	1,532,635	1,420,600	1,449,600	1,386,300	(34,300)
General Fund Contribution	7,579,100	7,768,300	7,768,300	7,992,000	223,700
Clerk-Recorder-Assessor					
Staffing	90.4	101.5	101.5	102.5	1.0
Operating Expenditures	16,235,534	18,499,500	18,079,700	19,196,400	696,900
Operating Revenues	5,932,866	7,210,100	6,568,500	6,291,900	(918,200)
General Fund Contribution	10,532,200	10,728,300	10,728,300	11,198,300	470,000
Debt Service					
Staffing	-	-	-	-	-
Operating Expenditures	1,793,884	1,724,500	1,724,500	1,596,000	(128,500)
Operating Revenues	1,422,067	1,408,000	1,408,000	1,410,500	2,500
General Fund Contribution	-	-	-	-	-
General Services					
Staffing	103.6	124.5	124.5	129.5	5.0
Operating Expenditures	46,328,671	54,115,000	53,817,000	57,782,400	3,667,400
Operating Revenues	37,588,928	38,499,500	38,924,100	44,998,200	6,498,700
General Fund Contribution	8,621,800	9,276,900	9,276,900	9,533,600	256,700
Human Resources					
Staffing	22.6	30.8	30.8	30.8	-
Operating Expenditures	8,565,944	8,609,000	8,557,400	8,599,700	(9,300)
Operating Revenues	3,401,491	3,452,400	3,777,500	2,692,900	(759,500)
General Fund Contribution	4,841,200	5,163,600	5,163,700	5,760,500	596,900
North County Jail					
Staffing	-	-	-	-	-
Operating Expenditures	27,821,600	7,556,400	12,249,300	6,044,000	(1,512,400)
Operating Revenues	19,531,492	4,000,000	-	4,000,000	-
General Fund Contribution	-	-	-	-	-
Treasurer-Tax Collector-Public					
Staffing	40.4	44.5	44.5	44.0	(0.5)
Operating Expenditures	7,292,635	8,088,200	7,341,000	7,974,600	(113,600)
Operating Revenues	4,151,155	3,724,100	4,130,500	3,680,900	(43,200)
General Fund Contribution	3,500,700	3,773,100	3,773,100	3,852,600	79,500
GENERAL COUNTY PROGRAMS					
General County Programs					
Staffing	0.0	-	-	-	-
Operating Expenditures	765,936	1,741,300	2,713,800	1,726,600	(14,700)
Operating Revenues	13,714,939	6,725,700	35,217,000	6,221,400	(504,300)
General Fund Contribution	44,621,486	44,485,400	48,509,400	53,797,500	9,312,100
General Revenues					
Staffing	-	-	-	-	-
Operating Expenditures	-	-	-	-	-
Operating Revenues	275,052,127	275,999,300	281,073,800	300,520,200	24,520,900
General Fund Contribution	-	-	-	-	-
REPORT TOTALS					
Total Staffing	3,792.3	4,254.8	4,254.8	4,304.0	49.2
Total Operating Expenditures	1,030,226,345	1,137,347,410	1,121,675,148	1,187,697,100	50,349,690
Total Operating Revenues	1,124,980,041	1,148,011,000	1,165,033,447	1,186,700,900	38,689,900
Total General Fund Contribution	269,099,284	275,999,300	280,099,400	300,520,200	24,520,900

Summary Schedules

Appropriations

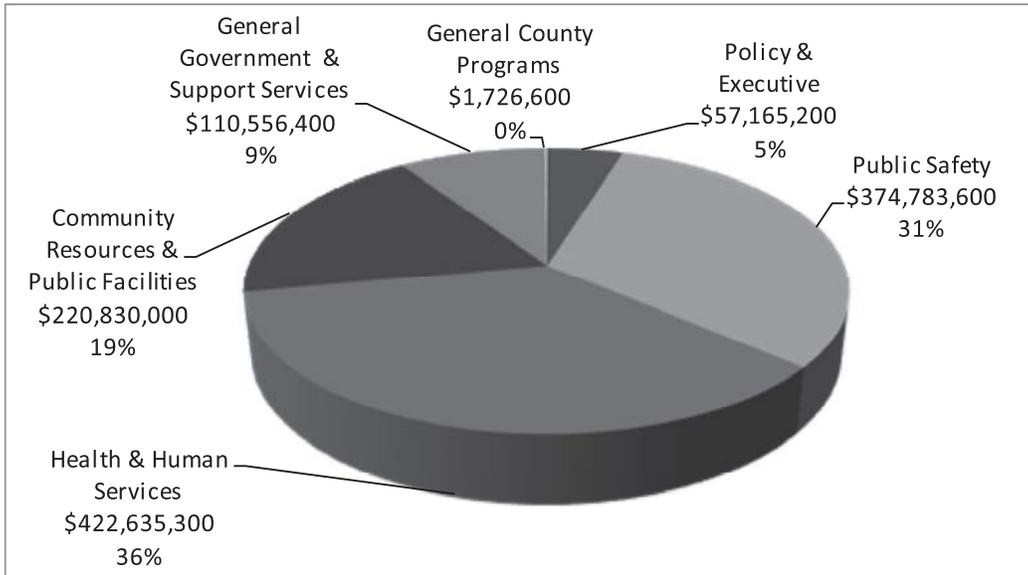
Appropriations are the legally budgeted amount for expenditures. This section of the Summary Schedules focuses on appropriations by showing them with different sorts and groupings on a Countywide level. "Total Appropriations" includes Operating Expenditures, such as Salaries & Employee Benefits and Services & Supplies, as well as appropriations needed for Capital Assets, Transfers, and Changes to Fund Balances.

Total Appropriations by Category

	2018-19 Actual	2019-20 Adopted	2019-20 Estimated Actual	2020-21 Recommended	Change from FY19-20 Ado to FY20-21 Rec
Salaries and Employee Benefits	\$ 578,723,478	\$ 637,041,700	\$ 619,319,958	\$ 660,382,300	\$ 23,340,600
Services and Supplies	327,940,799	356,179,310	360,477,770	375,387,000	19,207,690
Other Charges	123,562,068	144,126,400	141,877,420	151,927,800	7,801,400
Operating Expenditures	1,030,226,345	1,137,347,410	1,121,675,148	1,187,697,100	50,349,690
Capital Assets	88,265,439	130,537,755	119,063,250	105,952,200	(24,585,555)
Other Financing Uses	82,363,878	90,732,600	109,946,300	114,360,200	23,627,600
Intrafund Expenditure Transfers (+)	243,803,693	252,605,100	257,901,100	279,148,800	26,543,700
Increase To Fund Balance	130,285,897	79,247,300	139,242,280	122,353,200	43,105,900
Fund Balance Impact(+)	126,163,740	-	3,663,100	-	-
Appropriations Total	\$1,701,108,991	\$ 1,690,470,165	\$ 1,751,491,178	\$ 1,809,511,500	\$ 119,041,335

Operating Appropriations by Function

The detail for this pie chart can be found on page C-25.

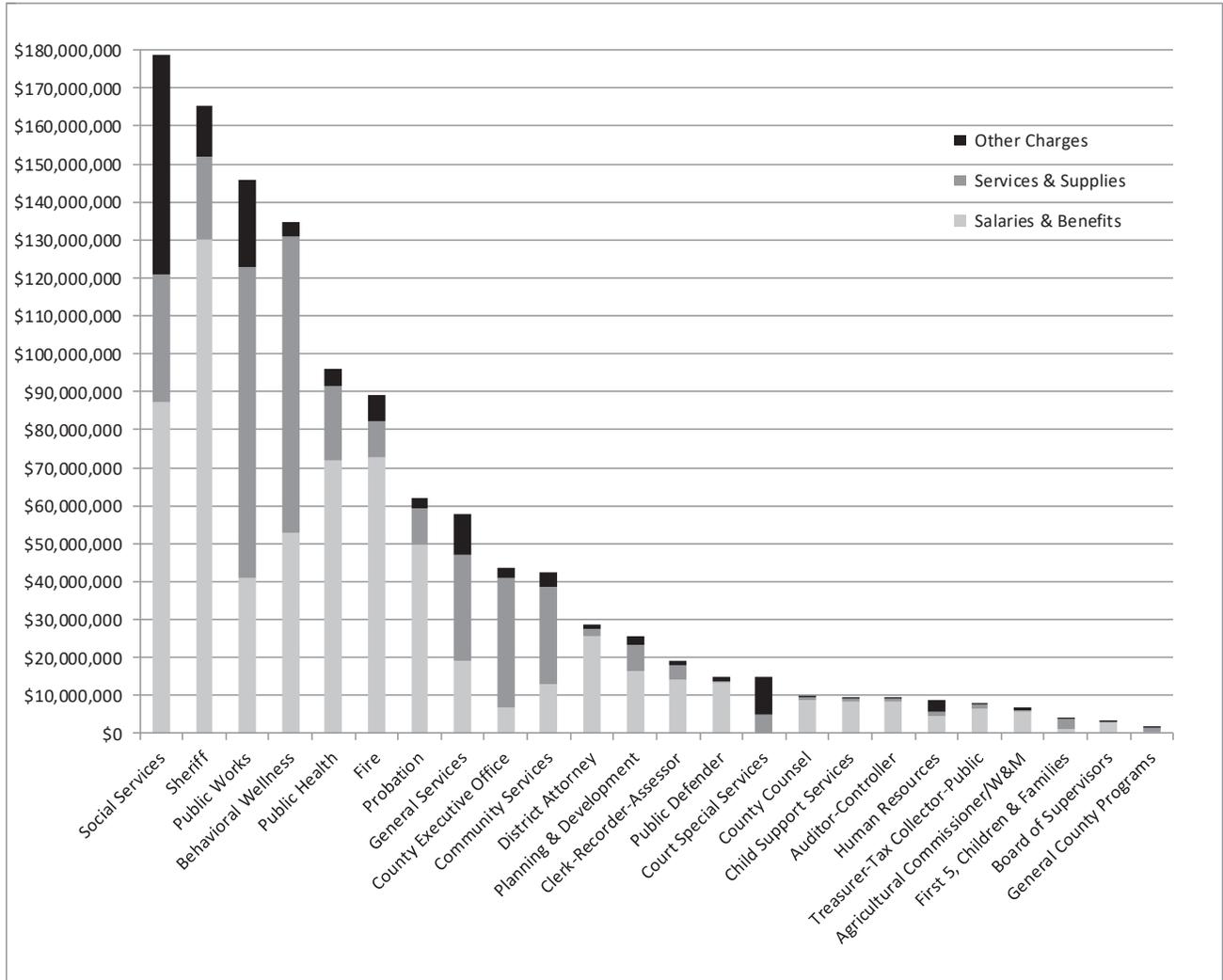


Summary Schedules

Operating Appropriations by Department

The detail for this chart can be found on the Departmental D Pages.

FY 20-21 Operating Expenditures By Department



Summary Schedules

Operating Appropriations by Function & Department

This schedule shows operating appropriations only by organizational function, and with the departments that make up the function. This schedule EXCLUDES appropriations needed for Capital Assets, Transfers, and Changes to Fund Balances. The categories of appropriations by function and department are provided in the introduction pages of each function in Section D of the budget book.

	2018-19 Actual	2019-20 Adopted	2019-20 Estimated Actual	2020-21 Recommended	Change from FY19-20 Ado to FY20-21 Rec
Policy & Executive					
Board of Supervisors	\$ 3,172,251	\$ 3,216,500	\$ 3,190,000	\$ 3,502,200	\$ 285,700
County Executive Office	42,136,775	42,148,600	43,583,548	43,727,700	1,579,100
County Counsel	8,718,592	9,532,900	9,383,000	9,935,300	402,400
Sub-Total	54,027,618	54,898,000	56,156,548	57,165,200	2,267,200
Public Safety					
Court Special Services	15,331,080	14,695,400	14,911,200	14,817,600	122,200
District Attorney	25,090,433	27,339,100	26,357,900	28,580,800	1,241,700
Fire	75,568,692	84,906,300	81,776,200	89,226,800	4,320,500
Probation	53,245,316	58,931,500	56,782,700	61,950,700	3,019,200
Public Defender	12,048,084	13,556,800	13,874,200	14,910,000	1,353,200
Sheriff	143,529,874	154,871,000	153,405,900	165,297,700	10,426,700
Sub-Total	324,813,479	354,300,100	347,108,100	374,783,600	20,483,500
Health & Human Services					
Behavioral Wellness	114,029,462	132,321,400	128,669,200	134,537,600	2,216,200
Child Support Services	9,356,860	9,601,400	9,415,600	9,483,200	(118,200)
First 5, Children & Families	3,354,258	3,496,300	3,399,300	3,724,600	228,300
Public Health	88,704,443	93,895,500	92,334,600	95,990,200	2,094,700
Social Services	160,533,812	174,272,210	174,181,800	178,899,700	4,627,490
Sub-Total	375,978,835	413,586,810	408,000,500	422,635,300	9,048,490
Community Resources & Public Facilities					
Agricultural Commissioner/W&M	5,515,453	6,233,600	6,233,600	6,711,200	477,600
Community Services	31,701,311	36,853,800	37,556,400	42,482,200	5,628,400
Planning & Development	16,019,681	24,788,400	21,192,800	25,675,500	887,100
Public Works	104,988,675	137,193,900	132,055,000	145,961,100	8,767,200
Sub-Total	158,225,120	205,069,700	197,037,800	220,830,000	15,760,300
General Government & Support Services					
Auditor-Controller	8,377,089	9,158,900	8,889,500	9,363,300	204,400
Clerk-Recorder-Assessor	16,235,534	18,499,500	18,079,700	19,196,400	696,900
Debt Service	1,793,884	1,724,500	1,724,500	1,596,000	(128,500)
General Services	46,328,671	54,115,000	53,817,000	57,782,400	3,667,400
Human Resources	8,565,944	8,609,000	8,557,400	8,599,700	(9,300)
North County Jail	27,821,600	7,556,400	12,249,300	6,044,000	(1,512,400)
Treasurer-Tax Collector-Public	7,292,635	8,088,200	7,341,000	7,974,600	(113,600)
Sub-Total	116,415,357	107,751,500	110,658,400	110,556,400	2,804,900
General County Programs					
General County Programs	765,936	1,741,300	2,713,800	1,726,600	(14,700)
Sub-Total	765,936	1,741,300	2,713,800	1,726,600	(14,700)
Operating Appropriations Total	\$ 1,030,226,345	\$ 1,137,347,410	\$ 1,121,675,148	\$ 1,187,697,100	\$ 50,349,690

Summary Schedules

Operating Appropriations by Department & Program

This schedule shows operating appropriations by organizational department, and the programs that make up the department. The categories of appropriations (Salaries & Employee Benefits, Services & Supplies, etc.) by department and program are provided in the Section D of the budget book.

	2018-19 Actual	2019-20 Adopted	2019-20 Estimated Actual	2020-21 Recommended	Change from FY19-20 Ado to FY20-21 Rec
Policy & Executive					
Board of Supervisors					
First District	\$ 615,189	\$ 599,100	\$ 592,800	\$ 645,600	\$ 46,500
Second District	531,742	544,600	527,500	587,700	43,100
Third District	685,388	683,100	674,100	718,800	35,700
Fourth District	505,285	560,600	551,400	592,800	32,200
Fifth District	503,255	473,600	483,900	484,800	11,200
Board Support	331,393	355,500	360,300	472,500	117,000
Sub-Total	3,172,251	3,216,500	3,190,000	3,502,200	285,700
County Executive Office					
County Management	5,392,638	5,471,800	5,346,100	5,916,100	444,300
Emergency Management	3,938,290	1,980,400	3,981,500	4,842,400	2,862,000
Risk Management	32,805,846	34,696,400	34,255,948	32,969,200	(1,727,200)
Sub-Total	42,136,775	42,148,600	43,583,548	43,727,700	1,579,100
County Counsel					
Legal Services	8,718,592	9,532,900	9,383,000	9,935,300	402,400
Sub-Total	8,718,592	9,532,900	9,383,000	9,935,300	402,400
Function Total	\$ 54,027,618	\$ 54,898,000	\$ 56,156,548	\$ 57,165,200	\$ 2,267,200
Public Safety					
Court Special Services					
Grand Jury	\$ 151,184	\$ 211,600	\$ 211,600	\$ 211,600	\$ -
Court Special Services	12,386,210	12,063,000	12,278,700	12,185,100	122,100
Conflict Defense Representation	2,793,686	2,420,800	2,420,900	2,420,900	100
Sub-Total	15,331,080	14,695,400	14,911,200	14,817,600	122,200
District Attorney					
Administration & Support	1,941,013	1,840,100	1,632,400	1,762,700	(77,400)
Criminal Prosecution	22,902,944	25,065,500	24,303,100	26,468,300	1,402,800
Civil Prosecution	246,477	433,500	422,400	349,800	(83,700)
Sub-Total	25,090,433	27,339,100	26,357,900	28,580,800	1,241,700
Fire					
Administration & Support	12,537,366	14,330,200	13,466,200	14,094,800	(235,400)
Fire Prevention	3,057,367	3,143,900	4,033,000	5,282,700	2,138,800
Emergency Operations	59,974,068	67,432,200	64,277,000	69,849,300	2,417,100
Sub-Total	75,568,692	84,906,300	81,776,200	89,226,800	4,320,500

Summary Schedules

Operating Appropriations by Department & Program (cont'd)

	2018-19 Actual	2019-20 Adopted	2019-20 Estimated Actual	2020-21 Recommended	Change from FY19-20 Ado to FY20-21 Rec
Public Safety (cont'd)					
Probation					
Administration & Support	\$ 6,713,403	\$ 7,354,700	\$ 6,895,400	\$ 7,784,200	\$ 429,500
Institutions	16,841,174	18,234,900	18,475,400	18,575,400	340,500
Juvenile Services	8,242,191	9,440,900	8,804,400	9,234,900	(206,000)
Adult Services	21,448,627	23,901,000	22,607,500	26,356,200	2,455,200
Unallocated	(79)	-	-	-	-
Sub-Total	53,245,316	58,931,500	56,782,700	61,950,700	3,019,200
Public Defender					
Administration & Support	1,543,931	1,012,400	1,253,300	909,400	(103,000)
Adult Legal Services	9,617,470	11,582,600	11,648,000	13,135,300	1,552,700
Juvenile Legal Services	886,684	961,800	804,100	865,300	(96,500)
Sub-Total	12,048,084	13,556,800	13,874,200	14,910,000	1,353,200
Sheriff					
Administration & Support	11,377,999	12,052,300	11,850,700	13,106,100	1,053,800
Custody Operations	58,209,380	66,964,000	65,352,100	73,230,700	6,266,700
Countywide Law Enforcement	65,285,844	67,375,400	67,162,700	69,989,300	2,613,900
Court Security Services	8,656,650	8,479,300	8,946,800	8,971,600	492,300
Sub-Total	143,529,874	154,871,000	153,405,900	165,297,700	10,426,700
Function Total	\$ 324,813,479	\$ 354,300,100	\$ 347,108,100	\$ 374,783,600	\$ 20,483,500
Health & Human Services					
Behavioral Wellness					
Administration & Support	\$ 12,094,904	\$ 13,112,000	\$ 12,080,200	\$ 12,046,200	\$ (1,065,800)
Mental Health Inpatient Services	14,828,118	16,936,800	17,091,600	19,652,000	2,715,200
Quality Care Management	2,899,970	4,666,200	4,249,800	4,774,600	108,400
Mental Health Outpatient & Community	70,466,728	77,225,700	77,183,200	79,891,800	2,666,100
Alcohol & Drug Programs	13,739,880	20,380,700	18,064,400	18,173,000	(2,207,700)
Sub-Total	114,029,462	132,321,400	128,669,200	134,537,600	2,216,200
Child Support Services					
Case Management & Collections	9,356,860	9,601,400	9,415,600	9,483,200	(118,200)
Sub-Total	9,356,860	9,601,400	9,415,600	9,483,200	(118,200)
First 5, Children & Families					
Administration & Support	457,978	415,800	358,500	421,500	5,700
Program Evaluation and Research	161,258	193,500	251,900	341,000	147,500
Children's Wellness and Support	2,735,021	2,887,000	2,788,900	2,962,100	75,100
Sub-Total	3,354,258	3,496,300	3,399,300	3,724,600	228,300
Public Health					
Administration & Support	9,501,281	9,749,600	9,517,200	9,785,900	36,300
Health Care Centers	47,477,833	51,116,600	50,388,800	51,340,500	223,900
Community Health Programs	4,232,891	4,296,000	4,144,100	4,274,500	(21,500)
Disease Prevention & Health Promotion	13,697,241	14,135,600	13,864,800	14,942,200	806,600
Regulatory Programs & Emergency Preparedness	8,565,388	8,962,500	8,863,500	10,070,200	1,107,700
Animal Services	5,229,808	5,635,200	5,556,200	5,576,900	(58,300)
Sub-Total	88,704,443	93,895,500	92,334,600	95,990,200	2,094,700

Summary Schedules

Operating Appropriations by Department & Program (cont'd)

	2018-19 Actual	2019-20 Adopted	2019-20 Estimated Actual	2020-21 Recommended	Change from FY19-20 Ado to FY20-21 Rec
Health & Human Services (cont'd)					
Social Services					
Administration & Support	\$ 17,950,015	\$ 19,372,500	\$ 18,153,800	\$ 20,107,700	\$ 735,200
Economic Assistance and Employment Services	81,809,189	89,502,610	90,432,300	91,348,900	1,846,290
Protective Services for Children, Adults & Disabled	60,774,609	65,397,100	65,595,700	67,443,100	2,046,000
Sub-Total	160,533,812	174,272,210	174,181,800	178,899,700	4,627,490
Function Total	\$ 375,978,835	\$ 413,586,810	\$ 408,000,500	\$ 422,635,300	\$ 9,048,490
Community Resources & Public Facilities					
Agricultural Commissioner/W&M					
Administration & Support	\$ 538,108	\$ 570,900	\$ 572,000	\$ 564,400	\$ (6,500)
Agriculture	4,104,676	4,742,300	4,741,200	5,163,500	421,200
Weights & Measures	872,669	920,400	920,400	983,300	62,900
Sub-Total	5,515,453	6,233,600	6,233,600	6,711,200	477,600
Community Services					
Administration & Support	962,864	1,035,300	1,029,300	1,029,700	(5,600)
Parks & Open Spaces	14,376,369	14,580,000	15,005,100	15,804,800	1,224,800
Housing & Community Development	8,971,157	12,095,500	12,229,500	15,770,500	3,675,000
Community Support (Arts & Libraries)	6,076,422	6,380,700	6,530,200	7,118,400	737,700
Energy and Sustainability Initiatives	1,314,499	2,762,300	2,762,300	2,758,800	(3,500)
Sub-Total	31,701,311	36,853,800	37,556,400	42,482,200	5,628,400
Planning & Development					
Administration & Support	2,623,040	2,813,500	2,722,500	3,260,200	446,700
Permitting	10,815,324	15,879,600	14,317,900	16,591,100	711,500
Coastal Mitigation	120,337	1,642,500	610,800	1,579,300	(63,200)
Code Enforcement	625,500	929,600	863,100	1,077,800	148,200
Long Range Planning	1,835,480	3,523,200	2,678,500	3,167,100	(356,100)
Sub-Total	16,019,681	24,788,400	21,192,800	25,675,500	887,100
Public Works					
Administration & Support	4,255,203	4,879,900	4,480,500	4,916,700	36,800
Transportation	39,763,347	54,473,000	51,533,600	63,627,500	9,154,500
Surveyor	1,076,013	1,516,700	1,644,700	2,051,100	534,400
Water Resources/Flood Control	19,914,198	27,874,700	23,898,000	24,733,200	(3,141,500)
Resource Recovery & Waste Management	39,979,915	48,449,600	50,498,200	50,632,600	2,183,000
Sub-Total	104,988,675	137,193,900	132,055,000	145,961,100	8,767,200
Function Total	\$ 158,225,120	\$ 205,069,700	\$ 197,037,800	\$ 220,830,000	\$ 15,760,300
General Government & Support Services					
Auditor-Controller					
Administration & Support	\$ 879,180	\$ 844,300	\$ 868,000	\$ 939,200	\$ 94,900
Audit Services	689,009	817,000	806,300	923,700	106,700
Accounting Services	5,815,319	6,464,500	6,164,800	6,546,000	81,500
Financial Reporting	993,578	1,033,100	956,400	954,400	(78,700)
Sub-Total	8,377,089	9,158,900	8,889,500	9,363,300	204,400

Summary Schedules

Operating Appropriations by Department & Program (cont'd)

	2018-19 Actual	2019-20 Adopted	2019-20 Estimated Actual	2020-21 Recommended	Change from FY19-20 Ado to FY20-21 Rec
General Government & Support Services (cont'd)					
Clerk-Recorder-Assessor					
Administration & Support	\$ 1,182,451	\$ 1,143,800	\$ 1,207,700	\$ 1,154,300	\$ 10,500
Elections	3,992,846	5,238,800	5,218,100	5,702,300	463,500
Clerk-Recorder	2,564,909	3,075,000	2,902,500	3,200,500	125,500
Assessor	8,495,328	9,041,900	8,751,400	9,139,300	97,400
Sub-Total	<u>16,235,534</u>	<u>18,499,500</u>	<u>18,079,700</u>	<u>19,196,400</u>	<u>696,900</u>
Debt Service					
Long Term Debt	1,793,884	1,724,500	1,724,500	1,596,000	(128,500)
Sub-Total	<u>1,793,884</u>	<u>1,724,500</u>	<u>1,724,500</u>	<u>1,596,000</u>	<u>(128,500)</u>
General Services					
Administration and Finance	2,254,393	2,824,600	2,335,060	2,363,000	(461,600)
Capital Projects	1,199,643	4,126,700	3,966,900	4,750,200	623,500
Facilities and Real Estate Management	17,110,358	16,627,000	17,077,040	18,634,700	2,007,700
Fleet Operations	11,356,840	13,364,000	12,680,700	13,240,400	(123,600)
Information and Communications Technology	13,314,421	15,967,100	16,531,700	17,418,700	1,451,600
Purchasing, Surplus and Mail	1,093,016	1,205,600	1,225,600	1,375,400	169,800
Sub-Total	<u>46,328,671</u>	<u>54,115,000</u>	<u>53,817,000</u>	<u>57,782,400</u>	<u>3,667,400</u>
Human Resources					
Administration & Operations	1,921,707	1,614,200	1,668,700	1,887,400	273,200
Employee Relations	1,295,472	982,400	920,800	899,600	(82,800)
Employment & Workforce Planning	957,851	1,672,900	1,878,200	1,747,600	74,700
Organizational & Talent Development	512,932	723,400	757,800	736,400	13,000
Benefits and Wellness	589,189	629,600	639,800	691,000	61,400
Employee Insurance	3,288,368	2,986,500	2,692,100	2,637,700	(348,800)
Unallocated	425	-	-	-	-
Sub-Total	<u>8,565,944</u>	<u>8,609,000</u>	<u>8,557,400</u>	<u>8,599,700</u>	<u>(9,300)</u>
North County Jail AB900					
North Branch Main Jail Project	27,821,600	7,556,400	12,249,300	6,044,000	(1,512,400)
Sub-Total	<u>27,821,600</u>	<u>7,556,400</u>	<u>12,249,300</u>	<u>6,044,000</u>	<u>(1,512,400)</u>
Treasurer-Tax Collector-Public					
Administration & Support	1,799,649	1,772,700	1,716,500	1,967,400	194,700
Treasury	1,799,850	1,983,400	2,066,900	1,819,300	(164,100)
Tax & Collections	1,765,064	2,130,600	1,589,700	1,942,800	(187,800)
Public Support	1,928,072	2,201,500	1,967,900	2,245,100	43,600
Sub-Total	<u>7,292,635</u>	<u>8,088,200</u>	<u>7,341,000</u>	<u>7,974,600</u>	<u>(113,600)</u>
Function Total	<u>\$ 116,415,357</u>	<u>\$ 107,751,500</u>	<u>\$ 110,658,400</u>	<u>\$ 110,556,400</u>	<u>\$ 2,804,900</u>
General County Programs					
General County Programs					
Support to Other Governments & Organizations	\$ 161,162	\$ 175,700	\$ 606,800	\$ 162,700	\$ (13,000)
Reserved & Committed Funds	16,275	254,600	263,200	79,300	(175,300)
Ancillary Services	588,499	1,311,000	1,843,800	1,484,600	173,600
Sub-Total	<u>765,936</u>	<u>1,741,300</u>	<u>2,713,800</u>	<u>1,726,600</u>	<u>(14,700)</u>
Function Total	<u>\$ 765,936</u>	<u>\$ 1,741,300</u>	<u>\$ 2,713,800</u>	<u>\$ 1,726,600</u>	<u>\$ (14,700)</u>
Operating Appropriations Total	<u>\$ 1,030,226,345</u>	<u>\$ 1,137,347,410</u>	<u>\$ 1,121,675,148</u>	<u>\$ 1,187,697,100</u>	<u>\$ 50,349,690</u>

Summary Schedules

Capital Budget Summary by Class & Department

The following schedule provides appropriations for capital items by capital asset class and by department. Definitions for each class and more complete Capital Budget information is provided in Section E.

	2018-19 Actual	2019-20 Adopted	2019-20 Estimated Actual	2020-21 Recommended	Change from FY19-20 Ado to FY20-21 Rec
Land					
Community Services	\$ 1,510,093	\$ -	\$ -	\$ -	\$ -
Fire	510,425	-	-	619,000	619,000
Public Works	1,739,097	730,000	340,000	6,400,000	5,670,000
Sub-Total	3,759,615	730,000	340,000	7,019,000	6,289,000
Land Improvements					
Community Services	487,345	1,034,400	238,600	1,551,400	517,000
	287,861	-	-	-	-
Sub-Total	775,206	1,034,400	238,600	1,551,400	517,000
Structures & Structures Improvements					
Community Services	407,902	1,658,600	885,420	1,272,000	(386,600)
County Counsel	-	50,000	50,000	-	(50,000)
General Services	3,654,816	19,681,300	2,195,830	27,201,000	7,519,700
Fire	510,425	-	-	-	-
Public Works	31,837,340	52,935,000	63,879,500	33,457,600	(19,477,400)
Sheriff	14,805	20,000	20,000	-	(20,000)
Social Services	-	-	-	200,000	200,000
Sub-Total	36,425,288	74,344,900	67,030,750	62,130,600	(12,214,300)
Equipment					
Agricultural Commissioner/W&M	81,062	-	-	-	-
Behavioral Wellness	(8)	-	10,600	-	-
Clerk-Recorder-Assessor	-	2,537,500	769,200	30,000	(2,507,500)
Community Services	346,530	100,000	100,000	150,000	50,000
County Executive Office	474,382	40,000	-	-	(40,000)
Fire	4,146,795	547,500	1,949,600	2,694,700	2,147,200
General Services	4,732,576	4,975,800	6,366,400	5,660,900	685,100
Public Health	21,828	85,490	117,200	10,300	(75,190)
Public Works	22,122,831	23,292,500	27,014,900	5,210,000	(18,082,500)
Sheriff	560,890	224,300	594,700	50,000	(174,300)
Social Services	16,054	373,800	378,800	55,000	(318,800)
Treasurer-Tax Collector-Public	5,510	-	-	-	-
Sub-Total	32,508,449	32,176,890	37,301,400	13,860,900	(18,315,990)

Summary Schedules

Capital Budget Summary by Class & Department (cont'd)

	2018-19 Actual	2019-20 Adopted	2019-20 Estimated Actual	2020-21 Recommended	Change from FY19-20 Ado to FY20-21 Rec
IT Hardware > \$5K / Software > \$100K					
Auditor-Controller	\$ -	\$ 30,000	\$ 30,000	\$ 15,000	\$ (15,000)
Behavioral Wellness	-	-	69,800	200,000	200,000
Clerk-Recorder-Assessor	133,998	815,000	722,000	95,000	(720,000)
County Executive Office	5,808	-	-	-	-
District Attorney	160,439	610,000	-	265,000	(345,000)
Fire	-	30,000	30,000	-	(30,000)
General Services	2,722,037	3,048,300	4,044,300	3,043,400	(4,900)
North County Jail	42,187	400,000	400,000	-	(400,000)
Planning & Development	7,361	10,300	10,300	59,400	49,100
Public Health	-	-	-	45,000	45,000
Public Works	10,200	41,500	11,000	47,000	5,500
Sheriff	220,572	1,050,600	1,413,200	116,000	(934,600)
Social Services	360,509	1,958,865	-	650,000	(1,308,865)
Treasurer-Tax Collector-Public	212,307	-	222,900	115,500	115,500
Sub-Total	3,875,417	7,994,565	6,953,500	4,651,300	(3,343,265)
Infrastructure					
Community Services	1,219,165	1,840,000	1,449,800	487,000	(1,353,000)
Public Works	9,702,299	12,417,000	5,749,200	16,252,000	3,835,000
Sub-Total	10,921,463	14,257,000	7,199,000	16,739,000	2,482,000
Capital Appropriations SubTotal	\$ 88,265,439	\$ 130,537,755	\$ 119,063,250	\$ 105,952,200	\$ (24,585,555)
Operating Expenditures Found In The Capital Funds					
Sheriff - Capital Outlay Fund	-	-	45,900	-	-
General Services - Capital Outlay Fund	-	775,000	775,000	275,000	(500,000)
North County Jail - North County Jail	27,821,600	7,556,400	12,249,300	6,044,000	(1,512,400)
Sub-Total	27,821,600	8,331,400	13,070,200	6,319,000	(2,012,400)
Capital Appropriations SubTotal	\$ 116,087,038	\$ 138,869,155	\$ 132,133,450	\$ 112,271,200	\$ (26,597,955)

Summary Schedules

Revenues

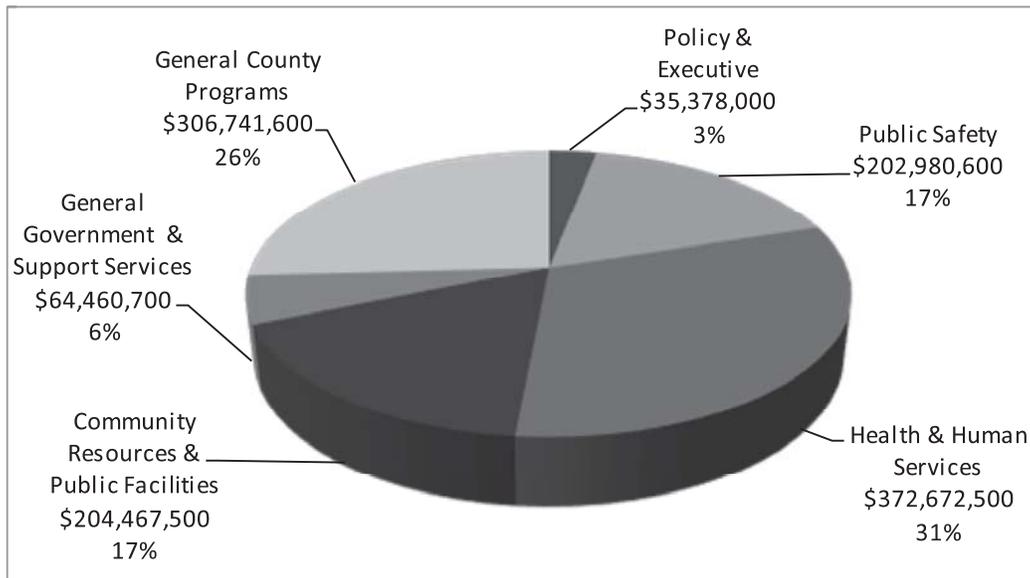
Budgets for revenues are adopted in order to help manage, anticipate, and compare revenue estimates with actual. Additionally, the County Budget Act requires the County to adopt a “balanced budget”, which means that appropriations cannot be adopted without an equal source of revenue. This section of the Summary Schedules focuses on revenues only by showing them with different sorts and groupings on a Countywide level. “Total Revenues” include Operating Revenues, such as Taxes and Charges for Services, as well as amounts anticipated from Transfers, Changes to Fund Balances, and General Fund Contributions.

Total Revenues by Character

	2018-19 Actual	2019-20 Adopted	2019-20 Estimated Actual	2020-21 Recommended	Change from FY19-20 Ado to FY20-21 Rec
Taxes	\$ 325,362,708	\$ 337,533,200	\$ 342,534,800	\$ 358,760,900	\$ 21,227,700
Licenses, Permits and Franchises	21,230,923	24,051,100	22,726,500	25,397,700	1,346,600
Fines, Forfeitures, and Penalties	8,871,144	8,371,600	10,257,200	9,192,000	820,400
Use of Money and Property	18,211,170	7,771,000	10,568,262	10,292,800	2,521,800
Intergovernmental Revenue	406,761,121	407,676,300	396,343,100	410,544,000	2,867,700
Charges for Services	289,567,969	315,295,500	304,514,600	321,553,600	6,258,100
Miscellaneous Revenue	54,975,006	47,312,300	78,088,985	50,959,900	3,647,600
Operating Revenue	1,124,980,041	1,148,011,000	1,165,033,447	1,186,700,900	38,689,900
Other Financing Sources	208,245,022	53,574,500	84,646,600	73,351,400	19,776,900
Intrafund Expenditure Transfers (-)	7,736,106	11,001,200	12,031,100	15,155,900	4,154,700
Release of Fund Balance	87,671,789	201,884,165	207,582,831	233,783,100	31,898,935
Fund Balance Impact(-)	3,376,748	-	2,097,800	-	-
General Fund Contribution	269,099,284	275,999,300	280,099,400	300,520,200	24,520,900
Revenues Total	\$ 1,701,108,991	\$ 1,690,470,165	\$ 1,751,491,178	\$ 1,809,511,500	\$ 119,041,335

Operating Revenues by Function

The detail for this pie chart can be found on page C-34.

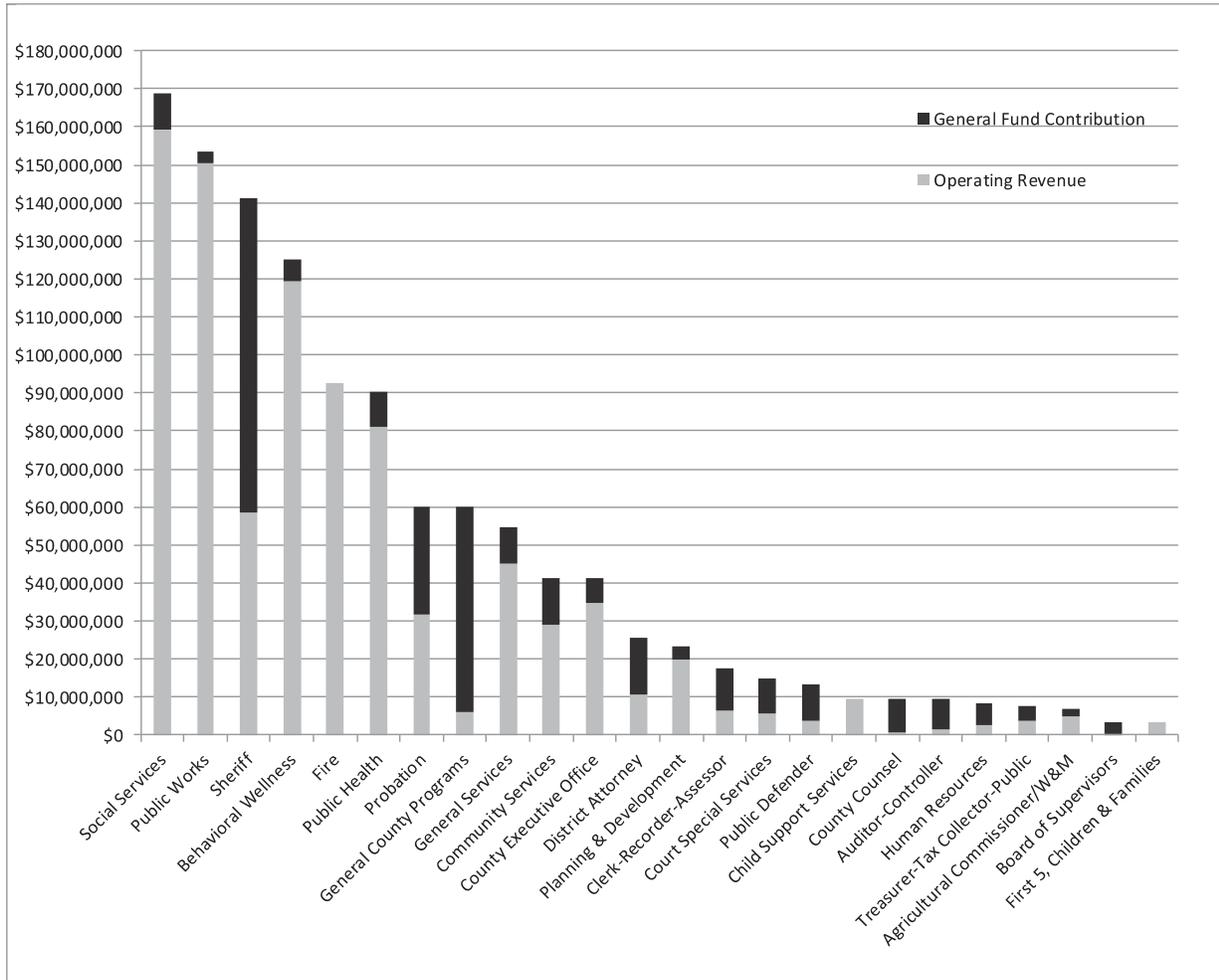


Summary Schedules

Operating Revenues by Department

The detail for this chart can be found on the Departmental D Pages.

FY 2020-21 Operating Revenues By Department



Summary Schedules

Operating Revenues by Function & Department

This schedule shows operating revenues by organizational function, and with the departments that make up the function. This schedule excludes Other Financing Sources, Transfers, General Fund Contributions, and Changes to Fund Balances. The categories of revenues by function and department are provided in the introduction pages of each function in the Departmental D Pages.

	2018-19 Actual	2019-20 Adopted	2019-20 Estimated Actual	2020-21 Recommended	Change from FY19-20 Ado to FY20-21 Rec
Policy & Executive					
Board of Supervisors	\$ -	\$ -	\$ -	\$ -	\$ -
County Executive Office	33,065,973	32,662,400	33,165,285	34,772,700	2,110,300
County Counsel	4,705,168	5,000,700	4,686,400	605,300	(4,395,400)
Sub-Total	37,771,141	37,663,100	37,851,685	35,378,000	(2,285,100)
Public Safety					
Court Special Services	5,416,660	5,244,500	5,533,900	5,497,100	252,600
District Attorney	10,092,176	11,325,100	10,215,600	10,617,800	(707,300)
Fire	84,408,677	85,785,300	86,829,900	92,731,400	6,946,100
Probation	33,927,499	31,335,900	33,599,700	31,637,800	301,900
Public Defender	4,118,887	4,243,000	4,026,700	3,859,100	(383,900)
Sheriff	59,611,127	59,647,600	59,243,600	58,637,400	(1,010,200)
Sub-Total	197,575,026	197,581,400	199,449,400	202,980,600	5,399,200
Health & Human Services					
Behavioral Wellness	115,570,109	120,296,400	118,081,000	119,531,000	(765,400)
Child Support Services	9,428,283	9,535,600	9,415,600	9,457,100	(78,500)
First 5, Children & Families	3,415,595	3,174,500	3,779,400	3,403,200	228,700
Public Health	82,173,099	80,671,090	79,719,600	81,241,400	570,310
Social Services	153,437,894	163,701,310	159,479,000	159,039,800	(4,661,510)
Sub-Total	364,024,981	377,378,900	370,474,600	372,672,500	(4,706,400)
Community Resources & Public Facilities					
Agricultural Commissioner	3,959,185	4,679,400	4,679,400	5,063,800	384,400
Community Services	19,690,093	23,242,000	22,765,862	29,192,500	5,950,500
Planning & Development	13,552,276	18,521,600	17,438,900	19,976,800	1,455,200
Public Works	126,079,638	146,504,900	139,824,600	150,234,400	3,729,500
Sub-Total	163,281,192	192,947,900	184,708,762	204,467,500	11,519,600
General Government & Support Services					
Auditor-Controller	1,532,635	1,420,600	1,449,600	1,386,300	(34,300)
Clerk-Recorder-Assessor	5,932,866	7,210,100	6,568,500	6,291,900	(918,200)
Debt Service	1,422,067	1,408,000	1,408,000	1,410,500	2,500
General Services	37,588,928	38,499,500	38,924,100	44,998,200	6,498,700
Human Resources	3,401,491	3,452,400	3,777,500	2,692,900	(759,500)
North County Jail	19,531,492	4,000,000	-	4,000,000	-
Treasurer-Tax Collector-Pu	4,151,155	3,724,100	4,130,500	3,680,900	(43,200)
Sub-Total	73,560,634	59,714,700	56,258,200	64,460,700	4,746,000
General County Programs					
General County Programs	13,714,939	6,725,700	35,217,000	6,221,400	(504,300)
General Revenues	275,052,127	275,999,300	281,073,800	300,520,200	24,520,900
Sub-Total	288,767,066	282,725,000	316,290,800	306,741,600	24,016,600
Operating Revenues Total	\$ 1,124,980,041	\$ 1,148,011,000	\$ 1,165,033,447	\$ 1,186,700,900	\$ 38,689,900

Summary Schedules

Operating Revenues by Department & Program

This schedule shows operating revenues by organizational department, and the programs that make up the department. The categories of revenues (Taxes, Charges for Services, etc.) by department and program are provided in the Departmental D Pages.

	2018-19 Actual	2019-20 Adopted	2019-20 Estimated Actual	2020-21 Recommended	Change from FY19-20 Ado to FY20-21 Rec
Policy & Executive					
Board of Supervisors					
All Five Districts & Board Support	\$ -	\$ -	\$ -	\$ -	\$ -
Sub-Total	-	-	-	-	-
County Executive Office					
County Management	903,442	753,900	674,800	502,200	(251,700)
Emergency Management	951,888	616,600	1,285,500	688,700	72,100
Risk Management	31,210,578	31,291,900	31,204,985	33,581,800	2,289,900
Unallocated	64	-	-	-	-
Sub-Total	33,065,973	32,662,400	33,165,285	34,772,700	2,110,300
County Counsel					
Legal Services	4,705,168	5,000,700	4,686,400	605,300	(4,395,400)
Sub-Total	4,705,168	5,000,700	4,686,400	605,300	(4,395,400)
Function Total	\$ 37,771,141	\$ 37,663,100	\$ 37,851,685	\$ 35,378,000	\$ (2,285,100)
Public Safety					
Court Special Services					
Court Special Services	5,415,872	5,244,500	5,533,800	5,497,000	252,500
Conflict Defense Representation	788	-	100	100	100
Sub-Total	5,416,660	5,244,500	5,533,900	5,497,100	252,600
District Attorney					
Administration & Support	10	-	-	-	-
Criminal Prosecution	9,876,702	11,175,100	9,985,600	10,368,000	(807,100)
Civil Prosecution	215,464	150,000	230,000	249,800	99,800
Sub-Total	10,092,176	11,325,100	10,215,600	10,617,800	(707,300)
Fire					
Administration & Support	499,517	23,293,800	15,869,700	23,180,600	(113,200)
Fire Prevention	713,550	3,165,900	4,221,600	5,302,700	2,136,800
Emergency Operations	83,195,610	59,325,600	66,738,600	64,248,100	4,922,500
Sub-Total	84,408,677	85,785,300	86,829,900	92,731,400	6,946,100

Summary Schedules

Operating Revenues by Department & Program (cont'd)

	2018-19 Actual	2019-20 Adopted	2019-20 Estimated Actual	2020-21 Recommended	Change from FY19-20 Ado to FY20-21 Rec
Public Safety (cont'd)					
Probation					
Administration & Support	\$ 131,750	\$ 131,300	\$ 174,900	\$ 131,800	\$ 500
Institutions	8,355,210	7,718,900	8,461,900	7,760,000	41,100
Juvenile Services	5,363,947	4,400,800	4,490,500	4,298,000	(102,800)
Adult Services	20,076,591	19,084,900	20,472,400	19,448,000	363,100
Sub-Total	33,927,499	31,335,900	33,599,700	31,637,800	301,900
Public Defender					
Administration & Support	15	-	-	-	-
Adult Legal Services	4,118,872	4,243,000	4,026,700	3,859,100	(383,900)
Sub-Total	4,118,887	4,243,000	4,026,700	3,859,100	(383,900)
Sheriff					
Administration & Support	2,120,571	1,687,700	2,014,100	1,639,500	(48,200)
Custody Operations	21,207,887	21,403,200	20,100,400	19,088,600	(2,314,600)
Countywide Law Enforcement	28,447,975	28,725,600	29,310,400	29,981,200	1,255,600
Court Security Services	7,834,694	7,831,100	7,818,700	7,928,100	97,000
Sub-Total	59,611,127	59,647,600	59,243,600	58,637,400	(1,010,200)
Function Total	\$ 197,575,026	\$ 197,581,400	\$ 199,449,400	\$ 202,980,600	\$ 5,399,200
Health & Human Services					
Behavioral Wellness					
Administration & Support	\$ 14,642,433	\$ 12,463,500	\$ 12,050,900	\$ 11,403,300	\$ (1,060,200)
Mental Health Inpatient Services	11,360,083	12,142,900	11,478,800	12,241,700	98,800
Quality Care Management	1,737,884	4,666,200	4,249,800	4,389,300	(276,900)
Mental Health Outpatient & Community	73,817,612	70,992,500	72,628,500	72,797,100	1,804,600
Alcohol & Drug Programs	14,012,096	20,031,300	17,673,000	18,699,600	(1,331,700)
Sub-Total	115,570,109	120,296,400	118,081,000	119,531,000	(765,400)
Child Support Services					
Case Management & Collections	9,428,283	9,535,600	9,415,600	9,457,100	(78,500)
Sub-Total	9,428,283	9,535,600	9,415,600	9,457,100	(78,500)
First 5, Children & Families					
Administration & Support	1,233,048	94,000	738,600	100,100	6,100
Program Evaluation and Research	169,677	193,500	251,900	341,000	147,500
Children's Wellness and Support	2,012,871	2,887,000	2,788,900	2,962,100	75,100
Sub-Total	3,415,595	3,174,500	3,779,400	3,403,200	228,700
Public Health					
Administration & Support	4,658,800	3,515,300	3,806,200	3,699,800	184,500
Health Care Centers	46,719,861	48,995,100	47,849,100	48,944,900	(50,200)
Community Health Programs	8,403,978	4,016,200	3,901,100	3,986,700	(29,500)
Disease Prevention & Health Promotion	10,660,931	11,678,490	11,903,700	12,002,400	323,910
Regulatory Programs & Emergency Preparedness	8,209,945	8,828,200	8,594,000	8,904,800	76,600
Animal Services	3,519,585	3,637,800	3,665,500	3,702,800	65,000
Sub-Total	82,173,099	80,671,090	79,719,600	81,241,400	570,310

Summary Schedules

Operating Revenues by Department & Program (cont'd)

	2018-19 Actual	2019-20 Adopted	2019-20 Estimated Actual	2020-21 Recommended	Change from FY19-20 Ado to FY20-21 Rec
Health & Human Services (cont'd)					
Social Services					
Administration & Support	\$ 473,748	\$ 44,700	\$ 47,600	\$ 32,600	\$ (12,100)
Economic Assistance and Employment Services	93,373,213	100,651,110	101,243,600	102,474,500	1,823,390
Protective Services for Children, Adults & Disabled	59,590,934	63,005,500	58,187,800	56,532,700	(6,472,800)
Sub-Total	153,437,894	163,701,310	159,479,000	159,039,800	(4,661,510)
Function Total	\$ 364,024,981	\$ 377,378,900	\$ 370,474,600	\$ 372,672,500	\$ (4,706,400)
Community Resources & Public Facilities					
Agricultural Commissioner/W&M					
Administration & Support	\$ 183,733	\$ 407,100	\$ 408,200	\$ 396,900	\$ (10,200)
Agriculture	3,293,247	3,574,000	3,572,900	4,144,300	570,300
Weights & Measures	482,204	698,300	698,300	522,600	(175,700)
Sub-Total	3,959,185	4,679,400	4,679,400	5,063,800	384,400
Community Services					
Administration & Support	13,600	-	-	-	-
Parks & Open Spaces	11,439,425	10,742,200	10,167,825	11,585,200	843,000
Housing & Community Development	6,776,973	10,951,700	11,042,900	15,849,700	4,898,000
Community Support (Arts & Libraries)	764,924	563,900	570,937	794,800	230,900
Energy and Sustainability Initiatives	695,171	984,200	984,200	962,800	(21,400)
Sub-Total	19,690,093	23,242,000	22,765,862	29,192,500	5,950,500
Planning & Development					
Administration & Support	877,461	1,824,400	2,252,500	2,169,700	345,300
Permitting	11,676,964	15,593,700	14,116,300	16,321,600	727,900
Coastal Mitigation	558,205	530,200	515,100	535,100	4,900
Code Enforcement	248,831	268,200	252,000	212,500	(55,700)
Long Range Planning	190,816	305,100	303,000	737,900	432,800
Sub-Total	13,552,276	18,521,600	17,438,900	19,976,800	1,455,200
Public Works					
Administration & Support	5,338,990	5,592,300	5,306,100	5,776,800	184,500
Transportation	38,908,182	48,157,500	44,299,100	44,806,000	(3,351,500)
Surveyor	440,746	959,400	1,076,300	1,359,700	400,300
Water Resources/Flood Control	31,289,455	33,618,500	30,795,800	37,534,000	3,915,500
Resource Recovery & Waste Management	50,102,266	58,177,200	58,347,300	60,757,900	2,580,700
Sub-Total	126,079,638	146,504,900	139,824,600	150,234,400	3,729,500
Function Total	\$ 163,281,192	\$ 192,947,900	\$ 184,708,762	\$ 204,467,500	\$ 11,519,600
General Government & Support Services					
Auditor-Controller					
Administration & Support	\$ 31,899	\$ 26,500	\$ 26,600	\$ -	\$ (26,500)
Audit Services	7,500	7,500	6,300	7,500	-
Accounting Services	1,493,236	1,386,600	1,416,700	1,378,800	(7,800)
Sub-Total	1,532,635	1,420,600	1,449,600	1,386,300	(34,300)

Summary Schedules

Operating Revenues by Department & Program (cont'd)

	2018-19 Actual	2019-20 Adopted	2019-20 Estimated Actual	2020-21 Recommended	Change from FY19-20 Ado to FY20-21 Rec
General Government & Support Services (cont'd)					
Clerk-Recorder-Assessor					
Elections	\$ 570,185	\$ 2,135,300	\$ 914,200	\$ 665,000	\$ (1,470,300)
Clerk-Recorder	2,669,202	2,654,800	3,057,300	3,051,900	397,100
Assessor	2,693,479	2,420,000	2,597,000	2,575,000	155,000
Sub-Total	5,932,866	7,210,100	6,568,500	6,291,900	(918,200)
Debt Service					
Long Term Debt	1,422,067	1,408,000	1,408,000	1,410,500	2,500
Sub-Total	1,422,067	1,408,000	1,408,000	1,410,500	2,500
General Services					
Administration and Finance	1,068,139	1,145,100	1,145,000	1,133,000	(12,100)
Capital Projects	1,453,527	777,000	670,000	2,803,000	2,026,000
Facilities and Real Estate Management	8,172,233	8,116,300	8,264,200	9,022,700	906,400
Fleet Operations	12,795,598	13,424,000	13,681,100	13,706,900	282,900
Information and Communications Technology	14,096,543	15,037,100	14,892,800	18,013,800	2,976,700
Purchasing, Surplus and Mail	2,888	-	271,000	318,800	318,800
Sub-Total	37,588,928	38,499,500	38,924,100	44,998,200	6,498,700
Human Resources					
Administration & Operations	4	-	-	-	-
Employee Relations	154,366	107,500	87,400	-	(107,500)
Employment & Workforce Planning	-	-	68,900	-	-
Organizational & Talent Development	85,181	120,000	115,200	25,000	(95,000)
Benefits and Wellness	-	24,000	36,700	25,000	1,000
Employee Insurance	3,161,940	3,200,900	3,469,300	2,642,900	(558,000)
Sub-Total	3,401,491	3,452,400	3,777,500	2,692,900	(759,500)
North County Jail					
North Branch Main Jail Project	19,531,492	4,000,000	-	4,000,000	-
Sub-Total	19,531,492	4,000,000	-	4,000,000	-
Treasurer-Tax Collector-Public					
Administration & Support	623	-	-	-	-
Treasury	2,533,289	2,357,500	2,769,600	2,496,400	138,900
Tax & Collections	1,325,393	1,145,600	1,141,900	930,500	(215,100)
Public Support	291,851	221,000	219,000	254,000	33,000
Sub-Total	4,151,155	3,724,100	4,130,500	3,680,900	(43,200)
Function Total	\$ 73,560,634	\$ 59,714,700	\$ 56,258,200	\$ 64,460,700	\$ 4,746,000
General County Programs					
General County Programs					
Support to Other Governments & Organizations	\$ 63,777	\$ -	\$ 430,200	\$ -	\$ -
Reserved & Committed Funds	13,213,750	6,321,700	34,382,300	5,828,600	(493,100)
Ancillary Services	437,412	404,000	404,500	392,800	(11,200)
Sub-Total	13,714,939	6,725,700	35,217,000	6,221,400	(504,300)
General Revenues					
General Revenues	275,052,127	275,999,300	281,073,800	300,520,200	24,520,900
Sub-Total	275,052,127	275,999,300	281,073,800	300,520,200	24,520,900
Function Total	\$ 288,767,066	\$ 282,725,000	\$ 316,290,800	\$ 306,741,600	\$ 24,016,600
Operating Revenues Total	\$ 1,124,980,041	\$ 1,148,011,000	\$ 1,165,033,447	\$ 1,186,700,900	\$ 38,689,900

Summary Schedules

General County Revenues

General County Revenues are revenues that are not specific to a department and are used to support Countywide programs that do not otherwise have a committed funding source. This schedule shows the County's General County Revenues which are reflected in the General Fund.

	2018-19 Actual	2019-20 Adopted	2019-20 Estimated Actual	2020-21 Recommended	Change from FY19-20 Ado to FY20-21 Rec
Taxes					
Property Tax-Current Secured	\$ 136,635,211	\$ 140,630,000	\$ 142,100,500	\$ 147,785,000	\$ 7,155,000
Property Tax-Unitary	2,831,152	2,940,000	2,930,800	3,067,000	127,000
Property Tax In-Lieu of VLF	56,934,869	59,212,000	59,212,000	62,445,000	3,233,000
PT PY Corr/Escapes Secured	(725,150)	210,000	211,200	219,000	9,000
Property Tax-Current Unsecd	4,163,417	4,756,000	4,718,100	5,143,000	387,000
Prop Tax-Curr Unsec Aircraft	615,718	648,000	648,400	660,000	12,000
PT PY Corr/Escapes Unsecured	(23,066)	240,000	241,000	244,000	4,000
RDA Pass-through Payments	693,535	669,000	669,000	807,000	138,000
RDA RPTTF Resid Distributions	7,936,243	9,449,000	9,449,000	10,646,000	1,197,000
Property Tax-Prior Secured	(21,336)	(453,000)	(447,500)	(178,000)	275,000
Property Tax-Prior Unsecured	186,627	-	-	50,000	50,000
Supplemental Pty Tax-Current	2,854,234	2,217,000	2,200,400	3,086,000	869,000
Supplemental Pty Tax-Prior	78,987	-	2,200	35,000	35,000
Sales and Use Retail Tax State	11,032,881	10,964,000	11,220,400	10,320,400	(643,600)
Cannabis Tax	6,760,662	5,615,000	9,200,000	10,620,000	5,005,000
Transient Occupancy Tax	10,320,426	13,213,900	11,600,000	12,394,700	(819,200)
Racehorse Taxation	3,175	4,000	4,000	2,100	(1,900)
Property Transfer Taxes	4,253,205	3,933,000	4,063,500	4,003,200	70,200
Sub-Total	244,530,791	254,247,900	258,023,000	271,349,400	17,101,500
Licenses, Permits and Franchises					
Franchises	2,955,194	3,140,000	2,962,000	2,977,700	(162,300)
Sub-Total	2,955,194	3,140,000	2,962,000	2,977,700	(162,300)
Fines, Forfeitures, and Penalties					
PT-506 Int, 48o CIOS/CIC Pen	(27,378)	18,000	8,200	15,000	(3,000)
PT-Delinquent Penalty-CY	2,370,447	1,561,000	1,519,700	1,843,000	282,000
PT-Redemption Penalty-PY	1,583,031	2,109,000	2,217,700	2,360,000	251,000
PT-Delinquent Penalty-PY	758,651	1,052,000	909,200	1,188,000	136,000
Sub-Total	4,684,751	4,740,000	4,654,800	5,406,000	666,000
Use of Money and Property					
Interest Income	2,551,609	1,500,000	2,402,400	1,900,000	400,000
Unrealized Gain/Loss Invstmnts	1,804,596	-	(273,900)	-	-
Other Rental of Bldgs and Land	395,146	350,000	411,000	427,400	77,400
Sub-Total	4,751,350	1,850,000	2,539,500	2,327,400	477,400
Intergovernmental Revenue-State					
State Aid for Disaster	1,127,529	-	-	-	-
Motor Vhcle In-Lieu In Excess	181,826	142,000	187,000	185,000	43,000
Homeowners Property Tax Relief	720,612	709,000	698,600	722,000	13,000
State Off Hwy Mtr Veh Lic Fees	554	-	300	-	-
Sub-Total	2,030,521	851,000	885,900	907,000	56,000
Intergovernmental Revenue-Federal					
Federal Grazing Fees	119	-	-	-	-
Payments In Lieu of Taxes	1,945,629	19,000	67,600	19,000	-
RDA Dissolution Proceeds	282,235	-	123,000	123,000	123,000
Sub-Total	2,227,983	19,000	190,600	142,000	123,000
Charges for Services					
Cost Allocation Services	11,906,748	10,116,152	10,116,200	16,210,400	6,094,248
Cost Allocation Use Allowance	937,339	986,248	986,200	1,146,300	160,052
Sub-Total	12,844,087	11,102,400	11,102,400	17,356,700	6,254,300
Miscellaneous Revenue					
Unclaimed Money In Co.Treasury	358	49,000	3,500	-	(49,000)
Grant/Audit/Other Settlements	1,027,091	-	712,100	-	-
Other Miscellaneous Revenue	-	-	-	54,000	54,000
Sub-Total	1,027,449	49,000	715,600	54,000	5,000
Changes to Committed					
Unrealized Gains	-	-	319,400	-	-
Sub-Total	-	-	319,400	-	-
Revenue Total	\$ 275,052,127	\$ 275,999,300	\$ 281,393,200	\$ 300,520,200	\$ 24,520,900

Summary Schedules

Prop 172 Revenues

Proposition 172, which became effective January 1, 1994, placed a one-half percent sales tax in the State's Constitution and required revenue derived from the tax to be used only for local public safety services. The Board has the authority to allocate this funding annually as it sees fit, among allowable uses. One-half percent of statewide taxable sales are first deposited into the State's Local Public Safety Pool. This revenue is then allocated to county governments throughout the State based on a factor. Each year, the factor is determined based upon prior year actual sales in the County divided by the total State sales.

The CEO recommends allocation of Proposition 172 funding annually as part of the Recommended Budget. Any revenues received in excess of the fiscal year's budgeted allocations will be placed within the Proposition 172 Restricted Fund Balance in General County Programs. Conversely, in years where revenue comes in below budgeted amounts, the CEO will bring budget revisions to draw from this fund balance and distribute to Departments to make up the difference between budgeted and actual receipts. This will ensure Departments can rely on receiving their full budgeted amount every year. Due to COVID-19 impacts on sales tax, declines are expected in both FY 2019-20 estimated actual and FY 2020-21. Fund balance is being used to cover this gap in Departments.

	2018-19 Actual	2019-20 Adopted	2019-20 Estimated Actual	2020-21 Recommended	Change from FY19-20 Ado to FY20-21 Rec
Prop 172 Revenue					
District Attorney	\$ 5,145,400	\$ 5,299,700	\$ 5,014,300	\$ 4,781,100	\$ (518,600)
Probation	8,630,000	8,888,900	8,410,300	8,019,100	(869,800)
Public Defender	3,833,100	3,948,100	3,735,500	3,561,800	(386,300)
Fire	527,000	187,500	177,400	-	(187,500)
Sheriff	18,228,500	18,775,200	17,764,200	16,938,000	(1,837,200)
Community Services	43,000	43,000	40,700	38,800	(4,200)
General County Programs	1,744,802	355,300	-	-	(355,300)
Total	\$ 38,151,803	\$ 37,497,700	\$ 35,142,400	\$ 33,338,800	\$ (4,158,900)

	Balance 7/1/2019	Estimated Balance 6/30/2020	Change From 6/30/2020	Recommended Balance 6/30/2021
Prop 172 Fund Balance				
District Attorney	\$ 736,999	\$ 604,499	\$ (513,100)	\$ 91,399
Probation	1,187,376	880,176	-	880,176
Public Defender	216,794	72,594	(104,100)	(31,506)
Community Services	3,007	3,007	-	3,007
General County Programs	2,000,654	654	-	654
Total Fund Balance	\$ 4,144,830	\$ 1,560,930	\$ (617,200)	\$ 943,730

Summary Schedules

Realignment Funding

Beginning in 1991, the State of California shifted the fiscal and programmatic responsibility of several health and social services programs from the State to counties. In 2011, the State shifted additional social services and mental health programs to counties along with the responsibility to provide certain public safety services. With the realignment of these various State services, counties were provided a portion of the State's sales tax and vehicle license fee revenue, as described in greater detail below. As a result, counties assumed the annually escalating cost for providing these services and received funding from the State that is subject to fluctuations when there is instability in the overall State economy.

1991 Realignment

In 1991, the State shifted responsibility for a number of mental health, social services, and public health programs to counties. This shift, known as 1991 Realignment, resulted in the creation of two dedicated funding streams from the State to help offset the cost of the shifted services; a ½ cent Sales Tax and a portion of Vehicle License Fee (VLF) revenue made available by a change in the depreciation schedule for vehicles. Each of the three service areas identified was required to have their own separate accounts established and each of those service areas receive a different share of statewide 1991 Realignment revenue. At the County level, these revenues are administered through the use of three separate funds to disburse revenues to Social Services, Behavioral Wellness, and Public Health.

The 1991 Realignment program funding streams pose a challenge to the County as they are sensitive to the economy. When the economy does poorly, demand for services is high, but revenues under perform. When the economy is doing well, demand for services is reduced, sales and vehicle license fee revenue are high, and growth in these funding streams is experienced.

The 1991 Realignment trust funds do not directly spend funds or provide services. They are pass-through funds required by the State and the actual expenditures occur within the operating budget units of the departments that receive Realignment revenue.

The 1991 Realignment legislation allows for some local flexibility in usage of funds at the County level. Upon action by the Board of Supervisors, a County can transfer 10% of a given year's revenue from one fund to another if it is found that the transfer is the most cost-effective use of available resources to maximize client outcomes. An additional 10% can be transferred from the County's Health Realignment Fund specifically to help meet caseload needs in excess of the revenue growth in the social services account.

2011 Realignment

In 2011, the State addressed prison over-crowding by shifting custodial responsibility of non-serious, non-sexual, and non-violent offenders to local jails. In addition, the parole function of the state was delegated to county Probation departments; parole revocation hearings were shifted to the local jurisdictions and cases assigned to the District Attorney and Public Defender. The State also realigned Juvenile Re-Entry and Trial Court Security by shifting 100% of the financial burden of these programs to the County. The justification for the Public Safety Realignment is that it gives the county flexibility to better provide mental health and social services to the recently incarcerated in the hopes of reducing recidivism and having the net effect of lowering both jail and prison population.

In conjunction with Public Safety Realignment (AB 109), the State also shifted the full financial burden of many social service and mental health programs to the County, including: Adult Protective Services, Foster Care, Child Welfare Services, Child Abuse Prevention and Intervention, Drug Court, and Medi-Cal substance abuse treatment programs. The County was responsible for the delivery of these programs before realignment, but with the shift, the State no longer participates in the share of cost.

Summary Schedules

While the State no longer shares in the cost, it has dedicated a portion of the State sales tax (1.0625%) revenue, along with a portion of vehicle license fees for these realigned programs. However, as with 1991 Realignment, this greater reliance on economically sensitive revenues puts the County at higher risk of funding losses during economic downturns, at exactly the time when demand for services will increase.

Tobacco Settlement Revenues

Santa Barbara County receives an annual allocation from the State which is a result of the November 1998 Master Settlement Agreement (MSA) between forty-six states, including California, and the major tobacco companies to recover the costs of treating smoking-related illness and unfair business practices claims. In FY 2020-21, that allocation is anticipated to be \$4.4 million. Although the funds don't have a legally restricted use, the Board of Supervisors has previously directed that the funds are to be spent on County health-related needs and programs.

	2017-18 Adopted	2018-19 Adopted	2019-20 Adopted	2020-21 Recommended
Tobacco Settlement Use of Funds				
Direct Medical/Dental Care	447,418	385,618	230,300	230,300
Psychiatric Crisis Recovery	313,034	313,034	313,000	313,000
Animal Services	405,450	405,450	405,500	405,500
Public Health Prevention/Education	2,560,610	2,511,030	2,280,100	2,280,100
Environmental Health Services	398,000	398,000	-	-
Mental Health Reserves	2,634,250	1,000,000	1,000,000	1,000,000
Administration	35,450	35,450	25,000	-
Total	\$ 6,794,212	\$ 5,048,582	\$ 4,253,900	\$ 4,228,900
	<u>7/1/2019</u>	<u>6/30/2020</u>	<u>6/30/2020</u>	<u>6/30/2021</u>
Tobacco Settlement Fund Balance	\$ 7,428,622	\$ 7,652,022	\$ 238,700	\$ 7,890,722

Summary Schedules

General Fund Contribution

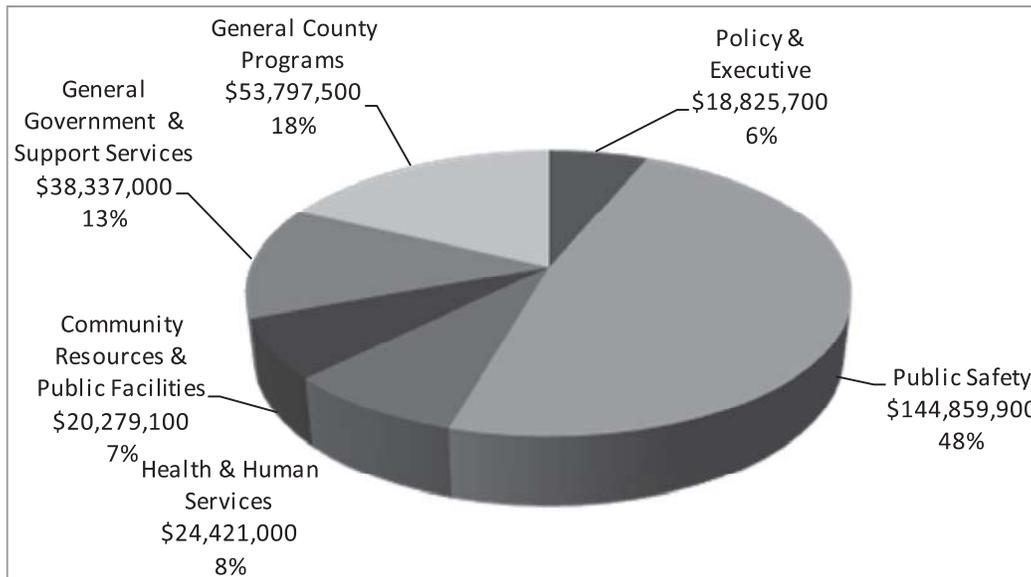
This section of the Summary Schedules shows the amount of “General Fund Contribution (GFC)” allocated to the various County departments. The allocation methodology (i.e. the determination of how much a department will receive in GFC) is based on principles adopted by the Board of Supervisors before each budget cycle. The budget principles for this budget cycle are provided in Section F.

The sources of the “General Fund Contribution” are the amounts shown in the earlier “General County Revenues” schedule. Unused or unexpected General County Revenues from prior years may also be a source of General Fund Contribution. These prior year amounts are referred to as “Fund Balances.” Information on Fund Balances is provided later in these Summary Schedules.

It should also be noted that many State and Federal grant programs require that their funding be matched at certain levels in order for the grant to be received. These matching requirements are usually funded with General Fund Contribution, and are considered when the Board of Supervisors adopts the General Fund Contribution allocation principles.

General Fund Contribution by Function

The following pie chart shows the amount and percentage of General Fund Contribution allocated to each Function. The detail for the pie chart can be found on the following pages.



Summary Schedules

General Fund Contribution by Function & Department

This schedule shows the amount of General Fund Contribution allocated to each department.

	2018-19 Actual	2019-20 Adopted	2019-20 Estimated Actual	2020-21 Recommended	Change from FY19-20 Ado to FY20-21 Rec
Policy & Executive					
Board of Supervisors	\$ 3,151,600	\$ 3,216,500	\$ 3,216,500	\$ 3,502,200	\$ 285,700
County Executive Office	5,748,800	5,877,100	5,877,100	6,530,100	653,000
County Counsel	3,814,200	3,950,800	3,950,800	8,793,400	4,842,600
Sub-Total	12,714,600	13,044,400	13,044,400	18,825,700	5,781,300
Public Safety					
Court Special Services	8,586,800	9,266,700	9,266,700	9,266,700	-
District Attorney	13,887,500	14,302,800	14,302,800	15,135,700	832,900
Probation	27,266,500	27,891,600	27,891,600	28,597,900	706,300
Public Defender	7,538,800	8,547,700	8,547,700	9,324,300	776,600
Sheriff	75,500,600	77,719,100	77,719,100	82,535,300	4,816,200
Sub-Total	132,780,200	137,727,900	137,727,900	144,859,900	7,132,000
Health & Human Services					
Behavioral Wellness	5,529,600	5,614,900	5,614,900	5,693,800	78,900
Public Health	9,075,700	8,980,400	9,056,400	9,152,700	172,300
Social Services	9,334,399	9,462,100	9,462,100	9,574,500	112,400
Sub-Total	23,939,698	24,057,400	24,133,400	24,421,000	363,600
Community Resources & Public Facilities					
Agricultural Commissioner/W&M	1,595,100	1,638,000	1,638,000	1,672,400	34,400
Community Services	11,760,000	11,950,500	11,950,500	12,118,400	167,900
Planning & Development	3,589,500	3,324,100	3,324,100	3,389,500	65,400
Public Works	3,023,700	3,061,400	3,061,400	3,098,800	37,400
Sub-Total	19,968,300	19,974,000	19,974,000	20,279,100	305,100
General Government & Support Services					
Auditor-Controller	7,579,100	7,768,300	7,768,300	7,992,000	223,700
Clerk-Recorder-Assessor	10,532,200	10,728,300	10,728,300	11,198,300	470,000
General Services	8,621,800	9,276,900	9,276,900	9,533,600	256,700
Human Resources	4,841,200	5,163,600	5,163,700	5,760,500	596,900
Treasurer-Tax Collector-Public	3,500,700	3,773,100	3,773,100	3,852,600	79,500
Sub-Total	35,075,000	36,710,200	36,710,300	38,337,000	1,626,800
General County Programs					
General County Programs	44,621,486	44,485,400	48,509,400	53,797,500	9,312,100
Sub-Total	44,621,486	44,485,400	48,509,400	53,797,500	9,312,100
General Fund Contributions Total	\$ 269,099,284	\$ 275,999,300	\$ 280,099,400	\$ 300,520,200	\$ 24,520,900

Summary Schedules

Fund Balances

Fund balances represent unspent amounts from prior years within a fund. Fund balances can be caused by timing issues (projects not completed as expected) or they can be planned for, such as setting aside monies for future or contingent events. The County has developed fund balance policies for the General Fund that guide how much in fund balances should be maintained in the General Fund. When developing a “balanced budget,” available fund balances are combined with estimated revenues to comprise the total sources available to fund appropriations.

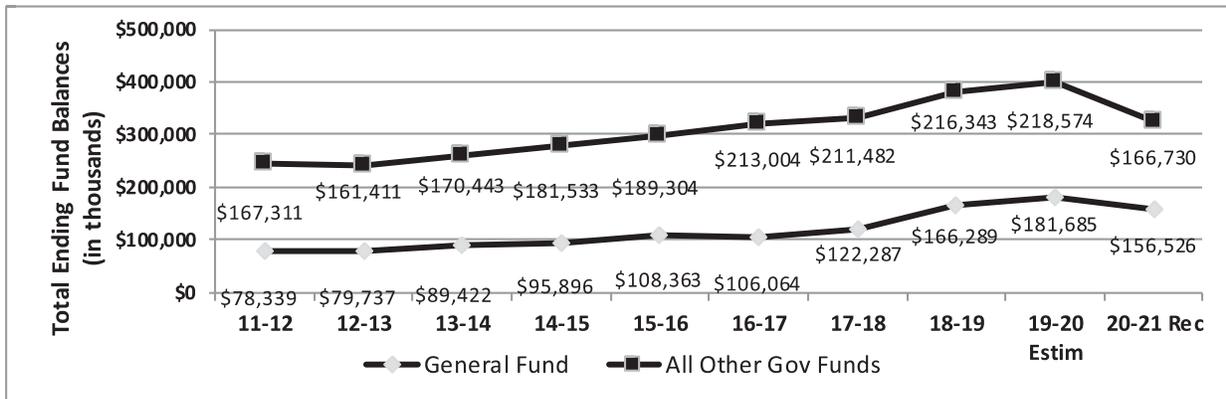
There are two schedules in this section that focus on the fund balances of the County’s budgeted funds. The first schedule lists the County’s budgeted funds and provides estimates on beginning and ending fund balances based on estimated activity for the current fiscal year and the estimated activity for the Recommended budget year. The second schedule provides the estimated fund balances by account for the General Fund only.

Please note that the fund types (Governmental, Proprietary), fund classifications (Major, Nonmajor), and fund balance components (Non-Spendable, Restricted, Committed) are established by the Governmental Accounting Standards Board (GASB). Fund Balance components represent amounts that are limited in their use.

- **Non-spendable** fund balances cannot be spent because they are either (a) not spendable in form or (b) legally or contractually required to be maintained intact.
- **Restricted** fund balances are amounts with constraints placed on their use that are either (a) externally imposed by creditors, grantors, contributors, or laws or regulations of other governments or (b) imposed by law through constitutional provisions or enabling legislation. Although **restricted** fund balances have external spending conditions, which appear to be nondiscretionary, the Board of Supervisors (BOS) may have some powers over such balances. For example, if there are restricted fund balances for “Prop 172,” the BOS does have discretion on the programs to be funded by “Prop 172” fund balances as long as the programs under consideration are Prop 172-related.
- **Committed** fund balance is the portion of fund balance that can only be used for specific purposes determined by formal action of the County’s highest level of decision-making authority (the Board of Supervisors) and that remain binding unless removed in the same manner.

Fund Balance Trend Chart For Governmental Funds Only

This chart represents the trend in fund balances for the General Fund and all other Governmental Funds. Proprietary funds have been excluded for comparison consistency. The estimated values for fiscal years 2019-20 and 2020-21 can be found on the following Fund Balance Summary schedule.



Summary Schedules

Fund Balance Summary

	Estimated Fund Balances as of June 30, 2020	Recommended Revenues & Other Financing Sources	Recommended Expenditures & Other Financing Uses	Estimated Fund Balances as of June 30, 2021
Governmental Funds				
Major Funds				
General Fund	\$ 181,684,605	\$ 720,630,600	\$ 745,789,000	\$ 156,526,205
Flood Control Districts	65,185,562	30,217,300	39,079,400	56,323,462
Public Health	26,100,741	85,976,700	88,412,000	23,665,441
Fire Protection District	27,752,637	93,274,400	102,153,500	18,873,537
Roads Fund	27,927,568	52,850,600	66,297,800	14,480,368
Behavioral Wellness	11,671,740	141,492,100	145,944,400	7,219,440
Capital Projects	16,411,431	26,228,500	36,861,400	5,778,531
Affordable Housing	5,080,411	15,204,200	16,583,800	3,700,811
Social Services	1,296,687	168,725,700	169,238,400	783,987
Sub-Total	363,111,381	1,334,600,100	1,410,359,700	287,351,781
Non-Major Funds				
Water Agencies	11,741,749	7,993,000	8,529,400	11,205,349
First 5 Children and Families Commission	5,157,710	3,403,200	3,724,600	4,836,310
County Service Areas	4,319,817	2,153,100	1,787,200	4,685,717
Courthouse Construction	3,903,509	630,000	222,200	4,311,309
Inmate Welfare	2,920,441	2,028,600	2,075,700	2,873,341
Coastal Resource Enhancement	2,451,899	460,000	1,339,200	1,572,699
Muni Finance - Debt Service	1,520,969	5,992,800	6,013,500	1,500,269
Public and Educational Access	1,057,302	2,800	8,000	1,052,102
Fish and Game	674,430	11,600	25,900	660,130
Community Facilities District	617,665	825,800	839,700	603,765
Seawalls	678,809	13,100	175,100	516,809
Child Support Services	468,775	9,457,100	9,483,200	442,675
Petroleum	372,022	701,600	637,100	436,522
Fishermen Assistance	415,718	16,000	31,000	400,718
Lighting Districts	386,367	570,000	613,200	343,167
Court Operations	318,783	14,863,800	14,855,600	326,983
Special Aviation	134,514	305,000	305,000	134,514
Criminal Justice Construction	1,100	1,017,100	1,017,100	1,100
IHSS Public Authority	5,785	10,760,100	10,764,900	985
Sub-Total	37,147,363	61,204,700	62,447,600	35,904,463
Total Governmental Funds	\$ 400,258,744	\$ 1,395,804,800	\$ 1,472,807,300	\$ 323,256,244

Summary Schedules

Financial Analysis of the County's Estimated Fund Balances

The planned use of estimated fund balances within a budget are frequently expected in order to balance individual funds within the County. For FY 2020-21, the fund balances for all governmental funds are anticipated to decrease by 19%, or \$77.0 million, and the major funds as a whole are projected to decrease by 21%, or \$75.8 million. However, due to legal controls on appropriations, conservative revenue estimates, and favorable outcomes, the actual draws on fund balances are generally less than budgeted.

	Est. Fund Balance as of June 30, 2020	Est. Fund Balance as of June 30, 2021	Difference	Percent Change
Governmental Major Funds Detail				
General Fund	\$ 181,684,605	\$ 156,526,205	\$ (25,158,400)	-14%
Flood Control Districts	65,185,562	56,323,462	(8,862,100)	-14%
Public Health	26,100,741	23,665,441	(2,435,300)	-9%
Fire Protection District	27,752,637	18,873,537	(8,879,100)	-32%
Roads Fund	27,927,568	14,480,368	(13,447,200)	-48%
Behavioral Wellness	11,671,740	7,219,440	(4,452,300)	-38%
Capital Projects	16,411,431	5,778,531	(10,632,900)	-65%
Affordable Housing	5,080,411	3,700,811	(1,379,600)	-27%
Social Services	1,296,687	783,987	(512,700)	-40%
Total Other Governmental Major Funds	181,426,777	130,825,577	(50,601,200)	-28%
Total Governmental Major Funds	363,111,381	287,351,781	(75,759,600)	-21%
Total Non-Major Governmental Funds	37,147,363	35,904,463	(1,242,900)	-3%
Total Governmental Funds	\$ 400,258,744	\$ 323,256,244	\$ (77,002,500)	-19%

Significant Changes (10% or more)

- The Flood Control Districts Fund is estimated to decrease 14%, or \$8.9 million, primarily due to capital creeks projects such as the Cold Springs Basin Expansion Project.
- The Roads Fund is estimated to decrease 48%, or \$13.4 million, primarily due to increased services & supplies operating costs couple with reduced intergovernmental and charges for services revenues.
- The Fire Protection District Fund is estimated to decrease 32%, or \$8.9 million, primarily due to increased salaries & benefits and capital projects.
- The Capital Projects Fund is estimated to decrease 65%, or \$10.6 million, to fund the construction of the North County Jail.
- The Behavioral Wellness Fund is estimated to decrease 38%, or \$4.5 million, primarily due to increased services & supplies operating costs coupled with a decrease in Medi-Cal revenues as a result of COVID-19.
- The Affordable Housing Fund is estimated to decrease 27%, or \$1.4 million, primarily due to an increase in services & supplies operating costs.
- The Social Services Fund is estimated to decrease 40%, or \$0.5 million, due to the anticipated decline of 1991 and 2011 Realignment as a result of COVID-19.

Summary Schedules

Fund Balance Accounts – General Fund Only

Please see introductory pages of this section and the Glossary for descriptions on the fund balance account types: Nonspendable, Restricted, and Committed.

	Balance 7/1/2019	Estimated Balance 6/30/2020	Change From 6/30/2020	Recommended Balance 6/30/2021
Fund Balance Nonspendable				
Teeter Tax Losses	\$ 9,089,462	\$ 9,528,462	\$ -	\$ 9,528,462
Receivables	2,288,999	2,288,999	-	2,288,999
Prepays/Deposits	50,000	50,000	-	50,000
Nonspendable Total	11,428,461	11,867,461	-	11,867,461
Fund Balance Restricted				
Local Realignment 2011	\$ 18,124,870	\$ 17,086,470	\$ (1,747,200)	\$ 15,339,270
Probation YOBG	3,660,357	3,883,457	(313,900)	3,569,557
Sheriff Categorical Grants	2,323,333	2,368,333	25,600	2,393,933
Public Safety Prop 172	4,144,830	1,560,930	(617,200)	943,730
Recorder Modernization	2,227,527	2,227,527	-	2,227,527
Purpose of Fund	2,185,504	1,976,904	(2,196,000)	(219,096)
Recorder Operations	866,474	866,474	-	866,474
Maintenance-Casa Nueva Bldg	699,474	734,974	36,000	770,974
Los Prietos Donation	640,000	640,000	-	640,000
GATV Infrastructure	962,382	722,382	(722,300)	82
Probation LESF/COPS	1,228,259	1,014,459	(695,400)	319,059
Sheriff Asset Forfeiture-Fed	659,176	901,576	-	901,576
P&D Offsite Mitigation	1,698,819	1,429,819	-	1,429,819
Public Arts Program	642,408	528,545	(140,600)	387,945
Gaviota Bikeway	335,011	337,711	-	337,711
PHD Special Projects	307,197	322,197	(310,000)	12,197
District Attorney Programs	307,127	307,127	-	307,127
Survey Monument	315,903	314,903	(1,000)	313,903
Assessor AB818	503,770	503,770	(500,000)	3,770
Donations	160,911	190,911	-	190,911
Consumer/Environmental	214,560	214,560	(100,000)	114,560
Recorder Micrographics	273,946	273,946	-	273,946
Probation Programs	107,905	106,505	(500)	106,005
Animal Control Programs	104,816	146,816	55,000	201,816
State Off Hwy Fee	146,927	146,927	-	146,927
Recorder Redaction	68,967	68,967	-	68,967
Local Innovation Sub-Account	-	130,000	447,600	577,600
DA Asset Forfeiture-State	-	-	(150,000)	(150,000)
Health Care Programs	179,510	179,510	(185,000)	(5,490)
Sustainability Programs	298,986	298,986	(1,302,000)	(1,003,014)
DSA Surplus Health Allocations	145,000	145,000	-	145,000
CalVet Subvention Program	202,781	202,781	(83,000)	119,781
Recorder ERDS	128,054	128,054	-	128,054
Weights and Measures	79,864	79,864	-	79,864
Real Estate Fraud	40,518	40,518	(40,500)	18
DARE	40,384	40,384	-	40,384
Imprest Cash	10,000	10,000	-	10,000
Allocated for Capital Outlay	841	841	-	841
Vital Records	161,199	161,199	-	161,199
Restricted Total	44,197,590	40,293,327	(8,540,400)	31,752,927

Summary Schedules

Fund Balance Accounts – General Fund Only (cont'd)

	Balance	Estimated	Change From	Recommended
	7/1/2019	Balance	6/30/2020	Balance
		6/30/2020	6/30/2020	6/30/2021
Fund Balance Committed				
Strategic Reserve	34,116,144	34,381,144	(659,900)	33,721,244
New Jail Operations	16,284,474	11,141,974	(5,409,100)	5,732,874
Litigation	6,713,156	9,725,756	(533,800)	9,191,956
Program Stabilization	4,250,000	4,750,000	(750,000)	4,000,000
Mental Health	2,923,838	4,823,838	(1,444,600)	3,379,238
Contingencies	3,855,072	3,805,072	2,064,600	5,869,672
Accumulated Capital Outlay	700,000	3,350,000	20,850,000	24,200,000
Disaster Recovery	8,946,443	19,442,943	(15,325,000)	4,117,943
Emerging Issues	3,562,586	3,585,586	213,000	3,798,586
Tech Replacement & Investment	-	2,319,000	2,000,000	4,319,000
Auditor Systems Maint/Develop	1,765,231	1,765,231	-	1,765,231
Facilities Maintenance	505,996	1,505,996	(250,000)	1,255,996
County Executive Programs	1,474,259	1,988,959	(782,400)	1,206,559
General Services Projects	1,641,146	1,118,946	(299,900)	819,046
Props 215/64 - Cannabis	678,682	5,093,482	(4,047,900)	1,045,582
P&D Land Use System	944,320	861,520	(9,800)	851,720
Parks Projects	1,513,487	1,135,487	(566,000)	569,487
Purpose of Fund	1,550,351	624,351	(317,600)	306,751
Planning/Development Projects	1,489,787	1,260,787	(587,000)	673,787
Tobacco Settlement	634,250	634,250	-	634,250
General County Programs	1,296,386	632,586	-	632,586
Human Resources Programs	572,503	365,103	(251,500)	113,603
District Attorney Programs	492,500	492,500	(160,300)	332,200
Assessment Appeals Support	668,921	668,921	-	668,921
Sheriff Projects	362,378	339,278	(23,100)	316,178
North County Jail Contingency	302,000	302,000	-	302,000
Public Defender Programs	220,060	220,060	-	220,060
Treas Tax Collector Projects	618,967	299,967	(200,000)	99,967
Rental Maintenance	164,210	164,210	-	164,210
Housing Programs	343,404	265,904	(15,000)	250,904
Clerk Record Assessor Projects	1,795,184	436,784	(435,000)	1,784
Probation Programs	49,051	49,051	-	49,051
Elections Voting Equipment	915,748	751,648	(612,600)	139,048
Building & Safety Permitting	40,000	40,000	-	40,000
Imprest Cash	21,980	22,180	(500)	21,680
Maintenance-Montecito Com Hall	52	52	-	52
Ag Commissioner Projects	805	805	-	805
Unrealized Gains	673,803	399,903	-	399,903
Committed Total	102,087,172	118,765,272	(7,553,400)	111,211,872
Fund Balance Residual				
Fund Balance-Residual	9,054,914	10,601,914	-	10,601,914
Residual Fund Balance-Inc/Dec	-	(9,054,900)	-	(9,054,900)
Unassigned Fund Balance	8,576,130	9,211,530	(9,064,600)	146,930
Residual Total	17,631,044	10,758,544	(9,064,600)	1,693,944
Fund Balance Total	\$ 175,344,268	\$ 181,684,605	\$ (25,158,400)	\$ 156,526,205

Summary Schedules

Staffing

This section of the Summary Schedules provides a view of staffing counts over the past several years. The counts represent funded “full-time equivalents (FTEs)”. Full-time equivalents equals the number of positions multiplied by percent worked and the number of pay periods worked ÷ 26 pay periods.

Five Year Staffing Trend by Function & Department

Explanations for significant staffing changes during this 5-year period can found on the next page. The explanations are referenced by number on this trend chart to the numbered explanation.

	Adopted FY 16-17	Adopted FY 17-18	Adopted FY 18-19	Adopted FY 19-20	Recommended FY 20-21
Policy & Executive					
Board of Supervisors	20.00	20.25	20.00	20.23	20.23
County Counsel	39.00	37.65	42.00	41.00	41.00
County Executive Office	36.00	33.00	35.00	36.00	37.00
Sub-Total	95.00	90.90	97.00	97.23	98.23
Public Safety					
District Attorney	133.50	129.50	133.00	140.50	142.00
Fire	254.00	259.00	261.00	270.00	274.00
Probation	324.00	321.00	329.00	327.50	337.23 (4)
Public Defender	67.00	63.00	64.00	67.00	71.00
Sheriff	669.08	664.23	713.96 (2)	737.17 (2)	742.17
Sub-Total	1,447.58	1,436.73	1,500.96	1,542.17	1,566.40
Health & Human Services					
Behavioral Wellness	370.88	370.13	387.44	403.66 (3)	403.78
Child Support Services	75.08	71.25	68.75	69.00	68.05
First 5, Children & Families	11.00	10.00	10.00	8.00	7.00
Public Health	536.24	536.38	529.07	527.34	528.80
Social Services	898.75	741.77 (1)	741.50	748.50	753.50
Sub-Total	1,891.95	1,729.52	1,736.76	1,756.50	1,761.12
Community Resources & Public Fac.					
Agricultural Commissioner/W&M	33.00	33.00	37.00	37.00	37.00
Community Services	84.05	82.80	84.57	88.50	92.25
Planning & Development	91.59	91.80	98.30	102.30	110.30
Public Works	281.25	281.25	281.25	281.25	283.30
Sub-Total	489.89	488.85	501.12	509.05	522.85
General Government & Support Services					
Auditor-Controller	50.25	49.00	48.60	48.60	48.60
Clerk-Recorder-Assessor	99.13	98.50	99.50	101.50	102.50
General Services	119.00	115.50	117.50	124.50	129.50
Human Resources	28.25	29.25	25.25	30.75	30.75
Treasurer-Tax Collector-Public	45.00	44.00	43.50	44.50	44.00
Sub-Total	341.63	336.25	334.35	349.85	355.35
General County Programs					
General County Programs	1.00	1.00	-	-	-
Sub-Total	1.00	1.00	-	-	-
FTE Total	4,267.04	4,083.25	4,170.19	4,254.79	4,303.95

Summary Schedules

Significant Changes in Permanent Position Staffing

Most of the changes in the FTEs over the 5-year period reflect the growth or decline of FTEs due to workload changes or new or discontinued programs within a department. However, some of the changes, including certain large fluctuations from one year to the next, reflect shifting functions from one department to another as the County reorganizes itself to enhance program performance.

Significant changes of this latter type include the following:

(1) The primary reason for the decrease of 183.8 FTEs countywide was due to a 50 basis point decrease in the Santa Barbara County Retirement System's discount rate which resulted in an increase in pension contributions beginning in FY 2017-18. The increase in pension contributions necessitated decreases in FTE counts countywide in order to balance the budget with the available resources. The Social Services department had the largest decrease at 157 FTEs.

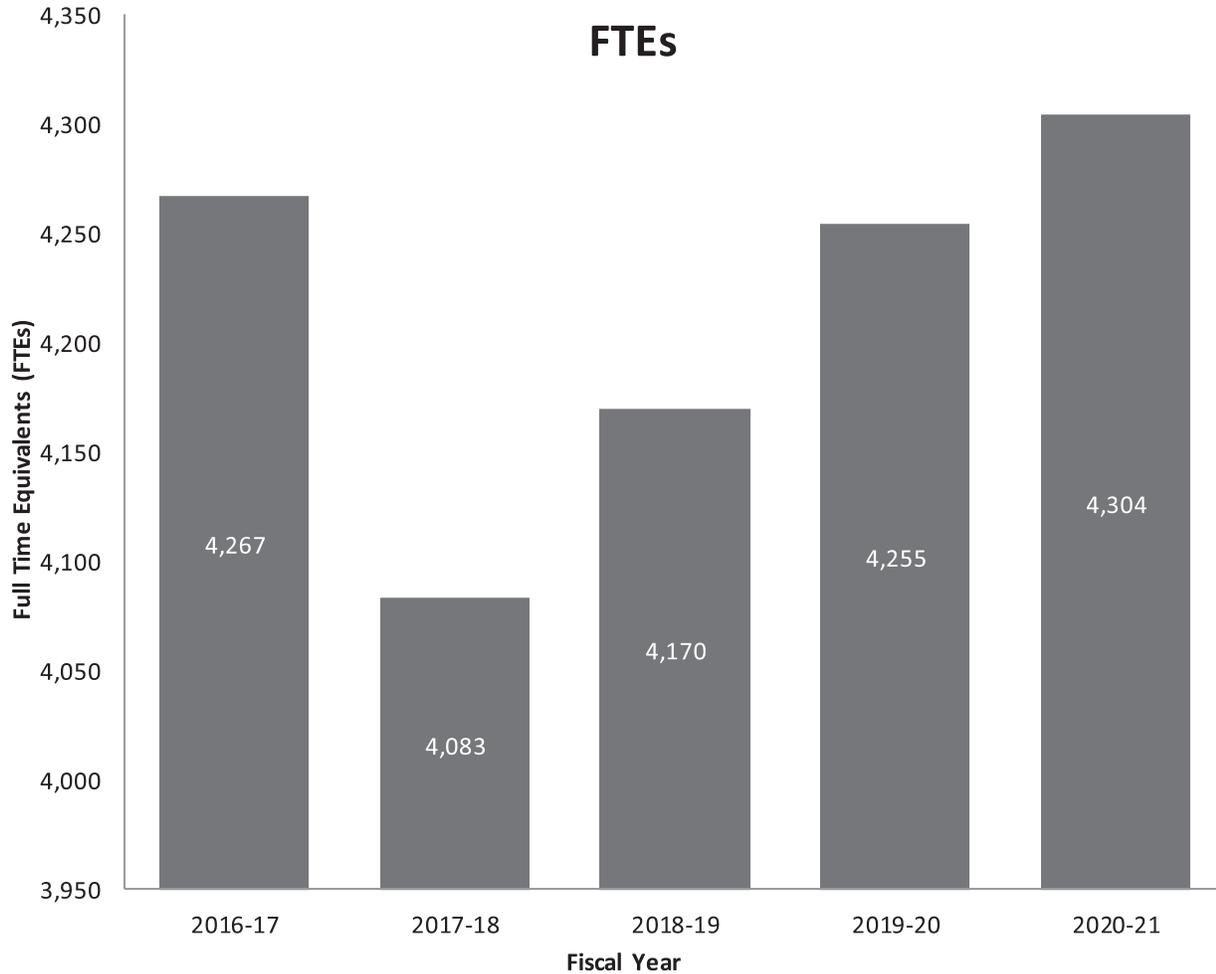
(2) Sheriff FTEs increased by 49.73 in FY 18-19 and 23.21 in FY 2019-20 primarily due to increased staffing for the North Branch Jail which is expected to open during FY 2020-21.

(3) Behavioral Wellness FTEs increased by 16.22 in FY 2019-20 primarily due to increased administrative and quality assurance requirements associated with implementing the Federal Medicaid Managed Care Final Rule and the Federal Mental Health and Substance Use Disorder Services Parity Final Rule requirements.

(4) Probation FTEs are budgeted to increase by 9.73 in FY 2020-21 primarily due to assuming Pretrial Assessments from the Courts on December 30, 2019.

Summary Schedules

5-Year Recommended Staffing Trend – Countywide



Notes:

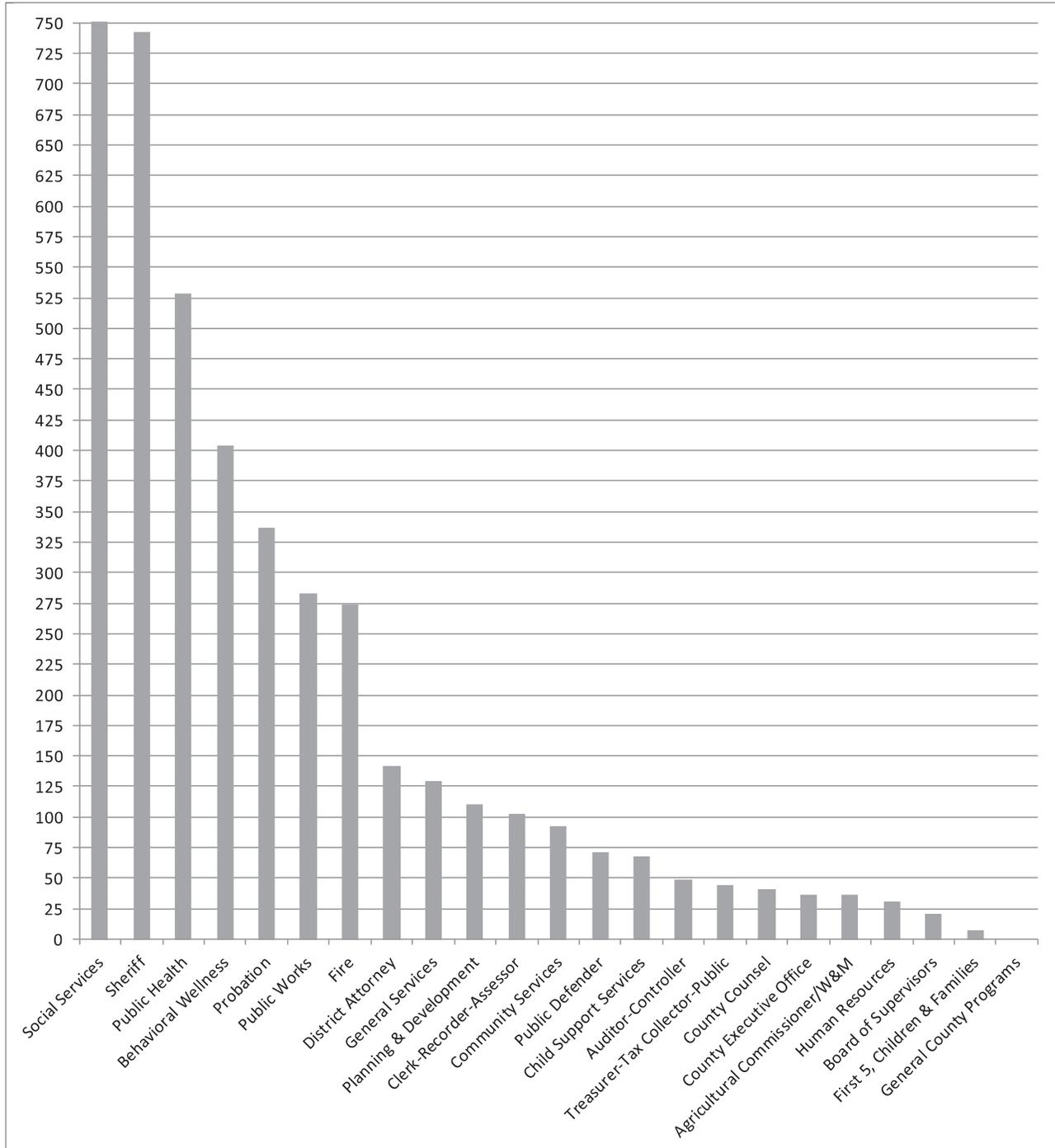
- This schedule is based on the Recommended budget figures. Refer to page C-48 to view the Adopted budget figures.

Summary Schedules

Full Time Equivalents By Department

The detail for this chart can be found on Page C-48.

FY 2020-21 FTE Totals By Department



Summary Schedules

