

# Section E



## Capital Budget Summary



# Capital Budget Summary



# Capital Budget Summary

## Introduction

### Capital Budget

The Capital Budget consists of the appropriations approved annually by the Board of Supervisors as part of the annual Budget process. The Capital Budget differs from the Capital Improvement Program (CIP) in that the CIP is a planning document that includes estimated project costs, and the Capital Budget is the actual funding appropriated for approved projects in the fiscal year covered by the budget. The CIP itself does not appropriate funds; rather it serves as a budgeting tool, resulting in Capital Budget appropriations to be recommended for adoption within the County's FY 2020-21 Approved Budget.

### How does the Capital Budget differ from the Capital Improvement Program (CIP)?

The CIP is a compilation of projects and programs intended to implement various County plans and policies, including community plans, facilities plans, County Comprehensive (General) Plan, Net Zero Energy policy, and Accessibility programming. Projects and programs in the CIP quantify current and future capital needs. Accordingly, it includes projects for new and improved roads and bridges, County buildings and grounds, parks, and other facilities. Since the CIP includes estimates of capital needs, it provides the basis for setting priorities, reviewing schedules, developing funding policy for proposed improvements, monitoring and evaluating the progress of capital projects, and informing the public of projected capital improvements and future funding needs. Some projects included in the CIP are non-recurring, have a long service life, and are generally over \$100,000; these projects will be underway during Fiscal Years 2020-21 through FY 2024-25 based on available funding. Other projects and programs in the CIP are recurring, including such categories as safety, maintenance (both current and deferred), energy reduction/efficiency, accessibility, security, and parking lot repair. As we take the next steps to enhance the CIP development process, it is important to include all of the programs that allow staff to bring resources to areas of highest priority.

The CIP includes funded, partially funded and unfunded projects in the plan. A funded project is one that has identified specific funding, including recurring existing sources, appropriated and available to implement and complete the project or program. A partially funded project has funding identified to accomplish various portions of the project but lacks sufficient identified funding currently to fully complete the project. An unfunded project is one that has been identified in the CIP as needed, but has no funding currently secured to implement the program, and will require future funding appropriation to complete.

### A Different Approach for the FY2020-21 CIP Project-Program Presentation

Beginning in FY 2020-21, General Services (GS), in partnership with the Department of Public Works (DPW) and the Community Services Department (CSD) has modified the CIP to focus on four core areas. These areas are as follows:

- **Category One – Projects & Programs Funded in the Current Fiscal Year by the General Fund:** Recurring programs, such as accessibility, energy reduction/efficiency, electrical infrastructure replacement, and deferred maintenance are included within this section. These programs allow GS to focus funding on regulatory, asset protection, and policy driven requirements. Specific projects funded by the General Fund, that have gone through a project submittal, scoring, and prioritization process are also included in this category.
- **Category Two – Projects Funded Outside of the General Fund:** This category includes prioritized projects funded through sources outside of the general fund. The funding for these projects comes from Certificates of Participation (COPs), Special District Funds, grant funds, state and federal funds, and other possible funding sources.

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- **Category Three – Projects Previously Funded and Underway:** There are a significant volume of projects that are multi-year and are in various stages of development or construction. These projects should be noted as part of an active CIP program, but do not specifically require new funding in the current fiscal year.
- **Category Four – Projects In Early Development that are Unfunded, with Funding To Be Determined:** There are multiple projects across GS, DPW, and CSD that are in the early stages of development and may not have specific funding appropriated at this time. Many of these projects are required to be included in various local and state plans (i.e., Transportation Improvement Plan, Community Services Plan, etc.), and are reported in this category to fulfill these regulatory requirements, and to provide an overview of future projects and long-term County priorities.

## Differences between the Capital Budget and the CIP - Reconciliation

Appropriations within the Budget are allocated between the Operating Budget and the Capital Budget. The Capital Budget in this Recommended Budget does not include salaries and employee benefits paid to County staff, expenditures for services and supplies paid to contractors and vendors for services conducted within County construction funds, or equipment; accounting for these costs occurs in the operating budget.

The Capital Budget Summary Schedule in Section C of this Budget Presentation, does not include Salaries & Benefits for in-house design, or environmental and inspection costs for certain transportation projects. These costs are included in operating expenditure accounts and capitalized once the projects are complete.

Certain projects reported in the Capital Budget Summary Schedule in Section C are not included in this Capital Budget Summary Section E due to differences between CIP planning numbers as compared to the budget development numbers, and also because some small projects do not meet the CIP thresholds.

## Overview of the Recommended Capital Budget

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The FY 2020-2025 CIP contains 20 recurring programs and project categories that have funding allocated annually based on prioritized projects within each category. The table below presents the five year CIP Recurring Program and Project Plan for General Services, the Department of Public Works, and the Community Services – Parks Department. The FY 2020-21 thru FY 2024-25 Recommended Budget and Plans include primarily projects and programs that are recurring and have identified planned projects over the period. Recurring facility improvement projects are prioritized and funding is identified annually to address the highest priority projects. Larger facility and other improvement projects are non-recurring, cover multiple fiscal years to complete and fund.

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## CAPITAL IMPROVEMENT PROGRAM – RECURRING PROGRAM & PROJECT PLAN FY 2020-21 THROUGH FY 2024-25

DEPARTMENT / PROGRAM	FY 2019-20 Carry Forward	FY 2020-21 Recommended	FY 2021-22 Plan	FY 2022-23 Plan	FY 2023-24 Plan	FY 2024-25 Plan	FY 2019-20 thru FY 2024-25 Total
<b>GENERAL SERVICES</b>							
Recurring/Yearly Programs (18% Maintenance Funding) <sup>1</sup>	\$ -	\$ 1,852,500	\$ 1,889,600	\$ 1,927,400	\$ 1,965,900	\$ 2,005,300	\$ 9,640,700
Recurring/Yearly Projects (General Fund)	\$ -	\$ 1,250,000	\$ 1,250,000	\$ 1,250,000	\$ 1,250,000	\$ 1,250,000	\$ 6,250,000
Facility Improvements <sup>2</sup>	\$ -	\$ 3,647,300	Determined Annually	Determined Annually	Determined Annually	Determined Annually	\$ 3,647,300
Facility Improvements (Deferred from previous years)	\$ 14,748,700	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,748,700
Facility Improvements (Deferred from previous years - Other funding)	\$ 7,260,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,260,000
<b>TOTAL GENERAL SERVICES</b>	<b>\$ 22,008,700</b>	<b>\$ 6,749,800</b>	<b>\$ 3,139,600</b>	<b>\$ 3,177,400</b>	<b>\$ 3,215,900</b>	<b>\$ 3,255,300</b>	<b>\$ 41,546,700</b>
<b>DEPARTMENT OF PUBLIC WORKS</b>							
Road – Pavement, Hardscape, Bridge Repair, Rehab, and Replacement	\$ -	\$ 18,109,000	\$ 17,160,000	\$ 17,160,000	\$ 18,160,000	\$ 17,647,000	\$ 88,236,000
General Maintenance Bridges & Low Water Crossings	\$ -	\$ 13,485,000	\$ 22,588,000	\$ 34,309,000	\$ 28,826,000	\$ 24,802,000	\$ 124,010,000
Traffic & Circulation Improvements	\$ -	\$ 2,035,000	\$ 7,315,000	\$ 9,475,000	\$ 25,195,000	\$ 25,000,000	\$ 69,020,000
Culverts & Drainage Structures	\$ -	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 1,500,000
Capital Equipment	\$ -	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000	\$ 4,500,000
Flood Control & Water Resources	\$ 16,119,995	\$ 22,779,000	\$ 8,255,000	\$ 7,235,000	\$ 7,210,000	\$ 7,000,000	\$ 68,598,995
<b>TOTAL DPW</b>	<b>\$ 16,119,995</b>	<b>\$ 57,608,000</b>	<b>\$ 56,518,000</b>	<b>\$ 69,379,000</b>	<b>\$ 80,591,000</b>	<b>\$ 75,649,000</b>	<b>\$ 355,864,995</b>
<b>COMMUNITY SERVICES DEPARTMENT - PARKS</b>							
Park Recurring/Yrly Programs (18% Maint Funds) *County Service Area	\$ -	\$ 1,218,600	\$ 1,243,000	\$ 1,268,000	\$ 1,293,000	\$ 1,319,000	\$ 6,341,600
Park Recurring/Yearly Projects (General Fund)	\$ -	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 2,500,000
Park Recurring Equipment/Yearly Projects	\$ -	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 2,655,000	\$ 3,255,000
Park Facility and Site Improvements	\$ 7,093,000	\$ 3,801,000	\$ 20,385,000	\$ 8,045,000	\$ 8,153,000	\$ 52,007,000	\$ 99,484,000
Park Renewable Energy	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,725,000	\$ 4,725,000
Park Trails	\$ -	\$ -	\$ 300,000	\$ 700,000	\$ 1,271,000	\$ 890,000	\$ 3,161,000
Community Plan Parks and Open Spaces	\$ 3,477,000	\$ 448,000	\$ 3,505,000	\$ 2,462,000	\$ 550,000	\$ 57,703,000	\$ 68,145,000
Park Facility Improvements (Deferred from previous years)	\$ 29,861,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 29,861,000
Park Pavement Improvements (Deferred from previous years)	\$ 23,714,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,714,000
<b>TOTAL CSD - PARKS</b>	<b>\$ 64,145,000</b>	<b>\$ 6,117,600</b>	<b>\$ 26,083,000</b>	<b>\$ 13,125,000</b>	<b>\$ 11,917,000</b>	<b>\$ 119,799,000</b>	<b>\$ 241,186,600</b>
<b>GRAND TOTAL</b>	<b>\$ 102,273,695</b>	<b>\$ 70,475,400</b>	<b>\$ 85,740,600</b>	<b>\$ 85,681,400</b>	<b>\$ 95,723,900</b>	<b>\$ 198,703,300</b>	<b>\$ 638,598,295</b>

<sup>1</sup>Recurring/Yearly Programs funding plan in future years includes a 2% escalation

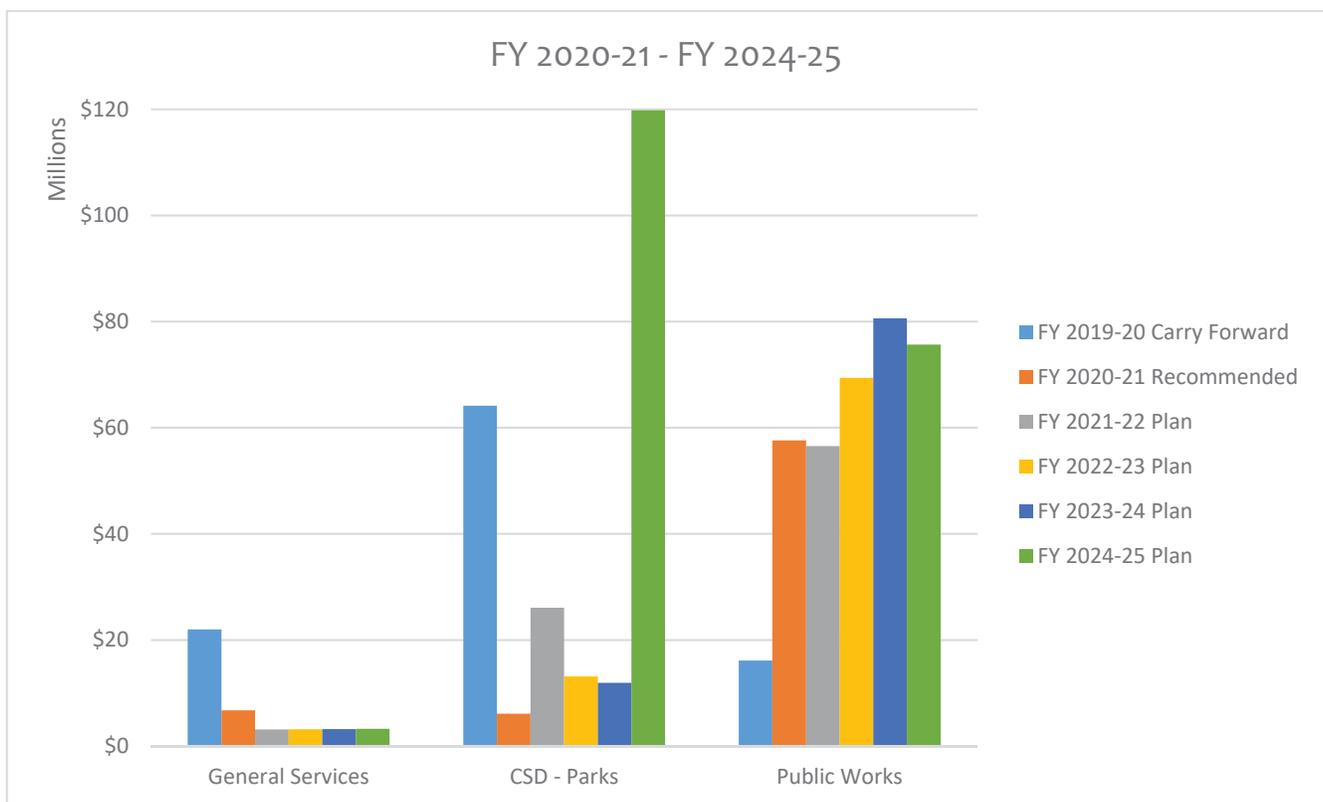
<sup>2</sup>Facility Improvements Allocation is determined annually and does not represent specific projects

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## CAPITAL IMPROVEMENT PROGRAM – RECURRING PROGRAM & PROJECT PLAN FY 2020-21 THROUGH FY 2024-25

The CIP recurring program and project plan includes prioritized projects within the General Services, Public Works and the Community Services – Parks Department annual plan. The following chart presents the FY 2020-21 through FY 2024-25 CIP recurring program and project plan by fiscal year.

### Five Year CIP through Fiscal Year Ending June 30, 2025 Recurring Program & Project Plan



Note: The General Services Facilities Improvements Project Plan is determined annually

- o FY 2020-21 Recommended = \$3,647,300
- o FY 2021-22 through FY 2024-25 Plan dollars are not included

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## *Overview of Maintenance*

### **Does it include Maintenance?**

Starting in FY 2015-16 and continuing through FY 2020-21, a Maintenance Funding Policy has been implemented as approved by the Board of Supervisors in FY 2014-15. This policy distributes 18% of the unallocated general revenue growth for ongoing maintenance needs. The annual distribution of the new funding is determined as part of the budget development process.

General Services has taken an alternative approach in this year's CIP by creating a recurring maintenance suite of project categories that will allow staff to focus on areas that support asset protection, while transitioning to a more preventive maintenance philosophy. For FY 2020-21, GS identified approximately \$12.6 million in Facilities deferred maintenance projects for the five-year countywide maintenance program with the use of the County's Maintenance Connection (MC) software. MC serves as the County's Work Order system, while also capturing information in an asset management format to provide data on all facilities major component systems. MC software now provides specific conditional analysis of facility component data allowing GS to make better investment decisions by focusing on the areas of greatest need. This next step in our process is consistent with the Renew '22 approach of taking a more data-driven approach.

Aside from the \$12.6 million in Facilities deferred maintenance projects, GS staff has also identified approximately \$82.4 million of Countywide capital maintenance needs that exceed the available funding in the upcoming fiscal year. The information generated from this expanded list not only provides a larger framework for future maintenance investments, but it also informs larger project development and nomination outside of the maintenance categories.

The new recurring maintenance project categories and recommended funding for FY2020-21 are as follows:

- Deferred Maintenance Projects: \$1,102,500
- Countywide Roof Repairs: \$200,000
- Energy Reduction Upgrades: \$350,000
- Countywide Parking Lot Repairs: \$300,000
- Capital Project Planning: \$100,000
- Countywide Electrical System Upgrades: \$100,000

A summary of maintenance programs is included on page E-8 of this section and projects are presented in the capital projects budget summary beginning on page E-16.

### **Deferred Maintenance**

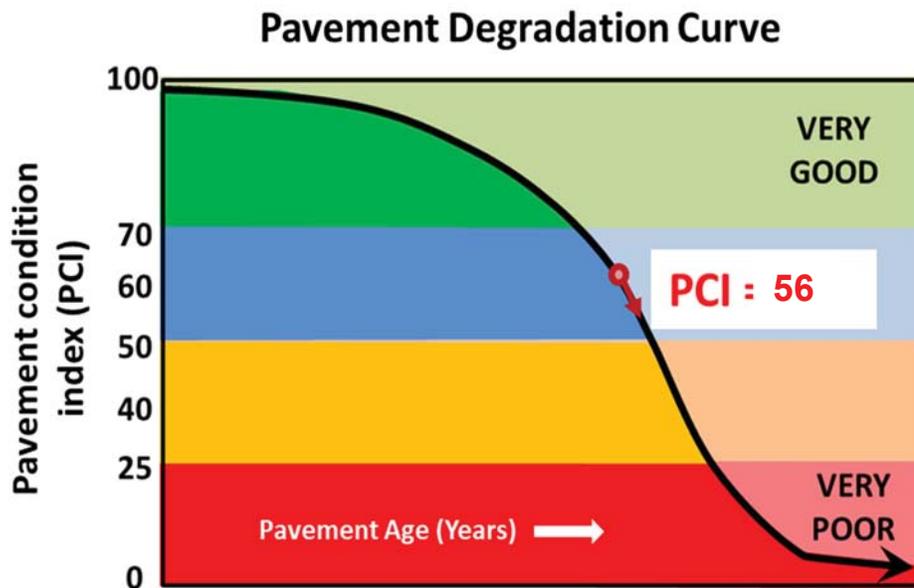
The proposed CIP continues to address the on-going significant public infrastructure maintenance needs identified in various strategies and long-range plans adopted by the County.

The County, like many other public entities, has seen an increase in deferred maintenance of buildings, parks, and roads ("County Assets"). Departments maintain inventories of facilities, deferred maintenance, and condition assessments of County assets. Public Works (roads), General Services (buildings), and Community Services (parks) manage a majority of these County assets.

The Public Works Department has a robust system in place to evaluate the inventory and condition of County maintained roads. Monitoring the Pavement Condition Index (PCI) is an existing practice within Public Works with the PCI reported annually to the Board of Supervisors. As shown in the following graph, a lower PCI reading indicates a worse or lower level pavement condition and a higher value indicates a better or higher level pavement condition.

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In Santa Barbara County, the overall PCI is 56, with a higher PCI in more urban areas (61) compared to rural areas (49). To maintain the current condition would require an estimated \$14 million annually. With the passage of Senate Bill 1, the Department will spend between \$8.0 and \$8.5 million on pavement preservation, leaving an annual need of approximately \$6 million.



Accumulated deferred maintenance is the total deferred maintenance over a number of budget cycles. Several possible approaches to address the needed deferred maintenance funding have been identified. These approaches propose the use of ongoing and/or one-time General Fund dollars phased over time. These different approaches can be adapted at various funding levels and timeframes in order to balance maintenance funding needs with other Board priorities. The table below is a summary of estimated and unfunded deferred maintenance.

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FY 2020-21 Departmental Estimated Unfunded Deferred Maintenance	
Source: Departmental Data	
(\$'s in thousands)	
<b>Public Works - Preventive Maintenance (PM)</b>	
PM - 5 Year Countywide Concrete Program	40,800
PM - 5 Year Countywide Surface Treatment Program	143,400
PM - 5 Year Bridge Repair & Rehabilitation Program	70,900
PM - 5 Year Repair/Replace Traffic Devices Program	7,800
PM - 5 Year Culvert Repair & Rehabilitation Program	48,400
<b>Total Public Works</b>	<b>\$311,000</b>
<b>General Services - Facilities Maintenance (FM)</b>	
FM - 5 Year Countywide Maintenance Program <sup>1</sup>	12,642
<b>Total General Services</b>	<b>\$12,642</b>
<b>Community Services - Parks</b>	
Parks - 5 Year Infrastructure Maintenance Program	29,861
Parks - 5 Year Repaving/Restriping Maintenance Program	23,714
<b>Total Community Services - Parks</b>	<b>\$53,575</b>
<b>Grand Total</b>	<b>\$377,217</b>

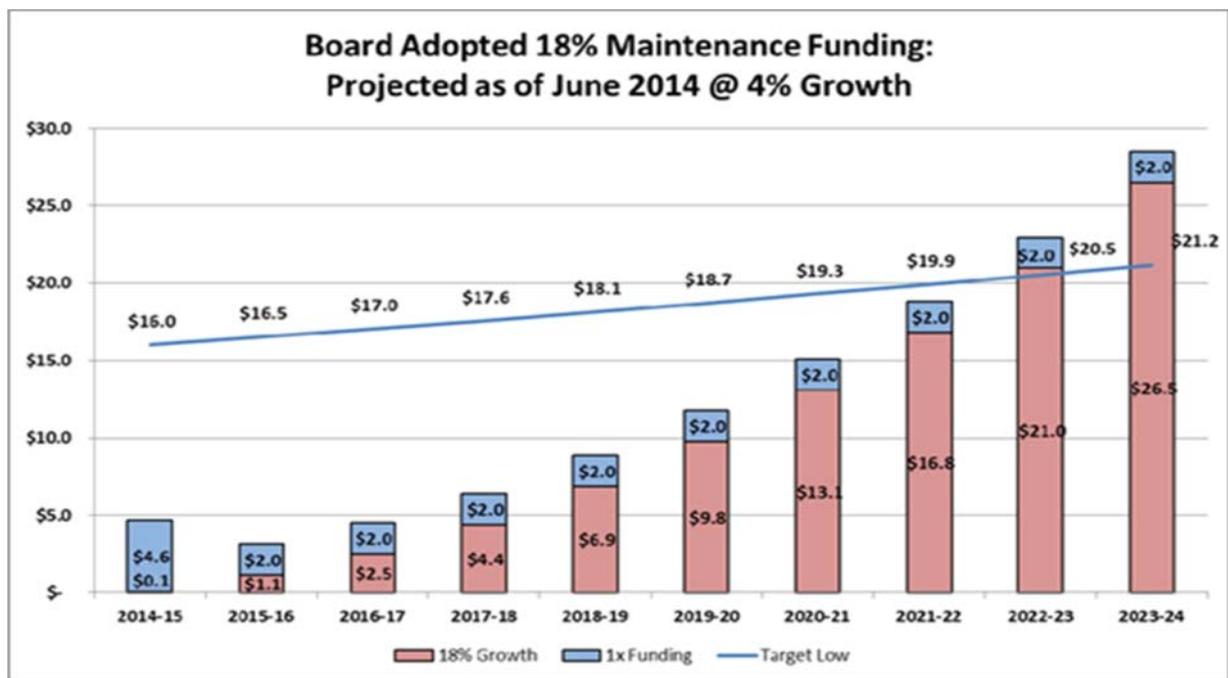
<sup>1</sup>Note - The GS 5 Year Countywide Maintenance Program includes existing FY 2019-20 Unfunded Deferred Maintenance of \$11.0M and the FY 2020-21 through FY 2024-25 Projection of \$1.6M = \$12.6M. An additional \$82.4 million in Countywide capital maintenance needs is not included in the table above.

## Maintenance Funding Plan

The County of Santa Barbara's deferred maintenance needs have grown over time while funding has remained relatively static. Historically, the County's baseline funding was set at \$2.8 million for deferred maintenance. In June 2014, the Board of Supervisors directed staff to implement a maintenance funding policy that would increase ongoing General Fund Contributions (GFC) for maintenance, by distributing 18% of unallocated Discretionary General Revenues towards maintenance projects and programs. This ongoing funding is projected to increase over time as new additional GFC is added annually. Also, if additional funds become available, they could potentially be utilized as supplemental one-time funding for maintenance projects.

The Board of Supervisors approved the Maintenance Funding Policy as part of the FY 2015-16 Budget Development Policies and at the time projected \$51 million in accumulated new funding during the five-year CIP period from FY 2015-16 to FY 2023-24 (excluding the estimated \$2.0 million per year of one-time funding and existing departmental funding). These projections were based on estimated property tax increases of 4% per year (before the 25% Fire District Tax shift). As described in the Policy, these funds are calculated annually and allocated to departments based on current needs. The Table below presents the original Board Adopted 18% Maintenance Funding Plan adopted as of June 2014.

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The proposed 18% Maintenance Policy allocations for FY 2020-21 are based on existing needs and priorities. The 18% Maintenance Growth Allocation for FY 2020-21 will be approved at the June 2020 Budget Hearings, allocated as follows: 50% to Public Works, 35% to General Services, and 15% to Parks. The graph above shows the projected growth based on the original plan as of June 2014. The table below shows the recommended allocation for FY 2020-21. As shown in the FY 2020-21 recommended table below, the total General Fund allocation includes \$10.4M to Public Works, General Services, and CSD – Parks, \$1.0M to General Services for CIP Prioritized Maintenance Projects, and \$1.25M to General Services for the annual Countywide ADA Implementation Plan, Security Improvements, and Energy Reduction Upgrades, for a total General Fund allocation for maintenance of \$12.7M. Additional funding of \$8.0M from other sources is allocated to Public Works for road and other PW maintenance projects.

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Maintenance Funding FY 2020-21				
	Public Works	General Services	CSD - Parks	Total
<b>General Fund Allocations</b>				
Baseline Funding	\$ 500,000	\$ 1,300,000	\$ 500,000	\$ 2,300,000
18% Maintenance Policy	4,058,800	2,847,100	1,218,600	\$ 8,124,500
<b>Subtotal</b>	<b>\$ 4,558,800</b>	<b>\$ 4,147,100</b>	<b>\$ 1,718,600</b>	<b>\$ 10,424,500</b>
<b>CIP Prioritized Projects</b>				
EOC HVAC Replacement - Server Room	\$ -	\$ 500,000	\$ -	\$ 500,000
Sheriff Main Jail Roof Replacement	-	300,000	-	\$ 300,000
Countywide Roof Replacements	-	225,000	-	\$ 225,000
<b>Subtotal</b>	<b>\$ -</b>	<b>\$ 1,025,000</b>	<b>\$ -</b>	<b>\$ 1,025,000</b>
<b>Annual Program</b>				
Countywide ADA Implementation Plan	\$ -	\$ 500,000	\$ -	\$ 500,000
Countywide Security Improvements	-	400,000	-	\$ 400,000
Energy Reduction Upgrades	-	350,000	-	\$ 350,000
<b>Subtotal</b>	<b>\$ -</b>	<b>\$ 1,250,000</b>	<b>\$ -</b>	<b>\$ 1,250,000</b>
<b>Major Special Revenue Fund Allocations</b>				
Road Maintenance & Rehab (SB 1)	\$ 7,369,000			\$ 7,369,000
Grants, TIP, TDA, Other	600,000	-	-	\$ 600,000
<b>Subtotal</b>	<b>\$ 7,969,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 7,969,000</b>
	<b>\$ 12,527,800</b>	<b>\$ 6,422,100</b>	<b>\$ 1,718,600</b>	<b>\$ 20,668,500</b>

Note: The Public Works 18% allocation will be used to backfill COVID-19 revenue losses that supported operations to the extent needed in FY 2020-21.

## Overview of Debt Financing for Capital Projects

### Debt Financing for Capital Projects

In the 2000s, the County issued Certificates of Participation (COPs) for major capital projects, such as fire stations, office buildings, and clinics. Recently, the focus has been on deferred maintenance. The FY 2020-21 projected deferred maintenance funding need totals over \$377 million and the estimated five-year capital funding needs total over \$466 million. The capital projects identified by departments that will require future funding include new facilities, upgrades or remodels, and replacement of systems to address deferred maintenance needs.

Criteria for ranking projects is based on mandates, health, safety, and legal risks. The high priority projects consist of mostly capital replacement, primarily resulting from accumulated deferred maintenance. These include the Santa Barbara Jail facility improvements, a new Probation Headquarters Building, Cachuma RV Recreational Enhancement and Infrastructure Upgrades, Parking Lots, Building Safety Enhancements, and other priority projects.

Funding options, including debt, are being evaluated. Should debt be feasible, the final list of projects would be brought to the Board for approval, and could include additional projects. In prior years, debt was used for capital maintenance, such as elevator replacements, roofs, and HVAC systems. Except for revenue certificates of participation issued by a County enterprise fund, debt is an obligation of the General Fund regardless of which funds are designated to pay the

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debt service. Therefore, if any funding source does not materialize in any given year of the debt term, the General Fund must make up the difference. Various funding sources are being evaluated including funds generated from the 18% Maintenance Funding Policy and expiring General Fund debt service.

## *Fiscal Year 2019-20 Significant Completed Projects*

### **BEWELL AGNES CRISIS CENTER COMPLEX (SANTA MARIA)**

Re-development of a former commercial structure into a multi-bed transitional living center serving North County individuals moving towards independent living. Complete interior and exterior rehabilitation, including all building system components, roof and interior finishes.

Total project cost: \$1,120,000

Source of funds: SB82 / CHFA

### **CALLE REAL MASTER PLAN, SANTA BARBARA**

GS Capital staff initiated the master planning process for the Calle Real campus, connecting with all departments (and several non-County stakeholders) in a detailed strategic engagement process. Various options for re-development are being developed and vetted. GS anticipates that the planning process will result in a comprehensive analysis of development and financing options, with a report to the Board in the second half of 2020.

Total project cost: \$430,000

Source of funds: General Fund

### **HR, DOWNTOWN SANTA BARBARA FACILITY ROOF & HVAC REPLACEMENT**

Facilities/Maintenance (F/M) staff evaluated the existing HVAC systems at the downtown Santa Barbara campus HR building, then designed, ordered and installed new HVAC units on the facility. Upon completion of the HVAC install, F/M staff coordinated the roof replacement for the facility.

Total project cost: \$140,000

Source of Funds: GS Deferred Maintenance

### **PAVEMENT REPAIR & REPLACEMENT, VARIOUS COUNTYWIDE LOCATIONS**

F/M staff coordinated concrete lifts (to address tripping hazards) at the Santa Barbara Animal Shelter, Lompoc Social Services Building, Lompoc Public Health Department, and the Santa Maria Juvenile Hall Intake area. Staff also coordinated the asphalt replacement of the service entrance to Calle Real Building 4 service entrance. Several of these repairs addressed ADA access issues.

Total project cost: \$168,000

Source of Funds: GS Deferred Maintenance

### **DPW, JALAMA ROAD BRIDGE (16) SCOUR REPAIR**

The Jalama Road Bridge project is located on Jalama Road about 8.6 miles southwest of Highway 1, and spans Ramajal Creek. Over time, the creek bed degraded, exposing the foundation of this bridge. There was also scour at the base of the retaining wall that protected the westerly bridge abutment. The project repaired the scour and installed scour countermeasures to reduce future deterioration.

Total project cost: \$1,155 million

Source of funds: Federal Bridge Funds (\$88.53%) and Measure A Revenue (11.47%)

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## *Fiscal Year 2019-20 Significant Completed Projects cont'd*

### **DPW, ORTEGA RIDGE ROAD REPAIR (MS-TDA WALL)**

The project is located on Ortega Ridge Road, approximately 850 feet north of Greenwell Avenue, near the City of Carpinteria, CA. The existing roadway and embankment were settling and caused loss of roadway width. The proposed project replaced, repaired and stabilized the subgrade and pavement; and constructed a new retaining wall using lightweight fill.

*Total project cost: \$1,032 million*

*Source of funds: Cal Recycle TDA Grant; Measure A Funds; and Roads-Capital Infrastructure Fund*

### **DPW, ASHLEY BRIDGE REPLACEMENT PROJECT (MS-TDA WALL)**

Ashley Bridge Road connects East Mountain Drive to Sycamore Canyon Road and provides essential access to Montecito Fire Department Station #2 and Cold Springs School. During the 2018 (1/9) Debris Flow Cold Springs Creek was overwhelmed by debris and significantly damaged the bridge. In June 2018, the original bridge was demolished and replaced with a temporary structure used for emergency purposes only. Construction began on the new bridge, which included a higher arch and longer span to allow a 100-year storm event to pass below the structure.

*Total project cost: \$1,855 million*

*Source of funds: FEMA Federal Aid for Disaster Funding (\$1.4 million); CALOES State Aid for Disaster Funding (\$341,000); and County Road Maintenance Funds (\$114,000)*

### **CSD – PARKS, ARROYO BURRO RANGER OFFICE, STORAGE AREA AND SITE IMPROVEMENTS**

Arroyo Burro Beach Park is a 13-acre dog-friendly public beach park located in Santa Barbara with over 1.3 million annual visitors and is one of the most popular parks in the County. Improvements include construction of a 350 square foot ranger office and maintenance storage building and re-alignment of the storage area fencing and landscaping to enhance site visibility and improved public safety. Site improvements also include new irrigation systems, plantings and seating improvements along the over 0.5 mile stretch of Cliff Drive.

*Total project cost: \$1,400 million*

*Source of funds: Development Impact Fees (AB1600 and Quimby) and Park Maintenance Funds*

### **CSD – PARKS, LOOKOUT PARK EAST END RENOVATION**

The Project renovated the east end of Lookout Park on the coast of Summerland to increase recreational opportunities. Improvements included relocation of the host and maintenance facilities to the west end of the Park, installation of decomposed granite trails, stone benches, picnic areas with BBQs, pergolas, and site amenities including concrete ping pong tables and a bocce ball court, plantings, irrigation, a natural rock percolation drainage area, relocation of electric vehicle charging stations, and refurbishment of the parking lot.

*Total project cost: \$1,000 million*

*Source of funds: Development Impact Fees (AB1600 and Quimby), Community Service Area 11, Park Maintenance Funds and Park Capital Funds*

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## *Fiscal Year 2020-21 Planned Projects*

### **FIRE STATION 41, NEW CUYAMA REPLACEMENT**

Santa Barbara County Fire, SBC Sheriff's Office and General Services have coordinated a design-build (DB) process that has advanced through pre-design and design-build team selection in FY 19-20. The DB has been selected and the final design process is underway, with an anticipated early 2021 bidding and construction date. The roughly 8,500 sf facility will replace a 1960's structure, and will co-locate a Sheriff's substation within the design, which will replace the existing 20-year (plus) old modular structure. The facility will consist of six new apparatus bays and dorm capacity for up to 12 fire staff.

*Budgeted project cost in FY 20-21: \$5.0 million*

*Total budgeted project cost: \$6.5 million*

*Source of funds: Fire District Funds / General Fund*

### **SANTA BARBARA & SANTA MARIA, BOARD OF SUPERVISOR'S HEARING ROOM AV REPLACEMENT**

The equipment used to broadcast public meetings, such as the BOS, Planning Commission or others requires a complicated array of devices. These devices become obsolete or no longer supported by broadcast carriers within a short period of time. Over that past few years, the broadcast world has steadily moved away from analog devices to all digital devices. The County broadcasting efforts are therefore required to keep pace with the broadcast carriers in order for the Channel 20 signal to be compatible with the broadcast carrier systems.

Replacement of cameras, displays and lighting will be completed in each hearing room. Small touch screen panels will be provided at each seat for: Supervisors, CEO, County Counsel, and staff tables. The Clerk-of-the-Board will have a master control panel from which to facilitate the meeting. The touch screen at the Chairs position will allow the management of the meeting, order of speakers and request to speak. Each decision-makers location will allow for touch screen voting, request to speak and presentation of speaker materials, agenda and other materials. Staff locations will allow for request to speak, review of materials, agenda and presentation materials. Submission of speaker slips will be by a touch-panel monitor in the hearing room lobbies. Remote testimony will remain in the current locations with the potential to deploy additional locations easily. Finally, an electronic voting system will allow each decision maker to submit their vote, which then will be electronically tallied and displayed in the hearing room if desired.

*Budgeted project cost in FY 20-21: \$1.0 million*

*Total budgeted project cost: \$1.5 million*

*Source of funds: PEG Funds*

### **RENEWABLE ENERGY UPGRADES, BETTERAVIA CAMPUS (SANTA MARIA)**

Installation of a renewable energy system that includes an 0.8 Megawatt photovoltaic system, solar thermal system for hot water heating, lithium battery energy storage system and a small wind generation system at the Betteravia Campus and Fire Station 12 (Goleta). In addition, HVAC systems and controls, roofing, lighting, boiler, and water saving upgrades will be included to replace and update the County's outdated equipment. The goal is to bring these facilities closer to achieving Zero-Net Energy (ZNE), reduce dependence on the local utility grid, reduce the County's carbon footprint, and reduce utility and maintenance costs on County facilities. The County will earn credit for every kilowatt of clean energy produced and put on the grid.

*Budgeted project cost in FY 20-21: \$4.0 million*

*Total budgeted project cost: \$4,433,044 million*

*Source of funds: CEC 1% Loan (\$2,2M); PG&E On-Bill Financing (\$614K); General Funds (\$1.6M)*

# Capital Budget Summary

## *Fiscal Year 2020-21 Planned Projects cont'd*

### **CLARK AVENUE AT HIGHWAY 101 IMPROVEMENTS (ORCUTT)**

The project consists of the relocation of the on-ramp and off-ramp and installation of a new traffic signal at Clark Avenue and U.S. 101 Northbound in the Orcutt area. This project will improve circulation, help mitigate traffic increases due to planned area development and improve safety at this location. Construction started in FY 19-20 and will be completed mid-year FY 20-21.

*Budgeted project cost in FY 20-21: \$900 thousand*

*Total budgeted project cost: \$3,055 million*

*Source of funds: HSIP Funds; OTIP; and Roads Capital Fund*

### **LOWER MISSION CREEK FLOOD CONTROL PROJECT-PUBLIC WORKS (CIP SECTION D, PAGE 141)**

This project is located along Mission Creek from Canon Perdido St. to State St. in the City of Santa Barbara. The Lower Mission Creek project will widen the channel in order to improve capacity. This project is being coordinated with several bridge reconstructions being undertaken by the City of Santa Barbara. A natural open space environment is incorporated in the design. Completion of this project will reduce flooding and property damage adjacent to lower Mission Creek during large storm events. The next portions scheduled for construction in Spring 2019 are Reach 2B-2, the box culvert and weir structure from Montecito St. to Mission Creek on the North side of US 101 and Reach 3, the open channel between HWY101 and Gutierrez St. Reaches 1A-Phase 1, 1A-Phase 2, 1B, 2A, 2B-Phase 1, and the City's 4 bridges have been completed.

*Budgeted project cost in FY 20-21: \$7.0 million*

*Total budgeted project cost: \$86.0 million*

*Source of funds: South Coast Flood Zone Funds, Proposition 50, City of Santa Barbara*

### **FERNALD POINT BRIDGE 51C REPLACEMENT (MONTECITO)**

The project is located in Montecito on Fernald Point Lane at Romero Creek just south of Highway 101, and includes the complete replacement of the existing bridge structure that meets current design and seismic standards.

*Budgeted project cost in FY 20-21: \$1.581 million*

*Total Budgeted project cost: \$4.1 million*

*Source of funds: Federal Highway Bridge Program (HBP); and Federal Toll Credit Revenue*

# Capital Budget Summary

## *The Capital Improvement Program (CIP) Project Classes*

The CIP is a countywide program and plan covering all capital needs. Project classes are consistently updated to enhance consistency with other County financial systems to better align with County capital asset policies and guidelines as follows:

### **I. Land**

Land includes all investments in real estate other than structures and land improvements.

**Threshold:** All land projects, regardless of cost.

### **II. Land Improvements**

Land Improvements are non-building assets that enhance the quality or facilitate the use of land. Examples of depreciable land improvements include parking lots, driveways, sidewalks, retaining walls, fencing, outdoor lighting, landscaping, irrigation systems, recreation areas, athletic fields and courts, and fountains.

**Threshold:** Land Improvement projects are valued at or over \$100,000.

### **III. Buildings & Building Improvements**

Buildings are structures that are physical property of a permanent nature that enclose people, equipment, services, or functions. Buildings may include major high cost components such as boilers, elevators, HVAC systems, and roofs.

Building Improvements materially extend the useful life or increase the value of a building, or both (materiality is 20% or more). Examples include replacing major building components, structural additions to a building, major energy conservation projects, installation of upgraded plumbing or electrical systems, and major renovations of exterior structural deterioration.

**Threshold:** Buildings and Building Improvement projects are valued at or over \$100,000.

### **IV. Equipment**

Equipment includes physical moveable personal property such as machines, tools, vehicles, aircraft, mobile home/office trailers, and furniture. Equipment does not include major systems integrated into a building or structure such as elevators, boilers, roofs, or HVAC.

**Threshold:** Individual units valued at or over \$5,000 and a useful life of over one (1) year.

### **V. IT Hardware/Software**

Information Technology (IT) Equipment includes equipment such as desktops, laptops, servers, scanners, copiers, and other devices accessing the network.

**Threshold:** Individual units valued at or over \$5,000 and a useful life of over one (1) year. Software projects valued at or over \$100,000.

### **VI. Infrastructure**

Infrastructure is categorized as community service assets that are long-lived, generally stationary in nature, and normally preserved for a significantly greater number of years than most capital assets. Examples are pavement, curbs, gutter, and sidewalks associated with roadways, bridges, water distribution systems, sewer systems, and water drainage systems.

**Threshold:** Additions, expansions, and/or improvement projects are valued at or over \$100,000.

### **VII. Maintenance Projects**

Projects that maintain, but do not appreciably extend the useful life of a road, building, or asset. Examples include carpet and flooring replacement, roof replacement and repair, electrical systems upgrades, systems, interior/exterior painting and paint repair, parking lots/sidewalks/fence, plumbing repair and replacement.

**Threshold:** Maintenance projects are valued at or over \$100,000.

# Capital Budget Summary

FY 2020-21 CIP, Capital Projects Budget Summary (in thousands of dollars)

Functional Group/Department/Project	Prior Year(s) Expense	FY 2019-20 Estimated Actual	FY 2020-21 Recommended	Project Total All Years	FY 2020-21 Net Operating Costs*
<b>Public Safety</b>					
<b>District Attorney</b>					
Office Improvements - Santa Maria	\$ -	\$ 200	\$ -	\$ 385	\$ -
Office Improvements - Santa Barbara	\$ -	\$ -	\$ -	\$ 100	\$ -
IT Storage Room Upgrades - Santa Barbara	\$ -	\$ -	\$ -	\$ 100	\$ -
<b>Department Totals</b>	<b>\$ 172</b>	<b>\$ 200</b>	<b>\$ -</b>	<b>\$ 585</b>	<b>\$ -</b>
<b>Public Defender</b>					
Office Improvements - Santa Maria	\$ -	\$ -	\$ -	\$ 2,185	\$ -
Office Improvements - Santa Barbara	\$ -	\$ -	\$ -	\$ 535	\$ -
Office Improvements - Lompoc	\$ -	\$ -	\$ -	\$ 850	\$ -
File Tracking System - Santa Barbara	\$ -	\$ -	\$ -	\$ 250	\$ -
Conference Room (SM, SB, Lompoc) Digital Systems	\$ -	\$ -	\$ -	\$ 140	\$ -
Video Security System - Santa Maria	\$ -	\$ -	\$ -	\$ 100	\$ -
<b>Department Totals</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,060</b>	<b>\$ -</b>
<b>Fire</b>					
Fire Emergency Communications Center (ECC)	\$ -	\$ -	\$ 2,000	\$ 10,376	\$ -
Miscellaneous Equipment	\$ -	\$ 1,980	\$ 2,695	\$ 5,549	\$ -
Station 41 (Cuyama) Rebuild	\$ 655	\$ -	\$ 3,900	\$ 6,921	\$ -
Fire Station 25 (Orcutt) Rebuild	\$ -	\$ -	\$ 600	\$ 8,500	\$ -
<b>Department Totals</b>	<b>\$ 655</b>	<b>\$ 1,980</b>	<b>\$ 9,195</b>	<b>\$ 31,346</b>	<b>\$ -</b>
<b>Probation</b>					
Los Prietos Boys Camp Cameras and Video Storage	\$ -	\$ -	\$ 300	\$ 700	\$ 50
Santa Maria Juvenile Hall Cameras	\$ -	\$ -	\$ 400	\$ 400	\$ -
Santa Maria Juvenile - Office Re-Model (Former Intake)	\$ -	\$ -	\$ 285	\$ 285	\$ -
Santa Barbara - New Headquarters Building	\$ -	\$ -	\$ 350	\$ 21,000	\$ -
<b>Department Totals</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,335</b>	<b>\$ 22,385</b>	<b>\$ 50</b>
<b>Health &amp; Human Services</b>					
<b>Behavioral Wellness</b>					
Calle Real - Bldg 3 Improvements - SB	\$ -	\$ -	\$ -	\$ 750	\$ -
SM - Foster Road HVAC	\$ -	\$ -	\$ -	\$ 250	\$ -
Mental Health Resource Center (MHRC) - SB	\$ -	\$ 100	\$ 2,000	\$ 3,100	\$ -
<b>Department Totals</b>	<b>\$ -</b>	<b>\$ 100</b>	<b>\$ 2,000</b>	<b>\$ 3,100</b>	<b>\$ -</b>
<b>Public Health</b>					
Building 1 HVAC Assessment and Installation	\$ -	\$ -	\$ 760	\$ 760	\$ -
<b>Department Totals</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 760</b>	<b>\$ 760</b>	<b>\$ -</b>
<b>Social Services</b>					
Parking Lot Paving - SB and Lompoc	\$ -	\$ -	\$ -	\$ 325	\$ -
IT / Document Imaging Replacement System	\$ -	\$ -	\$ -	\$ 500	\$ -
<b>Department Totals</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 825</b>	<b>\$ -</b>
<b>Community Resources &amp; Public Facilities</b>					
<b>Community Services</b>					
Cachuma Lake Amphitheater Renovation (Rec. Enhancement)	\$ -	\$ 2	\$ 25	\$ 550	\$ -
Cachuma Lake Pool Area Renovations	\$ 14	\$ -	\$ 250	\$ 15,037	\$ -
Cachuma Lake Water Treatment Plant (Infrastructure Upgrade)	\$ 50	\$ 18	\$ 440	\$ 5,000	\$ -
Goleta Beach Project	\$ 3,489	\$ 160	\$ 200	\$ 6,430	\$ -
Jalama Beach Affordable Overnight Accomodations	\$ 195	\$ 100	\$ 2,201	\$ 3,912	\$ -
Jalama Beach Park Improvements	\$ 941	\$ -	\$ 230	\$ 3,674	\$ -
Park 5 Year Equipment Program	\$ -	\$ 50	\$ 150	\$ 3,255	\$ -
Park Restrooms ADA Upgrade Program	\$ -	\$ 90	\$ 1,481	\$ 5,670	\$ -
Santa Claus Lane Beach Access	\$ 695	\$ -	\$ 250	\$ 4,410	\$ -
Tucker's Grove Park - San Antonio Bridge	\$ -	\$ -	\$ 130	\$ 1,313	\$ -
Vandenberg Village Park (NEW PROJECT)	\$ 21	\$ 70	\$ 40	\$ 3,171	\$ 40
Waller Park Playfields	\$ 249	\$ 11	\$ -	\$ 14,385	\$ -
Walter Capps Park	\$ 2,612	\$ -	\$ 128	\$ 4,095	\$ -
<b>Department Totals</b>	<b>\$ 8,266</b>	<b>\$ 501</b>	<b>\$ 5,525</b>	<b>\$ 70,902</b>	<b>\$ 40</b>

# Capital Budget Summary

FY 2020-21 CIP, Capital Projects Budget Summary cont'd (in thousands of dollars)

Functional Group/Department/Project	Prior Year(s) Expense	FY 2019-20 Estimated Actual	FY 2020-21 Recommended	Project Total All Years	FY 2020-21 Net Operating Costs*
<b>Public Works</b>					
Basin - Buena Vista Creek Debris Basin	\$ -	\$ -	\$ 150,000	\$ 4,000	\$ -
Basin - Cold Springs Debris Basin Modification	\$ -	\$ -	\$ 151	\$ 1,958	\$ -
Basin - Maria Ygnacio East Debris Basin Modification	\$ 737	\$ -	\$ 16	\$ 970	\$ -
Basin - Maria Ygnacio Main Debris Basin Modification	\$ 200	\$ -	\$ 17	\$ 1,076	\$ -
Basin - Randall Road Debris Basin	\$ -	\$ 100	\$ 9,000	\$ 21,530	\$ -
Basin - Romero Cr Debris Basin Capacity Improvem Proj	\$ -	\$ -	\$ 250	\$ 3,484	\$ -
Basin - San Ysidro Debris Basin Modification	\$ -	\$ -	\$ 170	\$ 2,560	\$ -
Basin - A Street Basin (Santa Maria)	\$ -	\$ -	\$ 400	\$ 400	\$ -
Basin - Santa Monica Debris Basin Modification	\$ -	\$ 833	\$ 4,167	\$ 5,000	\$ -
Channel - Debris Stockpile Area	\$ -	\$ -	\$ 10	\$ 10	\$ -
Channel - Lower Mission Creek Flood Control Proj, (Reach 2b-2 & 3	\$ 23,467	\$ 1,483	\$ 8,250	\$ 85,972	\$ -
Equipment Replacement Program - Flood Control District	\$ -	\$ -	\$ 525	\$ 1,005	\$ -
Equipment Replacement Program - PW Transportation	\$ 1,024	\$ 1,505	\$ 1,600	\$ 8,929	\$ -
LCSD - Flood Protection	\$ 10	\$ 1,420	\$ -	\$ 1,430	\$ -
LCSD - Plant Upgrade	\$ 3,935	\$ 480	\$ 18,855	\$ 54,114	\$ -
LCSD - Recycled Water Distribution Expansion	\$ 607	\$ 390	\$ 1,710	\$ 7,837	\$ -
LCSD - Sewer System Improvements	\$ 194	\$ 1,050	\$ 1,300	\$ 20,258	\$ -
LCSD - Solids Handling Upgrade	\$ 197	\$ 4,776	\$ -	\$ 4,973	\$ -
Modoc Rd Multimodal Path	\$ -	\$ 500	\$ 500	\$ 6,990	\$ -
Roadway Improv - Clark Avenue at Highway 101	\$ 510	\$ 2,545	\$ -	\$ 3,055	\$ -
Roadway Improv - Santa Claus Ln Streetscape Improvement	\$ 496	\$ 270	\$ 280	\$ 10,326	\$ -
Roadway Improv - UVP-Woodmere Barrier Wall Project	\$ 591	\$ 755	\$ -	\$ 1,346	\$ -
Roadway Improv-Hollister/State St Improv, Phase I	\$ 748	\$ 147	\$ 195	\$ 54,115	\$ -
2107 Storm Damage Repair (Countywide)	\$ 1,956	\$ 1,307	\$ -	\$ 3,263	\$ -
Preventive Main. -5-Year CW Concrete Program	\$ 1,848	\$ 8,160	\$ 8,160	\$ 42,648	\$ -
Preventive Main. -5-Year CW Surface Treatment Program	\$ 8,230	\$ 28,680	\$ 28,680	\$ 151,630	\$ -
Storm Drain - ESSD Outlet Reconstruction	\$ -	\$ -	\$ 500	\$ 500	\$ -
Structure R&R - 5-year Repair & Rehab Program	\$ 150	\$ 15,140	\$ 15,140	\$ 75,850	\$ -
Structure R&R - Bonita School Road Bridge Replacement	\$ 1,174	\$ 375	\$ 1,035	\$ 51,519	\$ -
Structure R&R - East Mountain Drive LWC Replacement	\$ 740	\$ 264	\$ 659	\$ 4,405	\$ -
Structure R&R - Fernald Pt. Br. 51C-137 Replacement	\$ 1,013	\$ 938	\$ 1,581	\$ 4,104	\$ -
Structure R&R - Alamo Pintado Rd, Br51C-081 Scour Counter.	\$ 91	\$ 100	\$ 90	\$ 281	\$ -
Structure R&R - Floradale Avenue Br. No. 51C-006	\$ 2,237	\$ 260	\$ 1,235	\$ 19,917	\$ -
Structure R&R - Foothill Rd. LWC Replacement	\$ 2,511	\$ 390	\$ 5,413	\$ 19,228	\$ -
Structure R&R - Refugio Road MP 1.8 LWC Replacement	\$ 262	\$ 120	\$ 2,363	\$ 2,745	\$ -
Structure R&R - Refugio Road MP 3.0 LWC Replacement	\$ -	\$ 10	\$ 185	\$ 1,855	\$ -
Structure R&R - Refugio Road MP 3.1 LWC Replacement	\$ -	\$ -	\$ 214	\$ 2,076	\$ -
Structure R&R - Refugio Road MP 3.2 LWC Replacement	\$ -	\$ -	\$ 255	\$ 1,308	\$ -
Structure R&R - Refugio Road MP 3.3 LWC Replacement	\$ -	\$ -	\$ 255	\$ 1,455	\$ -
Tajiguas Landfill - LFG Well Expansion	\$ -	\$ 113	\$ 150	\$ 437	\$ -
Tajiguas Landfill - Groundwater Protect. Sys. & Phase 3E Liner	\$ -	\$ 2,474	\$ -	\$ 2,474	\$ -
Tajiguas Landfill - Groundwater Protect. Sys. & Phase 3F Liner	\$ -	\$ -	\$ -	\$ 1,000	\$ -
Transfer Stations - SCRSTS Tunnel Repair	\$ -	\$ 285	\$ -	\$ 285	\$ -
Transfer Stations - SCRSTS Paving Project	\$ -	\$ 220	\$ -	\$ 220	\$ -
Transfer Stations - SYVRTS Storm Drain Improvements	\$ -	\$ 239	\$ 50	\$ 289	\$ -
Transfer Stations - SYVRTS Paving Project	\$ -	\$ 140	\$ -	\$ 140	\$ -
<b>Department Totals</b>	<b>\$ 52,928</b>	<b>\$ 75,469</b>	<b>\$ 263,361</b>	<b>\$ 688,967</b>	<b>\$ -</b>
<b>General Government &amp; Support Services</b>					
<b>Clerk-Recorder-Assessor</b>					
New APS System	\$ 123	\$ 165	\$ 275	\$ 1,923	\$ -
<b>Department Totals</b>	<b>\$ 123</b>	<b>\$ 165</b>	<b>\$ 275</b>	<b>\$ 1,923</b>	<b>\$ -</b>

# Capital Budget Summary

*FY 2020-21 CIP, Capital Projects Budget Summary cont'd (in thousands of dollars)*

Functional Group/Department/Project	Prior Year(s) Expense	FY 2019-20 Estimated Actual	FY 2020-21 Recommended	Project Total All Years	FY 2020-21 Net Operating Costs*
<b>General Services</b>					
HR Space Optimization	\$ -	\$ -	\$ 100	\$ 100	\$ -
BOS SB Hearing Room AV Upgrades	\$ 141	\$ 141	\$ 1,022	\$ 1,163	\$ -
Admin Bldg 4th Floor Asbestos Abatement	\$ -	\$ -	\$ 750	\$ 750	\$ -
Admin Bldg 4th Floor Re-Model	\$ -	\$ 35	\$ 750	\$ 750	\$ -
EOC Server Room HVAC Replacement	\$ -	\$ -	\$ 500	\$ 500	\$ -
Main Jail - SB, NW Wing Roof Replacement	\$ -	\$ -	\$ 300	\$ 300	\$ -
Main Jail - SB	\$ -	\$ -	\$ 1,000	\$ 27,500	\$ -
Countywide Roof Replacements	\$ -	\$ -	\$ 225	\$ 225	\$ -
Countywide ADA Improvements	\$ 150	\$ 150	\$ 500	\$ 650	\$ -
Countywide Security Improvements	\$ -	\$ -	\$ 400	\$ 400	\$ -
Energy Reduction Upgrades	\$ -	\$ -	\$ 350	\$ 350	\$ -
Capital Maintenance Annual Program	\$ -	\$ 1,973	\$ 1,852	\$ -	\$ -
Calle Real Water Main Upgrades	\$ -	\$ -	\$ 2,000	\$ 2,000	\$ -
Public Safety Radio Tower - Phase 3	\$ -	\$ -	\$ 2,120	\$ 2,120	\$ -
SB Courthouse Roof	\$ -	\$ -	\$ 3,100	\$ 3,100	\$ -
Betteravia Energy Upgrades	\$ -	\$ 133	\$ 4,300	\$ 4,433	\$ -
MHRC Construction	\$ 3,041	\$ -	\$ 3,041	\$ 3,041	\$ -
<b>Department Totals</b>	<b>\$ 3,332</b>	<b>\$ 2,432</b>	<b>\$ 22,310</b>	<b>\$ 47,382</b>	<b>\$ -</b>
<b>North County Jail</b>					
County Jail - Northern Branch	\$ 28,200	\$ 13,000	\$ 6,120	\$ 115,900	\$ 883
<b>Department Totals</b>	<b>\$ 28,200</b>	<b>\$ 13,000</b>	<b>\$ 6,120</b>	<b>\$ 115,900</b>	<b>\$ 883</b>
<b>GRAND TOTALS</b>	<b>\$ 93,676</b>	<b>\$ 93,847</b>	<b>\$ 310,881</b>	<b>\$ 988,135</b>	<b>\$ 973</b>

\* Net Operating Costs is \$0 for projects not anticipated to be completed in FY 2020-21 since they span multiple FYs and are not yet placed into operation.