Capital Budget - FY 2021-22
Introduction

Capital Budget
The Capital Budget consists of the appropriations approved annually by the Board of Supervisors as part of the annual Budget process. The Capital Budget differs from the Capital Improvement Program (CIP) in that the CIP is a planning document that includes estimated project costs, and the Capital Budget is the actual funding appropriated for approved projects in the fiscal year covered by the budget. The CIP itself does not appropriate funds; rather it serves as a budgeting tool, resulting in Capital Budget appropriations to be recommended for adoption within the County's FY 2021-22 Approved Budget.

How does the Capital Budget differ from the Capital Improvement Program (CIP)?
The CIP is a compilation of projects and programs intended to implement various County plans and policies, including community plans, facilities plans, County Comprehensive (General) Plan, Net Zero Energy policy, and Accessibility programming. Projects and programs in the CIP quantify current and future capital needs. Accordingly, it includes projects for new and improved roads and bridges, County buildings and grounds, parks, and other facilities. Since the CIP includes estimates of capital needs, it provides the basis for setting priorities, reviewing schedules, developing funding policy for proposed improvements, monitoring and evaluating the progress of capital projects, and informing the public of projected capital improvements and future funding needs. Some projects included in the CIP are non-recurring, have a long service life, and are generally over $100,000; these projects will be underway during Fiscal Years 2021-22 through FY 2025-26 based on available funding. Other projects and programs in the CIP are recurring, including such categories as safety, maintenance (both current and deferred), energy reduction/efficiency, accessibility, security, roof replacements, parking lot repair, and countywide interior and exterior painting and flooring replacement. As we take the next steps to enhance the CIP development process, it is important to include all of the programs that allow staff to bring resources to areas of highest priority.

The CIP includes funded, partially funded and unfunded projects in the plan. A funded project is one that has specific funding identified, including recurring existing sources, appropriated and available to implement and complete the project or program. A partially funded project has funding identified to accomplish various portions of the project but lacks sufficient identified funding currently to fully complete the project. An unfunded project is one that has been identified in the CIP as needed, but has no funding currently secured to implement the program, and will require future funding appropriation to complete.

A Different Approach for the FY2021-22 CIP Project-Program Presentation
Beginning in FY 2021-22, General Services (GS), in partnership with the Department of Public Works (DPW) and the Community Services Department (CSD) has modified the CIP to focus on four core areas. These areas are as follows:

- Category One - Projects & Programs Conditionally Recommended for Funding in the Current Fiscal Year by the General Fund: Recurring programs, such as accessibility, energy reduction/efficiency, electrical infrastructure replacement, and deferred maintenance are included within this category. These programs allow GS to focus funding on regulatory, asset protection, and policy driven requirements. Specific projects funded by the General Fund, that
have gone through a project submittal, scoring, and prioritization process are also included in this category.

- **Category Two – Projects Primarily Funded Outside of the General Fund**: This category includes prioritized projects funded through sources outside of the general fund. The funding for these projects comes from Certificates of Participation (COPs), Special District Funds, grant funds, state and federal funds, and other possible funding sources. Some of these projects do require a County contribution as an offset for grant funding, therefore, may require some general fund monies.

- **Category Three – Projects Previously Funded and Underway**: There are a significant volume of projects that are multi-year and are in various stages of development or construction. These projects should be noted as part of an active CIP program, but do not specifically require new funding in the current fiscal year.

- **Category Four – Projects In Early Development that are Unfunded, with Funding To Be Determined**: There are multiple projects across GS, DPW, and CSD that are in the early stages of development and may not have specific funding appropriated at this time. Many of these projects are required to be included in various local and state plans (i.e., Transportation Improvement Plan, Community Services Plan, etc.), and are reported in this category to fulfill these regulatory requirements, and to provide an overview of future projects and long-term County priorities. **Potential renewable energy and battery projects to improve the resiliency of County facilities are also included in this category.**

**Differences between the Capital Budget and the CIP - Reconciliation**

Appropriations within the FY 2021-22 Budget are allocated between the Operating Budget and the Capital Budget. The Capital Budget in this Recommended Budget does not include salaries and employee benefits paid to County staff, expenditures for services and supplies paid to contractors and vendors for services conducted within County construction funds, or equipment; accounting for these costs occurs in the operating budget.

The Capital Budget Summary Schedule in Section C of this Budget Presentation, does not include Salaries & Benefits for in-house design, or environmental and inspection costs for certain transportation projects. These costs are included in operating expenditure accounts and capitalized once the projects are complete.

Certain projects reported in the Capital Budget Summary Schedule in Section C are not included in this Capital Budget Summary Section E due to differences between CIP planning numbers as compared to the budget development numbers, and also because some small projects do not meet the CIP thresholds.
Overview of the Recommended Capital Budget

The FY 2021-22 through FY 2025-26 CIP contains approximately 20 recurring programs and project categories that have funding allocated annually based on prioritized projects within each category. The table below presents the five year CIP Recurring Program and Project Plan for General Services, the Department of Public Works, and the Community Services – Parks Department. The FY 2021-22 through FY 2025-26 Recommended Budget and Plans include primarily projects and programs that are recurring and have identified planned projects over the period. Recurring facility improvement projects are prioritized and funding is identified annually to address the highest priority projects. Larger facility and other improvement projects are non-recurring, and cover multiple fiscal years to complete and fund.

### CAPITAL IMPROVEMENT PROGRAM – RECURRING PROGRAM & PROJECT PLAN

<table>
<thead>
<tr>
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<td>$ 2,701,100</td>
<td>$ 3,755,122</td>
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<td>$ 1,570,188</td>
<td>$ 1,601,592</td>
<td>$ 1,633,614</td>
<td>$ 1,666,396</td>
<td>$ 8,011,099</td>
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<td>Park Pavement Improvements (Deferred from previous years)</td>
<td>$ 24,420,000</td>
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<td>$ -</td>
<td>$ -</td>
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<td>$ -</td>
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<td>$ 66,691,000</td>
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<td><strong>GRAND TOTAL</strong></td>
<td>$ 171,424,000</td>
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<td>$ 126,896,310</td>
<td>$ 93,799,816</td>
<td>$ 66,104,053</td>
<td>$ 191,823,954</td>
<td>$ 724,909,731</td>
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</table>

1 Recurring/Yearly Programs funding plan in future years includes a 2% escalation
2 Facility Improvements Allocation is determined annually and does not represent specific projects
The CIP recurring program and project plan includes prioritized projects within the General Services, Public Works and the Community Services – Parks Department annual plan. The following chart presents the FY 2021-22 through FY 2025-26 CIP recurring program and project plan by fiscal year.

**Five Year CIP through Fiscal Year Ending June 30, 2026**
Recurring Program & Project Plan

Note: The General Services Facilities Improvements Project Plan is determined annually
- FY 2021-22 Recommended Facility Improvement Allocation = $5,235,000
- FY 2022-23 through FY 2025-26 Facility Improvement Plan dollars are determined annually and not included
Overview of Maintenance

Does the Capital Budget include Maintenance?

Starting in FY 2015-16 and continuing through FY 2021-22, a Maintenance Funding Policy has been implemented as approved by the Board of Supervisors in FY 2014-15. This policy distributes 18% of the unallocated general revenue growth for ongoing deferred maintenance (including both deferred Capital and deferred maintenance) needs. The annual distribution of the new funding is determined as part of the budget development process.

For FY 2021-22, GS identified approximately $12.2 million in Facilities deferred maintenance projects for the five-year countywide maintenance program with the use of the County’s Maintenance Connection (MC) software. MC serves as the County’s Work Order system, while also capturing information in an asset management format to provide data on all of our facilities major component systems. MC software now provides specific conditional analysis of facility component data allowing GS to make better investment decisions by focusing on the areas of greatest need. This next step in our process is consistent with the Renew ’22 approach of taking a more data-driven approach. Note that many of the projects identified on this analysis exceed the $100,000 threshold for inclusion as a Capital project.

General Services’ approach to deferred maintenance has transitioned since FY 2020-21 to a recurring maintenance suite of project categories that will allow staff to focus on areas that support asset protection, while transitioning to a more preventive maintenance philosophy. This approach will also provide an opportunity for specific projects (or program areas) to slide into a larger Capital type project category.

Transitioning from Deferred Maintenance to Deferred Maintenance and Deferred Capital

Many of the projects identified in the FY 2021-22 deferred maintenance analysis exceed the $100,000 threshold for inclusion as a Capital project. This has been an ongoing issue for many years as the required funding needed for deferred maintenance has exceeded the actual allocated funding. Staff has begun the process of merging many of the larger dollar projects into program categories, as noted below. Additionally, many of the projects that exceed the $100,000 threshold are now being submitted for consideration as stand-alone projects for General Fund funding through the CIP process.

As part of that process General Services’ staff is also merging the mission and objectives of both the Capital Division and the Facilities/Maintenance (F/M) Division to allow for the most integrated, efficient approach to project improvements. By ensuring the integration of mission, we are able to focus investment to those maintenance activities that will prevent projects from sliding into a Capital program due to more extensive scope and cost which often come through extended deferral. This approach also allows full review and integration of F/M expertise directly into the design of all new Capital projects and programs. This action ensures that future maintenance requirements are considered when making design and equipment decisions.

The new recurring maintenance project categories and recommended funding for FY2021-22 are as follows:

- Deferred Maintenance Projects: $1,101,100
- Countywide Roof Repairs and Replacements: $600,000
- Energy Reduction Upgrades: $500,000
- Countywide Parking Lot Repairs: $400,000
- Countywide Interior & Exterior Painting: $300,000
Aside from the $12.2 million in Facilities deferred maintenance projects, GS staff has also identified approximately $98.8 million of countywide capital maintenance needs, for a total of $111.0 million that exceed the available funding in the upcoming fiscal year. The information generated from this expanded list not only provides a larger framework for future maintenance investments, but it also informs larger project development and nomination outside of the maintenance categories.

**Deferred Maintenance and Deferred Capital**

The proposed CIP continues to address the on-going significant public infrastructure maintenance and deferred capital needs identified in various strategies and long-range plans adopted by the County.

The County, like many other public entities, has seen an increase in deferred maintenance of buildings, parks, and roads (“County Assets”). Departments maintain inventories of facilities, deferred maintenance, and condition assessments of County assets. Public Works (roads), General Services (buildings), and Community Services (parks) manage a majority of these County assets.

The following is a brief overview of one of those assets, countywide pavement conditions, which includes roads, park pavements found within the County’s recreation sites, and facilities related parking lots and driveways and approaches. Pavement Condition Index (PCI) is the widely accepted analysis tool and ranking system used throughout the country to evaluate current condition, and to assist in making pavement improvement decisions.

**Pavement Condition Index (Public Works)**

The Public Works Department has a robust system in place to evaluate the inventory and condition of County maintained roads. Monitoring the PCI is an existing practice within Public Works with the PCI reported annually to the Board of Supervisors. As shown in the following graph, a lower PCI reading indicates a worse or lower level pavement condition and a higher value indicates a better or higher level pavement condition.

In Santa Barbara County, the overall PCI is 56, with a higher PCI in more urban areas (61) compared to rural areas (49). To maintain the current condition would require an estimated $14.5 million annually. With the passage of Senate Bill 1, the Department will spend between $10 and $10.2 million on pavement preservation, leaving an annual need of approximately $4.3 million.
Pavement Condition Index (CSD – Parks)

Santa Barbara County Community Services Department through its Parks Division (CSD-Parks) manages over 9,000 acres of developed parks, campgrounds, open spaces, preserves, beach parks, swimming pools, 90 miles of trails and approximately 4,000,000 square feet of road and parking lot pavement. Many County Park parking lots and park roadways have reached the end of their useful life and in most cases will require a considerable amount of work to bring them back to acceptable standards and extend the life of the pavement. To evaluate and prioritize pavement projects, Parks uses PCI to evaluate and report on pavement conditions. **Park's pavements carry a PCI rating of 54 with 65.9% of pavements in Fair to Poor condition.** A PCI rating of 84 system-wide is optimum meaning that the average of all pavement conditions would be rated as Good or better.

While there is currently an estimated overall need of $23.7 million for pavement maintenance, the CSD-Parks pavement management plan identifies a $13.6 million backlog in pavement projects over a 5-year period to bring the Park's PCI into good condition with a PCI rating of 72. This process can be phased through a number of scenarios. The unconstrained budget scenario would include spending $5.8 million in year 1 and an additional $2.0 million a year for years 2-5 to obtain an optimum PCI. A more realistic scenario is to begin funding pavement rehabilitation with a $1.0 million Year 1 investment that would increase the PCI by 5 points. As pavement condition degrades, the cost of maintenance and rehabilitation increases, and the additional funding will allow Parks to move forward on improving overall PCI. Continuing to fund pavement rehabilitation at current levels is anticipated to cause the PCI to drop by at least 5 points.

Progress has been made towards improving and extending the life of the aforementioned facilities through the General Fund Deferred Maintenance Program annual allocation process. Community Services Department-Parks (CSD-Parks) will improve public access and user experience throughout the County park system by investing in its facilities in all Supervisorial Districts through the deferred and 18% preventive maintenance programs.
Pavement Condition Index (General Services – Parking Lots and Driveway/Approaches)

In FY 2019-20 GS initiated a pavement condition analysis of a significant portion of our parking lot inventory throughout the County. Working with pavement condition assessment consultant, the County evaluated 1,124,294 square feet of parking lot, driveway, and ADA ramp pavements at our most travelled facilities. Through the establishment of this initial assessment, County GS has created an on-going pavement management system using StreetSaver software. This system provides the following:

- As a pavement condition record, a Pavement Management System provides age, load-related, non-load related and climate-related pavement condition and deterioration information. The Pavement Management System uses pavement deterioration curves, based on nationwide research, which allow the program to predict a pavement’s future condition.
- The Pavement Management System will assist the County to identify candidate pavements for potential repair and maintenance.
- The main objective of the pavement management system is to track inventory, store work history and furnish budget estimates to optimize funding for improving the County’s pavement system.

Various measures of pavement distress were measured throughout the field inspections, including: alligator cracking (fatigue), block cracking, distortions, longitudinal & transverse cracking, patching & utility cut patching, rutting / depressions, weathering, and raveling. The investigation showed that overall average PCI, of the pavements included in the evaluation, is 66. The breakdown by functional classification is as follows:
The bar graph below shows the County’s parking lot system broken down into 10-point PCI ranges.

The breakdown by Condition Category and corresponding PCI range is shown below:

### Condition Category Breakdown

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<tr>
<th>Condition</th>
<th>PCI Range</th>
<th>% Of Total</th>
<th>Square Feet</th>
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<tbody>
<tr>
<td>Excellent</td>
<td>100-91</td>
<td>10.20%</td>
<td>114,679</td>
</tr>
<tr>
<td>Good</td>
<td>90-71</td>
<td>30.76%</td>
<td>345,876</td>
</tr>
<tr>
<td>Fair</td>
<td>70-51</td>
<td>40.55%</td>
<td>455,917</td>
</tr>
<tr>
<td>Poor</td>
<td>50-31</td>
<td>15.23%</td>
<td>171,261</td>
</tr>
<tr>
<td>Failed</td>
<td>30-0</td>
<td>3.25%</td>
<td>36,561</td>
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The analysis shows that 71.31% of the County’s parking lot pavement is in Good to Fair condition.
Countywide Deferred Maintenance – An Overview
Accumulated deferred maintenance is the total deferred maintenance over a number of budget cycles. Several possible approaches to address the needed deferred maintenance funding have been identified. These approaches propose the use of ongoing and/or one-time General Fund dollars phased over time. These different approaches can be adapted at various funding levels and timeframes in order to balance maintenance funding needs with other Board priorities.

The current estimated Deferred Maintenance needs for Public Works, General Services, and Community Services totals $471.1 million, broken down as follows:
- Public Works $304.0 million
  - Pavement preservation; repair and replacement of hardscape, trees, traffic devices, bridges, and drainage systems
- General Services $111.0 million
  - County Buildings, systems and facility infrastructure
- Community Services $56.1 million
  - Park amenities, systems and infrastructure

Maintenance Funding Plan
The County of Santa Barbara’s deferred maintenance needs have grown over time while funding has remained relatively static. Historically, the County’s baseline funding was set at $2.8 million for deferred maintenance. In June 2014, the Board of Supervisors directed staff to implement a maintenance funding policy that would increase ongoing General Fund Contributions (GFC) for maintenance, by distributing 18% of unallocated Discretionary General Revenues towards maintenance projects and programs. This ongoing funding is projected to increase over time as new additional GFC is added annually. Also, if additional funds become available, they could potentially be utilized as supplemental one-time funding for maintenance projects.

The Board of Supervisors approved the Maintenance Funding Policy as part of the FY 2015-16 Budget Development Policies and at the time projected $51.0 million in accumulated new funding during the five-year CIP period from FY 2017-18 to FY 2021-22 (excluding annual one-time funding and existing departmental funding).

The 2014 Maintenance Policy Funding Target in FY 2021-22 is $19.9M, and the Recommended Budget reflects a total of $20.1M, exceeding the 2014 target set to achieve the estimated necessary annual maintenance funding as of FY 2021-22.
The proposed 18% Maintenance Policy allocations for FY 2021-22 are based on existing needs and priorities. The 18% Maintenance Growth Allocation for FY 2021-22 will be approved at the June 2021 Budget Hearings, allocated as follows: 50% to Public Works, 35% to General Services, and 15% to Parks. The Chart above shows the projected growth based on the original plan as of June 2014 and shows the recommended allocation for FY 2021-22.

As shown in the Table below, In FY 2021-22, the total General Fund allocation includes a total of $15.3 million to Public Works, General Services, and CSD – Parks. Additional funding of $7.8 million from other sources is allocated to Public Works for road and other PW maintenance projects, bringing the total Maintenance Funding Projected in FY 2021-22 to $23.0 million.
Capital Budget Summary

FY 2021-22 Maintenance Funding

Overview of Debt Financing for Capital Projects

Debt Financing for Capital Projects

In the 2000s, the County issued Certificates of Participation (COPs) for major capital projects, such as fire stations, office buildings, and clinics. Recently, the focus has been on deferred maintenance. The FY 2021-22 projected deferred maintenance funding need totals over $471.1 million and the estimated total funding needed for all projects is over $669 million. The capital projects identified by departments that will require future funding include new facilities, upgrades or remodels, and replacement of systems and communications infrastructure to address deferred maintenance needs.

Criteria for ranking projects is based on mandates, health, safety, and legal risks. The high priority projects consist of mostly capital replacement, primarily resulting from accumulated deferred maintenance. These include the Santa Barbara Jail facility improvements, a new Probation Headquarters Building, Cachuma RV Recreational Enhancement and Infrastructure Upgrades, Parking Lots, Building Safety Enhancements, and other priority projects.

Funding options, including debt, are being evaluated. Should debt be feasible, the final list of projects would be brought to the Board for approval, and could include additional projects. In prior years, debt was used for capital maintenance, such as elevator replacements, roofs, and HVAC systems. Except for revenue certificates of participation issued by a County enterprise fund, debt is an obligation of the General Fund regardless of which funds are designated to pay the debt service. Therefore, if any funding source does not materialize in any given year of the debt term, the General Fund must make up the difference. Various funding sources are being evaluated including funds generated from the 18% Maintenance Funding Policy and expiring General Fund debt service.

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<th>Public Works</th>
<th>General Services</th>
<th>CSD-Parks</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Baseline Funding</td>
<td>$ 500,000</td>
<td>$ 1,300,000</td>
<td>$ 500,000</td>
<td>$ 2,300,000</td>
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<tr>
<td>18% Maintenance Policy</td>
<td>5,425,100</td>
<td>3,803,500</td>
<td>1,628,400</td>
<td>10,857,000</td>
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<tr>
<td>CIP Prioritized Projects</td>
<td>2,125,000</td>
<td>2,125,000</td>
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<td>4,250,000</td>
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<tr>
<td><strong>Subtotal</strong></td>
<td><strong>$ 5,925,100</strong></td>
<td><strong>$ 7,228,500</strong></td>
<td><strong>$ 2,125,000</strong></td>
<td><strong>$ 16,282,000</strong></td>
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<table>
<thead>
<tr>
<th>Major Special Revenue Fund Allocations</th>
<th>Public Works</th>
<th>General Services</th>
<th>CSD-Parks</th>
<th>Total</th>
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<tbody>
<tr>
<td>Road Maintenance &amp; Rehab Program (SB 1)</td>
<td>$ 7,079,400</td>
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<td>--</td>
<td>$ 7,079,400</td>
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<tr>
<td>Grants, TIP, TDA, Other</td>
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<td>687,000</td>
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<tr>
<td><strong>Subtotal</strong></td>
<td><strong>$ 7,766,400</strong></td>
<td><strong>$ --</strong></td>
<td><strong>$ --</strong></td>
<td><strong>$ 7,766,400</strong></td>
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</tbody>
</table>

| Total                                | **$ 13,691,500** | **$ 7,228,500** | **$ 2,126,400** | **$ 23,048,400** |
Fiscal Year 2020-21 Significant Completed Projects

Capital Projects – Construction

- Completion of final project tasks and punch list items for the Northern Branch Jail (NBJ), with an anticipated FY 2021-22 opening date.
- Constructed a Probation Admin office tenant improvement (TI) at the former intake area at the SM Juvenile Hall.
- Completed design and construction on new office space for the APCD in Casa Nueva, and the DPW Transportation Division in the Engineering Building.
- Design and installation of a new HVAC / cooling system for the ICT server room located at Betteravia Building C.
- Constructed the Court Clerk's security counter in the Santa Barbara Courthouse.
- Utilizing the County's first design-build project approach (in collaboration with the Fire Department); completed design and began construction of Fire Station 27 in New Cuyama.
- Complete design for HVAC upgrades for the EOC ICT server room.
- Completed the construction and began operations of 96 Electric Vehicle (EV) Charging Stations for the Santa Barbara downtown campus, Calle Real Campus, and Lompoc Public Health sites.
- Substantial completion of the PV Solar Array system at the Santa Maria Betteravia Campus, including multiple solar shade structures within the parking areas.
- Constructed the parking lot fence at the Sheriff's SB Admin Office complex.
- ADA: Constructed exterior Path of Travel (POT) improvement at the SB Admin Building parking lot.
- ADA: Constructed exterior POT improvements at Lompoc Community Health Center parking lot.
- Installed new security doors Lompoc Probation Office, adjacent to the Lompoc Public Defender office space.
- Installation of a new roofing system at the IV Neighborhood Clinic facility.
- Completed construction of exterior fence system at the SB Engineering Building.
- Constructed a complete remodel of the kitchenette and break area, and partial ceiling replacement at the SM District Attorney office.
- Completed construction of an office remodel creating additional interview booths for the Social Services Department in Santa Maria.
- Completed construction of an additional office in the Clerk of the Board space in the SB Administration building.
- Completed office remodels for the DPW Water Resources Office & DPW Accounting Office located within the SB Engineering Building.
- Provided support and coordination of office improvements throughout the County to comply with the Public Health Officer’s Order for safe re-opening due to Covid-19.
- Installation of exterior security camera systems at the SB DA facility, SM A-R parking lot, SB Vets Center, the Calle Real EU, and the SB Admin Building-Engineering Building parking lots and exterior areas.
CAPITAL BUDGET SUMMARY

- Coordinated emergency repairs of two water main breaks on the Calle Real Campus and a water main replacement at the SB Schwartz building.
- Coordinated repairs for a sewer line failure at the SB Sheriff’s Admin facility.
- Replaced the roof at the lower dorm at Los Prietos Boys Camp.

**Capital Projects - Planning and Design**

- Calle Real Master Plan: Final campus re-development option selection and presentation to the Board of Supervisors.
- Completed the Santa Barbara Courthouse Roof Assessment and Conceptual Design for required replacement. 100% construction documents (CDs) anticipated by the end of FY 20-21.
- Completed conceptual design and cost estimating for the Regional Fire Communications Facility (RFCF) (Fire Dispatch) and begin formal schematic design (using net zero energy guidelines).
- Initiate the design for extensive water valve and water main replacement for the Calle Real Water Main Loop project. Project parameters to adhere to Calle Real Master Plan approved option.
- Completed Conceptual Design of the BeWell Forensic, Mental Health Resource Center (MHRC).
- Completed and submitted CDBG Grant Application for additional exterior improvements to the IV Community Center.
- Added the Pavement Condition Index (PCI) for countywide parking lots to the Maintenance Connection, asset management database.
- Completed design, with an early FY 21-22 construction date for the new HVAC / cooling system for the EOC Server Room.
- Completed design for the upgrade of the HVAC / air handling system for the basement level at SB Admin Building.
- Coordinated the RFQ & award process for a new, three year service provider contract for the GS Job Order Contracting (JOC) program. Issued contracts with three new JOC General Contractors for 2021.
- Design phase complete and bidding for the BOS AV Upgrade Projects for both SB and SM locations.
- Provided several design options for a SB BeWell Navigation Center, and evaluated facilities within the Calle Real campus for the location of a permanent Sobering Center.
- Completed design and initiated bidding for the re-location of the SBCTV master control room to the basement level of the SB Admin Office.
- Design for the upgrade of security - video camera systems within the SM Juvenile Hall. Construction anticipated in early FY 2021-22.

**Department of Public Works – Resource Recovery and Waste Management**

- Laguna County Sanitation District - Flood Protection – Completed September 2020. Construction cost $1,354,000.
- Laguna County Sanitation District - Sludge Beds – Construction completed February 2021. Construction cost $4,034,000.
Laguna County Sanitation District - Sewer System Improvements – Miscellaneous sewer system repairs. Estimated cost through June 30, 2021 is $300,000.

Laguna County Sanitation District – Facility Upgrade – commenced construction of upgrade including securing financing and award of construction contract with anticipated completion in January 2024. Construction cost $55.7M and other construction costs (CM, programming, environmental monitoring, insurance,) of $10.4M.

Laguna County Sanitation District - Recycle Water Distribution to Waller Park - project has begun with completed right of way acquisition, regulatory approvals and endangered species permitting. Construction contract awarded and anticipating completion in June 2022. Estimated construction cost of $5,000,000.

Tajiguas Resource Center – Construction 95% complete through January 2021 with full construction completed by May 2021. Total cost of $133.9 Million. Facility commissioning from end of construction through summer 2021.

Tajiguas Landfill – Water Tank Rehabilitation Project awarded, anticipate completion by fiscal year end. Contract Value: $140,000.


Tajiguas Landfill – Landfill Gas Collection System Phased Expansion – Project Cost: $175,000, Completed Fall 2020.

**Department of Public Works - Surveyor Division**

Continuation of re-establishing the road right of way survey monuments destroyed during Thomas Fire Debris Flow. 447 monuments perpetuated.


**Department of Public Works – Transportation Division**

Southern California Edison settlement upgrades – Approximately $10.1 million of improvements and 26 lane miles in the Montecito area completed in fall 2020.


Completed Union Valley Parkway barrier wall – $260K.

Replaced bridges over Cold Springs and San Ysidro Creeks on East Mountain Drive approximately $900K Rehabilitated the Obern Trail from Puente to Patterson Ave – $360K.

Foothill Road Bridge Replacement – Significant progress made in right of way acquisition, utilities and design. Construction anticipated to begin in FY 21/22. Estimated construction cost $23 million.

Clark Avenue at Highway 101 intersection safety improvements – Construction completed in August 2020. Approximate construction cost $2.8 million.


Countywide Rehabilitation – Approximately $6 million of improvements and 28 centerline miles

Countywide Preventative Maintenance – Approximately $2.5 million of improvements and 36 lane miles.

Countywide Hardscape Improvements – Approximately $450K.

Storm Damage Repair projects – Approximately 7 projects completed and $3 million of improvements.

Department of Public Works – Flood Control and Water Resources Division


East Side Storm Drain outlet, this facility drains half the City of SB and the outlet is in a marine environment and in need of replacement, contract awarded, completed late 2020.

Randall Road Debris basin, 60% plans complete, expect construction summer 2021.

Romero Debris Basin modification, 30% plans complete, expect construction summer 2021.

Community Services Department – Parks

Arroyo Burro Landscape Improvements, complete September 2020.

Arroyo Burro Ranger Office and Site Improvements, complete January 2021.


Baron Ranch Trail Bridge, complete January 2021.
Fiscal Year 2021-22 Planned Projects

General Services has requested $4.5 million in FY 2021-22 for planned recurring programs and projects. In addition, there is $5.2 million requested for the various facility improvements listed in the table below.

<table>
<thead>
<tr>
<th>FY 2021-22 GENERAL SERVICES PLANNED PROJECTS</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Project</strong></td>
</tr>
<tr>
<td>SB Admin Building – Replace Main Elevator Controls</td>
</tr>
<tr>
<td>Calle Real Master Plan – Design Studies</td>
</tr>
<tr>
<td>Restroom Improvements</td>
</tr>
<tr>
<td>Parking Lot Repair &amp; Replacement</td>
</tr>
<tr>
<td>Exterior Wall Weatherization</td>
</tr>
<tr>
<td>Heating System Replacement</td>
</tr>
<tr>
<td>Air Conditioning Improvements (Funding Carryover)</td>
</tr>
<tr>
<td>Lompoc R Street &amp; Wellness Center Enclosure</td>
</tr>
<tr>
<td>Admin Bldg. Basement HVAC Improvements</td>
</tr>
<tr>
<td>SB Main Jail – Renovation Design</td>
</tr>
<tr>
<td>Fire Station 27, Sheriff Sub-Station</td>
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</tbody>
</table>

For FY 2021-22, the Department of Public Works has requested $56.8 million for their recurring Program and Project Plan, and the Community Services Department – Parks has requested $8.3 million be allocated towards their recurring Program and Project Plan. Please refer to the table on page E-4 for a breakdown of the PW and CSD recommended allocations.

The total Recommended FY 2021-22 Budget for the General Services, Public Works, and Community Services Department – Parks planned programs and projects is $74.9 million and includes various funding sources to fund recurring maintenance and capital programs and projects, and one-time capital projects.
Capital Improvement Program (CIP) Project Classes

The CIP is a countywide program and plan covering all capital needs. Project classes are consistently updated to enhance consistency with other County financial systems to better align with County capital asset policies and guidelines as follows:

I. Land
Land includes all investments in real estate other than structures and land improvements.
Threshold: All land projects, regardless of cost.

II. Land Improvements
Land Improvements are non-building assets that enhance the quality or facilitate the use of land. Examples of depreciable land improvements include parking lots, driveways, sidewalks, retaining walls, fencing, outdoor lighting, landscaping, irrigation systems, recreation areas, athletic fields and courts, and fountains.
Threshold: Land Improvement projects are valued at or over $100,000.

III. Buildings & Building Improvements
Buildings are structures that are physical property of a permanent nature that enclose people, equipment, services, or functions. Buildings may include major high cost components such as boilers, elevators, HVAC systems, and roofs. Building Improvements materially extend the useful life or increase the value of a building, or both (materiality is 20% or more). Examples include replacing major building components, structural additions to a building, major energy conservation projects, installation of upgraded plumbing or electrical systems, and major renovations of exterior structural deterioration.
Threshold: Buildings and Building Improvement projects are valued at or over $100,000.

IV. Equipment
Equipment includes physical moveable personal property such as machines, tools, vehicles, aircraft, mobile home/office trailers, and furniture. Equipment does not include major systems integrated into a building or structure such as elevators, boilers, roofs, or HVAC.
Threshold: Individual units valued at or over $5,000 and a useful life of over one (1) year.

V. IT Hardware/Software
Information Technology (IT) Equipment includes equipment such as desktops, laptops, servers, scanners, copiers, and other devices accessing the network.
Threshold: Individual units valued at or over $5,000 and a useful life of over one (1) year. Software projects valued at or over $100,000.

VI. Infrastructure
Infrastructure is categorized as community service assets that are long-lived, generally stationary in nature, and normally preserved for a significantly greater number of years than most capital assets. Examples are pavement, curbs, gutter, and sidewalks associated with roadways, bridges, water distribution systems, sewer systems, and water drainage systems.
Threshold: Additions, expansions, and/or improvement projects are valued at or over $100,000.

VII. Maintenance Projects
Projects that maintain, but do not appreciably extend the useful life of a road, building, or asset. Examples include carpet and flooring replacement, roof replacement and repair, electrical systems upgrades, systems, interior/exterior painting and paint repair, parking lots/sidewalks/fence, plumbing repair and replacement.
Threshold: Maintenance projects are valued at or over $100,000.