

# 2015-2017 BUDGET WORKSHOP

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Special Issue -  
Northern Branch Jail  
Operating Costs

# NBJ Funding Plan Background

- Continued GF set aside for NBJ operating costs
- Original, annual operating costs \$17.3 million, AB 900 only
- July 2014, estimate increase by \$0.6 million per year
- Potential cost reductions identified
- Requested acceleration of transitional staffing plan

# NBJ Operations Funding Plan

Fiscal Year	GFC Base	GFC Increase	Total Annual GFC	Construction Match	Annual Operating Costs	Year End Op. Fund Balance
2011-12	\$ -	\$ 1.0	\$ 1.0	\$ -	\$ -	\$ 1.0
2012-13	1.0	1.0	\$ 2.0	(3.0)	-	-
2013-14	2.0	1.3	\$ 3.3	-	-	3.3
2014-15	3.3	1.3	\$ 4.6	-	-	7.9
2015-16	4.6	1.5	\$ 6.1	-	(0.3)	13.7
2016-17	6.1	1.5	\$ 7.6	-	(2.7)	18.6
2017-18	7.6	1.5	\$ 9.1	-	(10.5)	17.2
2018-19	9.1	1.8	\$ 10.9	-	(17.3)	10.7
2019-20	10.9	1.8	\$ 12.7	-	(17.9)	5.6
2020-21	12.7	2.2	\$ 14.9	-	(18.4)	2.1
2021-22	14.9	2.2	\$ 17.1	-	(19.0)	0.2
2022-23	\$ 17.1	\$ 2.2	\$ 19.3	\$ -	\$ (19.5)	\$ 0.0

# Sheriff Projected Operating Costs

<b><u>NBJ OPERATING COSTS:</u></b>	<b>Board Hearing <u>10/2/2012</u></b>	<b>Board Hearing <u>10/8/2013</u></b>	<b>Board Hearing <u>7/8/2014</u></b>
<b>AB 900 376 Beds</b>			
Personnel	\$ 17.0	\$ 15.7	\$ 15.3
Non-Personnel	3.5	4.8	4.9
GS Maintenance	0.7	0.7	0.7
Total Gross	\$ 21.2	\$ 21.3	\$ 21.0
Transferred Staff & Other	(3.9)	(5.0)	(5.1)
AB 900 Net Operations	\$ 17.3	\$ 16.2	\$ 15.9
<b>SB 1022 228 Beds</b>			
Personnel		\$ 3.0	\$ 4.4
Non-Personnel		1.8	1.9
GS Maintenance		0.2	0.2
Total Gross		\$ 5.0	\$ 6.4
Transferred Staff & Other		(3.5)	(4.3)
SB 1022 Net Operations	\$ -	\$ 1.4	\$ 2.1
<b>Total Net Operations</b>	<b>\$ 17.3</b>	<b>\$ 17.7</b>	<b>\$ 18.0</b>

# Analysis Performed

- Reviewed change in transitional staffing plan
- Identified existing Main Jail costs
- Rolled existing costs forward w/growth assumptions
- Reviewed cost per inmate & inmate to staff ratio
- Reviewed inmate census
- Segregated costs of Main Jail, AB900 & SB1022
- Compared before and after total jail costs

# Sheriff Revised Transitional Staffing Request

<i>(dollars in thousands)</i>	<b>2015-16</b>		<b>2016-17</b>	
	Staff	Cost	Staff	Cost
<b>Original Plan</b>	3.0	\$ 269.3	31.0	\$ 2,646.6
<b>Revised Request</b>	17.0	1,151.2	55.0	3,956.4
<b>Increase</b>	14.0	\$ 881.9	24.0	\$ 1,309.8
<b>Cumulative Increase</b>			38.0	\$ 2,191.7

# Inmate to Staff Ratio

## Current and Post NBJ

(dollars in thousands)	Inmate Count	Staff Count	Inmate to Staff Ratio	Facility Cost
Existing Main Jail	900	221	4.1	\$41,341.0
<b><i>AFTER NBJ OPENS:</i></b>				
Remaining Main Jail	296	177	1.7	\$29,414.0
Northern Branch Jail *	604	153	3.9	\$29,294.9
Total	900	330	2.7	\$58,708.9
Change	-	109	(1.3)	\$17,367.9

\* Includes AB 900 and SB 1022 facilities

# Sheriff Projected Costs & Cost per Inmate Before & After NBJ

<i>(Dollars in Thousands)</i>	2018-19 Costs				
	Main Jail before NBJ	Main Jail after NBJ	NBJ	Total Custody w NBJ	Change in Costs
Salaries & Benefits	\$ 32,460.6	\$ 25,065.9	\$21,502.3	\$ 46,568.2	\$14,107.6
Contracted Medical	4,033.8	2,166.0	4,419.9	6,586.0	2,552.1
Other Services & Supplies	3,156.4	1,212.7	2,236.4	3,449.1	292.8
Utilities	1,690.2	969.3	1,136.3	2,105.6	415.4
<b>Total Costs</b>	<b>\$ 41,341.0</b>	<b>\$ 29,414.0</b>	<b>\$29,294.9</b>	<b>\$ 58,708.9</b>	<b>\$17,367.9</b>
# of inmates *	900	296	604	900	0
<b>Cost per Inmate:</b>					
Salaries & Benefits	\$ 36.1	\$ 84.7	\$ 35.6	\$ 51.7	\$ 15.7
Corizon Costs	\$ 4.5	\$ 7.3	7.3	\$ 7.3	2.8
Other Services & Supplies	\$ 3.5	\$ 4.1	3.7	\$ 3.8	0.3
Utilities	\$ 1.9	\$ 3.3	1.9	\$ 2.3	0.5
<b>Total Cost per Inmate</b>	<b>\$ 45.9</b>	<b>\$ 99.4</b>	<b>\$ 48.5</b>	<b>\$ 65.2</b>	<b>\$ 19.3</b>

\* Analysis assumes full capacity at NBJ and remainder at Main Jail.

# Findings

- Majority of costs related to Salaries & Benefits (80%)
- PEPRAs savings considered for new hires
- PEPRAs savings not considered for replacement of existing staff
- Census at Main Jail (post NBJ) may be reduced by 67% (assuming NBJ fully occupied) but this reduction is not reflected in current costs estimate

# Findings

- Cost per inmate/staffing ratio dramatically increases at Main jail after NBJ opens
- Key cost increases
  - Salaries & Benefits (+\$14.1M)
  - Contracted Medical (+\$2.6M)
  - Other Services/Supplies (+\$0.3M)
  - Utilities (+\$0.4M)

# CEO Recommendations

- Monitor inmate census and impact on Main Jail costs post NBJ (current costs assumes 900 average daily population)
- Further analyze impacts of:
  - Appropriate inmate population and staffing levels at remaining Main Jail
  - Retirements and PEPRA savings assumptions
  - GS maintenance costs
- No changes to the original funding plan proposed at this time; proceed with original transition plan
  - FY 2015-16 three (3) new positions (\$300k)