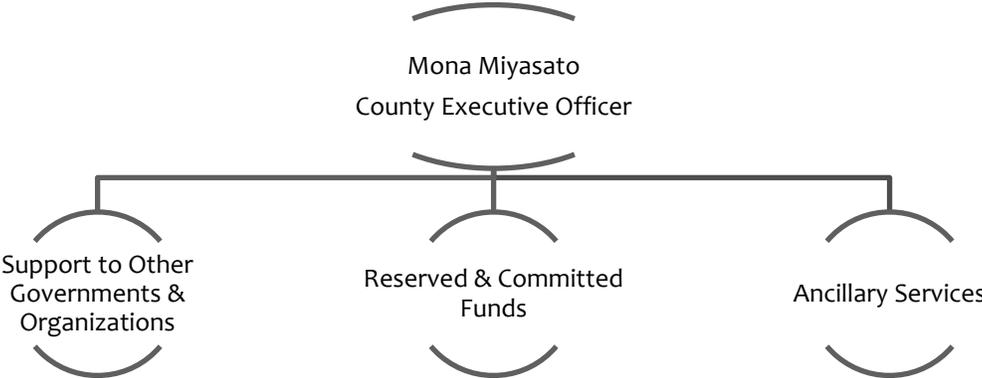


General County Programs



BUDGET & FULL-TIME EQUIVALENTS SUMMARY & BUDGET PROGRAMS CHART

| | |
|-----------|--------------|
| Operating | \$ 1,580,595 |
| Capital | \$ 0 |
| FTEs | 1.0 |



General County Programs

Department

MISSION STATEMENT

Deliver County services in accordance with the Board of Supervisors' (Board) strategic goals, operational priorities, and budgeted resources.

DEPARTMENT DESCRIPTION

The General County Programs budget contains those programs and projects which are not directly associated with one specific department. Programs may move into or out of General County Programs from other departments as they become established and a more appropriate department structure is identified. These General County programs currently include:

- Support to Other Governments & Organizations including the Children's Health Initiative, Human Services Commission, LAFCO, Montecito Fire Westmont Annexation, and support to the Betteravia Child Care Center.
- Reserved & Committed Funds consisting of increases and decreases to committed fund balances (including increased funding for maintenance, North Branch Jail operations and the Strategic Reserve), Criminal Justice Facilities and Courthouse Construction debt service payments.
- Ancillary Services which consists of debt service payments for General Fund projects, Public and Educational Access, Board support, South Coast Task Force on Youth Safety support, and general administration.

HIGHLIGHTS OF 2017-19 OBJECTIVES

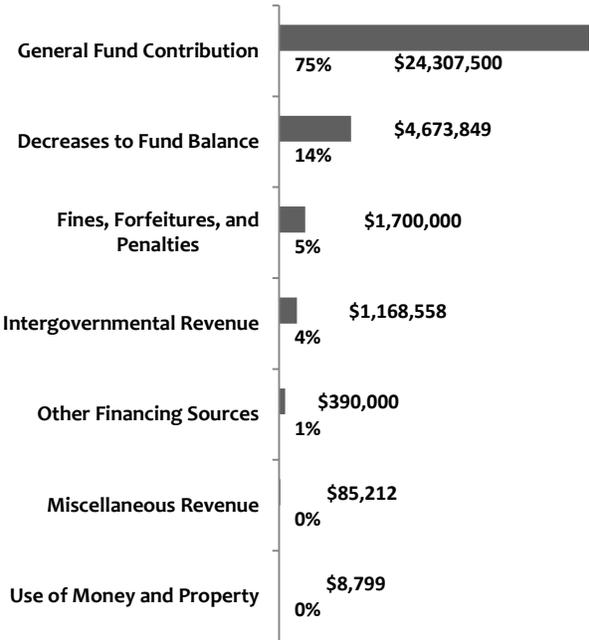
- Funding the Northern Branch Jail Operations in accordance with the established funding plan; \$9,100,000 in FY 2017-18 and \$10,900,000 in FY 2018-19.
- Support the Central Coast Coalition on Homelessness and the South Coast Task Force on Youth Safety projects at the current level of funding.
- Increase the Strategic Reserve to the targeted level, per Board policy.
- Increase existing maintenance funding levels through the Board approved 18% Maintenance Funding Policy.

General County Programs

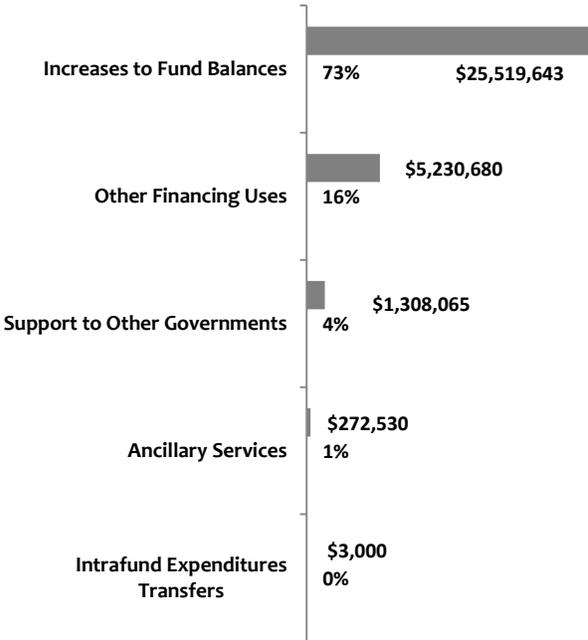
Department

RECOMMENDED SOURCES & USES OF FUNDS

Source of Funds - \$32,333,918



Use of Funds - \$32,333,918



General County Programs

Department

BUDGET OVERVIEW

| Staffing Detail By Budget Program | 2015-16 Actual | 2016-17 Adopted | Change from FY16-17 Ado to FY17-18 Rec | 2017-18 Recommended | 2018-19 Proposed |
|---|-------------------|--------------------|--|------------------------|---------------------|
| Support to Other Governments & Organiza | 1.00 | 1.00 | - | 1.00 | 1.00 |
| Total | 1.00 | 1.00 | - | 1.00 | 1.00 |
| <hr/> | | | | | |
| Budget By Budget Program | | | | | |
| Support to Other Governments & Organiza | \$ 2,306,969 | \$ 1,543,912 | \$ (235,847) | \$ 1,308,065 | \$ 1,308,275 |
| Ancillary Services | 582,638 | 531,530 | (259,000) | 272,530 | 272,530 |
| Total | \$ 2,889,607 | \$ 2,075,442 | \$ (494,847) | \$ 1,580,595 | \$ 1,580,805 |
| <hr/> | | | | | |
| Budget By Categories of Expenditures | | | | | |
| Salaries and Employee Benefits | \$ 211,200 | \$ 212,322 | \$ 5,346 | \$ 217,668 | \$ 222,996 |
| Services and Supplies | 1,498,730 | 685,891 | (490,141) | 195,750 | 195,750 |
| Other Charges | 1,179,677 | 1,177,229 | (10,052) | 1,167,177 | 1,162,059 |
| Total Operating Expenditures | 2,889,607 | 2,075,442 | (494,847) | 1,580,595 | 1,580,805 |
| Other Financing Uses | 10,657,225 | 22,518,473 | (17,287,793) | 5,230,680 | 2,902,623 |
| Intrafund Expenditure Transfers (+) | 43,000 | 3,000 | - | 3,000 | 3,000 |
| Increases to Fund Balances | 22,956,589 | 34,694,440 | (9,174,797) | 25,519,643 | 22,096,268 |
| Fund Balance Impact (+) | 106,704 | - | - | - | - |
| Total | \$ 36,653,125 | \$ 59,291,355 | \$ (26,957,437) | \$ 32,333,918 | \$ 26,582,696 |
| <hr/> | | | | | |
| Budget By Categories of Revenues | | | | | |
| Fines, Forfeitures, and Penalties | \$ 1,678,765 | \$ 1,700,000 | \$ - | \$ 1,700,000 | \$ 1,700,000 |
| Use of Money and Property | 16,182 | 6,799 | 2,000 | 8,799 | 22,397 |
| Intergovernmental Revenue | 354,239 | 386,000 | 4,000 | 390,000 | 390,000 |
| Charges for Services | 5,500 | - | - | - | - |
| Miscellaneous Revenue | 76,125 | 86,501 | (1,289) | 85,212 | 81,155 |
| Total Operating Revenues | 2,130,812 | 2,179,300 | 4,711 | 2,184,011 | 2,193,552 |
| Other Financing Sources | 806,334 | 668,375 | 500,183 | 1,168,558 | 169,995 |
| Decreases to Fund Balances | 12,832,888 | 34,032,367 | (29,358,518) | 4,673,849 | 166,149 |
| General Fund Contribution | 20,883,091 | 22,411,313 | 1,896,187 | 24,307,500 | 24,053,000 |
| Total | \$ 36,653,125 | \$ 59,291,355 | \$ (26,957,437) | \$ 32,333,918 | \$ 26,582,696 |

General County Programs

Department

CHANGES & OPERATIONAL IMPACT: 2016-17 ADOPTED TO 2017-18 RECOMMENDED

Staffing

- There are no FTE changes.

Expenditures

- Net operating expenditure decrease of \$494,847 primarily due to:
 - -\$490,141 decrease to Services & Supplies for the primarily due to the elimination of final allocation to the Children's Health Care Initiative as children now qualify for full scope Medi-Cal under AB-75 which extends health care coverage to all children regardless of immigration status
 - -\$10,052 decrease to Other Charges for the decrease in utility costs for the Santa Maria Child Care Center
 - +\$5,346 to Salaries & Employee Benefits
- Net non-operating expenditure decrease of \$26,462,590 primarily due to:
 - -\$17,287,793 decrease in Other Financing Uses which is primarily due to decrease in one-time departmental allocations such as funding of the Northern Branch Jail Construction and Operations
 - -\$9,174,797 decrease in Increases to Fund Balance primarily due to (Residual Fund Balance, Operating Plans, Emerging Issues) for projects (see Fund Balance Component schedule on following pages for more detail)

These changes result in Recommended operating expenditures of \$1,580,595, non-operating expenditures of \$30,753,323, and total expenditures of \$32,333,918. Non-operating expenditures primarily include transfers and increases to fund balances.

Revenues

- Net operating revenue increase of \$4,711 primarily due to :
 - +\$2,000 increase to Use of Money and Property for donated funds for the Public and Educational Access
 - +\$4,000 increase to Intergovernmental Revenue for the Federal subsidy the County receives for debt refinancing
 - -\$1,289 decrease to Miscellaneous Revenue for the decrease to the replacement benefits plan expenditures
- Net non-operating revenue decrease of \$26,962,148 primarily due to:
 - +\$500,183 increase in Other Financing Sources
 - +\$1,896,187 increase in General Fund Contribution
 - -\$29,358,518 decrease in use of Fund Balance (Residual Fund Balance, Operating Plans, Emerging Issues) for projects (see Fund Balance Component schedule on following pages for more detail)

These changes result in Recommended operating revenues of \$2,184,011, non-operating revenues of \$30,149,907, and total revenues of \$32,333,918. Non-operating revenues primarily include General Fund Contribution, transfers, and decreases to fund balances.

General County Programs

Department

CHANGES & OPERATIONAL IMPACT: 2017-18 RECOMMENDED TO 2018-19 PROPOSED

Staffing

- No change in staffing is proposed in FY 2018-19.

Expenditures

- Net expenditure increase of \$210 due to:
 - +\$5,328 increase in Salaries and Employee Benefits
 - -\$5,118 decrease in Other Charges for miscellaneous costs
- Net non-operating expenditure decrease of \$5,751,432 primarily due to:
 - -\$2,328,057 decrease in Intrafund Expenditures
 - -\$3,423,375 decrease in Increases to Fund Balances

Revenues

- Net revenue increase of \$9,451 due to:
 - +\$13,598 increase in Use of Money and Property
 - -\$4,057 decrease in Miscellaneous Revenue
- Net non-operating revenue decrease of \$5,760,763 primarily due to:
 - -\$998,563 decrease in Other Financing Sources
 - -\$4,507,700 decrease in Decreases to Fund Balances
 - -\$254,500 decrease in General Fund Contribution

These changes result in Proposed operating revenues of \$2,193,552, non-operating revenues of \$24,389,144, and total revenues of \$26,582,696. Non-operating revenues primarily include General Fund Contribution, transfers, and decreases to fund balances.

General County Programs

Department

FUND BALANCE COMPONENT DETAIL

| General Fund Key Discretionary Fund Balance Components Detail | | | | |
|---|-------------------|--------------------|--|--------------------------|
| FY 2016-17 | | | | |
| Fund Balance Component | Beginning Balance | Estimated Changes | Estimated Changes Detail | Estimated Ending Balance |
| 9811 -- Behavioral Wellness | - | - | 3,213,444 Per Budget Policy, CEO Rec., and Board-Adopted adjustments (3,213,444) Behavioral Wellness | - |
| 9818 -- 18% Deferred Maintenance | - | 7,000 | 2,507,000 Per 18% Maintenance Budget Policy (1,250,000) Public Works (875,000) General Services (375,000) Parks | 7,000 |
| 9830 -- Capital | - | 700,000 | 1,400,000 COP Debt Financing (700,000) General Services - Security enhancements | 700,000 |
| 9836 -- Roads | - | - | 500,000 Per Budget Development Policies (500,000) Public Works - Roads Projects | - |
| 9840 -- Strategic Reserve | 29,865,000 | 1,001,400 | 1,001,400 Per Budget Development Policies | 30,866,400 |
| 9845 -- Litigation | 915,498 | (63,000) | 350,000 Per Budget Development Policies (208,000) Board-Adopted source for Board adjustments (Att. E) (150,000) County Counsel - Outside Counsel fees (55,000) Clerk-Recorder-Assessor | 852,498 |
| 9849 -- Program Stabilization | 202,912 | 1,047,088 | 1,250,000 Per CEO Rec. for employee/pension costs reserve (202,912) Social Services - Final equity adjustment (2 of 2) | 1,250,000 |
| 9850 -- Salary & Retirement Offset | 1,238,347 | (1,238,347) | (758,696) Social Services - Eligibility Worker equity adjustment (479,651) Reallocation to Program Restoration for one-time adjustments | - |
| 9851 -- Deferred Maintenance | 5,996 | - | 2,300,000 Per Budget Development Policies (1,300,000) General Services (500,000) Parks (500,000) General County Programs | 5,996 |
| 9876 -- Audit Exceptions | 982,295 | (982,295) | (982,295) General County Programs | - |
| 9880 -- New Jail Operations | 13,799,495 | (6,056,297) | 7,600,000 Per Jail Operations funding plan (12,284,377) Northern Branch Jail construction (1,371,920) Sheriff - Northern Branch Jail transition staffing | 7,743,198 |
| 9890 -- Emerging Issues (one-time funding) | 1,662,834 | (1,582,801) | 6,827,670 Board-Adopted source for CEO rec. & Board-Adopted adjustments (4,542,131) General County Programs (1,580,398) Sheriff (731,500) District Attorney (402,985) General Services (352,073) County Executive Office (270,000) Housing & Community Development (200,000) Community Services (100,000) Parks (92,465) County Counsel (80,000) Public Defender (58,919) Human Resources | 80,033 |
| 9898 -- Contingencies | 3,317,203 | (2,918,412) | (2,180,762) General County Programs (737,650) Sheriff | 398,791 |
| 9940 -- Fund Balance-Residual (One-time) | 980,726 | 2,133,833 | 7,022,033 Residual Fund Balance (4,888,200) Reallocation to Program Restoration for one-time adjustments | 3,114,559 |
| Unallocated (Ongoing) | - | - | - | - |
| TOTAL | 52,970,307 | (7,951,831) | | 45,018,476 |

General County Programs

Department

FUND BALANCE COMPONENT DETAIL (CONT'D)

| General Fund Key Discretionary Fund Balance Components Detail | | | | |
|---|-------------------|---------------------|---|---|
| Recommended FY 2017-18 | | | | |
| Fund Balance Component | Beginning Balance | Recommended Changes | Recommended Changes Detail | Estimated Ending Balance/ Available to Allocate |
| 9811 -- Behavioral Wellness | - | 1,000,000 | 1,000,000 Per Budget Policy | 1,000,000 |
| 9818 -- 18% Deferred Maintenance | 7,000 | 486,760 | 2,986,760 Per 18% Maintenance Budget Policy (1,250,000) Public Works (875,000) General Services (375,000) Parks | 493,760 |
| 9830 -- Capital | 700,000 | 1,400,000 | 1,400,000 COP Debt Financing | 2,100,000 |
| 9836 -- Roads | - | - | 500,000 Per Budget Development Policies (500,000) Public Works - Roads Projects | - |
| 9840 -- Strategic Reserve | 30,866,400 | - | - | 30,866,400 |
| 9845 -- Litigation | 852,498 | 1,850,000 | 2,200,000 County Counsel (250,000) County Counsel - Outside Counsel fees (100,000) Clerk-Recorder-Assessor | 2,702,498 |
| 9849 -- Program Stabilization | 1,250,000 | 1,250,000 | 1,250,000 Per CEO Rec. for employee/pension costs reserve | 2,500,000 |
| 9850 -- Salary & Retirement Offset | - | - | - | - |
| 9851 -- Deferred Maintenance | 5,996 | 500,000 | 2,300,000 Per Budget Development Policies (1,300,000) General Services (500,000) Parks | 505,996 |
| 9876 -- Audit Exceptions | - | - | - | - |
| 9880 -- New Jail Operations | 7,743,198 | 5,130,411 | 9,100,000 Per Jail Operations funding plan (3,969,589) Sheriff - Draw for transition staffing | 12,873,609 |
| 9890 -- Emerging Issues (one-time funding) | 80,033 | (33) | 2,455,388 Per CEO Recommendation for adjustments 50,000 Child Support Services - Final grant match allocation (2 of 2) (2,000,000) Social Services - MOE increase (300,000) District Attorney - North County Multi-Defendant Case (146,421) General Services - Jail Accountant (50,000) Child Support Services - FY 17-18 grant match allocation (9,000) Agricultural Commissioner - UC Cooperative Extension | 80,000 |
| 9898 -- Contingencies | 398,791 | 1,481,183 | 1,481,183 General County Programs | 1,879,974 |
| 9940 -- Fund Balance-Residual (One-time) | 3,114,559 | (2,455,388) | (2,455,388) Reallocation to Emerging Issues | 659,171 |
| Unallocated (Ongoing) | - | - | - | - |
| | 45,018,476 | 10,642,933 | | 55,661,409 |

General County Programs

Program

SUPPORT TO OTHER GOVERNMENTS & ORGANIZATIONS

Support to Other Governments & Organizations including the Children's Health Initiative, Human Services Commission, LAFCO, Montecito Fire Westmont Annexation, and support to the Betteravia Child Care Center.

Staffing

| Staffing Detail By Budget Program | 2015-16 Actual | 2016-17 Adopted | Change from FY16-17 Ado to FY17-18 Rec | 2017-18 Recommended | 2018-19 Proposed |
|-----------------------------------|-------------------|--------------------|--|------------------------|---------------------|
| DEPT BUS SPEC | 1.00 | 1.00 | - | 1.00 | 1.00 |
| Total | 1.00 | 1.00 | - | 1.00 | 1.00 |

Revenue & Expenditures

| Budget By Categories of Expenditures | 2015-16 Actual | 2016-17 Adopted | Change from FY16-17 Ado to FY17-18 Rec | 2017-18 Recommended | 2018-19 Proposed |
|---|-------------------|--------------------|--|------------------------|---------------------|
| Salaries and Employee Benefits | \$ 135,671 | \$ 138,322 | \$ 5,346 | \$ 143,668 | \$ 148,996 |
| Services and Supplies | 1,005,341 | 236,391 | (231,141) | 5,250 | 5,250 |
| Other Charges | 1,165,957 | 1,169,199 | (10,052) | 1,159,147 | 1,154,029 |
| Total Operating Expenditures | 2,306,969 | 1,543,912 | (235,847) | 1,308,065 | 1,308,275 |
| Other Financing Uses | 5,492,000 | 3,844,444 | (3,764,444) | 80,000 | 30,000 |
| Intrafund Expenditure Transfers (+) | 3,000 | 3,000 | - | 3,000 | 3,000 |
| Increases to Fund Balances | 1,500,000 | 2,213,444 | (1,213,444) | 1,000,000 | - |
| Total Expenditures | \$ 9,301,969 | \$ 7,604,800 | \$ (5,213,735) | \$ 2,391,065 | \$ 1,341,275 |
| Budget By Categories of Revenues | | | | | |
| Miscellaneous Revenue | 596 | - | - | - | - |
| Total Operating Revenues | 596 | - | - | - | - |
| Other Financing Sources | 500,000 | 500,000 | 500,000 | 1,000,000 | - |
| Decreases to Fund Balances | 6,324,456 | 5,527,888 | (5,477,888) | 50,000 | - |
| General Fund Contribution | 3,349,428 | 1,576,912 | (235,847) | 1,341,065 | 1,341,275 |
| Total Revenues | \$ 10,174,480 | \$ 7,604,800 | \$ (5,213,735) | \$ 2,391,065 | \$ 1,341,275 |

2016-17 Anticipated Accomplishments

- Maintained the existing level of funding of \$1.2 million for the Human Services Commission for the second year of the three year contract term.
- Completed the transition of the Children's Healthcare Initiative Pursuant to AB-75, which extends health care coverage to all children regardless of immigration status, adjust the level of support required for the Children's Healthcare Initiative

2017-19 Objectives

- Maintained the existing level of funding of \$1.2 million for the Human Services Commission for the final year of the three year contract term.

General County Programs

Program

RESERVED & COMMITTED FUNDS

Reserved & Committed Funds consisting of increases and decreases to committed fund balances, Criminal Justice Facilities and Courthouse Construction debt service payments.

Revenue & Expenditures

| Budget By Categories of Expenditures | 2015-16 Actual | 2016-17 Adopted | Change from FY16-17 Ado to FY17-18 Rec | 2017-18 Recommended | 2018-19 Proposed |
|---|----------------------|----------------------|--|------------------------|----------------------|
| Other Financing Uses | \$ 3,988,513 | \$ 17,483,633 | \$ (13,522,730) | \$ 3,960,903 | \$ 1,683,082 |
| Increases to Fund Balances | 21,263,361 | 32,479,428 | (7,968,152) | 24,511,276 | 22,087,901 |
| Total Expenditures | <u>\$ 25,251,874</u> | <u>\$ 49,963,061</u> | <u>\$ (21,490,882)</u> | <u>\$ 28,472,179</u> | <u>\$ 23,770,983</u> |
| Budget By Categories of Revenues | | | | | |
| Fines, Forfeitures, and Penalties | 1,678,765 | 1,700,000 | - | 1,700,000 | 1,700,000 |
| Use of Money and Property | 9,320 | 4,000 | 2,000 | 6,000 | 6,000 |
| Total Operating Revenues | 1,688,085 | 1,704,000 | 2,000 | 1,706,000 | 1,706,000 |
| Other Financing Sources | 306,334 | 168,375 | 183 | 168,558 | 169,995 |
| Decreases to Fund Balances | 4,243,047 | 28,238,680 | (23,628,429) | 4,610,251 | 166,149 |
| General Fund Contribution | 16,568,215 | 19,852,006 | 2,135,364 | 21,987,370 | 21,728,839 |
| Total Revenues | <u>\$ 22,805,681</u> | <u>\$ 49,963,061</u> | <u>\$ (21,490,882)</u> | <u>\$ 28,472,179</u> | <u>\$ 23,770,983</u> |

2016-17 Anticipated Accomplishments

- Funded future operations of the Northern Branch Jail in the amount of \$7,600,000, a \$1,500,000 increase from the \$6,100,000 set aside the previous year.
- Established funding for Board priorities including the Strategic Reserve, mental health inpatient needs, road projects, fixed maintenance funds for buildings and parks, and contingencies. (See Fund Balance Component Detail.

2017-19 Objectives

- Continue to fund the Northern Branch Jail Operations fund in the amounts of \$9,100,000 in FY 2017-18 and \$10,900,000 in FY 2017-18.
- Provide increased ongoing funding for maintenance needs through the 18% Maintenance Funding Policy (estimated at \$2.5 million in FY 2016-17).
- Fund capital/infrastructure projects based on identified needs, priorities, and available funding sources.

General County Programs

Program

ANCILLARY SERVICES

Ancillary Services which consists of debt service payments for General Fund projects, Public and Educational Access, Board support, South Coast Task Force on Youth Safety support, and administrative support for the Human Services Commission.

Revenue & Expenditures

| Budget By Categories of Expenditures | 2015-16 Actual | 2016-17 Adopted | Change from FY16-17 Ado to FY17-18 Rec | 2017-18 Recommended | 2018-19 Proposed |
|---|-------------------|--------------------|--|------------------------|---------------------|
| Salaries and Employee Benefits | \$ 75,530 | \$ 74,000 | \$ - | \$ 74,000 | \$ 74,000 |
| Services and Supplies | 493,389 | 449,500 | (259,000) | 190,500 | 190,500 |
| Other Charges | 13,720 | 8,030 | - | 8,030 | 8,030 |
| Total Operating Expenditures | 582,638 | 531,530 | (259,000) | 272,530 | 272,530 |
| Other Financing Uses | 1,176,713 | 1,190,396 | (619) | 1,189,777 | 1,189,541 |
| Intrafund Expenditure Transfers (+) | 40,000 | - | - | - | - |
| Increases to Fund Balances | 193,227 | 1,568 | 6,799 | 8,367 | 8,367 |
| Total Expenditures | \$ 1,992,578 | \$ 1,723,494 | \$ (252,820) | \$ 1,470,674 | \$ 1,470,438 |
| Budget By Categories of Revenues | | | | | |
| Use of Money and Property | 6,862 | 2,799 | - | 2,799 | 16,397 |
| Intergovernmental Revenue | 354,239 | 386,000 | 4,000 | 390,000 | 390,000 |
| Charges for Services | 5,500 | - | - | - | - |
| Miscellaneous Revenue | 75,530 | 86,501 | (1,289) | 85,212 | 81,155 |
| Total Operating Revenues | 442,131 | 475,300 | 2,711 | 478,011 | 487,552 |
| Decreases to Fund Balances | 2,265,385 | 265,799 | (252,201) | 13,598 | - |
| General Fund Contribution | 965,448 | 982,395 | (3,330) | 979,065 | 982,886 |
| Total Revenues | \$ 3,672,965 | \$ 1,723,494 | \$ (252,820) | \$ 1,470,674 | \$ 1,470,438 |

2016-17 Anticipated Accomplishments

- Continued support of the South Coast Task Force on Youth Safety and the Central Coast Collaborative on Homelessness projects.
- Administered and monitored the grants awarded through the Human Services Commission.

2017-19 Objectives

- Support the Central Coast Coalition on Homelessness, the Human Services Commission, and the South Coast Task Force on Youth Safety projects.