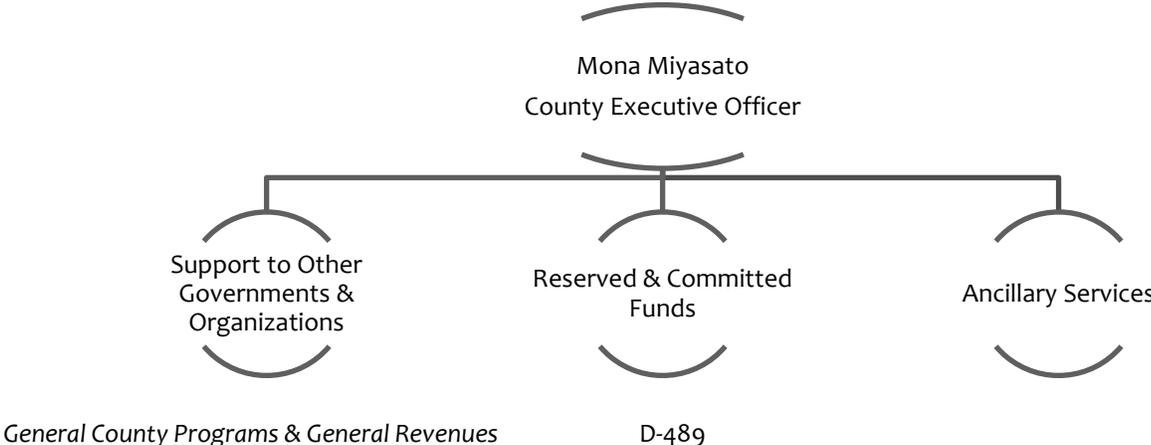


# General County Programs



**BUDGET & FULL-TIME EQUIVALENTS SUMMARY & BUDGET PROGRAMS CHART**

Operating	\$ 1,998,595
Capital	\$ 0
FTEs	1.0



# General County Programs

## Department

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### **MISSION STATEMENT**

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Deliver County services in accordance with the Board of Supervisors' (Board) strategic goals, operational priorities, and budgeted resources.

### **DEPARTMENT DESCRIPTION**

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The General County Programs budget contains those programs and projects which are not directly associated with one specific department. Programs may move into or out of General County Programs from other departments as they become established and a more appropriate department structure is identified. These General County programs currently include:

- Support to Other Governments & Organizations including the Human Services Commission, LAFCO, Montecito Fire Westmont Annexation, and support to the Betteravia Child Care Center.
- Reserved & Committed Funds consisting of increases and decreases to committed fund balances (including increased funding for maintenance, North Branch Jail operations and the Strategic Reserve), Criminal Justice Facilities and Courthouse Construction debt service payments.
- Ancillary Services which consists of debt service payments for General Fund projects, Public and Educational Access, Board support, South Coast Task Force on Youth Safety support, and general administration.

### **HIGHLIGHTS OF 2017-19 OBJECTIVES**

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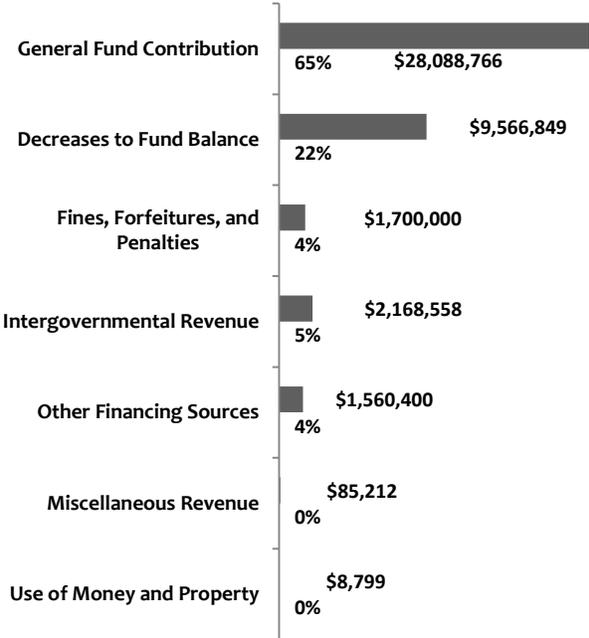
- Funding the Northern Branch Jail Operations in accordance with the established funding plan; \$9,100,000 in FY 2017-18 and \$10,900,000 in FY 2018-19.
- Support the Central Coast Coalition on Homelessness and the South Coast Task Force on Youth Safety projects at the current level of funding.
- Maintain the Strategic Reserve at a fiscally prudent targeted level, per Board policy.
- Increase existing maintenance funding levels through the Board approved 18% Maintenance Funding Policy.

# General County Programs

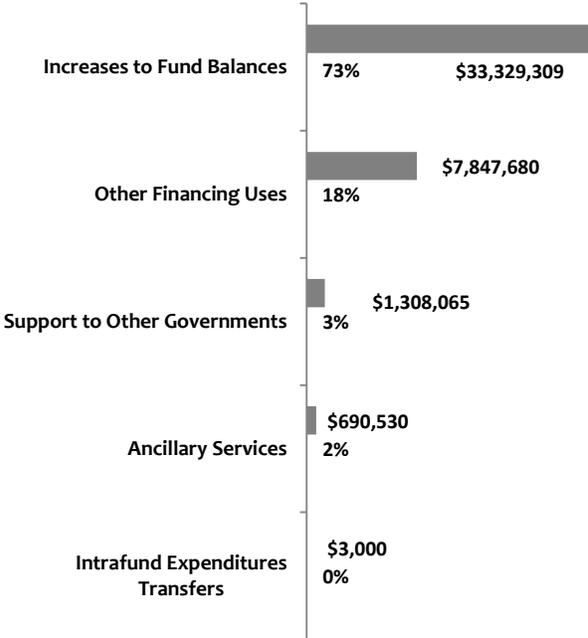
## Department

### RECOMMENDED SOURCES & USES OF FUNDS

Source of Funds - \$43,178,584



Use of Funds - \$43,178,584



# General County Programs

## Department

### BUDGET OVERVIEW

Staffing Detail By Budget Program	2015-16 Actual	2016-17 Adopted	Change from FY16-17 Ado to FY17-18 Rec	2017-18 Recommended	2018-19 Proposed
Support to Other Governments & Orga	1.00	1.00	-	1.00	1.00
Total	1.00	1.00	-	1.00	1.00
<hr/>					
<b>Budget By Budget Program</b>					
Support to Other Governments & Orga	\$ 2,306,969	\$ 1,543,912	\$ (235,847)	\$ 1,308,065	\$ 1,308,275
Ancillary Services	582,638	531,530	159,000	690,530	272,530
Total	\$ 2,889,607	\$ 2,075,442	\$ (76,847)	\$ 1,998,595	\$ 1,580,805
<hr/>					
<b>Budget By Categories of Expenditures</b>					
Salaries and Employee Benefits	\$ 211,200	\$ 212,322	\$ 5,346	\$ 217,668	\$ 222,996
Services and Supplies	1,498,730	685,891	(72,141)	613,750	195,750
Other Charges	1,179,677	1,177,229	(10,052)	1,167,177	1,162,059
Total Operating Expenditures	2,889,607	2,075,442	(76,847)	1,998,595	1,580,805
Other Financing Uses	10,657,225	22,518,473	(14,670,793)	7,847,680	2,902,623
Intrafund Expenditure Transfers (+)	43,000	3,000	-	3,000	3,000
Increases to Fund Balances	22,956,589	34,694,440	(1,365,131)	33,329,309	22,096,268
Fund Balance Impact (+)	106,704	-	-	-	-
Total	\$ 36,653,125	\$ 59,291,355	\$ (16,112,771)	\$ 43,178,584	\$ 26,582,696
<hr/>					
<b>Budget By Categories of Revenues</b>					
Fines, Forfeitures, and Penalties	\$ 1,678,765	\$ 1,700,000	\$ -	\$ 1,700,000	\$ 1,700,000
Use of Money and Property	16,182	6,799	2,000	8,799	8,799
Intergovernmental Revenue	354,239	386,000	1,174,400	1,560,400	390,000
Charges for Services	5,500	-	-	-	-
Miscellaneous Revenue	76,125	86,501	(1,289)	85,212	81,155
Total Operating Revenues	2,130,812	2,179,300	1,175,111	3,354,411	2,179,954
Other Financing Sources	806,334	668,375	1,500,183	2,168,558	169,995
Decreases to Fund Balances	12,832,888	34,032,367	(24,465,518)	9,566,849	179,747
General Fund Contribution	20,883,091	22,411,313	5,677,453	28,088,766	24,053,000
Total	\$ 36,653,125	\$ 59,291,355	\$ (16,112,771)	\$ 43,178,584	\$ 26,582,696

# General County Programs

## Department

### **CHANGES & OPERATIONAL IMPACT: 2016-17 ADOPTED TO 2017-18 RECOMMENDED**

#### Staffing

- There are no FTE changes.

#### Expenditures

- Net operating expenditure decrease of \$76,847 primarily due to:
  - -\$72,141 decrease to Services & Supplies primarily due to the elimination of necessary allocation to the Children's Health Care Initiative as children now qualify for full scope Medi-Cal under AB-75 which extends health care coverage to all children regardless of immigration status netted with an increase cost associated with the Cannabis EIR and Election costs.
  - -\$10,052 decrease to Other Charges for the decrease in utility costs at the Santa Maria Child Care Center
  - +\$5,346 increase to Salaries & Employee Benefits
- Net non-operating expenditure decrease of \$16,035,924 primarily due to:
  - -\$14,670,793 decrease in Other Financing Uses which is primarily due to decrease in one-time departmental allocations such as funding of the Northern Branch Jail Construction and Operations
  - -\$1,365,131 decrease in Increases to Fund Balance primarily due to (Residual Fund Balance, Operating Plans, Emerging Issues) for projects (see Fund Balance Component schedule on following pages for more detail)

These changes result in Recommended operating expenditures of \$1,998,595, non-operating expenditures of \$41,179,989, and total expenditures of \$43,178,584. Non-operating expenditures primarily include transfers and increases to fund balances.

#### Revenues

- Net operating revenue increase of \$1,175,111 primarily due to :
  - +\$2,000 increase to Use of Money and Property for donated funds for the Public and Educational Access Endowment
  - +\$1,174,400 increase to Intergovernmental Revenue is primarily due to the one year acceleration of the Prop 172 Fire Tax Shift reallocation to General County Programs. In early 2017-18 the County will begin an evaluation of Public Safety dispatch needs.
  - -\$1,289 decrease to Miscellaneous Revenue for the decrease to the replacement benefits plan expenditures
- Net non-operating revenue decrease of \$17,287,882 primarily due to:
  - +\$1,500,183 increase in Other Financing Sources
  - +\$5,677,453 increase in General Fund Contribution
  - -\$24,465,518 decrease in use of Fund Balance (Residual Fund Balance, Operating Plans, Emerging Issues) for projects (see Fund Balance Component schedule on following pages for more detail)

These changes result in Recommended operating revenues of \$3,354,411, non-operating revenues of \$39,824,173, and total revenues of \$43,178,584. Non-operating revenues primarily include General Fund Contribution, transfers, and use of fund balances.

# General County Programs

## Department

### ***CHANGES & OPERATIONAL IMPACT: 2017-18 RECOMMENDED TO 2018-19 PROPOSED***

#### **Staffing**

- No change in staffing is proposed in FY 2018-19.

#### **Expenditures**

- Net operating expenditure decrease of \$417,790 due to:
  - +\$5,328 increase in Salaries and Employee Benefits
  - -\$418,000 decrease in Services and Supplies
  - -\$5,118 decrease in Other Charges for miscellaneous costs
- Net non-operating expenditure decrease of \$16,178,098 primarily due to:
  - -\$4,945,057 decrease in Intrafund Expenditures
  - -\$11,233,041 decrease in Increases to Fund Balances

#### **Revenues**

- Net operating revenue decrease of \$1,174,457 due to:
  - -\$1,170,400 decrease in Use of Intergovernmental Revenue
  - -\$4,057 decrease in Miscellaneous Revenue
- Net non-operating revenue decrease of \$15,421,431 primarily due to:
  - -\$1,998,563 decrease in Other Financing Sources
  - -\$9,387,102 decrease in Decreases to Fund Balances
  - -\$4,035,766 decrease in General Fund Contribution

These changes result in Proposed operating revenues of \$2,179,954, non-operating revenues of \$24,402,742, and total revenues of \$26,582,696. Non-operating revenues primarily include General Fund Contribution, transfers, and decreases to fund balances.

# General County Programs



# General County Programs

## Department

### FUND BALANCE COMPONENT DETAIL

General Fund Key Discretionary Fund Balance Components Detail				
FY 2016-17				
Fund Balance Component	Beginning Balance	Estimated Changes	Estimated Changes Detail	Estimated Ending Balance
9811 -- Behavioral Wellness	-	-	3,213,444 Per Budget Policy, CEO Rec., and Board-Adopted adjustments (3,213,444) Behavioral Wellness	-
9818 -- 18% Deferred Maintenance	-	7,000	2,507,000 Per 18% Maintenance Budget Policy (1,250,000) Public Works (875,000) General Services (375,000) Parks	7,000
9830 -- Capital	-	700,000	1,400,000 COP Debt Financing (700,000) General Services - Security enhancements	700,000
9836 -- Roads	-	-	500,000 Per Budget Development Policies (500,000) Public Works - Roads Projects	-
9840 -- Strategic Reserve	29,865,000	1,001,400	1,001,400 Per Budget Development Policies	30,866,400
9845 -- Litigation	915,498	(63,000)	350,000 Per Budget Development Policies (208,000) Board-Adopted source for Board adjustments (Att. E) (150,000) County Counsel - Outside Counsel fees (55,000) Clerk-Recorder-Assessor	852,498
9849 -- Program Stabilization	202,912	1,047,088	1,250,000 Per CEO Rec. for employee/pension costs reserve (202,912) Social Services - Final equity adjustment (2 of 2)	1,250,000
9850 -- Salary & Retirement Offset	1,238,347	(1,238,347)	(758,696) Social Services - Eligibility Worker equity adjustment (479,651) Reallocation to Emerging Issues for one-time adjustments	-
9851 -- Deferred Maintenance	5,996	-	2,300,000 Per Budget Development Policies (1,300,000) General Services (500,000) Parks (500,000) General County Programs	5,996
9876 -- Audit Exceptions	982,295	(982,295)	(982,295) General County Programs	-
9880 -- New Jail Operations	13,799,495	(6,056,297)	7,600,000 Per Jail Operations funding plan (12,284,377) Northern Branch Jail construction (1,371,920) Sheriff - Northern Branch Jail transition staffing	7,743,198
9890 -- Emerging Issues (one-time funding)	1,662,834	17,199	8,427,670 Board-Adopted source for CEO Rec. & Board-Adopted adjustments (4,542,131) General County Programs (1,580,398) Sheriff (731,500) District Attorney (402,985) General Services (352,073) County Executive Office (270,000) Housing & Community Development (200,000) Community Services (100,000) Parks (92,465) County Counsel (80,000) Public Defender (58,919) Human Resources	1,680,033
9898 -- Contingencies	3,317,203	(3,268,412)	(2,180,762) General County Programs (737,650) Sheriff (350,000) Parks	48,791
9940 -- Fund Balance-Residual (One-time)	980,726	2,133,833	7,022,033 Residual Fund Balance (4,888,200) Reallocation to Emerging Issues for one-time adjustments	3,114,559
Unallocated (Ongoing)	-	-	-	-
<b>TOTAL</b>	<b>52,970,307</b>	<b>(6,701,831)</b>		<b>46,268,476</b>

# General County Programs

## Department

### FUND BALANCE COMPONENT DETAIL (CONT'D)

General Fund Key Discretionary Fund Balance Components Detail				
Recommended FY 2017-18				
Fund Balance Component	Beginning Balance	Recommended Changes	Recommended Changes Detail	Estimated Ending Balance/ Available to Allocate
9811 -- Behavioral Wellness	-	1,000,000	2,200,000 Per Budget Development Policies and CEO Rec. for adjustments (1,200,000) Behavioral Wellness - IMD and Hospital beds	1,000,000
9818 -- 18% Deferred Maintenance	7,000	-	3,000,000 Per 18% Maintenance Budget Policy (1,500,000) Public Works (1,050,000) General Services (450,000) Parks	7,000
9830 -- Capital	700,000	-	1,400,000 COP Debt Financing (1,400,000) Reallocation to Deferred Maintenance	700,000
9836 -- Roads	-	-	2,200,000 Per Budget Development Policies and CEO Rec. for adjustments (2,200,000) Public Works - Roads Projects	-
9840 -- Strategic Reserve	30,866,400	(1,000,000)	(1,000,000) Public Works - 2017 Winter Storm Road Repairs	29,866,400
9845 -- Litigation	852,498	1,850,000	2,200,000 County Counsel (250,000) County Counsel - Outside Counsel fees (100,000) Clerk-Recorder-Assessor	2,702,498
9849 -- Program Stabilization	1,250,000	-	1,250,000 Per CEO Rec. for employee/pension costs reserve (1,250,000) Sheriff - Employee lost time mitigation	1,250,000
9850 -- Salary & Retirement Offset	-	-	-	-
9851 -- Deferred Maintenance	5,996	500,000	4,000,000 Per Budget Development Policies and CEO Rec. for adjustments (2,490,000) General Services (1,010,000) Parks	505,996
9876 -- Audit Exceptions	-	-	-	-
9880 -- New Jail Operations	7,743,198	5,130,411	9,100,000 Per Jail Operations funding plan (3,969,589) Sheriff - Draw for transition staffing	12,873,609
9890 -- Emerging Issues (one-time funding)	1,680,033	(429,633)	5,152,788 Per CEO Recommendation for adjustments 50,000 Child Support Services - Final grant match allocation (2 of 2) (2,492,000) Social Services - IHSS MOE increase, CalFresh match (925,000) General Services - Public Safety radios (780,000) District Attorney - N. Co. multi-defendant case, case management sys. (500,000) Sheriff - County Courts Bailiffs (430,000) General County Programs - Cannabis EIR and election costs (300,000) Housing & Community Development - CCE Phase III (146,421) General Services - Jail Accountant (50,000) Child Support Services - FY 17-18 grant match allocation (9,000) Agricultural Commissioner - UC Cooperative Extension	1,250,400
9898 -- Contingencies	48,791	1,980,209	1,980,209 General County Programs	2,029,000
9940 -- Fund Balance-Residual (One-time)	3,114,559	(2,901,388)	(2,901,388) Reallocation to Emerging Issues	213,171
Unallocated (Ongoing)	-	-	-	-
	46,268,476	6,129,599		52,398,075

# General County Programs

## Program

### **SUPPORT TO OTHER GOVERNMENTS & ORGANIZATIONS**

Support to Other Governments & Organizations including the Children's Health Initiative, Human Services Commission, LAFCO, Montecito Fire Westmont Annexation, and support to the Betteravia Child Care Center.

#### Staffing

Staffing Detail By Budget Program	2015-16 Actual	2016-17 Adopted	Change from FY16-17 Ado to FY17-18 Rec	2017-18 Recommended	2018-19 Proposed
DEPT BUS SPEC	1.00	1.00	-	1.00	1.00
Total	1.00	1.00	-	1.00	1.00

#### Revenue & Expenditures

Budget By Categories of Expenditures	2015-16 Actual	2016-17 Adopted	Change from FY16-17 Ado to FY17-18 Rec	2017-18 Recommended	2018-19 Proposed
Salaries and Employee Benefits	\$ 135,671	\$ 138,322	\$ 5,346	\$ 143,668	\$ 148,996
Services and Supplies	1,005,341	236,391	(231,141)	5,250	5,250
Other Charges	1,165,957	1,169,199	(10,052)	1,159,147	1,154,029
Total Operating Expenditures	2,306,969	1,543,912	(235,847)	1,308,065	1,308,275
Other Financing Uses	5,492,000	3,844,444	(2,564,444)	1,280,000	30,000
Intrafund Expenditure Transfers (+)	3,000	3,000	-	3,000	3,000
Increases to Fund Balances	1,500,000	2,213,444	(13,444)	2,200,000	-
Total Expenditures	\$ 9,301,969	\$ 7,604,800	\$ (2,813,735)	\$ 4,791,065	\$ 1,341,275
<b>Budget By Categories of Revenues</b>					
Miscellaneous Revenue	596	-	-	-	-
Total Operating Revenues	596	-	-	-	-
Other Financing Sources	500,000	500,000	1,500,000	2,000,000	-
Decreases to Fund Balances	6,324,456	5,527,888	(4,277,888)	1,250,000	-
General Fund Contribution	3,349,428	1,576,912	(35,847)	1,541,065	1,341,275
Total Revenues	\$ 10,174,480	\$ 7,604,800	\$ (2,813,735)	\$ 4,791,065	\$ 1,341,275

#### 2016-17 Anticipated Accomplishments

- Maintained the existing level of funding of \$1.2 million for the Human Services Commission for the second year of the three year contract term.
- Completed the transition of the Children's Healthcare Initiative Pursuant to AB-75, which extends health care coverage to all children regardless of immigration status, adjust the level of support required for the Children's Healthcare Initiative

#### 2017-19 Objectives

- Maintained the existing level of funding of \$1.2 million for the Human Services Commission for the final year of the three year contract term.

# General County Programs

## Program

### RESERVED & COMMITTED FUNDS

Reserved & Committed Funds consisting of increases and decreases to committed fund balances, Criminal Justice Facilities and Courthouse Construction debt service payments.

### Revenue & Expenditures

Budget By Categories of Expenditures	2015-16 Actual	2016-17 Adopted	Change from FY16-17 Ado to FY17-18 Rec	2017-18 Recommended	2018-19 Proposed
Other Financing Uses	\$ 3,988,513	\$ 17,483,633	\$(12,105,730)	\$ 5,377,903	\$ 1,683,082
Increases to Fund Balances	21,263,361	32,479,428	(1,358,486)	31,120,942	22,087,901
Total Expenditures	<u>\$ 25,251,874</u>	<u>\$ 49,963,061</u>	<u>\$(13,464,216)</u>	<u>\$ 36,498,845</u>	<u>\$ 23,770,983</u>
<b>Budget By Categories of Revenues</b>					
Fines, Forfeitures, and Penalties	1,678,765	1,700,000	-	1,700,000	1,700,000
Use of Money and Property	9,320	4,000	2,000	6,000	6,000
Intergovernmental Revenue	-	-	1,170,400	1,170,400	-
Total Operating Revenues	<u>1,688,085</u>	<u>1,704,000</u>	<u>1,172,400</u>	<u>2,876,400</u>	<u>1,706,000</u>
Other Financing Sources	306,334	168,375	183	168,558	169,995
Decreases to Fund Balances	4,243,047	28,238,680	(20,365,429)	7,873,251	166,149
General Fund Contribution	16,568,215	19,852,006	5,728,630	25,580,636	21,728,839
Total Revenues	<u>\$ 22,805,681</u>	<u>\$ 49,963,061</u>	<u>\$(13,464,216)</u>	<u>\$ 36,498,845</u>	<u>\$ 23,770,983</u>

### 2016-17 Anticipated Accomplishments

- Funded future operations of the Northern Branch Jail in the amount of \$7,600,000, a \$1,500,000 increase from the \$6,100,000 set aside the previous year.
- Established funding for Board priorities including the Strategic Reserve, mental health inpatient needs, road projects, fixed maintenance funds for buildings and parks, and contingencies. (See Fund Balance Component Detail.

### 2017-19 Objectives

- Continue to fund the Northern Branch Jail Operations fund in the amounts of \$9,100,000 in FY 2017-18 and \$10,900,000 in FY 2017-18.
- Provide increased ongoing funding for maintenance needs through the 18% Maintenance Funding Policy (estimated at \$2.5 million in FY 2016-17).
- Fund capital/infrastructure projects based on identified needs, priorities, and available funding sources.

# General County Programs

## Program

### ANCILLARY SERVICES

Ancillary Services which consists of debt service payments for General Fund projects, Public and Educational Access, Board support, South Coast Task Force on Youth Safety support, and administrative support for the Human Services Commission.

### Revenue & Expenditures

Budget By Categories of Expenditures	2015-16 Actual	2016-17 Adopted	Change from FY16-17 Ado to FY17-18 Rec	2017-18 Recommended	2018-19 Proposed
Salaries and Employee Benefits	\$ 75,530	\$ 74,000	\$ -	\$ 74,000	\$ 74,000
Services and Supplies	493,389	449,500	159,000	608,500	190,500
Other Charges	13,720	8,030	-	8,030	8,030
Total Operating Expenditures	582,638	531,530	159,000	690,530	272,530
Other Financing Uses	1,176,713	1,190,396	(619)	1,189,777	1,189,541
Intrafund Expenditure Transfers (+)	40,000	-	-	-	-
Increases to Fund Balances	193,227	1,568	6,799	8,367	8,367
Total Expenditures	\$ 1,992,578	\$ 1,723,494	\$ 165,180	\$ 1,888,674	\$ 1,470,438
<b>Budget By Categories of Revenues</b>					
Use of Money and Property	6,862	2,799	-	2,799	2,799
Intergovernmental Revenue	354,239	386,000	4,000	390,000	390,000
Charges for Services	5,500	-	-	-	-
Miscellaneous Revenue	75,530	86,501	(1,289)	85,212	81,155
Total Operating Revenues	442,131	475,300	2,711	478,011	473,954
Decreases to Fund Balances	2,265,385	265,799	177,799	443,598	13,598
General Fund Contribution	965,448	982,395	(15,330)	967,065	982,886
Total Revenues	\$ 3,672,965	\$ 1,723,494	\$ 165,180	\$ 1,888,674	\$ 1,470,438

### 2016-17 Anticipated Accomplishments

- Continued support of the South Coast Task Force on Youth Safety and the Central Coast Collaborative on Homelessness projects.
- Administered and monitored the grants awarded through the Human Services Commission.

### 2017-19 Objectives

- Support the Central Coast Coalition on Homelessness, the Human Services Commission, and the South Coast Task Force on Youth Safety projects.