



FY 2018-19

# BUDGET WORKSHOP

## PUBLIC DEFENDER



# KEY CHALLENGES / EMERGING ISSUES

- System-Wide Reform
- Meeting the challenges of the criminalization of our mentally ill community members
- Addressing the Digital Tsunami
- Public Defense funding based on empirical data
- Continuing to meet ever-expanding Constitutional and Ethical duties
- Enhancing our Case Management System (CMS)
- Further developing Holistic Representation
- Scrutinizing Special Services/Experts/Evaluations

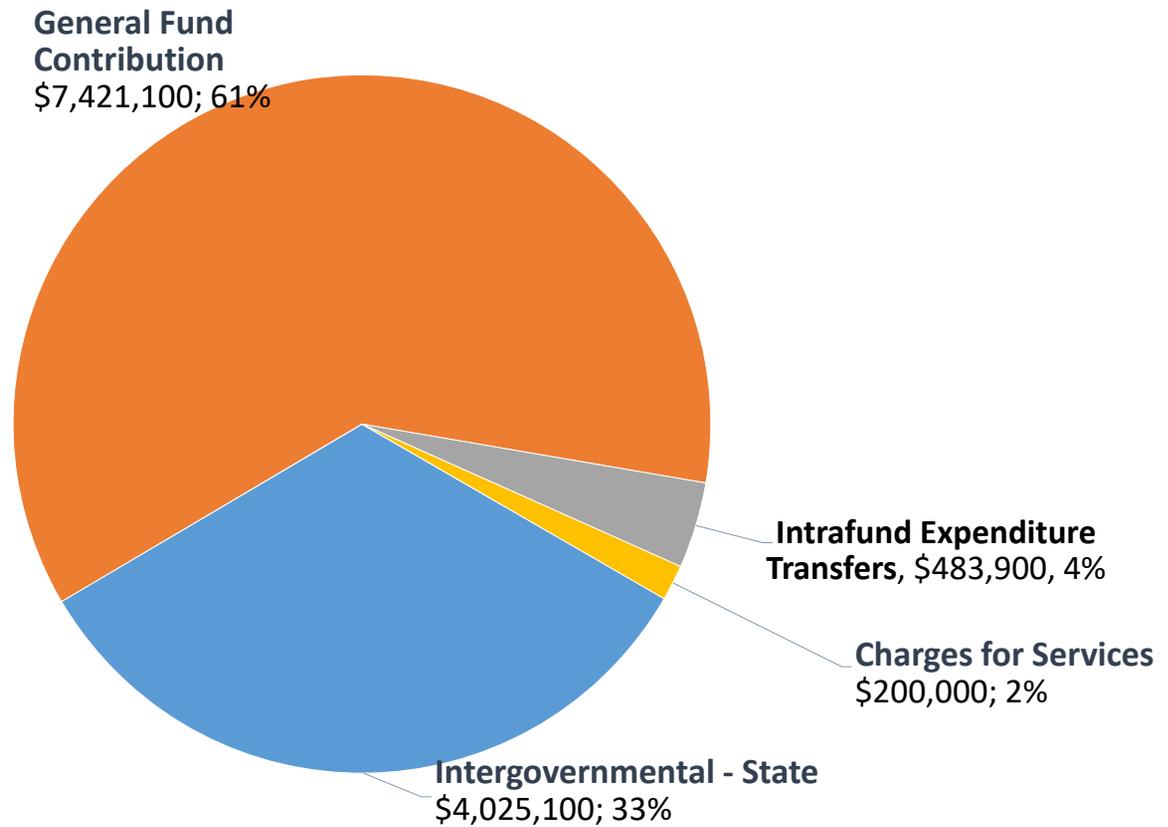


# SUMMARY

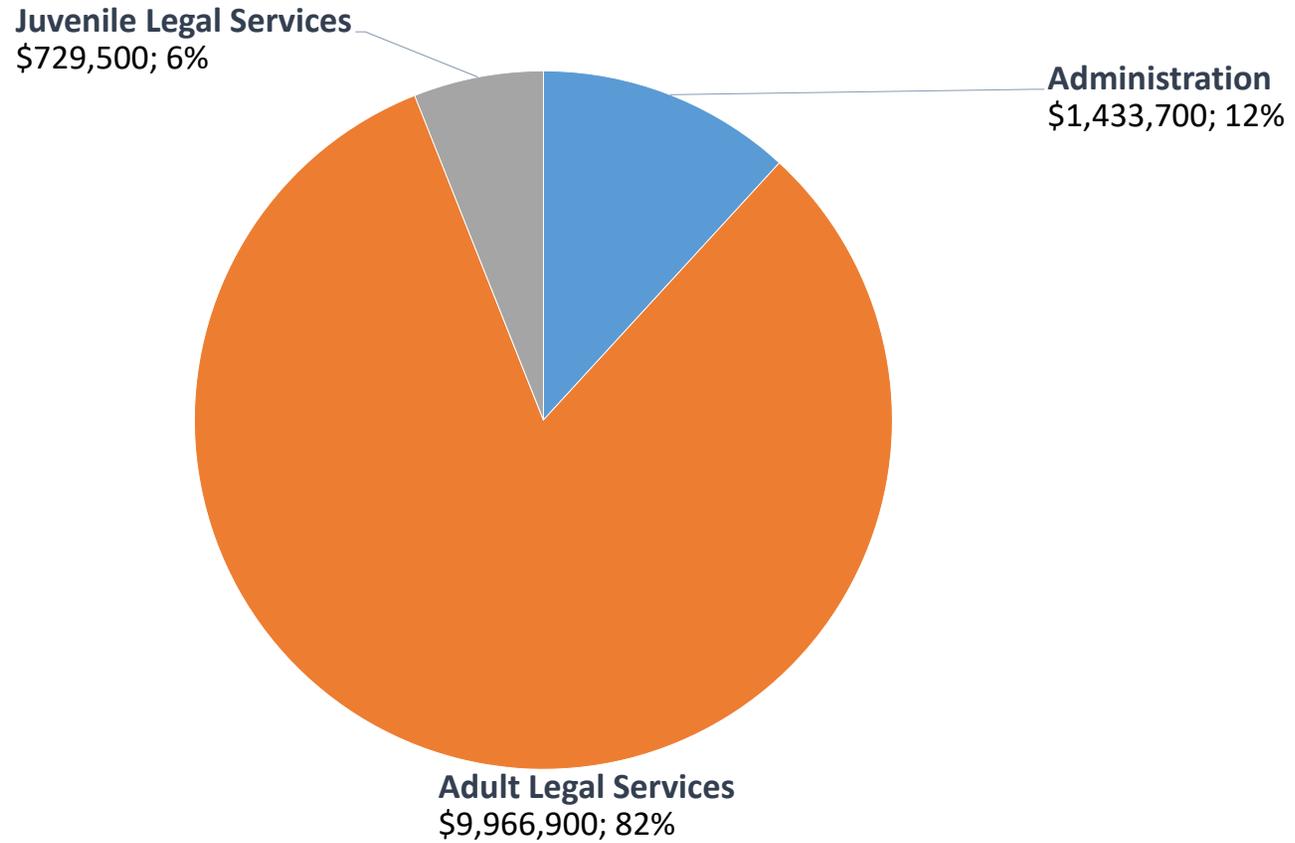
Operating	\$12,130,100
Capital	\$ 0
General Fund	\$ 7,421,100
FTEs	63
Use of One-Time for Ongoing Operations	\$ 0
Service Level Reductions	\$ 478,600
Restoration Requests	\$ 0
Expansion Requests	\$ 163,500



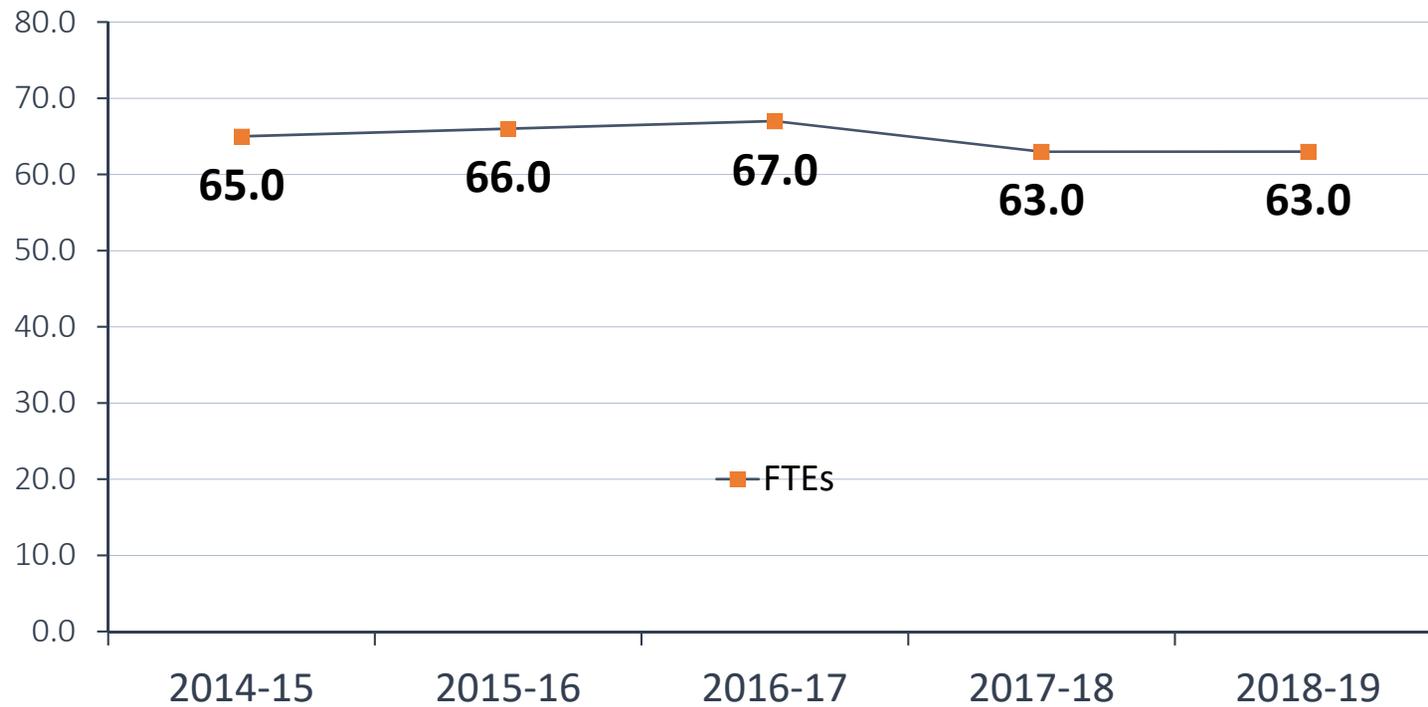
# FY 2018-19 SOURCE OF FUNDS



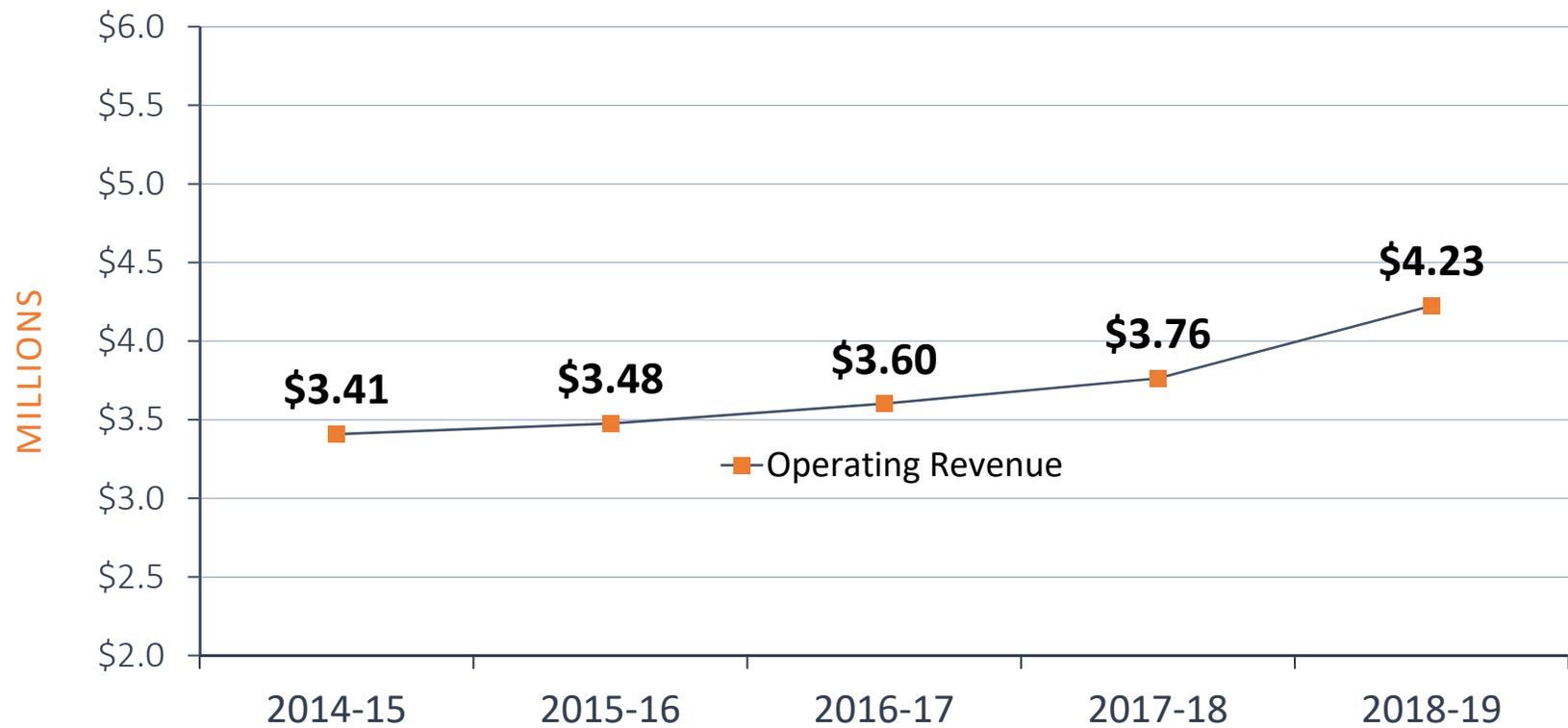
# FY 2018-19 USE OF OPERATING FUNDS



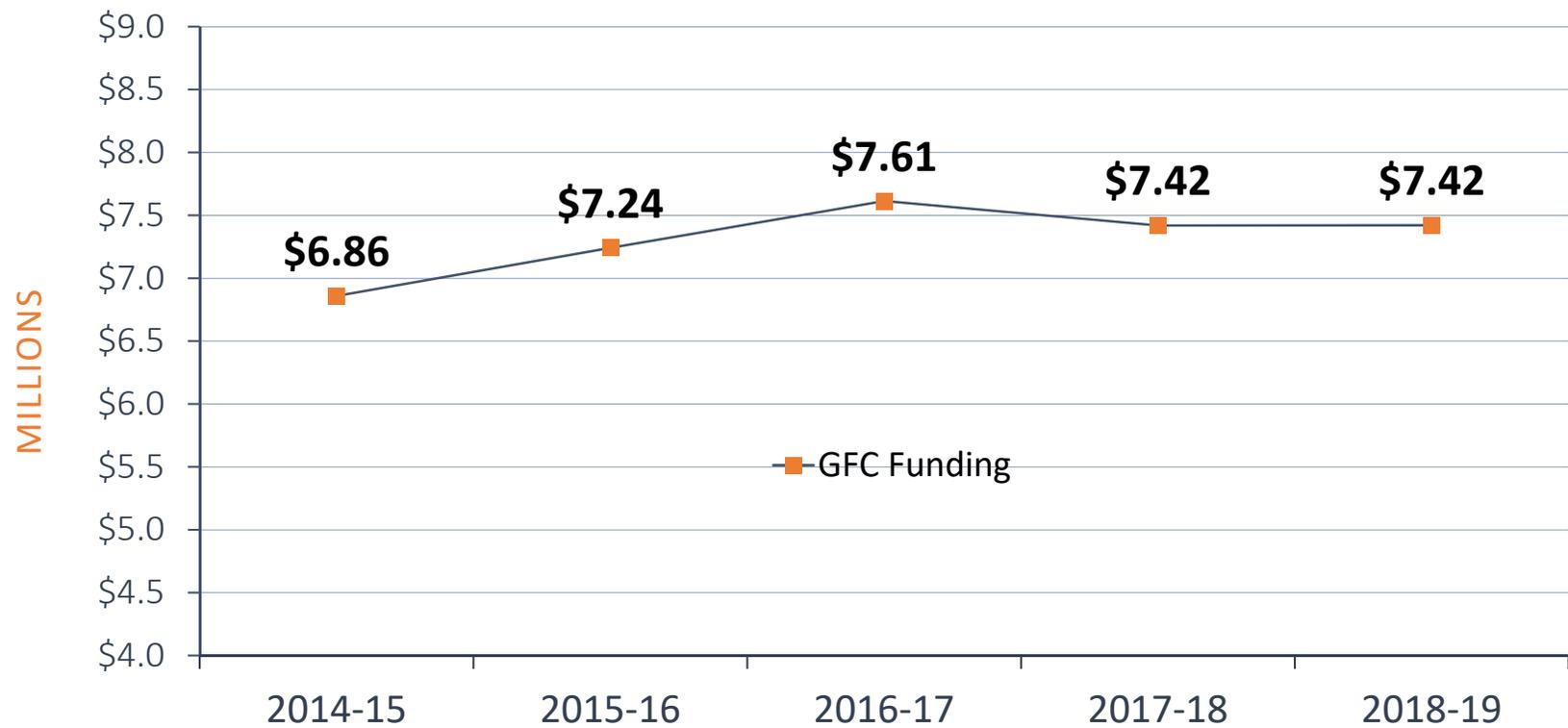
# STAFFING SUMMARY



# OPERATING REVENUE | 5-YEAR SUMMARY



# GFC | 5-YEAR SUMMARY



# FY 2017-18 ANTICIPATED ACCOMPLISHMENTS

- Increased collaborations to reduce costs and improve outcomes for mental health and IST populations
- Public/Private partnership to increase services
- Consolidation of Resources
  - Paperless practice allowed the utilization of one Juvenile LOP countywide
  - Paperless practice allowed the utilization one Probate LOP countywide despite not having consolidated court rooms
- Innovative use of Technology
- Holistic Defense
- Robust In-House Training Program, Post-bar Intern and Student Work Programs



# FY 2018-19 OBJECTIVES

- Streamline and improve services for mentally ill community members
  - Establish State-funded jail-based competency treatment in our county jail.
- Trauma based care for Veterans and Juveniles
- Learn your Rights Presentation for High schools
- Innovative Use of Technology and Full Paperless Practice
  - Video arraignment system
- Further Develop In-House Training Program
- Meet expanding ethical duties for youthful clients
  - Franklin and Miller clients



# NEW MISSION STATEMENT

The office's mission is to responsibly use community resources to provide the finest legal representation in the cases entrusted to us through compassionate and innovative advocacy with care and respect for our clients. It is the Santa Barbara County Public Defender's goal to assemble, train, and implement a team of the most competent attorneys in the indigent defense community to fulfill our duties to our clients while leading the way in public defense standards.

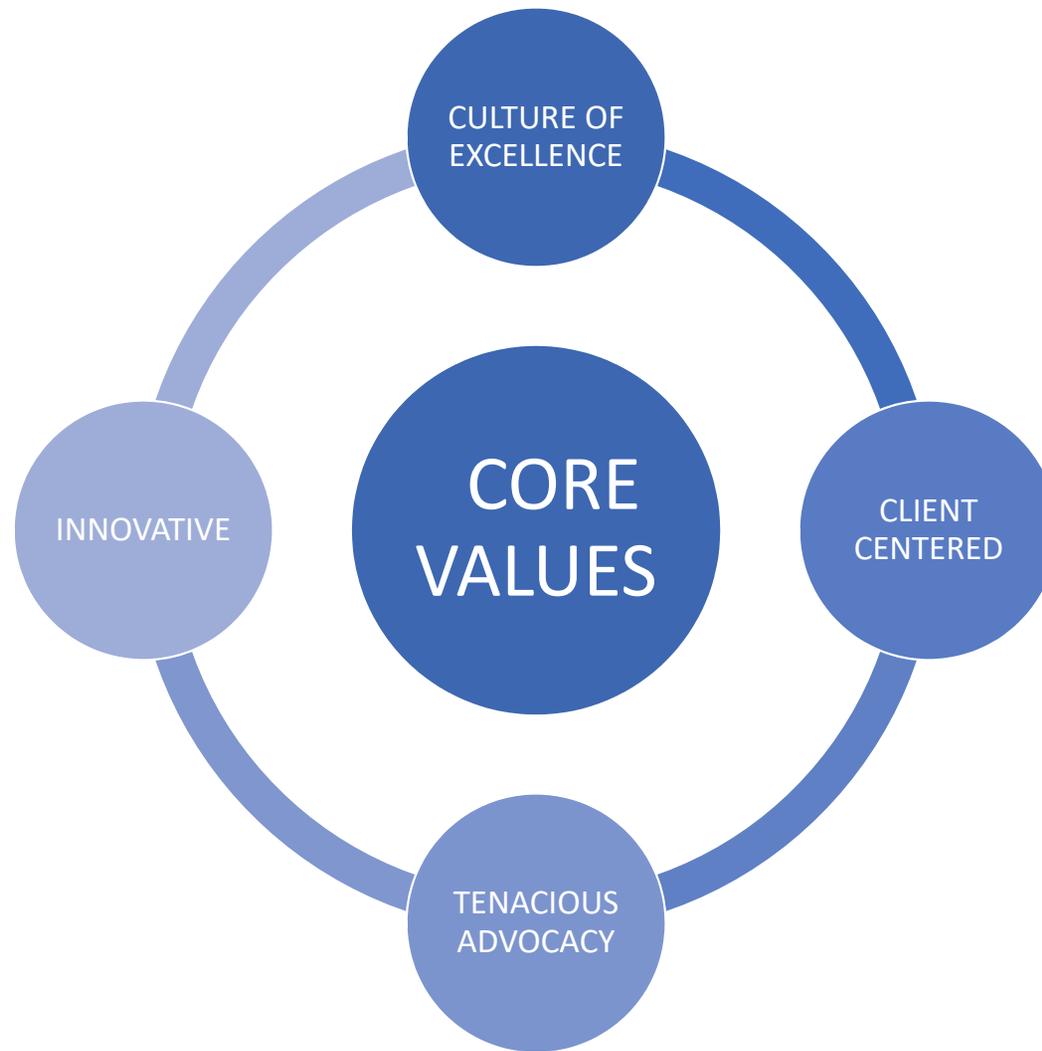


# VISION

## Zealously Protect the Rights, Liberties and Dignity for All

The need for community-oriented and holistic defense seek to utilize a diverse team of attorneys, social workers, investigators, and legal support staff. The holistic model considers the social, psychological, and socioeconomic factors that often underlay such cases, not just the criminal facts. Looking at the client as a whole, not just a collection of parts. Shift in focus from attorney to advocate, representation that is client-focused and community-based.





# FUTURE PERFORMANCE MEASURES

- Time tracking
- Data-informed decision-making based on empirical information
  - Client, Program, and Policy Advocacy
- Process of case management/case events
- Monthly management reports
- Number of social worker, interpreter, and holistic defense referrals
- Days of training provided
- Average processing time for Prop 47
- Investigation requests broken up by type, tracking client contacts



# RENEW '22 | FY 2018-19 IMPLEMENTATION

## Actions or evaluations that are already underway

- Restructuring of the Management Team
- In-House MCLE Training for Attorneys
- In-House job-specific training for Investigators and Support Staff
- Holistic Defense Incorporating the Bronx Defender Model
- Implemented efficiencies in Probate, Contempt, IST court
- Post-Bar Intern & Business College Student Work Programs
- Management Oversight of Case Progress



# RENEW '22 | FY 2018-19 IMPLEMENTATION

## Proposals that are consistent with existing BOS policy or direction

- The Department is Going Paperless
- Develop Countywide Electronic Discovery Protocol
- Video Arraignment for all In-custody Clients



# RENEW '22 | FUTURE YEAR IMPLEMENTATION

- Develop and articulate a strategic vision and plan for the Department based on internal audit by two outside Chief Public Defenders.
- Develop a full set of operational policies designed to achieve the priorities established in the strategic plan. Look to re-balance our resources, re-design how we do our work and re-vision our organization.
- Develop text messaging system to connect to clients.
- Develop API with Courts to receive information through Odysseyy directly into eDefender.



# FY 2018-19 SERVICE LEVEL REDUCTIONS

	PROGRAM – DESCRIPTION OF REDUCTION	POSITION IMPACT	AMOUNT (GFC)	AMOUNT (NON-GFC)
1	*Adult Services – Reduce staffing by 2.5 legal support staff (1 Regular, 1.5 Extra-Help).	1	\$187,400	-
2	Adult Services – Reduce staffing by one Chief Deputy position	1	\$291,200	-
<b>Total</b>		<b>2</b>	<b>\$478,600</b>	<b>-</b>

\* Mandated Program

\*\* Mandated Program and Service Level



# RESTORATION / EXPANSION REQUESTS

	DESCRIPTION OF REQUEST	FTE(s)	AMOUNT (GFC)	AMOUNT (NON-GFC)
1	Expand budget for one investigator	1	\$117,700	-
2	Expand budget for experts and evaluations.	-	\$45,800	-
<b>Total</b>		<b>1</b>	<b>\$163,500</b>	<b>-</b>



## SUMMARY

“Lawyers in criminal courts are necessities, not luxuries.”

-Justice Hugo Black

Gideon v. Wainwright

372 U.S. 335, 344 (1963)

