

District Attorney

Joyce E. Dudley
District Attorney

Criminal Prosecution

Civil/Environmental Prosecution

Administration & Support



FY 2019-20 BUDGET WORKSHOP



Key Challenges / Emerging Issues

- **Recruitment, development, and retention** of staff.
- Significant **legislative changes** have required the review and potential re-litigation of closed cases.
- **Large-scale complex cases** continue to drain resources, including:
 - *Operation Matador*: Largest and most violent gang case in County history.
 - *People v. Pierre Haobsh*: Triple-homicide capital murder case.
 - *People v. Joseph James DeAngelo (Golden State Killer)*: Statewide serial murder case.
- Impacts to workloads and information technology infrastructure due to an **increased volume of electronic discovery**.
- **Development and implementation** of a new case management system, Electronic Child Abuse Reporting System (eSCARS), and electronic file-transfer protocol to streamline business processes and effectively share information with criminal justice partners.



Summary

Operating	\$ 27,339,100
Capital	\$ 610,000
General Fund	\$ 14,302,800
FTEs	140.5
Use of One-Time for Ongoing Operations	\$ 172,000; 0.6% of operating
Service Level Reductions	None
Restoration Requests	None
Expansion Requests	None



Capital Projects Detail

- **Case management system upgrade: \$550,000**

New case management system will replace our current 20+ year old system. Upgrade will provide improved technology for data entry and retrieval, create office-wide workflow efficiencies, allow for more detailed case reporting, and ensure that reporting requirements are met.

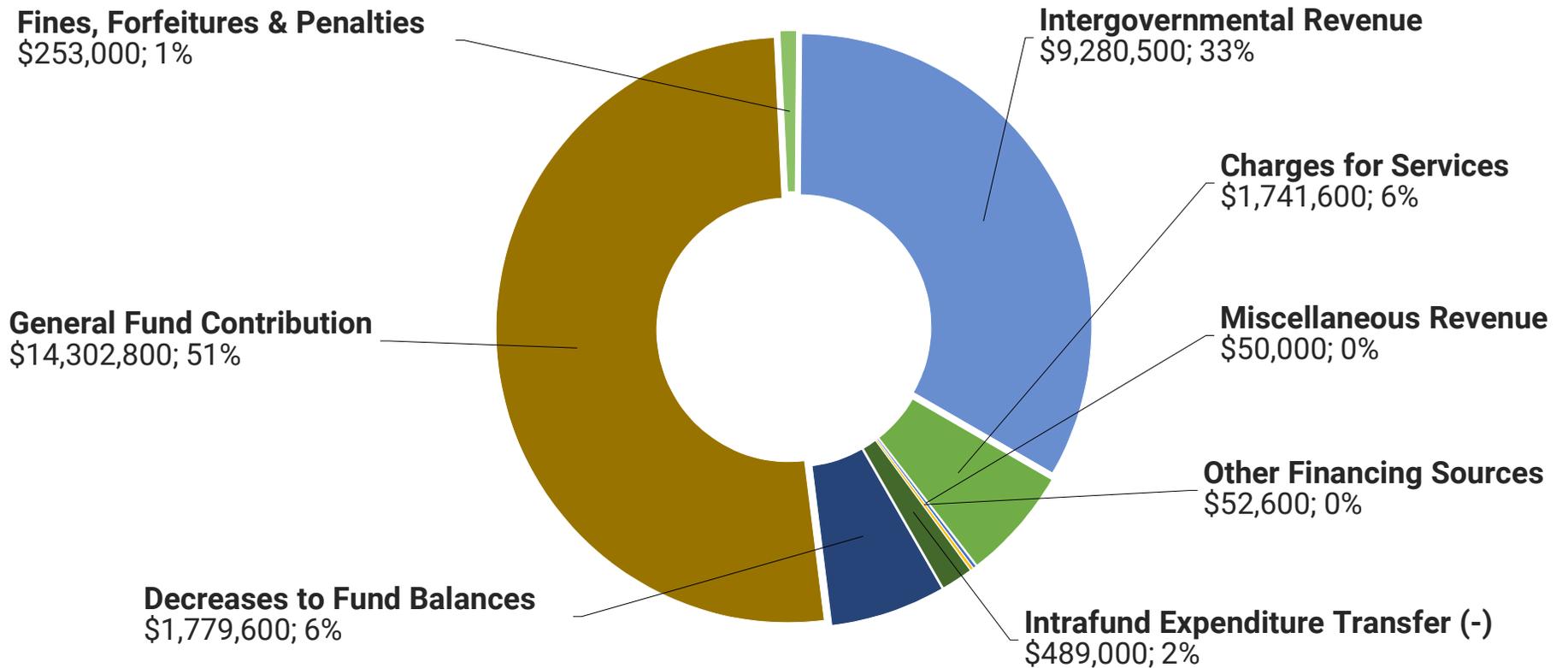
- \$400,000 in one-time General Fund allocation.
- \$150,000 in department one-time funds.

- **Digital storage system upgrades: \$60,000**

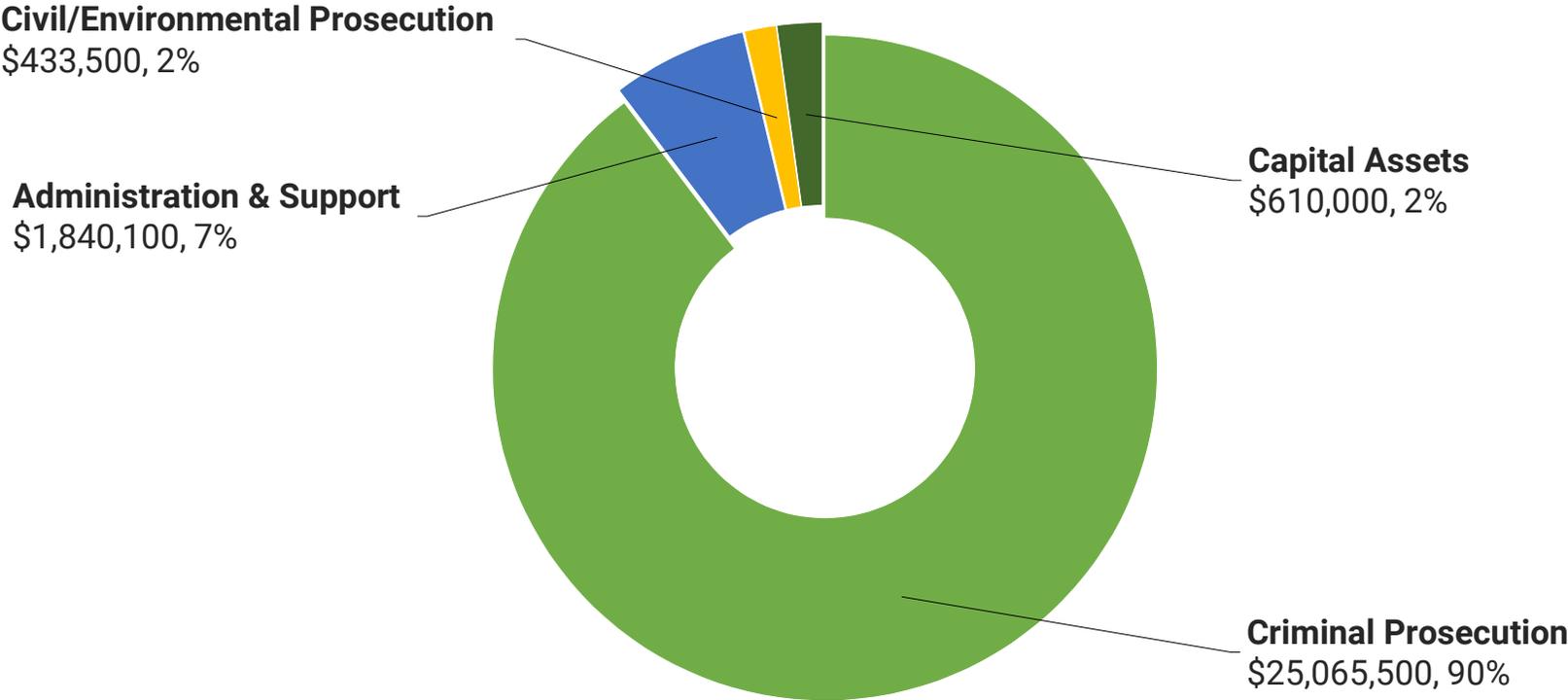
Storage needs exceed available space. Extending server warranties and purchasing an additional 10TB of server storage to maximize our investment, and extend the useful life of our existing digital storage system.



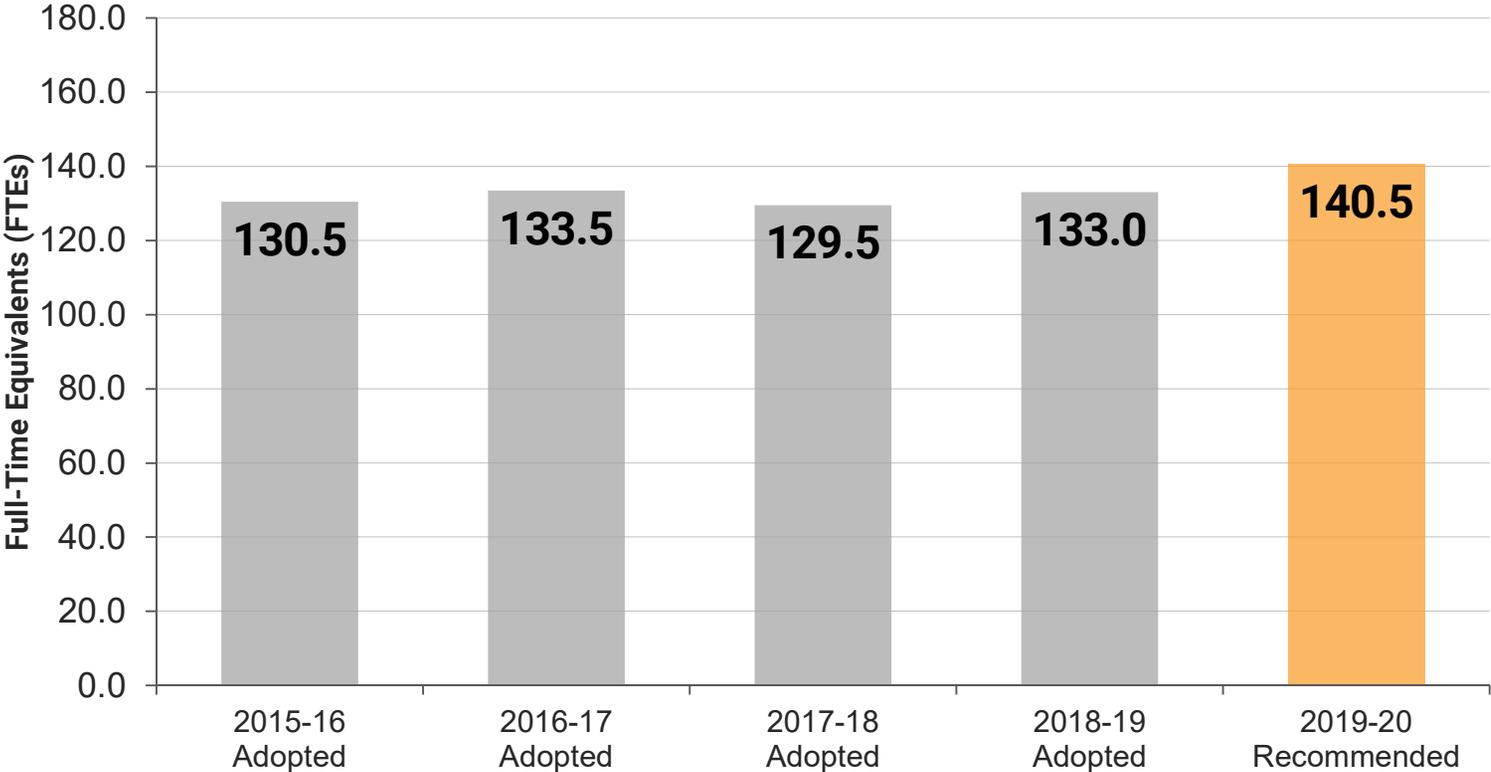
FY 2019-20 Source of Funds



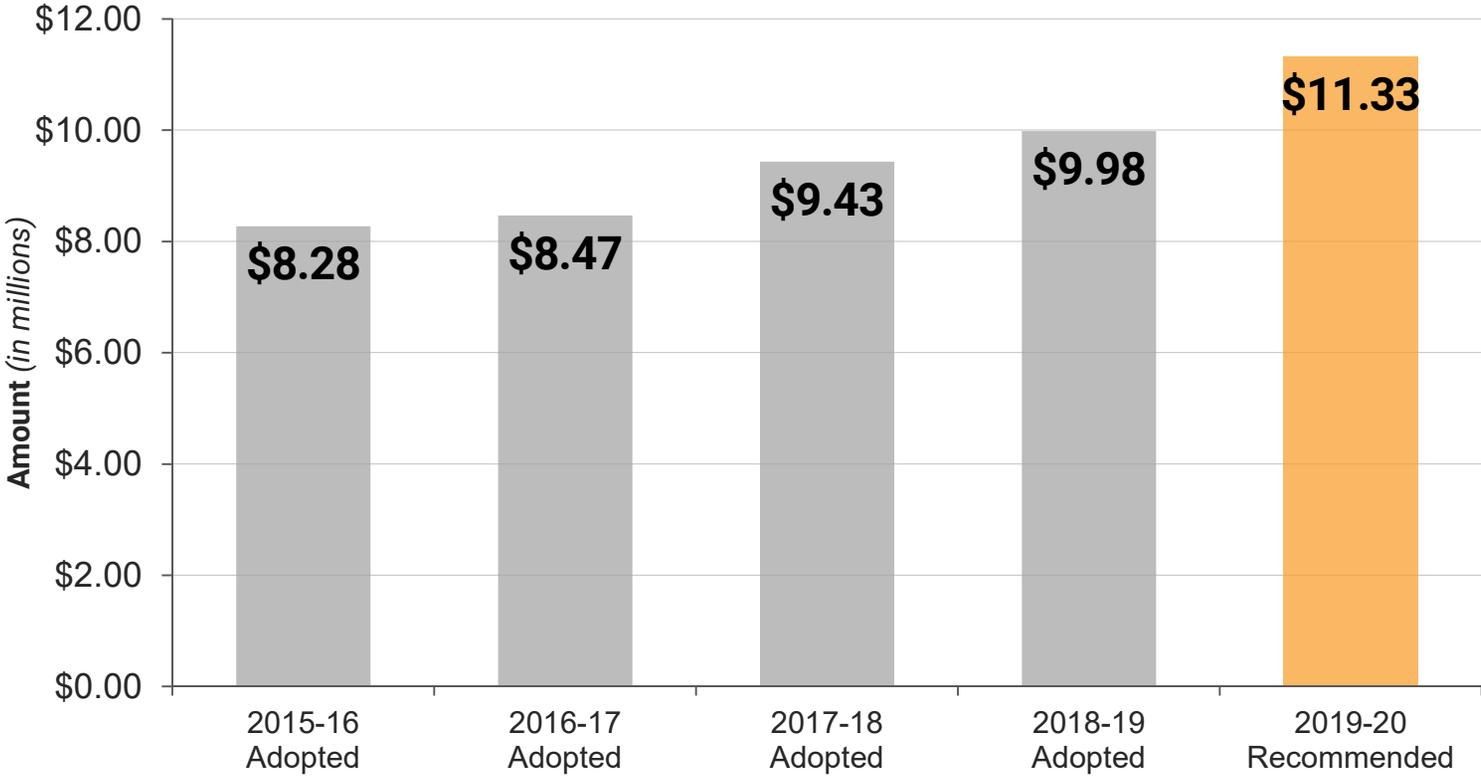
FY 2019-20 Use of Operating Funds



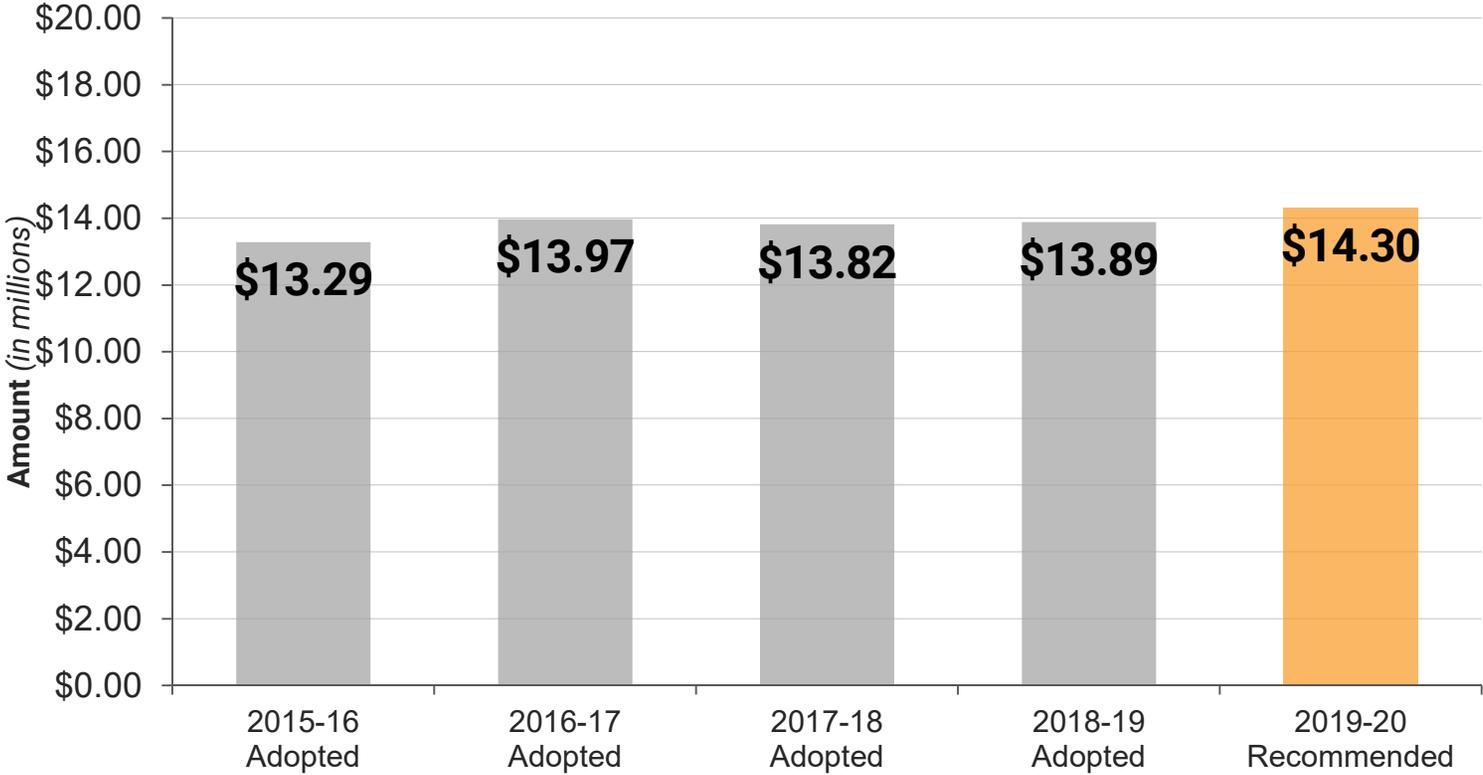
Staffing Summary



Operating Revenue | 5-Year Summary



GFC | 5-Year Summary



FY 2018-19 Anticipated Accomplishments

- Completed prosecution of the criminal case against Plains All American Pipeline, L.P. for the **Refugio Oil Spill** and finalized sentencing.
- Developed a vertical prosecution unit to combat **illegal cannabis operations**.
- Initiated a **domestic violence investigations training** program for law enforcement officers in an effort to prevent domestic violence homicides.
- Provided victim/investigative assistance to family members and survivors following the **2018 Borderline mass shooting event** in Thousand Oaks.
- Facilitated creation of the Federal Human Trafficking Task Force **Housing Subcommittee**.
 - Addresses unmet needs of human trafficking survivors.
 - Subcommittee secured private funding to open first safe house in Santa Barbara County.



FY 2018-19 Anticipated Accomplishments

- Implemented **technology initiatives** to streamline business processes and effectively share information with our criminal justice partners.
- Continued to seek out **additional grant opportunities** to provide critical services to our constituents, and expanded our grant portfolio to 18 grants totaling \$3 million in annual funding.
- **Recruited and onboarded** 19 full-time and extra-help employees, as well as 28 volunteer interns.



FY 2019-20 Objectives

- Begin prosecution of the unprecedented **Operation Matador** case.
- Collaborate with law enforcement partners to develop a coordinated **mass casualty event response plan**.
- Begin prosecution of the alleged **Golden State Killer** in order to secure justice for victims and their families.
- Enforce local ordinances by eliminating **unlicensed cannabis operations** in partnership with the Santa Barbara County Cannabis Enforcement Team.
- **Further develop the Civil/Environmental Unit** to strengthen Santa Barbara County's enforcement of consumer and environmental laws.
- **Recruit, develop, and retain** staff.
- **Continue to utilize technology** to streamline business processes and effectively share information with our criminal justice partners.



RENEW '22

Pursue truth and justice by employing the highest ethical standards in vigorously prosecuting the guilty, protecting the innocent, and preventing crime.



eSCARS

- Application Development
- *Implementation*

Case management system upgrade

- Final Contract & Data Review
- *Implementation*

Electronic file-sharing program

- South County Pilot
- *North County Implementation*



RENEW '22 | Additional Information

- **Case management system upgrade: Final Contract & Data Review**
 - Finalized contract negotiations.
 - Contract is expected to be executed this fiscal year.
 - Staff has completed extensive data review within the existing system to ensure successful data migration during implementation.
- **Electronic Suspected Child Abuse Reporting System (eSCARS): Application Development**
 - Initiated development of the eSCARS application in partnership with Yolo County District Attorney to better protect our community's children.
- **Electronic file-sharing program: South County Pilot**
 - Improved method of transferring digital evidence to expedite discovery requests.
 - Partnered with the Sheriff's Office on a successful South County pilot program.



RENEW '22 | Additional Information

- **Case management system upgrade: *Implementation***
 - Establish a team of subject matter experts from each area or division within the District Attorney's Office to ensure a successful migration to the new system.
 - Begin customization, data migration, and system testing.
 - Full implementation is expected to occur in Fiscal Year 2020-21.
- **Electronic Suspected Child Abuse Reporting System (eSCARS): *Implementation***
 - Complete the application development process and customization to ensure the application meets our community's specific needs.
 - Full implementation is expected to occur in Fiscal Year 2020-21.
- **Electronic file-sharing program: *Program Expansion***
 - Expand the program to the North County Sheriff's Office operational area following the successful South County pilot program.
 - Final phase will expand the use of electronic file-sharing to all local law enforcement partners.



Performance Measures

Description	2016-17 Actual	2017-18 Actual	2018-19 Est. Actual	2019-20 Recommended
Percent of newly filed misdemeanor cases disposed of at the arraignment stage to maximize court and criminal justice resources.	55% 6,428 / 11,745	61% 6,427 / 10,527	50% 5,040 / 10,176	55% 5,734 / 10,352
Percent of felony convictions for cases past the preliminary hearing stage to make effective use of judicial proceedings.	79% 280 / 353	79% 288 / 365	73% 250 / 344	76% 269 / 355
Percent of felony cases resolved before preliminary hearing, thus reducing jail population and number of court appearances.	65% 1,545 / 2,384	62% 1,363 / 2,199	53% 1,246 / 2,338	58% 1,305 / 2,269



Performance Measures

Description	2016-17 Actual	2017-18 Actual	2018-19 Est. Actual	2019-20 Recommended
Percent of new Victims of Violent Crime claims verified and filed within 90 days of application thereby expediting reimbursements.	100% 620 / 620	100% 697 / 697	100% 590 / 590	100% 600 / 600
Percent of departmental Employee Performance Reviews (EPRs) completed by the due date.	90% 121 / 134	83% 108 / 130	79% 105 / 133	90% 126 / 141



FY 2019-20 Service Level Reductions

NONE



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I'm finally the happiest, safest, and most carefree I've ever been... because of you. You showed me what it means to never give up. You made me believe in myself, my story, my integrity, and most importantly... You showed me how to believe and trust people again. I will never be able to repay you for giving me back my life. Thank you for fighting for girls like me.

Excerpt from a letter written by a human trafficking survivor to the assigned Deputy District Attorney.

